

## **Marc M. Boutin**

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### **PROFESSIONAL EXPERIENCE**

**2015-Present Chief Executive Officer, National Health Council (Washington, DC)**  
**2007- 2015 Executive Vice President & Chief Operating Officer**  
**2006-2007 Executive Vice President**  
**2003-2006 Vice President, Policy Development & Advocacy**

The National Health Council (NHC) has become a unifying force for the patient advocate and caregiver community – giving a voice to the tens of millions with chronic diseases and disabilities. Made up of more than 100 diverse national health-related organizations and businesses, the NHC's core membership includes the nation's leading patient advocacy organizations, which control its governance and policy-making process. Other members include professional and membership associations, nonprofit organizations with an interest in health, and representatives from the pharmaceutical, generic drug, health insurance, device, biotechnology, and communication industries. The NHC has worked tirelessly to bring the voice of the patient in to health care legislative debates and in the product and treatment development processes.

Accomplishments include:

- Increased non-dues revenue ten-fold, allowing for expanded program initiatives, new member services, more sophisticated public policy development, and additional staffing.
- Diversified membership to also include representation from all members of the health ecosystem.
- Developed a framework that builds consensus among member patient advocacy organizations and empowers them to speak with a united voice on private and public policy initiatives resulting in legislation, regulations, and policy on a vast array of issues, including health care reform, comparative effectiveness research, patient-focused drug development, value frameworks, quality measures, delivery system design, and payment models.
- Orchestrated marketing efforts to strengthen the NHC brand among select stakeholders, including patient advocacy organizations, elected officials, the media, and NHC sponsors.
- Instituted new management structure, performance management tools, and planning procedures to align organizational objectives with the NHC's strategic plan.

**2001-2003 Vice President, Government Relations & Advocacy**  
**American Cancer Society, New England Division (Framingham, MA)**  
[www.cancer.org](http://www.cancer.org)

The American Cancer Society is the nationwide, community-based voluntary health organization dedicated to eliminating cancer as a major health problem by preventing cancer, saving lives, and diminishing suffering from cancer through research, education, advocacy, and services.

Accomplishments:

- Designed and implemented strategies that built organizational capacity to deliver policy advocacy at the local, state and federal levels, resulting in two to three annual legislative victories per state, including hundreds of millions of dollars in state appropriations for cancer and tobacco-control programs, expanded access to health care and universal health care coverage state programs and insurance mandates for cancer-related care.

- Directed comprehensive state government relations plans that integrated volunteer management, staff development and collaborative partnerships creating greater awareness and commitment to advocacy as a core function of the Society.
- Prepared and managed the division's government relations budget, which doubled between 2001 and 2003. Directed government relations staff, which increased from 18 to 33 full-time equivalents.
- Provided policy and legislative expertise to the division's senior volunteers and staff.
- Executed and monitored advocacy components of the division's charter and board outcomes.
- Assured compliance with state and federal lobbying rules.

**2001**            **Director of Government Relations & Advocacy (Massachusetts)**  
**American Cancer Society, New England Division (Boston, MA)**  
[www.cancer.org](http://www.cancer.org)

Accomplishments:

- Designed and directed advocacy strategies for legislative initiatives, including tobacco control, cancer prevention and access to health care, securing five legislative overrides of gubernatorial vetoes.
- Initiated a lawsuit to compel the administration to enforce a state referendum on tobacco control and secured funding and in-kind support to cover legal expenses.
- Managed team of government relations professionals, including staff and public interest and media strategy consultants.
- Trained high-level community leaders to advocate for specific cancer-related priorities, including breast, prostate, and colorectal cancer initiatives.
- Represented the Society in public health and health access coalitions.
- Coordinated affiliate federal activities with the national government relations office.

**2000-2001**        **Director of Public Affairs**  
**Easter Seals (Waltham, MA)**  
[www.easterseals.com](http://www.easterseals.com)

Easter Seals provides services to ensure that people living with autism and other disabilities have equal opportunities to live, learn, work, and play.

Accomplishments:

- Designed advocacy strategies to increase funding for disability programs, including assistive technology and inclusive after-school programs.
- Guided staff and volunteer outreach to legislative and administrative officials.
- First non-disabled person elected Trustee of the Disability Policy Consortium.
- Managed contracts with public interest lobbying firm.
- Developed coalitions and interest groups with similar goals.
- Coordinated federal activities with national Easter Seals.

**1996-1999**        **Senior Legal & Policy Analyst**  
**Massachusetts Association of Health Boards (Melrose, MA)**  
[www.mahb.org](http://www.mahb.org)

The Massachusetts Association of Health Boards provides education, technical assistance, representation and resource development to boards of health that are responsible for disease prevention and control, health and environmental protection, and promoting healthy communities.

Accomplishments:

- Directed statewide advocacy efforts on issues impacting public health.
- Advised boards of health on policy development resulting in the implementation of more than 100 municipal regulations to improve local public health.
- Delivered expert testimony at more than 200 hearings.
- Collaborated with state agencies on regulation, design, and implementation.
- Assisted in the development of a model certification program.
- Managed the program's finances, grant writing, and annual reports.

**LEGAL EXPERIENCE**

- 1993-1996 Associate  
**Berluti & Associates (Boston, MA)**
- 1993 Legal Intern  
**Harvard Law School Immigration Clinic (Cambridge, MA)**
- 1992-1993 Legal Intern  
**Suffolk County Superior Court (Boston, MA)**

**ACADEMIC APPOINTMENTS**

- 2014-2016 Affiliate Assistant Professor, Department of Pharmaceutical Health Services Research  
**University of Maryland School of Pharmacy (Baltimore, MD)**
- 2000-2002 Instructor, School of Family Medicine  
**Tufts University School of Medicine (Boston, MA)**
- 1996-2001 Instructor, Board of Health Training & Certification Program  
**UMASS School of Public Health (Amherst, MA)**
- 2000-2001 Faculty, Community Health Program  
**Tufts University (Medford, MA)**

**BOARDS & COMMITTEES**

- 2018-present Duke Margolis Payment Reform Advisory Group (Member)
- 2018-present Duke Value-Based Payment Consortium for Medical Products Advisory Group (Member)
- 2018-present NEST Charter Subcommittee (Member)
- 2017-present National Academies Science of Patient Input Workshop (Member)
- 2017-present AdaptSmart International Advisory Board (Member)
- 2017 International Rare Diseases Research Consortium (IRDiRC) Steering Committee on Patient Engagement in Rare Diseases Research & Health Product Development (Leader)
- 2017-present NEST Governing Committee (Member)
- 2017-present Patient-Centered Research Foundation Board (Member)

2015-2016	Bipartisan Policy Center Advisory Committee - FDA: Advancing Medical Innovation Initiative (Member)
2015-2016	PCOR Training for "Non-Usual Suspects": A Program for Rare Disease Patient Advocates Patient Advisory Committee (Member)
2014-present	Patient Focused Medicines Development (PFMD) (Management Committee)
2014-2016	FasterCures Benefit-Risk Advisory Council/Patient-Perspective Value Framework Initiative Steering Committee (Member)
2014-2016	Patient-Centered Research for Outcomes, Effectiveness, and Measurement (PROEM) External Advisory Committee (Member)
2013-present	MDIC Patient-Centered Benefit-Risk Steering Committee/Patient Engagement Steering Committee (Member)
2017	DIA - Engagement in Patient-Centered Drug Development Meeting Program Committee (Member)
2013-2017	Patient-Centered Outcomes Research Institute Advisory Panel on Patient Engagement (Member)
2013-2016	Sanofi Partners in Patient Health Global Council (Member)
2013-2015	Merck Global Patient Centricity Advisory Board (Member)
2013-2014	Healthcare Systems Research Collaboratory (Member)
2012-2015	Community Health Charities Board of Directors (Member)
2012-2015	International Alliance of Patients' Organizations Governing Board (Treasurer)
2011-2015	North America Advisory Board to the Drug Information Association (Member)
2010-2012	AHRQ Effective Healthcare Program Stakeholder Group (Member)
2010-2011	NIH-funded grant on Protecting Privacy in Health Research (Panel Expert)
2010	AHRQ Citizen's Forum Contract Proposals (Reviewer)
2009-2012	Council for American Medical Innovation (Treasurer, Advisory Board)
2008-2011	eHealth Initiative (Leadership Council)
2008-2012	Coalition Against Major Diseases (Advisory Board)
2008-2009	Humana Cares (Medical Advisory Board)
2007-2011	Partnership to Fight Chronic Disease (Advisory Board)
2004-2009	Connecting for Health (Personal Health Technology Council)
2007-2009	Institute of Medicine (Committee on Health Research and Privacy)

