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1 {York Stenographic Services, Inc.}

2 RPTS BROWN

3 HIF042.140

4 EXAMINING ICD-10 IMPLEMENTATION

5 WEDNESDAY, FEBRUARY 11, 2015

6 House of Representatives,

7 Subcommittee on Health

8 Committee on Energy and Commerce

9 Washington, D.C.

10 The Subcommittee met, pursuant to call, at 10:15 a.m.,
11 in Room 2322 of the Rayburn House Office Building, Hon. Joe
12 Pitts [Chairman of the Subcommittee] presiding.

13 Members present: Representatives Pitts, Guthrie,
14 Barton, Whitfield, Shimkus, Burgess, McMorris Rodgers, Lance,
15 Griffith, Bilirakis, Long, Ellmers, Bucshon, Brooks, Collins,
16 Green, Butterfield, Castor, Sarbanes, Schrader, Kennedy,

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17 Cardenas, and Pallone (ex officio).

18 Staff present: Clay Alspach, Chief Counsel, Health;
19 Gary Andres, Staff Director; Leighton Brown, Press Assistant;
20 Jerry Couri, Senior Environmental Policy Advisor; Andy
21 Duberstein, Deputy Press Secretary; Robert Horne,
22 Professional Staff Member, Health; Chris Sarley, Policy
23 Coordinator, Environment and Economy; Adrianna Simonelli,
24 Legislative Clerk; Heidi Stirrup, Health Policy Coordinator;
25 Traci Vitek, Detailee; Ziky Ababiya, Democratic Policy
26 Analyst; Jeff Carroll, Democratic Staff Director; Tiffany
27 Guarascio, Democratic Staff Director and Chief Health
28 Advisor; Ashley Jones, Democratic Director, Outreach and
29 Member Services; and Arielle Woronoff, Democratic Health
30 Counsel.

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31 Mr. {Pitts.} The subcommittee will come to order. The
32 chair will recognize himself for an opening statement.

33 The United States currently operates under the
34 International Classification of Diseases, 9th Revision (ICD-
35 9) code set, which has about 13,000 diagnostic codes. The
36 Department of Health and Human Services (HHS) had set a
37 mandatory deadline of October 1, 2013, for providers to
38 switch from ICD-9 to the greatly expanded ICD, 10th Revision
39 (ICD-10) code set, which has 68,000 diagnostic codes and
40 87,000 procedural codes.

41 Section 212 of H.R. 4302, the Protecting Access to
42 Medicare Act, signed into law by President Barack Obama on
43 April 1, 2014, delayed the transition to ICD-10 until October
44 1, 2015. Many providers and payers, including the Centers
45 for Medicare and Medicaid Services, have already made
46 considerable investments in the ICD-10 transition, and any
47 further delay will entail additional costs to keep ICD-9
48 systems current, to retrain employees, and to prepare, again,
49 for the transition.

50 The United States currently lags behind most of the rest

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51 of the world, which already uses the updated ICD-10. ICD-9
52 is more than 30 years old and does not capture the data
53 needed to track changes in modern medical practice and
54 healthcare delivery.

55 I would like to welcome all of our witnesses today. We
56 look forward to your testimony on this important subject.

57 [The prepared statement of Mr. Pitts follows:]

58 ***** COMMITTEE INSERT *****

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59 Mr. {Pitts.} With that, I will yield back and recognize
60 the ranking member of the subcommittee, Mr. Green, for 5
61 minutes.

62 Mr. {Green.} Thank you, Mr. Chairman, and good morning
63 and thank you to all our witnesses for being here today.

64 As we know, ICD-9 was adopted in the United States
65 nearly 40 years ago. Congress included a requirement that
66 providers transition to ICD-10 in the Health Insurance
67 Portability Act of 1996. Since then, transition has been
68 delayed twice to give covered entities time to prepare. ICD-
69 10 transition is currently set to take place on October 1,
70 2015. It is time to move forward without further delay.

71 ICD-9 was developed in 1979 and there has been
72 significant medical breakthroughs which ICD-9 doesn't have
73 codes. ICD-10 will include the more accurate medical
74 descriptions and account for varying symptoms and levels of
75 security. More precise and appropriate codes have a number
76 of benefits to our health care system. Precise information
77 will improve claims processing. Insurers will reject fewer
78 claims and not have to ask to provide more information as

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79 often as they currently do. The improved specificity of ICD-
80 10 will help researchers. It will allow public health
81 officials to better track disease and outbreaks.

