Message

From: Smith, Ruth [[redacted]@va.gov]
Sent: 8/18/2026 4:32:30 PM
To: Nicole Carr [[redacted]@oracle.com]; Avi Vaswani [[redacted]@oracle.com]; Matt Welsh [[redacted]@oracle.com]; James Sechler [[redacted]@oracle.com]
CC: [[redacted]] [[redacted]@va.gov]; Dittmar, Catharine A. [[redacted]@va.gov]
Subject: [External] : AWARDED : EHRM IDIQ 36C10B18D5000 Expanded Scope Modification P00008
Attachments: 001 - VA EHRM IDIQ PWS Modification (P00008).docx; Attachment 019A - Oracle Health Small Business Subcontracting Plan - Expanded Scope_dual signed.pdf; 36C10B18D5000 P00008_bilat signed.pdf

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Good afternoon,

Please see the attached Award documents for EHRM IDIQ - Expanded Scope Modification P00008 for your teams records.

Regards,

Ruth T. Smith
Contracting Officer, Division I
Office of Procurement Operations
Technology Acquisition Center
U.S. Department of Veteran Affairs
Office: [redacted]
Cell: [redacted]

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From: Nicole Carr <[redacted]@oracle.com>
Sent: Tuesday, August 18, 2026 12:12 PM
To: Smith, Ruth <[redacted]@va.gov>; Avi Vaswani <[redacted]@oracle.com>; Matt Welsh <[redacted]@oracle.com>
Cc: [redacted] <[redacted]@va.gov>
Subject: [EXTERNAL] Re: [External] : For Review/Signature : EHRM IDIQ 36C10B18D5000 Expanded Scope Modification P00008

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Here is the Oracle signed copy!

Thank you!
Nicole

Nicole Carr | [redacted]@oracle.com | mobile: [redacted]

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From: Smith, Ruth <[redacted]@va.gov>
Date: Tuesday, August 18, 2026 at 10:26 AM
To: Nicole Carr <[redacted]@oracle.com>; Avi Vaswani <[redacted]@oracle.com>; Matt Welsh <[redacted]@oracle.com>
Cc: [redacted] <[redacted]@va.gov>
Subject: RE: [External] : For Review/Signature : EHRM IDIQ 36C10B18D5000 Expanded Scope Modification P00008

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Oh, we both missed it!

-Ruth

From: Nicole Carr <[redacted]@oracle.com>
Sent: Tuesday, August 18, 2026 10:57 AM
To: Smith, Ruth <[redacted]@va.gov>; Avi Vaswani <[redacted]@oracle.com>; Matt Welsh <[redacted]@oracle.com>
Cc: [redacted] <[redacted]@va.gov>
Subject: [EXTERNAL] Re: [External] : For Review/Signature : EHRM IDIQ 36C10B18D5000 Expanded Scope Modification P00008

Oracle Confidential

Ruth-

I messed up a date! Requesting a correction for this to state May 17th.

Thank you!
Nicole

Nicole Carr | [redacted]@oracle.com | mobile: [redacted]

Oracle Confidential

From: Smith, Ruth <[redacted]@va.gov>
Date: Tuesday, August 18, 2026 at 6:47 AM
To: Nicole Carr <[redacted]@oracle.com>; Avi Vaswani <[redacted]@oracle.com>; Matt Welsh <[redacted]@oracle.com>
Cc: [redacted] <[redacted]@va.gov>
Subject: RE: [External] : For Review/Signature : EHRM IDIQ 36C10B18D5000 Expanded Scope Modification P00008

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Good morning Nicole,

I've reviewed and accepted the minor revisions. Please see clean versions attached.