2007-2009	Institute of Medicine (Planning Committee on Clinical Data as the Basic Staple of Health Learning: Creating and Protecting a Public Good Workshop)
2006-2007	National Quality Forum (Executive Institute Task Force on Personal Health Records)
2006-2008	American Health Information Community (Consumer Empowerment Workgroup)
2005-2007	Medicare Coverage Advisory Committee (CMS)
2005-2006	Medicare Rx Education Network (Chair of Community Outreach Subgroup)
2005-2006	Partnership for Prescription Assistance (Advisory Committee)
2005-2006	Remaking American Medicine Coalition (Subcommittee Co-Chair)
2001-2003	Melrose Board of Health (Mayor Patrick C. Guerriero's appointee)
2001-2003	Massachusetts Association of Health Boards (Board of Directors)
2001-2002	Easter Seals Massachusetts (Human Resource Committee)
2001-2002	Easter Seals Massachusetts (Strategic Planning Committee)
2000-2002	Advisory Committee, Health Care & Tobacco (Appointed by Attorney General Tom Reilly)
2000-2001	Statewide Independent Living Council (Appointed by Governor Paul Cellucci)
2000-2001	Disability Policy Consortium (Elected Trustee)
1997-1999	Massachusetts Coalition for a Healthy Future (Chair, Legislative/Policy Committee)

## **PRESENTATIONS**

June 2018	Panelist, <i>Unmet Medical Need: Diversity of Definitions and Viewpoints – Detangling the Challenge</i> , DIA 2018 Annual Meeting (Boston, MA)
June 2018	Presenter, <i>Impact of Patient Engagement on MS Research</i> , National MS Society's Research Programs Advisory Committee (Chicago, IL)
June 2018	Speaker, BIO Briefing - Trump Administration's Blueprint and Request for Information (Washington, DC)
May 2018	Moderator, <i>Non-Medical Switching</i> , Womenheart Leadership Weekend (Washington, DC)
April 2018	Speaker, <i>What's the opportunity cost for not doing it?</i> , American Diabetes Association – Quality of Care and Outcomes Research Scientific Sessions (Arlington, VA)
April 2018	Facilitator, Bipartisan Policy Center – Advancing Innovation and Competition in Biologics Through Patient Policy (Washington, DC)
March 2018	Panelist, <i>Building patient and family demand for use of clinical data to generate evidence and improve care</i> , NAM Leadership Consortium Members Meeting (Washington, DC)
March 2018	Panelist, FDA Public Workshop on Patient-Focused Drug Development (White Oak, MD)

- March 2018 Moderator, *Crossing the Patient Engagement Adoption Chasm*, Patients as Partners (Philadelphia, PA)
- March 2018 Facilitator, *Fireside Chat*, American Heart Association - Value in Healthcare Summit (Washington, DC)
- March 2018 Speaker, *Putting Patients First in the Health Care Debate*, Tourette Association of America (Arlington, VA)
- Feb. 2018 Panelist, *Patient Centricity: Will it Drive the Direction of Drug Development?*, R&D Leadership Summit (Miami, FL)
- Jan. 2018 Panelist and Plenary Speaker, *Rising Healthcare Costs: The Voice of the Patients*, Annual European Health & MedTech Event (Brussels, Belgium)
- Nov. 2017 Panelist, *Purpose + Passion | Conquering Arthritis Together*, Arthritis Foundation Annual Meeting: Conference of Champions (Phoenix, AZ)
- Nov. 2017 Panelist, *Key Issues Critical to Ensuring Transparent and Consistent Processes for the Submission of Patient Perspective Data Describing Holistic Sets of Impacts of a Disease to the FDA*, BIO & Patient Organizations Dialog Session (Washington, DC)
- Nov. 2017 Panelist, *How CER/PCOR Can Support a Patient-Centered Healthcare System that Provides Value for All*, PCORI 2017 Annual Meeting (Arlington, VA)
- Oct. 2017 Speaker, *Inserting the Patient Voice in Today's Health Innovation Ecosystem*, ENRICH Forum: Ethical and Regulatory Issues in Cancer Research (Rockville, MD)
- Oct. 2017 Panel Moderator, *The Emerging Role of the Patient in an Evolving Health Ecosystem*, DIA Metrics in Patient-Centered Drug Development Conference (Rockville, MD)
- Oct. 2017 Panel Moderator, *Fireside Chat*, 2017 BIO Patient & Health Advocacy Summit (Washington, DC)
- Sept. 2017 Speaker, *Policy Expert Perspective*, Abbvie Patients Take the Lead Summit (Chicago, IL)
- Aug. 2017 Webinar Panelist, *Measuring What Matters to Patients*, National Quality Forum Integrating the Patient Experience into Quality Measures Webinar (Washington, DC)
- Aug. 2017 Panelist, *Value to the Patient*, American Society of Anesthesiologists Insights-Innovation I2 Conference (Huntington Beach, CA)
- Co-Panel Moderator, *Patient Centricity*, American Society of Anesthesiologists Insights-Innovation I2 Conference (Huntington Beach, CA)
- Aug. 2017 Panelist, *Innovative Payment Models to Support Drug Affordability and Access*, American Heart Association Corporate Forum Policy Dialogue (Washington, DC)
- July 2017 Panelist, *Next Generation Medical Affairs Management & Patient Centricity*, Medical Affairs Leaders Forum USA (Princeton, NJ)
- July 2017 Panelist, *The Federal Policy Landscape, and Why It Matters to You*, 2017 Partnering For Cures by FasterCures: A Center of the Milken Institute (Boston, MA)
- June 2017 Panelist, *Integrating the Patient Voice into Drug Development and Regulatory Decision-making*, 2017 BIO International Convention (Chicago, IL)

- June 2017 Panel Moderator, *Walking the Walk in Patient Focused Medicines Development: From Theory to Practice What Have We Learned?*, 2017 DIA Annual Meeting (San Diego, CA)
- Panelist, *Quantitative Metrics to Capture the Value of Patient Engagement*, 2017 DIA Annual Meeting (San Diego, CA)
- June 2017 Panelist, *21<sup>st</sup> Century Cures*, AFSP Public Policy Forum (Washington, DC)
- June 2017 Panelist, *ACA Repeal and Replace*, ADA Scientific Sessions (San Diego, CA)
- May 2017 Panelist, *Patient Driven Research: Perspective from the National Health Council*, AAHRPP (Detroit, MI)
- May 2017 Keynote Speaker, *The Fate of the Affordable Care Act: Implications for People with Diabetes and Other Chronic Conditions*, AADE (Chicago, IL)
- May 2017 Panelist, *Patient-Centric Perspective: Models for Patient Engagement*, FDLI (Washington, DC)
- April 2017 Presenter, *Maintaining Patient-Centeredness in Precision Medicine: An Overview of the Current Landscape*, PMC (Washington, DC)
- April 2017 Panel Moderator, *Ready for Healthcare Leadership – How Pharma Embraces a New Customer Engagement Paradigm*, Eyeforpharma 2017 (Philadelphia, PA)
- April 2017 Panelist, *Seeking Legal Guidance from Regulatory Authorities to Maintain Compliant Advocacy-Industry Partnerships*, Voice of the Patient: Advocacy, Insights, and Engagement Conference (Washington, DC)
- April 2017 Panelist, *Amplifying the Patient’s Voice*, National Quality Forum (Pentagon, VA)
- March 2017 Keynote Speaker, *The Voice of the Patient in the Case for Quality*, MDIC (Arlington, VA)
- March 2017 Panelist, *Affordable Care Act and Autoimmune Patients*, AARDA and NCAPG Summit (Washington, DC)
- March 2017 Panel Moderator, *Issues in Laboratory Medicine from the Patient Perspective*, ACLA (Washington, DC)
- March 2017 Panel Moderator, *Patient Centricity as the Ecosystem: How Are We Going to Achieve Patient-Focused Drug Development*, R&D Leadership Summit (Manalapan, FL)
- Panelist, *Learnings from a Patient’s Experience in a Clinical Trial on R&D Decision Making*, R&D Leadership Summit (Manalapan, FL)
- March 2017 Panel Moderator, *Value Framework Developments: Patient Involvement and Progress of Models*, Patients as Partners (Philadelphia, PA)
- Feb. 2017 Panelist, *Value Assessments and the Importance Patient Perspective*, Morning Consult (Washington, DC)
- Feb. 2017 Panelist, *The Fate of the Affordable Care Act: Implications for People with Diabetes and Other Chronic Conditions*, ADA (Washington, DC)
- Feb. 2017 Panelist, *Repeal and Replace? A New Administration and the Fate of the ACA*, Novartis