82 The Affordable Care Act included provisions to move our
83 health care system from one that rewards value instead of
84 just volume. There is still a lot of work to do to improve
85 our system in this regard, and adopting ICD-10 without delay
86 would help move this forward.

87 Providers are increasingly evaluated and held
88 accountable based on patient outcomes so more accurate codes
89 can help providers improve their patient safety efforts.

90 RAND estimated that the cost of transitioning would be
91 between \$475 million and \$1.5 billion over 10 years but that
92 the benefits of the system would be between \$700 million and
93 \$7.7 billion in cost savings. According to their analysis,
94 this is due to more accurate payments, improved disease
95 management, less rejected claims and fewer fraudulent claims.
96 The transition to ICD-10 is supported by a majority of the
97 health care community, a broad-based coalition including
98 hospitals, health plans, medical device manufacturers, and
99 the health information community opposes any further delay.

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100 Each has invested substantial time and resources, and further
101 delay will be costly and wasteful.

102 I understand the medical community has had mixed
103 reactions to the transition. Many have invested time and
104 resources to be ready for October 1st yet some tell us they
105 are not ready. The Centers for Medicare and Medicaid
106 Services says it is ready for the transition. CMS has a
107 technical assistance website that features resources to help
108 providers and others with the transition to ICD-10. It has
109 engaged in targeted outreach to facilitate the switch.
110 Between CMS and the Coalition for ICD-10, the resources
111 available to help the transition are significant. Many of
112 these are available online for free.

113 Each delay has been costly to the health care system,
114 and ICD transition is an important part of bringing our
115 health care system into the 21st century, and I yield back my
116 time. Wait a second. Does anyone want my time on our side?
117 I yield back my time, Mr. Chairman.

118 [The prepared statement of Mr. Green follows:]

119 ***** COMMITTEE INSERT *****

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120 Mr. {Pitts.} The chair thanks the gentleman, and now
121 recognizes Dr. Burgess 5 minutes for an opening statement.

122 Mr. {Burgess.} Thank you, Mr. Chairman. I appreciate
123 the recognition. I appreciate our witnesses being here and
124 spending time with us this morning at this hearing. I am
125 certainly glad we are having the hearing. It is something
126 that I have been asking for for some time. I am very glad we
127 are here today talking about our readiness and preparedness
128 and have not delayed that until September.

129 While the transition has been delayed several times by
130 various mechanisms, the last-minute delays do nothing to
131 relieve the pressure for the small practice that struggles
132 under this administrative burden. It does put the health
133 systems and the insurers in a difficult position as well. In
134 fact, it punishes those who have done exactly what Congress
135 has requested.

136 So we do need to hear from our witnesses. Are we doing
137 this or not? If we are, then the big question for you and me
138 becomes, will we be ready?

139 Now, I understand that most of the claims processing

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140 will be done by Medicare contractors and insurance companies.
141 I actually have a great deal of faith in their ability to
142 move data. That is what they do. But all roads eventually
143 lead to the Centers for Medicare and Medicaid Services, and
144 if you will pardon me, that does appear to be a weak link in
145 the chain, because from healthcare.gov to the Sunshine Act
146 reporting website, when CMS flips a switch, something breaks,
147 and it is invariable, and it has happened time and again.
148 Any time they flip a switch and it involves the processing of
149 data, their systems fail.

150 So it begs the question, is flipping a switch on October
151 1st the right move? If it is, then what is the contingency
152 plan for any problems that may develop? Now, contingency
153 plan is a phrase I use advisedly because it has been in this
154 subcommittee and in the Oversight Subcommittee time and
155 again. With the lead-up to healthcare.gov, I asked Gary
156 Cohen, I asked Secretary Sebelius, what are the contingency
157 plans if all does not go well when you turn this thing on,
158 and I was told no contingency plan necessary, we will be
159 ready October 1st. That was October 1st, 2013. We know what
160 happened after that.

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161 So forgive me if I keep repeating the point that I have
162 asked for contingency plans in the past, I have been told
163 they are not necessary, that everything is fine, until it
164 isn't, and then we all scramble. In this case, it could mean
165 disruptions in patient care and the ability of small
166 practices to actually meet their fiscal obligations that they
167 are required to meet to stay in business.