Regards,

Ruth T. Smith
Contracting Officer, Division I
Office of Procurement Operations
Technology Acquisition Center
U.S. Department of Veteran Affairs
Office: [redacted]
Cell: [redacted]

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From: Nicole Carr <[redacted]@oracle.com>
Sent: Monday, August 17, 2026 5:41 PM
To: Smith, Ruth <[redacted]@va.gov>; Avi Vaswani <[redacted]@oracle.com>; Matt Welsh <[redacted]@oracle.com>
Cc: [redacted] <[redacted]@va.gov>
Subject: [EXTERNAL] Re: [External] : For Review/Signature : EHRM IDIQ 36C10B18D5000 Expanded Scope Modification P00008

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And.. there are a few more— all very minor.

Let us know if these look okay, and then we should be on track to sign tomorrow!

Thanks,
Nicole

Nicole Carr [redacted]@oracle.com | mobile: [redacted]

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From: Nicole Carr <[redacted]@oracle.com>
Date: Monday, August 17, 2026 at 2:47 PM
To: Smith, Ruth <[redacted]@va.gov>; Avi Vaswani <[redacted]@oracle.com>; Matt Welsh <[redacted]@oracle.com>
Cc: [redacted] <[redacted]@va.gov>

Subject: Re: [External] : For Review/Signature : EHRM IDIQ 36C10B18D5000 Expanded Scope Modification P00008
Hi [redacted]-

We have a couple minor redlines… and then I have a question in the document related to date of award— I don't have a strong opinion here, it is truly just a question.

I am still awaiting a couple of approvals- but I am hopeful we won't have anything else!

Thanks,
Nicole

Nicole Carr | [redacted]@oracle.com | mobile: [redacted]

From: Smith, Ruth <[redacted]@va.gov>
Date: Monday, August 17, 2026 at 1:44 PM
To: Nicole Carr <[redacted]@oracle.com>; Avi Vaswani <[redacted]@oracle.com>; Matt Welsh <[redacted]@oracle.com>
Cc: [redacted] <[redacted]@va.gov>
Subject: [External] : For Review/Signature : EHRM IDIQ 36C10B18D5000 Expanded Scope Modification P00008

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Hi Nicole,

Please find attached the award documents for the EHRM IDIQ 36C10B18D5000 Expanded Scope Modification P00008. We are aiming to make the award tomorrow, August 18th, but I understand that these documents will need to go through Oracle's internal review processes, so we wanted to get them over to you to help move things forward.

Regards,

Ruth T. Smith
Contracting Officer, Division I
Office of Procurement Operations
Technology Acquisition Center
U.S. Department of Veteran Affairs
Office: [redacted]
Cell: [redacted]

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Message

From: Smith, Ruth [redacted]@va.gov]
Sent: 8/10/2026 8:16:04 AM
To: Avi Vaswani [redacted]@oracle.com]; Nicole Carr [redacted]@oracle.com]; [redacted]@va.gov]; [redacted]@va.gov]
CC: Danny Madrid [redacted]@oracle.com]; Matt Welsh [redacted]@oracle.com]
Subject: RE: [External] : DRAFT (V2) RFP#36C10B26R0015 for EHRM IDIQ 36C10B18D5000 Ordering Period Extension & Ceiling Increase

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Good morning Avi,

I am confirming receipt, thank you for getting this over!

Regards,

Ruth T. Smith
Contracting Officer, Division I
Office of Procurement Operations
Technology Acquisition Center
U.S. Department of Veteran Affairs
Office: [redacted]
Cell: [redacted]

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From: Avi Vaswani <[redacted]@oracle.com>
Sent: Sunday, August 9, 2026 4:41 PM
To: Smith, Ruth <[redacted]@va.gov>; Nicole Carr <[redacted]@oracle.com>; [redacted]@va.gov>; [redacted]@va.gov>
Cc: Danny Madrid <[redacted]@oracle.com>; Matt Welsh <[redacted]@oracle.com>
Subject: [EXTERNAL] Re: [External] : DRAFT (V2) RFP#36C10B26R0015 for EHRM IDIQ 36C10B18D5000 Ordering Period Extension & Ceiling Increase

Oracle Confidential

Hi Ruth -

Apologies for the delay on the subK plan.