- (Washington, DC)
- Dec. 2016 Webinar Presenter, *Costs and Value of Medications: How Can We Assure Patients' Access to Medications They Need?*, CMSS (Washington, DC)
- Dec. 2016 Panelist, *Exploring and Defining Patient-Centered Measures of Value*, BioNJ (Canbury, NJ)
- Dec. 2016 Presenter, *Patient Perspective On Where We Should be Headed*, Johnson & Johnson (New York, NY)
- Nov. 2016 Presenter, *Patient-Reported Outcomes, Value and Payers*, 2016 PROS Conference (Washington, DC)
- Nov. 2016 Keynote Speaker, *Impact of Advocacy*, Shire (Cambridge, MA)
- October 2016 Presenter, *Landscape assessment of engagement in HTA and Patient group report on readiness and involvement with HTA and value assessment*, Sanofi (Paris, France)
- October 2016 Presenter, *Meaningful Patient Engagement as a R&D Catalyst*  
Panelist, *Caring Deeply, Changing Lives: The Future of Patient-focused Drug Development at Biogen*, Biogen (Cambridge, MA)
- October 2016 Panelist, *Interact with Patient Groups While Staying Compliant*, Eyeforpharma Patients Summit USA 2016 (Philadelphia, PA)
- October 2016 Panelist, *The Evolution of Healthcare Reform*, Arthritis Foundation (Washington, DC)
- Sept. 2016 Panelist, *Legislative and Regulatory Initiatives to Improve Pre-Approval Access*, Janssen Pre-Approval Access Patient Advocacy Summit (Washington, DC)
- Sept. 2016 Panelist, *High Value Health Care*, Vital Directions for Health & Health Care (Washington, DC)
- Sept. 2016 Panelist, *Panel Discussion: Patient Engagement*, MDIC 2016 Annual Public Forum (Washington, DC)
- Sept. 2016 Panelist, *Biopharmaceutical Innovation Policy Discussion*, Biogen (Cambridge, MA)
- Sept. 2016 Panelist, *Diversity in Clinical Trials*, Merck Diversity & Inclusion Employee Event (Philadelphia, PA)
- Aug. 2016 Panelist, *PDUFA VI Public Meeting on August 15<sup>th</sup>*, FDA (Washington, DC)
- June 2016 Panel Moderator, *Patient Involvement Today and Tomorrow: What's in it for Patients?* DIA 2016 (Philadelphia, PA)
- June 2016 Presenter, *Patient Advocacy Point of View*, Sanofi (Cambridge, MA)
- June 2016 Panelist, *Disease Interception a Shift from Treatment to Prevention*, 2016 BIO International Conference (San Francisco, CA)
- June 2016 Webinar Presenter, *Value Assessment 2.0: The Next Generation of Tools to Adthe Patient Perspective*, FasterCures, Center of the Milken Institute (Washington, DC)



- May 2016 Presenter, *Contemporary Regulatory and Legislative Issues in Health Outcomes Research*, ISPOR (Washington, DC)
- May 2016 Presenter, *The Future of Healthcare: Patient Centered & Prevention Focused*, American Association of Naturopathic Physicians (Washington, DC)
- May 2016 Presenter, *Empowering Patients to be Active Participants in their Healthcare*, WomenHeart (Arlington, VA)
- May 2016 Presenter, *Advancing Medical Discovery – Developing a Shared Vision*, PhRMA (Washington, DC)
- May 2016 Panelist, *Drug Pricing*, Food and Drug Law Institute (Washington, DC)
- May 2016 Keynote Panel, *Defining the Vision to Embrace Commercial Change in a Consumer-Driven Health Economy*, eyeforpharma Philadelphia 2016 (Philadelphia, PA)
- IMI Workshop in Brussels?*
- April 2016 Panelist, *Partnering With Patients*, GLG (New York, NY)
- April 2016 Presenter, *Patients as Partners*, Takeda (Deerfield, IL)
- April 2016 Panelist, *Value Frameworks – How Best to Insert the Patient Voice into Health Care Decision Making?* Lilly (Washington, DC)
- April 2016 Panel Moderator, *Patient Engagement*, rEVOLUTION Conference (Washington, DC)
- April 2016 Panel Moderator, *Value Frameworks: How Best to Insert the Patient Voice into Health Care Decision Making?* Astellas 2016 Patient Advocacy Summit (Washington, DC)
- March 2016 Presenter, *National Health Council Framework for PG Engagement*, Alkermes Patient Advocacy Summit (Waltham, MA)
- March 2016 Panel Moderator, *Identifying Potential Pathways to Overcome Regulatory/Legal Barriers in Patient Involvement*, Patients as Partners (Philadelphia, PA)
- March 2016 Presenter, *Strategic Planning*, Womenheart Board of Directors Meeting (Washington, DC)
- March 2016 Panelist, *Cost Value*, PhRMA Annual Meeting (Washington, DC)
- March 2016 Co-Moderator, *Overcoming Barriers and Effectively Communicating Clinical Trial Awareness, Importance, and Potential Benefits*, Merck, (Washington, DC)
- March 2016 Panelist, *Making Patients Vested Partners: Patient-Generated Data, Consent, and Data Privacy Challenges*, Margolis Center for Health Policy (Washington, DC)
- March 2016 Speaker, *It's Our Time: Meaningful Patient Engagement*, Johnson & Johnson Impact 2016 (New Brunswick, NJ)
- February 2016 Presenter, *It's Our Time: Meaningful Patient Engagement*, Boehringer Ingelheim Pharmaceuticals (Ridgefield, CT)

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- May 2015 Keynote Presenter, *Moving Patients to the Forefront*, Pharmacy Quality Alliance (Arlington, VA)
- May 2015 Panelist, *Patient Group Perspective on Patient Centered Benefit-Risk Assessment*, Medical Device Innovation Consortium (Washington, DC)
- May 2015 Panelist, Briefing on *21st Century Cures: Patient Perspective*, PhRMA (Washington, DC)
- May 2015 Panelist, *Next Generation Cures*, The Hill (Washington, DC)
- April 2015 Presenter, *Ensuring Patient Access*, Medical Device Manufacturers Association Annual Meeting (Washington, DC)
- April 2015 Panelist, *Clinical Outcomes Assessment Development and Implementation: Identifying Challenges, Accomplishments, Ongoing Efforts, and Future Opportunities*, FDA (Silver Spring, MD)
- Feb. 2015 Presenter, *The Future of Health Plan Benefit Design*, American Medical Association's Corporate Roundtable Meeting (Washington, DC)
- Feb. 2015 Presenter, *Patient Engagement*, Biotechnology Industry Organization (BIO) Board Meeting (New York City)
- Feb. 2015 Panelist, *US Healthcare 101*, Sanofi Leading For Tomorrow, (Boston, MA)
- Jan. 2015 Panelist, *Potential Policy Pathways and their Implications*, Institute of Medicine Financial Incentives Workshop
- Nov. 2014 Presenter, Republican Lieutenant Governors Meeting (Washington, DC)
- Nov. 2014 Presenter, *Healthcare: State Innovation in the Healthcare System*, Republican Governors Association Annual Conference (Boca Raton, FL)
- Nov. 2014 Panelist, *New Oncology Care Delivery and Payment Reform Models: Implications for Patients and Advocates*, Cancer Support Community (Washington, DC)
- Nov. 2014 Presenter, 5th Annual Healthcare Summit, Women In Government (Washington, DC)
- Nov. 2014 Panelist, *Health Exchange Plan Coverage in Year 2*, Morning Consult (Washington, DC)
- Nov. 2014 Presenter, *Putting Patients First*, Republican Legislative Campaign Committee Club 100 Retreat (Washington, DC)
- Nov. 2014 Presenter, *The Ultimate Model is Patient-Centric*, Pharmacy Quality Alliance (Washington, DC)
- Nov. 2014 Presenter, 3rd Annual Healthcare Summit, Pfizer (New York City, NY)
- Nov. 2014 Presenter, Global Health Conference, International Federation of Pharmaceutical Manufacturers & Associations (New York City, NY)
- Oct. 2014 Presenter, *Mind the Gap: Improving Quality Measurements in Accountable Care Systems*, joint National Pharmaceutical Council and NHC conference (Washington, DC)