168 So today I am anxious to discuss not just the plan ahead
169 for the implementation but I would also like to talk about
170 the contingencies if everything doesn't go exactly as
171 planned.

172 Thank you, Mr. Chairman, for the recognition. I will
173 yield back the time.

174 [The prepared statement of Mr. Burgess follows:]

175 ***** COMMITTEE INSERT *****

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176 Mr. {Pitts.} The chair thanks the gentleman. That
177 concludes the opening statements. As usual, all members'
178 written opening statements will be made a part of the record.

179 I would like to ask unanimous consent to submit seven
180 documents for the record: a statement on ICD-10 from the
181 American Hospital Association; a letter of support from the
182 ICD-10 Coalition; a statement from the Premier Healthcare
183 Alliance on ICD-10; comments from the American Medical
184 Association; comments from the American Academy of
185 Dermatology Association; statement from the American Academy
186 of Orthopedic Surgeons; and a statement from Precyse, a
187 leader in performance management and technology focused on
188 health information management. Without objection, so
189 ordered.

190 [The information follows:]

191 ***** INSERTS 1 through 7 *****

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192 Mr. {Pitts.} We have one panel before us today. I will
193 introduce them at this time in the order that they speak: Dr.
194 Edward Burke from the Beyer Medical Group; Mr. Rich Averill,
195 Director of Public Policy at 3M Health Information Systems;
196 Ms. Sue Bowman, Senior Director for Coding Policy and
197 Compliance at American Health Information Management
198 Association; Ms. Kristi Matus, Chief Financial and
199 Administrative Officer at Athena Health; Ms. Carmella
200 Bocchino, Executive Vice President, Clinical Affairs and
201 Strategic Planning at America's Health Insurance Plans; Dr.
202 William Jefferson Terry, a Member of the American Urological
203 Association, a Physician at Urology and Oncology Specialists;
204 and Dr. John Hughes, Professor of Medicine at Yale
205 University.

206 Thank you all for coming. Your written statements will
207 be made a part of the record. You will each be given 5
208 minutes to summarize your testimony, and we will start with
209 you, Dr. Burke. You are recognized 5 minutes for your
210 summary.

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211 ^STATEMENTS OF DR. EDWARD BURKE, BEYER MEDICAL GROUP; RICHARD
212 AVERILL, DIRECTOR OF PUBLIC POLICY AT 3M HEALTH INFORMATION
213 SYSTEMS; SUE BOWMAN, SENIOR DIRECTOR FOR CODING POLICY AND
214 COMPLIANCE AT AMERICAN HEALTH INFORMATION MANAGEMENT
215 ASSOCIATION; KRISTI MATUS, CHIEF FINANCIAL AND ADMINISTRATIVE
216 OFFICER, ATHENA HEALTH; CARMELLA BOCCHINO, EXECUTIVE VICE
217 PRESIDENT, CLINICAL AFFAIRS AND STRATEGIC PLANNING AT
218 AMERICA'S HEALTH INSURANCE PLANS; DR. WILLIAM JEFFERSON
219 TERRY, MEMBER OF THE AMERICAN UROLOGICAL ASSOCIATION, A
220 PHYSICIAN AT UROLOGY AND ONCOLOGY SPECIALISTS; AND DR. JOHN
221 HUGHES, PROFESSOR OF MEDICINE, YALE UNIVERSITY

|

222 ^STATEMENT OF EDWARD BURKE

223 } Mr. {Burke.} Good morning, and thank you for the
224 opportunity to share our journey into ICD-10. My name is Dr.
225 Edward Burke. I practice internal medicine in a small, rural
226 community in Missouri with a population of about 4,000
227 people. I work with a family practice physician, three nurse
228 practitioners, and a mental health provider. We see patients

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229 of all ages.

230 Providers face unique challenges while serving in rural
231 areas due to accessibility and lack of resources. The
232 challenges to running a successful business in healthcare can
233 be just as difficult for the same reasons. The information
234 highway often overlooks the side roads. In an industry full
235 of rules and regulations, it is imperative to keep abreast of
236 anything new coming down the pipe. Being out of the loop
237 often means being left behind.