Please find attached the draft subcontracting plan from Oracle Health. Let us know if any questions / considerations arise during the VA review process. We can submit the finalized version (signed) as part of the modification package.

Thank you,
Avi

Get Outlook for Mac

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From: Smith, Ruth <[redacted]@va.gov>
Date: Wednesday, August 5, 2026 at 7:06 AM
To: Nicole Carr <[redacted]@oracle.com>; [redacted]@va.gov>; [redacted] <[redacted]@va.gov>
Cc: Danny Madrid <[redacted]@oracle.com>; Avi Vaswani <[redacted]@oracle.com>; Matt Welsh <[redacted]@oracle.com>
Subject: RE: [External] : DRAFT (V2) RFP#36C10B26R0015 for EHRM IDIQ 36C10B18D5000 Ordering Period Extension & Ceiling Increase

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Good morning Nicole,

I am confirming receipt of Oracle's IFN response and revised price volume. If any questions arise or if we need to sync up, we will reach out right away.

Regarding the Subcontracting Plan, I noted the update. As mentioned previously, this is a critical item needed to advance the VA's internal review process. Any indication of when we might expect that document would be extremely helpful, as several stakeholders are seeking a status update.

Regards,

Ruth T. Smith
Contracting Officer, Division I
Office of Procurement Operations
Technology Acquisition Center
U.S. Department of Veteran Affairs
Office: [redacted]
Cell: [redacted]

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From: Nicole Carr <[redacted]@oracle.com>
Sent: Tuesday, August 4, 2026 9:39 PM

To: [redacted] <[redacted]@va.gov>; Smith, Ruth <[redacted]@va.gov>; [redacted] <[redacted]@va.gov>
Cc: Danny Madrid <[redacted]@oracle.com>; Avi Vaswani <[redacted]@oracle.com>; Matt Welsh <[redacted]@oracle.com>
Subject: [EXTERNAL] Re: [External] : DRAFT (V2) RFP#36C10B26R0015 for EHRM IDIQ 36C10B18D5000 Ordering Period Extension & Ceiling Increase

Oracle Confidential

Hi [redacted]

I apologize for the delay as we finalized this on our side. Attached is the IFN response, as well as a revised price volume.

Please let us know if a discussion is needed, as the team reviews.

Ruth- I am still awaiting the finalized subcontracting plan, but have expressed urgency in getting that completed. I will be in touch as soon as I am in receipt of the document.

Thank you,
Nicole

Nicole Carr | [redacted]@oracle.com | mobile: [redacted]

Oracle Confidential

From: [redacted] <[redacted]@va.gov>
Date: Friday, July 31, 2026 at 2:45 PM
To: Nicole Carr <[redacted]@oracle.com>; Smith, Ruth <[redacted]@va.gov>; [redacted] <[redacted]@va.gov>
Cc: Danny Madrid <[redacted]@oracle.com>; Avi Vaswani <[redacted]@oracle.com>; Matt Welsh <[redacted]@oracle.com>
Subject: RE: [External] : DRAFT (V2) RFP#36C10B26R0015 for EHRM IDIQ 36C10B18D5000 Ordering Period Extension & Ceiling Increase

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Hi Nicole,

Please see the attached IFN document. We are requesting a revised PV by 8/3/2026 at 4pm EDT. Let us know if you have questions or want to meet.

Have a good weekend.
[redacted]

From: Nicole Carr <[redacted]@oracle.com>
Sent: Tuesday, July 28, 2026 5:27 PM
To: Smith, Ruth <[redacted]@va.gov>; [redacted] <[redacted]@va.gov>; [redacted]

<[redacted]@va.gov>
Cc: Danny Madrid <[redacted]@oracle.com>; Avi Vaswani <[redacted]@oracle.com>; Matt Welsh <[redacted]@oracle.com>
Subject: [EXTERNAL] Re: [External] : DRAFT (V2) RFP#36C10B26R0015 for EHRM IDIQ 36C10B18D5000 Ordering Period Extension & Ceiling Increase

Oracle Confidential

Hi Ruth,

Attached is our draft price volume along with the redlined PWS to request removal of the security document.