- Oct. 2014      Presenter, State Advocacy National Leadership Meeting, PhRMA (Washington,DC)
- Oct. 2014      Presenter, *Peer Review and Public Release of PCORI's Research Findings*, Patient-Centered Outcomes Research Institute (Washington, DC)
- Oct. 2014      Presenter, *Introduction to CER/PCOR*, University of Maryland, College of Pharmacy (Baltimore, MD)
- Oct. 2014      Panelist, Health Policy Roundtable, Novartis (Washington,DC)
- Oct. 2014      Presenter, *Patient Perspective in Drug Development: Whose Opinion Counts Most?*, Avalere webinar (Washington, DC)
- Oct. 2014      Presenter, *Real World Evidence and Data Partnerships Summit*, eyeforpharma (Bethesda, MA)
- Sept. 2014      Panelist, Benefit/Risk Bootcamp, Faster Cures (Washington, DC)
- Sept. 2014      Panelist, *Bending the Cost Curve While Improving Healthcare*, Democratic Governors Association Western Policy Conference (Seattle, WA)
- July 2014      Panelist, *Enhancing the Development and Use of Patient-Reported Outcomes in Drug Development*  
Brookings Expert Workshop (Washington, DC)
- July 2014      Panelist, *Moving Patient Medication Information Forward*  
Brookings Exploring the Promise of Patient Medication Information (Washington, DC)
- June 2014      Panelist, *Scientific American WorldView Super Session – Biotech: We are the World*  
BIO Convention (San Diego, CA)
- June 2014      Panelist, *Patient-Focused Drug Development: Is the Promise Materializing?*  
BIO Convention (San Diego, CA)
- June 2014      Panelist, *Will Innovation Have a Place in the Evolving US Healthcare Market?*  
BIO Convention (San Diego, CA)
- June 2014      Panelist, *Executing a Global Patient-Centered Research Agenda: Lessons Learned from Establishing PCORI*  
Health Technology Assessment International Annual Meeting (Washington, DC)
- June 2014      Moderator, *Patients-Centered Care*  
Health Technology Assessment International Annual Meeting (Washington, DC)
- June 2014      Participant, *International Trends in Comparative Effectiveness Research Paper Review Meeting*  
AcademyHealth (Washington, DC)
- June 2014      Presenter, *21st Century Cures: Examining the Role of Incentives in Advancing Treatments and Cures for Patients*  
House Energy and Commerce Subcommittee on Health (Washington, DC)
- June 2014      Chair, *Innovations in Engaging Patients and Caregivers in the Research Process*  
Academy Health Annual Research Meeting (San Diego, CA)

- May 2014 Speaker, *Putting Patients First®: Getting Patients to the Right Health Plan*  
2014 Democratic Governor's Association Spring Policy Conference Presentation,  
(Cambridge, MD)
- Apr. 2014 Moderator, *The Value of Medical Innovation to Patients, Economies, and Society*  
PhRMA Annual Meeting (Washington, DC)
- Mar. 2014 Chair, *Breaking Barriers to Access Plenary Session*  
International Alliance of Patients Organizations Annual General Meeting (London,  
England)
- Mar. 2014 Chair, *Healthcare Financing in the 21st Century*  
International Alliance of Patients Organizations Annual General Meeting (London,  
England)
- Mar. 2014 Speaker, *Putting Patients First®: Getting Patients to the Right Health Plan*  
State Event (Las Vegas, NV)
- Mar. 2014 Speaker, *Putting Patients First®: Getting Patients to the Right Health Plan*  
State Event (Los Angeles, CA)
- Mar. 2014 Speaker, *Putting Patients First®: Getting Patients to the Right Health Plan*  
State Event (Sacramento, CA)
- Feb. 2014 Speaker, *Putting Patients First®: Getting Patients to the Right Health Plan*  
Webinar (Washington, DC)
- Jan. 2014 Speaker, *Putting Patients First®: Getting Patients to the Right Health Plan*  
State Event (Seattle, WA )
- Jan. 2014 Speaker, *Putting Patients First®: Getting Patients to the Right Health Plan*  
State Event (Portland, OR)
- Jan. 2014 Speaker, *Putting Patients First®: Getting Patients to the Right Health Plan*  
State Event (Denver, CO)
- Jan. 2014 Speaker, *Putting Patients First®: Getting Patients to the Right Health Plan*  
American Foundation for Suicide Prevention State Event (Denver, CO)
- Nov. 2013 Panelist, *Partnership to Improve Patient Care forum*  
(Washington, DC)
- Oct. 2013 Panelist, *CER: Where are we and where are we going?*  
NEHI symposium (Washington, DC)
- Oct. 2013 Panelist, *Current State of Patient Engagement in the Diabetes Medical Innovation  
Process*  
Partners in Patient Health (Washington, DC)
- Oct. 2013 Panelist, *Benefits of Responsible Data Sharing*  
Perspectives on Clinical Trial Data Sharing: What it Means for Patients and Innovation  
(Washington, DC)
- Oct. 2013 Speaker, *Helping Patients Understand Exchanges*  
PhRMA: Brown Bag Series (Webinar)

- Oct. 2013 Panelist, *Defining Patient-Focused Drug Development: Engaging the FDA*  
BIO Patient and Health Advocacy Summit (Washington, DC)
- Sept. 2013 Panelist, *Impact of ACOs and Bundling*  
AdvaMedTech The Patient's Role in Medical Innovation (Washington, DC)
- Sept. 2013 Panelist, *Our Future Through Science*  
Sanofi R&D Hub event (Boston, MA)
- Aug. 2013 Panelist, *A Limited Use Approval Pathway to Address Unmet Medical Needs*  
Brookings Institute (Washington, DC)
- July 2013 Speaker, *Briefing on Health Care Reform*  
Merck (Philadelphia office)
- July 2013 Panelist, *Webinar for Dissemination and Implementation*  
PCORI (Webinar)
- June 2013 Panelist, *Big Data*  
DIA Annual Meeting (Boston, MA) - Big Data, PMI, MODDERN, FDASIA
- June 2013 Panelist, *Big Data*  
DIA Annual Meeting (Boston, MA) - Big Data, PMI, MODDERN, FDASIA
- June 2013 Keynote speaker  
Alpha-1 Association's 22nd Annual National Educational Conference
- June 2013 Panelist, *MODDERN Cures Act*  
Health Institute of NJ House briefing on innovation (Washington, DC)
- April 2013 Speaker, *MODDERN*  
Venture Capital Association Hill Briefing (Washington, DC)
- April 2013 Panelist, *Demystifying Alzheimer's Disease Panel*  
BIO Convention (Boston, MA)
- April 2013 Panelist: *Affordable Care Act is Here to Stay*  
BIO Convention (Boston, MA)
- April 2013 Panelist, *Massive Health Care Consolidation and its Impact on Biotech*  
BIO Convention (Boston, MA)
- April 2013 Speaker  
Pfizer internal Patient-Focused Drug Development Summit (New York, NY)
- April 2013 Speaker  
Personalize Medicine Coalition/BIO Symposium on Innovation (Washington, DC)
- Mar. 2013 Speaker, Innovation  
Innovation Dialogue (Webinar)
- Mar. 2013 Participant, *National Strategies for Biomedical Innovation*  
Aspen Institute (Washington, DC)
- Feb. 2013 Panelist  
FDA Patient-Focused Drug Development consultation meeting (White Oak, MD)