238 ICD-10 has been on the horizon for several years now.
239 We were ready for it, and our software vendor was ready for
240 it. When the date was postponed, we moved forward. We
241 believed the implementation of ICD-10 would eventually happen
242 and that we would be even more prepared. With all the
243 changes coming in healthcare, this was one we would tackle in
244 full confidence. What we were unprepared for was how
245 seamless it was. On a busy Monday morning, October 7, 2013,
246 we took on ICD-10 and we haven't looked back. We did not
247 have special training. We did not spend any money in
248 preparation. We did not see less patients and our practice
249 did not suffer. As providers, it was not frustrating or

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250 scary. It just was.

251 Why did this work so well for us? A combination of
252 things in our opinion, most of all teamwork and leadership.
253 We have providers who work well with each other and with the
254 rest of the staff. We are a close-knit medical office
255 family, understanding that we are only as strong as our
256 weakest employee.

257 It is important to have a leader on the staff that is
258 progressive and knowledgeable about what is coming, someone
259 who comes prepared with a plan of action. No office should
260 be without a professional practice manager, one who has
261 certification to back up what years of experience has given.
262 The relationship between professional practice managers and
263 physicians is critical and often means the difference in
264 success and failure.

265 Associations such as PAHCOM offer practice managers the
266 knowledge needed to navigate through the many changes in
267 rules and regulations. Our industry is riddled with what you
268 can do and what you cannot do. PAHCOM provides access to
269 information critical to running a successful medical office.

270 The other prominent factor was our software. We chose

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271 to implement highly effective software when we made the
272 decision to transition to electronic medical records. Our
273 practice manager looked at some of the things coming in the
274 near future and chose software that would grow and expand to
275 what we would need and that would be ready when we needed it.
276 The road to ICD-10 was driven by our EHR vendor. They
277 extended an offer to us to be a part of a pilot program for
278 implementing ICD-10. We were very happy to be a part of it.
279 Our thinking was, it gives us time to play with it and learn
280 it before it really counts. We had no idea how easy it was
281 going to be. We just wanted to take advantage of every
282 possible source of information before each stroke counted
283 financially. We did not feel we could be too prepared. We
284 were as apprehensive as everyone else. Communication is the
285 most important tool in eliminating errors, providing quality
286 care and improving outcomes. There are several pieces that
287 must come together, with the same information, in order to
288 complete one simple procedure.

289 Speaking the same language is crucial to patient care.
290 ICD-10 is that language. As all processes change and improve
291 over time, so should our diagnosing. ICD-10 provides clear,

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292 concise descriptions of the problem a patient is having. The
293 specifications narrow margins of error since the picture is
294 clearer. The drill-down structure of the system provides an
295 accurate description of the problem.

296 As the world becomes ever smaller it is important to see
297 healthcare with a broader view. Even in our small community,
298 it is not uncommon for patients to be traveling outside of
299 the country. It is important to understand that we are
300 affected by the health of locations outside our homes. To
301 speak the same healthcare language is imperative. As a
302 Nation, we are behind. As an industry, we are behind. As
303 healthcare providers, we can do better. We must be open to
304 change and to the possibility that a different way can work.
305 ICD-10 is truly better than what we currently have. The
306 benefits to ICD-10 have been well touted as well as the
307 drawbacks. We do not claim to have to have the answers or
308 formula that will work for every provider situation but it
309 worked for us.

310 We used ICD-9 on a Friday and ICD-10 on the following
311 Monday. We are very pleased with our decision to keep using
312 ICD-10 and encourage others to support this move. Accuracy

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313 and positive outcomes are of course important goals in
314 patient care. Fine-tuning diagnoses help paint a clearer
315 picture of what is happening with a patient.

316 The important thing to understand is that ICD-10 helps,
317 not hinders, patient care. There are many issues that are
318 debatable in healthcare today. Anything that so clearly
319 helps the patient should not be one of them. ICD-10 should
320 move forward. Healthcare moves fast. You cannot blink.
321 Putting off ICD-10 is not blinking; it is closing your eyes.

322 We do not wish to discredit rational objections to
323 transitions to ICD-10. Each situation will present its own
324 pains and struggles. We just wish to share our story and
325 maybe ease some lingering fear. It wasn't hard, it wasn't
326 expensive and it wasn't time consuming. Clinical
327 documentation did not change. We spend the same amount of
328 time documenting to support ICD-10 as we did with ICD-9. We
329 did nothing different. We use it every day. It is a normal
330 part of our encounter with a patient. The most important
331 issue was that it was not disruptive to patients.

