

ONE HUNDRED FIFTEENTH CONGRESS
Congress of the United States
House of Representatives

COMMITTEE ON ENERGY AND COMMERCE

2125 RAYBURN HOUSE OFFICE BUILDING
WASHINGTON, DC 20515-6115

Majority (202) 225-2927

Minority (202) 225-3641

September 7, 2018

Dr. Nishant Anand
Chief Medical Officer
Adventist Health System
900 Hope Way
Altamonte Springs, FL 32714

Dear Dr. Anand:

Thank you for agreeing to testify at the Subcommittee on Health hearing on Thursday, September 13, 2018, at 1:15 P.M. in 2322 Rayburn House Office Building. The hearing is entitled "Examining Barriers to Expanding Innovative, Value-Based Care in Medicare."

The attached documents provide important details concerning the preparation and presentation of your testimony.

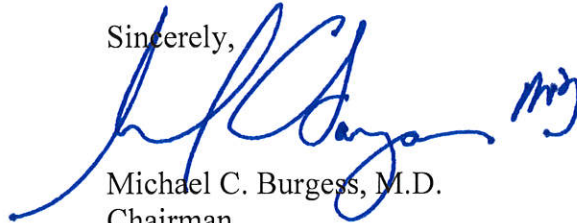
- The first attachment describes the form your testimony must take.
- The second attachment provides you with Electronic Format Guidelines that detail how to file testimony electronically.
- The third attachment provides you the Rules for the Committee on Energy and Commerce.
- The fourth attachment provides you with a Truth-in-Testimony Disclosure form and a Truth-in-Testimony instruction sheet.

Please be aware that, in accordance with the Committee's usual practice, witnesses have a right to be represented by counsel, who may advise the witnesses on their Constitutional rights, but cannot testify. In addition, hearings are open to audio, video, and photographic coverage by accredited press representatives only.

Dr. Nishant Anand
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If you have any questions concerning any aspect of your testimony, please contact James “JP” Paluskiewicz, Jay Gulshen, and Josh Trent of the Energy and Commerce Committee staff at (202) 225-2927.

Sincerely,

A handwritten signature in blue ink, appearing to read "M. Burgess", with a small circular mark to the right.

Michael C. Burgess, M.D.
Chairman
Subcommittee on Health

Enclosures: (1) Form of Testimony
(2) Electronic Format Guidelines
(3) Rules for the Committee on Energy and Commerce
(4) Truth-in-Testimony Disclosure form