- Feb. 2013 Panelist, *MODDERN Cures Act*  
RDLA Rare Disease Documentary Screening (Washington, DC)
- Nov. 2012 Panelist, *Measuring the Impacts of Recent Healthcare Reforms on Personalized Medicine*  
World CDx (Boston, MA)
- Nov. 2012 Panelist, *MODDERN Cures Act*,  
Rare Disease Congressional Caucus (Washington, DC)
- Nov. 2012 Panelist, *Medicaid/Medicaid Expansion*  
National PALS Conference (Washington, DC)
- Nov. 2012 Participant, *Election Impact to the Overall Healthcare 'Ecosystem.'*  
BioCentury TV Show
- Nov. 2012 Presenter, *MODDERN Cures Act*  
NMSS Public Policy Conference (Washington, DC)
- Nov. 2012 Panelist, *FDA Policy and PDUFA*  
Arthritis Industry Forum (Washington, DC)
- Oct. 2012 Participant, *Innovation and Emerging Post-Market Evidence Demands*  
Avalere's 2012 Dialogue (Washington, DC)
- Oct. 2012 Panelist, *CER*  
Health Affairs Symposium (Washington, DC)
- Oct. 2012 Presenter, *Health Care Reform*  
PALS Summit (Denver, CO)
- Oct. 2012 Presenter, *Health Care Reform*  
PALS Summit (Seattle, WA)
- Sept. 2012 Panelist, *Unscrupulous Criminals*  
PSM Interchange (Washington, DC)
- Sept. 2012 Panelist, *PDUFA*,  
DIA/FDLI User Fee Act (UFA) Conference (Washington, DC)
- Sept. 2012 Panelist, *Innovation*  
Avalere Webinar (Washington, DC)
- Sept. 2012 Panelist, *Advancing Medical Innovation*  
Washington Post Forum (Washington, DC)
- Aug. 2012 Presenter, *Governance*  
Eli Lilly Board of Directors (Washington, DC)
- Jul. 2012 Participant, *Innovation and Emerging Post-market Evidence Demands*  
Avalere 2012 Dialogue (Washington, DC)
- Jul. 2012 Presenter, *MODDERN Cures Act*  
NAAF Hill Day (Washington, DC)

- Jul. 2012 Participant, *Patient and Consumer Focus Group*  
CMTP (Baltimore, MD)
- Jul. 2012 Presenter, *MODDERN Cures Act*  
7th Annual Rare Disease and Orphan Drug Leadership Congress (Washington, DC)
- June. 2012 Presenter, *NHC Policy Work*  
Sanofi Corporate Affairs division (Bridgewater, NJ)
- Jun. 2012 Panelist, *Patient Advocacy in Medical Product Development: The Evolving Relationship between FDA and Its Patient Stakeholders*  
DIA Annual Meeting (Philadelphia, PA)
- Jun. 2012 Panelist, *Challenges of Precision Medicine: Diagnostics, Reimbursement, Partnership Co Development*  
DIA Annual Meeting (Philadelphia, PA)
- Jun. 2012 Panelist, *PDUFA V: Impact on Innovation, Patients, and Modern Medicine*  
BIO 2012 International Convention (Boston, MA)
- May 2012 Panelist, *What Policy Changes can Enable Personalized Medicine*  
BIO 2012 International Convention (Boston, MA)
- May 2012 Participant, *Integrating Patient Perspectives into Regulatory Decisions*  
BioCentury TV (Washington, DC)
- May 2012 Panelist, *Emerging Approaches to Engage Patients and Improve their Health*  
Partners in Patient Health (Washington, DC)
- May 2012 Panelist, *Protecting Privacy in Health Research*  
Indiana University (Bloomington, IN)
- May 2012 Panelist, *Patients' Perspective on PDUFA/MDUFA*  
Marwood Group Event (Washington, DC)
- May 2012 Panelist, *Benefit Risk*  
FDA Patient Network Annual Meeting (Silver Spring, MD)
- May 2012 Presenter, *MODDERN Cures Act*  
ALS Association's Advocacy Day and Public Policy Conference (Washington, DC)
- May 2012 Panelists, *PDUFA/MDUFA*  
California Healthcare Institute Hill Briefing (Alexandria, VA)
- Apr. 2012 Presenter, *MODDERN Cures Act*  
ALS Association's Drug Company Working Group Meeting (Washington, DC)
- Apr. 2012 Panelist, *Chronic Disease Advocacy with State Healthcare Reform Implementation*  
HealthHIV Synchronicity 2012, (Alexandria, VA)
- Apr. 2012 Presenter, *ACA Supreme Court Ruling*  
Arthritis Foundation's Public Policy Committee/Regional Advocacy Workgroup Luncheon (Washington, DC)

- Apr. 2012 Panelist, *More for the patient: Improving health through prevention, adherence and innovation*  
PhRMA Annual Meeting (Boston, MA)
- Apr. 2012 Presenter, *MODDERN Cures Act*  
Epilepsy Foundation Public Policy Conference (Washington, DC)
- Mar. 2012 Panelist, *Evolving Role of Evidence*  
Avalere Expert Roundtable (Washington, DC)
- Mar. 2012 Presenter, *Essential Health Benefits*  
Healthcare Industry Study Group at the Industrial College of the Armed Forces  
(Washington, DC)
- Mar. 2012 Moderator, *Effective Advocacy*  
IAPO Congress (London, England)
- Mar. 2012 Panelist, *Is access to medicines and treatment patient-centered?*  
IAPO Congress (London, England)
- Mar. 2012 Moderator, *Getting the most from the Congress*  
IAPO Congress (London, England)
- Mar. 2012 Presenter, *MODDERN Cures Act*  
American Liver Foundation Fly-in (Washington, DC)
- Mar. 2012 Panelist, *PPACA — Update on Implementation, Provisions and Impact on Coverage Gaps*  
Pharma Patient Assistance and Access Programs Conference (Baltimore, MD)
- Feb. 2012 Panelist, *PCORI Draft Priorities and Agenda*  
PCORI National Patient and Stakeholder Dialogue (Washington, DC)
- Jan. 2012 Moderator, *MODDERN Cures Act*  
ALS Association Fly-In (Washington, DC)
- Dec. 2011 Panelist, *FDA and Drug Development*  
Brookings Institution Workshop (Washington, DC)
- Nov. 2011 Presenter, *Health Care Reform*  
Regional Patient Advocacy Leadership Summit (Worcester, MA)
- Nov. 2011 Panelist, *Market Disruption: Can the ACA's Insurance Reforms Support Primary Care?*  
AAFP State Legislative Conference (Salt Lake City, UT)
- Nov. 2011 Presenter, *MODDERN Cures Solution*  
California Healthcare Institute Annual Meeting (Newport Beach, CA)
- Sept. 2011 Presenter, *Engaging PCORI*  
Partnership to Improve Patient Care Forum (Washington, DC)
- Aug. 2011 Panelist, *Challenges and Opportunities in Medical Innovation*  
Iowa Impact! Medical Innovation Summit (Des Moines, IA)
- Jul. 2011 Presenter, *Essential Health Benefits*  
Grifols Public Policy Lunch (Washington, DC)



- Jul. 2011      Presenter, *PDUFA Reauthorization*  
House Energy and Commerce Subcommittee on Health (Washington, DC)
- Jun. 2011      Panelist, *MODDERN Cures Act*  
BIO Annual Convention (Washington, DC)
- Jun. 2011      Panelist, *Regulatory Affairs and Sciences, Quality, and GXP Compliance*  
DIA Annual Meeting (Philadelphia, PA)
- Jun. 2011      Panelist, *Voice of the Patient in Drug Development*  
DIA Annual Meeting Patient Advocacy Program (Philadelphia, PA)
- Jun. 2011      Panelist, *Transforming a Broken Pharmaceutical R&D Paradigm*  
DIA Annual Meeting (Philadelphia, PA)
- Jun. 2011      Presenter, *MODDERN Cures Solution*  
Eli Lilly U.S. Operations Committee Meeting (Washington, DC)
- Jun. 2011      Presenter, *Essential Health Benefits*  
AIDS United's Public Policy Council Meeting (Washington, DC)
- May 2011      Moderator, *Quality Patient Care in a Budget Deficit Economy*  
PhRMA Lunch Briefing (Washington, DC)
- May 2011      Panelist, *The Impact of the Changing Health Insurance Marketplace*  
The Brave New World of Health Insurance and Its Impact, National Patient Advocate  
Foundation Policy Meeting (Washington, DC)
- Apr. 2011      Panelist, *Patient Perspective on ACOs*  
AdvaMed Lunch Briefing (Washington, DC)
- Apr. 2011      Panelist, *Answering the Patient's Call*  
PhRMA Annual Meeting (Boston, MA)
- Apr. 2011      Presenter, *Comparative Effectiveness Research*  
AHRQ Stakeholder Meeting (Washington, DC)
- Mar. 2011      Presenter, *MODDERN Cures Solution*  
PMC Genomics and Personalized Medicine Subgroup (Washington, DC)
- Mar. 2011      Presenter, *MODDERN Cures Solution*  
Council for American Medical Innovation Partner Meeting (Washington, DC)
- Mar. 2011      Presenter, *MODDERN Cures Solution*  
PKD Foundation United on the Hill (Washington, DC)
- Feb. 2011      Presenter, *MODDERN Cures Solution*  
BIO Research Tools and Molecular Diagnostics Working Group (Washington, DC)
- Feb. 2011      Presenter, *Organizational Design*  
Epilepsy Foundation (Webinar)
- Jan. 2011      Presenter, *Health Care Reform: What You Need to Know*,  
Hispanic Federation Health Care Leadership Council (New York, NY)