332 We strongly support full implementation of ICD-10. We
333 believe ICD-10 is a better communication tool and we believe

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334 it will truly be a benefit in the care of patients.

335 Thank you again for the opportunity to share our
336 experiences.

337 [The prepared statement of Dr. Burke follows:]

338 ***** INSERT A *****

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339 Mr. {Pitts.} Thank you, Dr. Burke.

340 The chair now recognizes Mr. Averill 5 minutes for an

341 opening statement.

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342 ^STATEMENT OF RICHARD AVERILL

343 } Mr. {Averill.} 3M appreciates the opportunity to
344 testify this morning.

345 ICD-10: We need it. We are ready. This is the message
346 I want to make sure that I convey to the committee today.

347 The current system used for reporting diagnosis and
348 procedures, ICD-9, was developed nearly 40 years ago. When
349 ICD-9 was developed, you could smoke in a patient's room.
350 There was no personal computer. There was no Internet.
351 Minimally invasive procedures were not even envisioned.

352 ICD-9 reflects medicine of a bygone era. With ICD-9, we
353 often don't know what is really wrong with the patient or
354 what procedures were performed. ICD-9 codes like a repair of
355 an unspecified artery by an unspecified technique are
356 virtually useless for establishing fair payment levels and
357 evaluating outcomes.

358 I was one of the original developers of the DRGs at Yale
359 University. Since the inception of the Medicaid Inpatient
360 Prospective Payment System by President Reagan and Speaker

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361 O'Neill, I have worked with CMS to maintain and update the
362 DRGs. The biggest frustration with DRG updates is that
363 proposed DRG modifications from the health care industry
364 often cannot even be evaluated because there are no ICD-9
365 codes available.

366 Congress rightly wants to move to a health care system
367 that focuses more on value than volume. I am here to tell
368 you, you can't do that with ICD-9. You need ICD-10. It is
369 time to have our diagnosis and procedure coding system
370 reflect modern medicine.

371 The RAND report commissioned by the National Committee
372 on Vital and Health statistics concluded that the ICD-10
373 benefits from more accurate payments, fewer rejected claims,
374 fewer fraudulent claims, better understanding of new
375 procedures, and improved disease management would far exceed
376 the cost of implementation. It is time to start realizing
377 those benefits.

378 The industry is ready. The transition to ICD-10 is
379 supported by the vast majority of the health care community--
380 hospitals, health plans, coding experts, physician office
381 managers, vendors, medical device manufacturers, health

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382 informatics specialists, and some in the physician community.

383 All support the adoption of ICD-10 in October of 2015.

384 Unfortunately, the uncertainty over the ICD-10
385 implementation date means the whole industry has to maintain
386 fully functional systems in both ICD-9 and ICD-10.

387 Maintaining redundant ICD-9 and ICD-10 systems is very
388 costly. Any further delay means more wasted cost. Last
389 year's delay is estimated to have cost the health care
390 industry \$6.5 billion.

391 Perhaps the biggest challenge to a smooth transition to
392 ICD-10 is the uncertainty of the implementation date. It is
393 simply time to end that uncertainty and allow the whole
394 health care industry to move forward with a smooth
395 transition.

396 Questions have been raised concerning the ability of CMS
397 to move forward with ICD-10. For CMS and its fiscal
398 intermediaries, the implementation of ICD-10 is primary an
399 update to its claims processing system. While admittedly CMS
400 has encountered some difficulties with newly constructed
401 consumer-facing websites, CMS has extensively experience
402 implementing significant updates to its claims processing

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403 system. As the recent GAO report demonstrates, CMS has done
404 extensive ICD-10 planning, preparation, testing and outreach.
405 For example, in order to facilitate vendor and hospital ICD-
406 10 preparation, CMS made available a fully operational
407 version of the ICD-10 MS DRG software more than a year ago.
408 Providers, clearinghouse, payers including CMS are all
409 testing and will continue to test. Testing results show that
410 the system is ready for those who have taken the time to
411 prepare.