Please let us know if/when a call is needed to further discuss.

Thanks,
Nicole

Nicole Carr | [redacted]@oracle.com | mobile: [redacted]

Oracle Confidential

From: Smith, Ruth <[redacted]@va.gov>
Date: Thursday, July 23, 2026 at 7:21 AM
To: Nicole Carr <[redacted]@oracle.com>; [redacted] <[redacted]@va.gov>; [redacted] <[redacted]@va.gov>
Cc: Danny Madrid <[redacted]@oracle.com>; Avi Vaswani <[redacted]@oracle.com>; Matt Welsh <[redacted]@oracle.com>
Subject: RE: [External] : DRAFT (V2) RFP#36C10B26R0015 for EHRM IDIQ 36C10B18D5000 Ordering Period Extension & Ceiling Increase

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Good morning Nicole,

Received and noted.

Regards,

Ruth T. Smith
Contracting Officer, Division I
Office of Procurement, Acquisition and Logistics (OPAL)
Technology Acquisition Center
U.S. Department of Veteran Affairs
Office: [redacted]
Cell: [redacted]

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From: Nicole Carr <[redacted]@oracle.com>
Sent: Wednesday, July 22, 2026 6:21 PM
To: Smith, Ruth <[redacted]@va.gov>; [redacted] <[redacted]@va.gov>; [redacted] <[redacted]@va.gov>
Cc: Danny Madrid <[redacted]@oracle.com>; Avi Vaswani <[redacted]@oracle.com>; Matt Welsh <[redacted]@oracle.com>
Subject: [EXTERNAL] Re: [External] : DRAFT (V2) RFP#36C10B26R0015 for EHRM IDIQ 36C10B18D5000 Ordering Period Extension & Ceiling Increase

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Hi Ruth,

The team has been reviewing the security control document and provided feedback that these documents are not applicable to EHRM IDIQ as there are no EHRM systems with a VA ATO or ATC as they are all under a DHA approval and authorization. Additionally, VA's FDSS is no longer under a VA ATO and is now under NIST SP 800-171 rev3.

Due to this, we do not believe this attachment should be included in the IDIQ PWS.

Thanks,
Nicole
Nicole Carr | [redacted]@oracle.com | mobile: [redacted]

Oracle Confidential

From: Smith, Ruth <[redacted]@va.gov>
Date: Tuesday, July 21, 2026 at 12:41 PM
To: Nicole Carr <[redacted]@oracle.com>; [redacted] <[redacted]@va.gov>; [redacted] <[redacted]@va.gov>
Cc: Danny Madrid <[redacted]@oracle.com>; Avi Vaswani <[redacted]@oracle.com>; Matt Welsh <[redacted]@oracle.com>
Subject: RE: [External] : DRAFT (V2) RFP#36C10B26R0015 for EHRM IDIQ 36C10B18D5000 Ordering Period Extension & Ceiling Increase

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Hi Nicole,

[redacted] is in meetings all afternoon but [redacted] & I can meet somewhere between 2-3:30. You can send us an invite or I'll get one out.

Regards,

Ruth T. Smith

Contracting Officer, Division I
Office of Procurement, Acquisition and Logistics (OPAL)
Technology Acquisition Center
U.S. Department of Veteran Affairs
Office: [redacted]
Cell: [redacted]

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From: Nicole Carr <[redacted]@oracle.com>
Sent: Tuesday, July 21, 2026 12:38 PM
To: Smith, Ruth <[redacted]@va.gov>; [redacted] <[redacted]@va.gov>; [redacted] <[redacted]@va.gov>
Cc: Danny Madrid <[redacted]@oracle.com>; Avi Vaswani <[redacted]@oracle.com>; Matt Welsh <[redacted]@oracle.com>
Subject: [EXTERNAL] Re: [External] : DRAFT (V2) RFP#36C10B26R0015 for EHRM IDIQ 36C10B18D5000 Ordering Period Extension & Ceiling Increase

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Hi all -

I was hoping we could sync up today to talk through a few questions related to the CLIN alignment, and then, we wanted to talk through a couple items related to how we plan to show the detail surrounding deployments to ensure that will meet the mark.