- Jan. 2011      Presenter, *Managing in Times of Chaos*,  
ALS Association Leadership Summit (Newport Beach, CA)
- Nov. 2010      Panelist, *Balancing Benefits and Risks for Patients and Health Care Providers*  
Brookings Institute Workshop on Communicating Findings from Active Medical Product  
Surveillance (Washington, DC)
- Nov. 2010      Panelist, *Patient and Public Interest Group Perspective*  
Meeting of the Committee on Ethical and Scientific Issues in Studying the Safety of  
Approved Drugs (Washington, DC)
- Oct. 2010      Panelist, *Policy Presentation*  
Worldwide Policy Ideas Forum (St. Michaels, MD)
- Sept. 2010     Participant, *Drug Safety and Risk Benefit*  
BioCentury Television Program (Washington, DC)
- Aug. 2010      Panelist, *Patient Requirements and Perspectives*  
Protecting Privacy in Research Critical Issues Workshop (Chicago, IL)
- July 2010      Panelist, *Issues Regarding Elements to Assure Safe Use*  
FDA Stakeholders meeting on Risk Evaluation and Mitigation Strategies (Silver Spring,  
MD)
- July 2010      Presenter, *Delivering on Patient-Centered Care*  
Partnership to Improve Patient Care Briefing (Washington, DC)
- July 2010      Panelist, *The Unique CER Needs in Molecular Imaging*  
SNM Comparative Effectiveness in Molecular Imaging Conference (Bethesda, MD)
- July 2010      Panelist, *Perspectives on the Need for More CER*  
SNM Comparative Effectiveness in Molecular Imaging Conference (Bethesda, MD)
- May 2010      Presenter, *The Reauthorization of FDA's Prescription Drug User Fee Program and the  
Agency's Use of Risk Evaluation and Mitigation Strategies (REMS)*  
Food and Drug Law Institute Webinar (Washington, DC)
- May 2010      Presenter, *Reauthorization of PDUFA*  
BIO/PhRMA Briefing for Third Party Stakeholders (Washington, DC)
- May 2010      Panelist, *Implementation and Challenges of Health Care Reform*  
Pfizer First Annual Advocacy Summit (New York, NY)
- Apr. 2010      Panelist, *The Patient Perspective*  
FDA PDUFA Reauthorization Public Meeting (Rockville, MD)
- Mar. 2010      Panelist, *What Constitutes Value*  
Bio-EuropaBio Workshop on Comparative Effectiveness/Health Technologies  
Assessment (Washington, DC)
- Mar. 2010      Panelist, *Health Information, FTC Exploring Privacy Roundtable*,  
3<sup>rd</sup> Roundtable of Federal Trade Commission Series (Washington, DC)
- Mar. 2010      Presenter, *What Does CER Mean to Patients: Our Roles, Needs and Responsibilities*  
Bristol-Myers Squibb Town Hall: Comparative Effectiveness in the U.S. – A Patient-  
Centered Perspective (Lawrenceville, NJ)

- Mar. 2010 Panelist, *Taking Healthcare Reform from Concept to Reality*  
11<sup>th</sup> Annual Patient Assistance Programs Conference (Baltimore, MD)
- Feb. 2010 Panelist, *The Future of Patient Engagement*  
2010 International Alliance of Patients' Organizations Global Congress (Istanbul, Turkey)
- Feb., 2010 Panelist, *Engaging in Health Policy*  
2010 International Alliance of Patients' Organizations Global Congress (Istanbul, Turkey)
- Feb. 2010 Panelist, *Media Masterclass*  
2010 International Alliance of Patients' Organizations Global Congress (Istanbul, Turkey)
- Dec. 2009 Panelist, *Evidence Utilization*  
AstraZeneca Conference: Impact of Data on Comparative Effectiveness Research  
Conclusions, Information Dissemination & Stakeholder Decisions (Wilmington, DE)
- Oct. 2009 Panelist, *Current Economic Impact on Non-profit Business Practices*  
2009 Novartis Power of Partnering Regional Conference (Chicago, IL)
- Oct. 2009 Panelist, *Personalizing Each Patient*  
2009 Aspen Health Forum Highlights (Washington, DC)
- July 2009 Panelist, *Delivery System Reform*  
2009 RAND Conference Prescription for Healthier Patients: Real Solutions for Better  
Medication Adherence (Washington, DC)
- July 2009 Panelist, *Comparative Effectiveness Research*  
National Pharmaceutical Council Hill Briefing, Comparative Effectiveness Research:  
Putting Patients First (Washington, DC)
- June 2009 Panelist, *CER in America: Unanswered Questions & Avoiding Unintended Stakeholders*  
*Consequences-Perspectives*  
National Pharmaceutical Council (Washington, DC)
- Apr. 2009 Presenter, *Establishing a New National Strategy: Health Care Reform Moving Forward*  
2009 GlaxoSmithKline Patient Advocacy Leadership Summit (PALS) (Raleigh, NC)
- Apr. 2009 Panelist, *Health Care Reform*  
2009 Pharmaceutical Research Manufacturers of America Annual Meeting (San Antonio,  
TX)
- Mar. 2009 Panelist, *Roundtable Discussion*  
Council for American Medical Innovation Launch Event (Washington, DC)
- Jan. 2009 Presenter, *The Economy and Healthcare Reform*  
2009 Alpha 1/COPD Joint Board Meeting (Coral Gables, FL)
- Dec. 2008 Panelist, *Perspectives on the Potential Functions and Structures of Sentinel*  
2009 FDA Sentinel Initiative Workshop (Washington, DC)
- Nov. 2008 Panelist, *Health Care Reform*  
Edelman Briefing on Health Care Reform (Washington, DC)
- Oct. 2008 Panelist, *IP: Barrier to Progress or Fuel of Innovation*  
Fifth Annual Intellectual Property Summit (Washington, DC)

- July, 2008      Presenter, *Alliance Development with Patient Advocacy Groups*  
2008 Center for Business Intelligence Public Policy Congress, (Arlington, VA)
- June 2008      Presenter, *Key Challenges and Possible Solutions; Communications and Impact on Practice*  
2008 Brookings Forum on Drug Safety and Post-Market Evidence (Washington, DC)
- Nov. 2007      Presenter, *Breaking Barriers: Changing Policy and Practice with Evidence*  
2007 American Academy of Nursing Annual Meeting (Washington, DC)
- Nov. 2007      Presenter, *Biosimiliars: Scientific, Legal and Regulatory Issues*  
National Academy of Sciences, Committee on Science, Technology and Law  
(Washington, DC)
- Oct. 2007      Presenter, *Patient-Physician Partnership in Fostering an Evidence-Driven Environment*  
2007 Institute of Medicine Annual Meeting (Washington, DC)
- Oct. 2007      Presenter, *New Rules of Engagement*  
2007 Pharmaceutical Research and Manufacturers of America (PhRMA) Alliance  
Development Annual Meeting (San Francisco, CA)
- May 2007      Presenter, *Keeping the "Person" in Electronic Personal Health Records*  
American Medical Informatics Association (AMIA) Spring Congress (Orlando, FL)
- Jan. 2005      Panelist, *Key Points & Recommendations*  
Bio-Pharmaceuticals for the 21<sup>st</sup> Century: Responsibility, Sustainability, and Public Trust  
Summit (New York, NY)
- July 2004      Panelist, *Personal Health*  
National Health Information Infrastructure Cornerstones for Electronic Healthcare  
Conference (Washington, DC)
- 2000-2002      Guest Lecturer, *Public Health Policies, Politics & Programs*  
Tufts University School of Medicine (Boston, MA)
- 2001-2002      Guest Lecturer, *Physical Therapy in the Health Care System*  
Northeastern University (Boston, MA)
- 1999-2001      Guest Lecturer, *Practice of Public Health*  
Harvard School of Public Health (Boston, MA)
- July 2007      Instructor, *Legal Authority of Boards of Health*  
National Association of Local Boards of Health (Cleveland, OH)
- Nov. 2000      Instructor, *Board of Health Enforcement Mechanisms*  
Massachusetts Health Officers Association Annual Convention (Hyannis, MA)
- July 1999      Guest Lecturer, *Clean Indoor Air Policies*  
CDC, Office on Smoking and Health (Atlanta, GA)