412 As I said in the beginning, ICD-10, we need it, we are
413 ready. As a member of the Coalition for ICD-10, we strongly
414 oppose any further delay to the adoption of ICD-10. The
415 Coalition stands ready to help in any way to ensure a
416 successful transition to ICD-10 in October of 2015. Thank
417 you.

418 [The prepared statement of Mr. Averill follows:]

419 ***** INSERT B *****

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420 Mr. {Pitts.} The chair thanks the gentleman and now

421 recognizes Ms. Bowman 5 minutes for her summary.

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422 ^STATEMENT OF SUE BOWMAN

423 } Ms. {Bowman.} Good morning. On behalf of the American
424 Health Information Management Association, or AHIMA, I would
425 like to thank you for the opportunity to testify today on the
426 very important topic of ICD-10 implementation.

427 Implementation of ICD-10 is long overdue. Never before
428 in U.S. history has the same version of ICD been used for
429 more than 30 years. ICD-9 is obsolete and no longer reflects
430 current clinical knowledge, contemporary medical terminology
431 or the modern practice of medicine.

432 U.S. health care data is being allowed to deteriorate
433 while the demand continues to increase for high-quality data,
434 data that can support health care initiatives such as the
435 meaningful use of electronic health record Incentive Program,
436 new payment models, and other initiatives aimed at improving
437 quality and patient safety and decreasing costs. ICD-10 also
438 improves tracking and surveillance of pandemic threats such
439 as Ebola, which does not have its own ICD-9 code.

440 The number of ICD-10 codes has been raised as a concern.

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441 The expanded clinical detail in ICD-10 was requested by the
442 medical community because these clinical distinctions were
443 felt to be important to capture. A number of physician
444 organizations continues to actively participate in the
445 ongoing maintenance of ICD-10 by requesting additional
446 clinical detail. Ninety-five percent of the requests for new
447 ICD-10 codes have come from the medical community, especially
448 the physician organizations.

449 Just as the size of a dictionary or phone book does not
450 make it more difficult to look up a word or a phone number,
451 an increased number of codes does not make it harder to find
452 the right code. Increased specificity, clinical accuracy,
453 and a logical structure actually facilitate rather than
454 complicate the use of a code set. Also, no individual
455 provider will use all of the ICD-10 codes but rather he will
456 use a subset of codes applicable to his clinical practice and
457 patient population. And nearly half of the increase in codes
458 is due solely to the capture of the side of the body affected
459 by the clinical condition.

460 The specificity of the external cause codes has also
461 been raised as a concern. External cause codes, or the

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462 reason why an injury occurred, are not unique to ICD-10.
463 They exist in ICD-9 as well. Many providers are not
464 currently required to report external cause codes unless a
465 provider is subject to a State-based external cause code
466 reporting mandate or these codes are required for a
467 particular patient circumstance. Reporting of external cause
468 codes in either ICD-10 or ICD-9 is not required. And even
469 when external cause codes are required, many of them are for
470 use in very specific circumstances. Most providers have
471 probably had no occasion to assign the existing ICD-9 code
472 for an accident involving injury to the occupant of a
473 spacecraft but the fact that such a code exists has not made
474 ICD-9 more difficult to use.

475 Many small providers have been concerned about
476 anticipated high cost and complexity of the ICD-10
477 transition. However, recent data such as the results of a
478 survey of small physician offices conducted by the
479 Professional Association of Health Care Office Management, or
480 PAHCOM, that were just released yesterday, have shown the
481 cost and burden to be much less than earlier predictions.
482 And physician practices do not need to implement the ICD-10

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483 procedure code or ICD-10 PCS as CPT codes will continue to be
484 used to report physician and outpatient services.

485 Training is one of the factors in the cost of
486 implementation but the extent of ICD-10 training needed
487 depends on the individual's role. Physicians will primarily
488 require education around the clinical documentation needed to
489 support ICD-10 codes. Additional documentation requirements
490 have often been cited as a major contributor to the cost of
491 ICD-10 implementation. However, even without the ICD-10
492 transition, there is a growing demand for more a complete and
493 accurate documentation, and the impact of clinical
494 documentation improvement efforts can be mitigated through
495 the use of electronic documentation capture tools such as
496 documentation prompts in electronic health record systems.
497 Also, many of the clinical details found in ICD-10 are
498 typically already documented such as laterality.