Is there any chance you all have any availability today? I just recalled that [redacted] mentioned there were some cell phone coverage issues yesterday, so thought I would follow up via email, in case my text didn't go through earlier!

I did mention to [redacted] yesterday that we will need some additional time to complete this, but I am not sure exactly how much will be needed. I'd like to follow up with you all at end of week with a proposed date of when I anticipate we will be able to submit this.

Thanks,
Nicole

Nicole Carr [redacted]@oracle.com | mobile: [redacted]

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From: Smith, Ruth <[redacted]@va.gov>
Date: Monday, July 20, 2026 at 8:44 AM
To: Nicole Carr <[redacted]@oracle.com>; Avi Vaswani <[redacted]@oracle.com>; Matt Welsh <[redacted]@oracle.com>

Cc: [redacted] <[redacted]@va.gov>; [redacted] <[redacted]@va.gov>
Subject: [External] : DRAFT (V2) RFP#36C10B26R0015 for EHRM IDIQ 36C10B18D5000 Ordering Period Extension & Ceiling Increase

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Good morning Nicole,

Please see the attached updated version of the RFP draft. This version updates the Price Schedule as follows:

FROM:

OPTIONAL ORDERING PERIODS 1 - 5	The five (5) one (1)-year Optional Ordering Periods 1 through 5 shall include all CLINs identified herein, with the associated estimated value. This Optional Ordering period may be exercised in accordance FAR 52.217-9	$5,325,235,511.83
OPTIONAL ORDERING PERIOD 6	This one (1)-year Optional Ordering Period with a PoP of 5/17/2028 through 5/16/2029 shall include all CLINs identified herein, with the associated estimated value. This Optional Ordering period may be exercised in accordance FAR 52.217-9).	$
OPTIONAL ORDERING PERIOD 7	This one (1)-year Optional Ordering Period with a PoP of 5/17/2029 through 5/16/2030 shall include all CLINs identified herein, with the associated estimated value. This Optional Ordering period may be exercised in accordance FAR 52.217-9).	$
OPTIONAL ORDERING PERIOD 8	This one (1)-year Optional Ordering Period with a PoP of 5/17/2030 through 5/16/2031 shall include all CLINs identified herein, with the associated estimated value. This Optional Ordering period may be exercised in accordance FAR 52.217-9).	$
	Total Ceiling Price	$

TO:

OPTIONAL ORDERING PERIODS 1 - 5	The five (5) one (1)-year Optional Ordering Periods 1 through 5 shall include all CLINs identified herein, with the associated estimated value. This Optional Ordering period may be exercised in accordance FAR 52.217-9	$5,325,235,511.83
OPTIONAL ORDERING PERIODS 6 - 8	If exercised, these three (3) individual one (1)-year Optional Ordering Periods 6 through 8, shall have the following periods of performance: 1. Optional Ordering Period 6: 5/17/2028 through 5/16/2029 2. Optional Ordering Period 7: 5/17/2029 through 5/16/2030 3. Optional Ordering Period 8: 5/17/2030 through 5/16/2031 These Ordering Periods shall include all CLINs identified herein, with the associated estimated value. These Optional Ordering periods may be exercised in accordance FAR 52.217-9).	$
	Total Ceiling Price	$

As previously requested, kindly provide draft pricing by 4PM ET, July 23, 2026.