**ARTICLES, WHITE PAPERS & BOOKS**

- Sept 2017      Quoted, *Boomtown and National Health Council Announce First Patient-Centric Startup Accelerator*  
Globe Newswire

- Aug 2017 Quoted, *NHC Roundtable Spotlights RWE*  
HealthEconomics.com
- Aug 2017 Quoted, *US Senate passes FDA Reauthorization Act of 2017*  
Healio
- Aug 2017 Quoted, *Making Real-World Evidence "Real" for Patients*  
E.V.I.dentity Blog
- July 2017 Quoted, *Tired of the cost of prescription drugs? Share your story.*  
Buffalo News
- June 2017 Quoted, *Republicans' new Obamacare repeal bill has a lot for insurers to like and for hospitals to hate*  
Washington Post
- June 2017 Quoted, *Senate could back Trump health law by 4th July, despite warnings of patient Impact*  
Pharmaphorum
- May 2017 Quoted, *Policymakers Face Pressure to Act on Drug Pricing*  
CQ Roll Call
- April 2017 Co-Authored, *Letter to the Editor: Kirwan JR et al. Emerging Guidelines for Patient Engagement in Research*  
Value in Health
- April 2017 Quoted, *Patient-Centered Cost Cutting*  
BioCentury
- April 2017 Quoted, *Patient-Led Group Pushes Cost-Containment Policies That Aren't Too Offensive To Drug Makers*  
Inside Health Policy
- April 2017 Quoted, *Patient 2.0: The digital-savvy patient has arrived*  
Pharmafield
- April 2017 Quoted, *Many large patient advocacy groups receive funding from drug industry, study says*  
American Pharmacy News
- April 2017 Quoted, *Amplifying the Patient Voice and Responding to What Patients Say*  
AJMC
- March 2017 Quoted, *PharmaField*  
PF Magazine
- March 2017 Quoted, *Former FDA commissioner Robert Califf named chairman of new nonprofit organization*  
Cardiovascular Business

- March 2017 Quoted, *New patient group focuses on drug prices amid bipartisan concern*  
USA Today
- March 2017 Quoted, *More Than 80 Percent of Patient Groups Accept Drug Industry Funds, Study Shows*  
New York Times
- March 2017 Quoted, *Patient or Corporate Advocacy Organizations? - New Studies Shed Some Light*  
HC Renewal Blogspot
- March 2017 Quoted, *83% of patient advocacy groups accept payouts from pharma*  
Fierce Health Care
- Feb 2017 Quoted, *ACA Changes to Be Limited and Slow, Experts Say*  
Medscape
- Feb 2017 Quoted, *Advancing Value Assessment in the United States: A Multistakeholder Perspective*  
ISPOR
- Feb 2017 Quoted, *Value to Whom? The Patient Voice in the Value Discussion*  
ISPOR
- Jan 2017 Quoted, *Study Reveals Potential Conflict Of Interest In Patient Advocacy Funding*  
NPR
- Dec 2016 Quoted, *Where Does the Money Go? How Prescription Drug User Fees Help Align Regulatory & Clinical Science*  
Drug Information Association
- Dec 2016 Quoted, *Marc Boutin: Capturing What Matters Most to Patients in Quality Measures*  
National Quality Forum
- Nov 2016 Quoted, *Republicans hoping FDA reform will be passed by end of the year*  
NewsOK
- Nov 2016 Quoted, *Long-Stalled FDA reform sits on Senate's lame-duck Calendar*  
The Washington Post
- Oct 2016 Quoted, *Funding Conundrum*  
BioCentury
- Oct 2016 Quoted, *Really Listening to Patients*  
Morning Consult
- Sept 2016 Quoted, *Furor Over Drug Prices Puts Patient Advocacy Groups in Bind*  
New York Times
- Sept 2016 Quoted, *Providers Often Overlook the Patient-Centric Care Piece of the Triple Aim*  
Fierce Healthcare

- Aug 2016 Quoted, *Culture and Process Change as a Priority for Patient Engagement in Medicines Development*  
Therapeutic Innovation & Regulatory Science
- Aug 2016 Quoted, *Parts of 'Cures' Bill Rolled Into FDA Fees Pact*  
Bloomberg
- June 2016 Quoted, *DIA Panellists to Face Rapid-fire Questions on Patient Engagement*  
BioPortfolio
- June 2016 Quoted, *The Patient Voice & the Value of Health Care: The National Health Council Model*  
Global Forum
- June 2016 Quoted, *Drug co-pay assistance programs facing increasing state, federal scrutiny*  
USA Today
- May 2016 Quoted, *Report: Federally funded institute avoids comparing drugs, other treatments*  
USA Today
- May 2016 Quoted, *Cost of Care or Value of Care? Ask the Patient*  
Morning Consult
- April 2016 Quoted, *Inculcating the Patient Voice in the Development of Value Models*  
AJMC
- April 2016 Quoted, *Patient-Centered Outcomes Research: Early Evidence from a Burgeoning Field*  
Health Affairs
- March 2016 Quoted, *New Rules and Ratings for Federal Health Insurance Plans*  
POZ
- March 2016 Quoted, *US will require health care networks to be more transparent next year*  
Boston Globe
- March 2016 Quoted, *Health Care Networks To Become More Transparent, Rated By Network Size*  
HNGN
- March 2016 Quoted, *Health Law Insurance Plans to be Rated by Network Size*  
New York Times
- Feb 2016 Quoted, *Califf Wins Senate Approval As FDA Chief, Enters Role At Time of Unprecedented Change*  
Inside Health Policy
- Feb 2016 Quoted, *FDA Aims To Speed Trials, Improve Device Safety Through Post-Market Evaluation, But Funding a Hurdle*  
Inside Health Policy

- Feb 2016 Quoted, *CMS Says Alternative Payment Models Still Have a Way to Go*  
RevCycle
- Feb 2016 Quoted, *Will Medicare reach 50% value-based payments by 2018? 5 key notes*  
Becker's ACS Review
- Feb 2016 Quoted, *Drive to focus Medicare dollars on quality-based care nears goal*  
The Hill
- Feb 2016 Quoted, *Experts put the patient at the center of value-based care*  
Healthcare Finance
- Feb 2016 Quoted, *The Hill's 12:30 Report*  
The Hill
- Jan 2016 Quoted, *HHS Proposals On Optional Standardized Plans Divides Health Stakeholders*  
Inside Health Policy
- Jan 2016 Quoted, *eBriefing: Patient Perspectives on Compassionate Use*  
The New York Academy of Sciences
- \*\*\*
- May 2015 Quoted, *Industry, Advocate Pressure Helps Revive Key 21st Century Cures Exclusivity*  
*Incentives*  
BioPharmaDive
- May 2015 Quoted, *Lawmakers Unveil New Cures Draft Before Thursday Markup*  
Morning Consult
- May 2015 Quoted, *Advocates Get OPEN Act Back In Latest Cures Draft Ahead of Thursday Markup*  
Inside Health Policy
- May 2015 Quoted, *Latest 'Cures' Package Draws Criticism Ahead of Markup*  
CQ Roll Call
- April 2015 Quoted, *Second Cures Draft Leaves Out Exclusivity, But Has Placeholder For Dormant*  
*Therapies*  
Inside Health Policy
- April 2015 Co-Author, *Partnering with Patients in the Development and Lifecycle of Medicines: A*  
*Call for Action*  
Therapeutic Innovation Journal
- April 2015 Quoted, *Landmark Overhaul of Drug Research is Proposed in the House*  
The Hill
- April 2015 Quoted, *NIH Funding Remains Sticking Point on House Cill*  
The Hill
- April 2015 Author, *What Patients Want and Need From Health Exchange Plans*  
American Journal of Pharmacy Benefits
- April 2015 Quoted, *House Members Close to Narrowing Down 'Cures' Package*