Regards,

Ruth T. Smith
Contracting Officer, Division I
Office of Procurement, Acquisition and Logistics (OPAL)
Technology Acquisition Center
U.S. Department of Veteran Affairs
Office: [redacted]
Cell: [redacted]

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From: Smith, Ruth
Sent: Thursday, July 16, 2026 3:48 PM
To: Nicole Carr <[redacted]@oracle.com>; Avi Vaswani <[redacted]@oracle.com>; Matt Welsh <[redacted]@oracle.com>

Cc: [redacted] <[redacted]@va.gov>; [redacted] <[redacted]@va.gov>
Subject: RE: [External] : Updated : DRAFT RFP#36C10B26R0015 for EHRM IDIQ 36C10B18D5000 Ordering Period Extension & Ceiling Increase

Hi Nicole,

The direction provided is for Oracle to use the current approved deployment schedule as the basis for establishing the anticipated price ceiling for each one-year period. Accordingly, please include any assumptions regarding factors that may be affected if the approved deployment schedule changes.

Regards,

Ruth T. Smith
Contracting Officer, Division I
Office of Procurement, Acquisition and Logistics (OPAL)
Technology Acquisition Center
U.S. Department of Veteran Affairs
Office: [redacted]
Cell: [redacted]

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From: Nicole Carr <[redacted]@oracle.com>
Sent: Thursday, July 16, 2026 2:04 PM
To: Smith, Ruth <[redacted]@va.gov>; Avi Vaswani <[redacted]@oracle.com>; Matt Welsh <[redacted]@oracle.com>
Cc: [redacted] <[redacted]@va.gov>; [redacted] <[redacted]@va.gov>
Subject: [EXTERNAL] Re: [External] : Updated : DRAFT RFP#36C10B26R0015 for EHRM IDIQ 36C10B18D5000 Ordering Period Extension & Ceiling Increase

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Thanks Ruth- can VA provide the deployment schedule we should be using to try to establish the anticipating price ceiling per 1 year period?

Thanks,
Nicole

Nicole Carr | [redacted]@oracle.com | mobile: [redacted]

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From: Smith, Ruth <[redacted]@va.gov>
Date: Thursday, July 16, 2026 at 12:51 PM
To: Nicole Carr <[redacted]@oracle.com>; Avi Vaswani <[redacted]@oracle.com>; Matt Welsh <[redacted]@oracle.com>
Cc: [redacted] <[redacted]@va.gov>; [redacted] <[redacted]@va.gov>

Subject: [External] : Updated : DRAFT RFP#36C10B26R0015 for EHRM IDIQ 36C10B18D5000 Ordering Period Extension & Ceiling Increase

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Hi Nicole,

I neglected to mention in my email below that we kindly request a draft Price Volume from Oracle by 4PM ET on July 23, 2026.

As always, please feel free to reach out with any questions.

Regards,

Ruth T. Smith
Contracting Officer, Division I
Office of Procurement, Acquisition and Logistics (OPAL)
Technology Acquisition Center
U.S. Department of Veteran Affairs
Office: [redacted]
Cell: [redacted]

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From: Smith, Ruth
Sent: Thursday, July 16, 2026 1:37 PM
To: [redacted]@oracle.com' <[redacted]@oracle.com>; Matt Welsh [redacted]@oracle.com>; Avi Vaswani <[redacted]@oracle.com> <[redacted]@oracle.com>
Cc: [redacted] <[redacted]@va.gov>; [redacted] <[redacted]@va.gov>
Subject: DRAFT RFP#36C10B26R0015 for EHRM IDIQ 36C10B18D5000 Ordering Period Extension & Ceiling Increase

Good afternoon Nicole,

Attached for your review is a draft version of the Request for Proposal (RFP) for the IDIQ Ordering Period Extension & Ceiling Increase. This draft is being shared as a read-ahead so your team may begin preparing and gathering the necessary information in advance of the official release.

Please note that this draft remains subject to change as it continues through internal reviews. However, the current content should be sufficient for you to begin organizing the data that will be required once the final RFP is issued.

If you have any questions, please let me know.

Regards,

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