- CQ-Roll Call
- April 2015 Quoted, *Bipartisan Policy Center Launches FDA-Focused Medical Innovation Effort*  
FDA Week
- April 2015 Quoted, *NHC Hopeful Healthcare.gov Will Link To Its Cost Calculator, Wants Data*  
Inside Health Policy
- April 2015 Quoted, *How FDA, Industry, and Patient Community Can Increase Number and Quality*  
*of PROs*  
BioCentury
- March 2014 Quoted, *Bipartisan Policy Center Launches FDA-Focused Medical Innovation effort*  
Inside Health Policy
- March 2014 Quoted, *NY Healthcare Transparency Law Enacted*  
Health Leaders Media
- March 2014 Quoted, *Drug Makers Need Safe Harbor For Patient-Focused Development, Advocates*  
*Say*  
The Pink Sheet
- March 2014 Quoted, *Arizona's Obamacare exchange gets 'C' grade*  
Phoenix Business Journal
- March 2014 Quoted, *Report: Arizona's Obamacare Exchange Gets Average Grade*  
KTAR News
- March 2014 Quoted, *Obamacare Shoppers with Chronic Illnesses Could Use More Online Tools,*  
*Study Finds*  
New Jersey Business
- March 2014 Quoted, *FDA Must Make Smarter Use of Big Data*  
Healthcare IT News
- March 2014 Quoted, *FDA, Sponsors Look to Expand Patient Input to Clinical Trials*  
Applied Clinical Trials
- March 2014 Quoted, *Health Outcome Measures Worthwhile Despite Challenges, Executive Says*  
Bloomberg Government
- Feb. 2014 Quoted, *Calming the Pendulum*  
BioCentury
- Feb. 2014 Author, *Meaningful Patient Engagement: Can We Agree on a Framework?*  
American Journal of Pharmacy Benefits
- Jan. 2015 Quoted, *Patient-Focused Drug Development: To Understand Patients, You Must Engage*  
*Them*  
Life Science Leader
- Jan. 2015 Quoted, *Advocacy Group's Tool Shows Metal Plan Impact on Costs*  
Inside Health Insurance Exchanges
- Dec. 2014 Quoted, *KY Exchange To Contact 12K Enrollees Eligible But Not Enrolled In CSR Plans*  
Inside Health Policy

- Dec. 2014 Quoted, *Health Sign-ups Will Be Much Clearer*  
Sacramento Bee
- Nov. 2014 Quoted, *Advocates Pleased With Proposed Consumer Protections For Exchange Plans*  
Inside Health Policy
- Nov. 2014 Quoted, *New Congress: Bipartisan Opportunity to Spur Innovation*  
Life Sciences Leader
- Nov. 2014 Quoted, *Advocates Seek More enforcement of Obamacare Drug Benefits*  
Politico
- Nov. 2014 Quoted, *Top Insurer Provisions in HHS Proposal Include Re-Enrollment and Rate*  
*Reviews*  
Bloomberg BNA
- Nov. 2014 Quoted, *Health Officials Propose Setting Fall Sign-Up Window Under Federal Health Law*  
Wall Street Journal
- Oct. 2014 Author, *A MODERN Answer to Meeting Unmet Medical Needs*  
American Journal of Pharmacy Benefits
- Sept. 2014 Quoted, *Feds to Publicize Drug Company Payments to Doctors*  
Chicago Tribune
- Sept. 2014 Quoted, *CMS Asked to Eliminate Some Payments from Sunshine Database*  
Wall Street Journal Pharmalot
- July 2014 Quoted, *Pitfalls Emerge in Health Insurance Renewals*  
Stateline
- July 2014 Quoted, *Stakeholders Urge FDA To Proceed With Single-Page Medication Information*  
Inside Health Policy
- July 2014 Quoted, *Consumer Advocate: House Innovation Initiative Getting One-Sided Patient View*  
Inside Health Policy
- June 2014 Quoted, *National Health Council: CMS Bid to Expand Non-Formulary Drug Access Falls*  
*Short*  
Inside Health Policy
- June 2014 Quoted, *Drug Industry, Patient Groups Wary of AHIP's Catastrophic Plan Proposal*  
Inside Health Policy
- June 2014 Quoted, *Health Subcommittee Examines How Incentives Can Be Used to Accelerate*  
*#Path2Cures*  
Energy & Commerce Committee
- May 2014 Quoted, *States Seek to Cap Drug Cost-Sharing As PhRMA Pushes Back On Exchange*  
*Plan Design*  
Inside Health Policy
- May 2014 Quoted, *Many Obamacare enrollees haven't paid their premiums yet - why not?*  
CBS News

- Apr. 2014 Quoted, *New Healthcare Models Promote Patient-Centeredness*  
Consumer Eagle
- Mar. 2014 Quoted, *Health Choice- Interview with Marc Boutin*  
KOH AM
- Mar. 2014 Quoted, *Interview about PuttingPatientsFirst.net*  
California Public Radio/KPCC
- Mar. 2014 Quoted, *New Resource Helps Nevadans Compare Out-of-Pocket Insurance Costs in Marketplace Coverage*  
Business Wire
- Mar. 2014 Quoted, *New Resource Helps Nevadans Compare Out-of-Pocket Insurance Costs in Marketplace Coverage*  
HeraldOnline.com
- Mar. 2014 Quoted, *Consumers need to look at all levels of health coverage*  
News3
- Feb. 2014 Quoted, *Part D dysphoria*  
BioCentury
- Feb. 2014 Quoted, *Advocates Worry That Drug Company Assistance Programs Will Be Banned From Helping Patients With Marketplace Policies*  
Washington Post
- Jan. 2014 Quoted, *Picking the right health plan matters to your pocketbook*  
Portland Business Journal
- Jan. 2014 Quoted, *Health cost calculator aims to help chronically ill, disabled*  
Health News Colorado
- Jan. 2014 Quoted, *State Of The Union 2014: Obama Still Begging America To Buy His Health Plan*  
Forbes
- Jan. 2014 Quoted, *How Obamacare affects your bottom line*  
CNN Money
- Jan. 2014 Quoted, *Marketplace Transitions: Payers Balk At Temporary Formulary Concessions; Pharmacies Offer No-Cost First Fills*  
Pink Sheet
- Jan. 2014 Quoted, *Now what? A patched -up insurance exchange is only one of the ways health care is changing...*  
Money Magazine
- Nov. 2013 Quoted, *The Affordable Care Act: What It Means for You*  
Psoriasis Advance
- Oct. 2013 Quoted, *Chronically Ill Have Their Own Issues with Obamacare*  
National Journal
- Oct. 2013 Quoted, *Patient Perspectives Floated As Part of PhRMA's Trial Data Sharing Initiative Inside Health Reform*

- Oct. 2013 Quoted, *Everybody Wants Some: Firms Prepare for Data Sharing*  
Scrip Intelligence
- Oct. 2013 Quoted, *Biopharmas, Patient Groups Say Sharing Clinical Trial Data Can Enhance Science*  
BNA
- Oct. 2013 Author, *One Year Anniversary of Implementation of The Prescription Drug User Fee Act Conversations* (PhRMA blog)
- Sept. 2013 Quoted, *Facing Reality in The Drug Marketplace*  
BioCentury
- Sept. 2013 Quoted, *Consumers with Serious Medical Problems Need To Carefully Assess Total Plan Costs*  
Kaiser Health News/Washington Post
- Sept. 2013 Quoted, *Why More Expensive Insurance Can Pay Off*  
NPR
- Sept. 2013 Autor, *Future of the Biopharmaceutical Pipeline*  
Conversations (PhRMA blog)
- Aug. 2013 Quoted, *Demands to Alter Obamacare Persist Even as Launch Nears*  
Reuters
- Aug. 2013 Quoted, *Advocates Call on HHS to Reject AHIP's Enforcement Moratorium Request*  
Inside Health Reform
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