499 Free and low-cost ICD-10 educational implementation
500 resources are widely available from multiple sources, giving
501 all stakeholders the ability to be fully ready by the
502 compliance date. Each delay in ICD-10 implementation has
503 taken an enormous toll on the health care industry including

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504 significant additional costs, diversion of ICD-10 budgets and
505 personnel, lack of employment prospects for students trained
506 in a code set not yet in use, and many lost opportunities to
507 use better data to improve health care and reduce costs.

508 The health care industry has had more than 6 years to
509 prepare. It is time to stop delaying the transition to ICD-
510 10. We need ICD-10, and we are ready.

511 Thank you for the opportunity to testify.

512 [The prepared statement of Ms. Bowman follows:]

513 ***** INSERT C *****

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|

514 Mr. {Pitts.} Thank you, Ms. Bowman.

515 At this point the chair recognizes Ms. Matus 5 minutes

516 for her summary.

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|

517 ^STATEMENT OF KRISTI MATUS

518 } Ms. {Matus.} Chairman Pitts, Ranking Member Green,
519 members of the subcommittee, thank you for this opportunity
520 to share our perspective on the important issue of ICD-10
521 implementation and its implications for our broader,
522 bipartisan health reform efforts.

523 My name is Kristi Matus, and I am the Chief Financial
524 and Administrative Officer for athenahealth, a provider of
525 cloud-based health information technology services to more
526 than 60,000 care providers nationwide in all 50 States,
527 connecting care for over 60 million patients.

528 Every one of our clients is on a single national
529 Internet-based network that we use to connect with them in
530 real time on a daily basis like Amazon, Facebook or Google.
531 As you may know, this is a paradigm that is all too rare in
532 health care.

533 Based on our experience with partnering with medical
534 practices to improve efficiency and outcomes, our point of
535 view is simple: it is decision time. Maintain the current

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536 date for ICD-10 implementation or cancel it once and for all.
537 Do not allow another delay.

538 Our Nation has an extraordinarily ambitious, largely
539 bipartisan health care agenda. From the effort to transition
540 the Nation's care providers to modern technology to the clear
541 imperative of shifting from a costly fee-for-service model to
542 value-based delivery payment structures, we have collectively
543 resolved to tackle a series of very difficult complex
544 problems, all with the idea of reducing costs and taking
545 better care of patients. To cite just one particularly
546 timely example, the 21st Century Cures package of initiatives
547 championed by many on this committee has tremendous potential
548 to improve health care, but many of its components assume and
549 depend upon continued technological evolution.

550 I am not here to tell you that ICD-10 is a silver
551 bullet, but on the spectrum of the challenges we face in
552 health care, ICD-10 is a relatively easy one, the
553 technological equivalent of an upgrade from a simple
554 dictionary to a more complex one. It will be orders of
555 magnitude less difficult than achieving the changes in human
556 behavior necessary for the Meaningful Use program to succeed

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557 or implementing the fundamental evolution in health care
558 business models necessary for truly accountable care.
559 Repeatedly delaying the implementation of relatively simple
560 changes calls into question whether we as a country are truly
561 committed to improving health care and potentially undermines
562 the success of our national health care agenda.

563 Fortunately, we know that ICD-10 is absolutely possible.
564 Much of the developed world has made the switch years ago
565 including, for example, the Czech Republic, Korea and
566 Thailand, where, according to the World Bank, the average
567 annual health care spend per capita is \$215 compared to
568 nearly \$9,000 in the United States.

569 At athenahealth, we have already completed the work
570 necessary to ensure that our clients were ready for last
571 year's deadline as they will be ready for this year's. In
572 fact, we financially guarantee ICD-10 readiness for each of
573 our tens of thousands of clients. We are not the only
574 solution.

575 Many of our clients practice in exactly the kinds of
576 small medical groups that have expressed significant concerns
577 about the changes required to adapt to ICD-10. Each new

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578 delay only multiplies the financial and emotional cost of
579 such practices, who struggle not only with the implications
580 of a possible code switch but with the persistent uncertainty
581 created by repeated delays. Fear creates stasis, inhibiting
582 progress not only on ICD-10 but also on the other more
583 important systemic reforms that I discussed a few moments
584 ago.

585 Athenahealth clients have no reason to fear. Because we
586 are Internet based, we will throw a virtual switch at the
587 moment ICD-10 requirement goes into effect, and every one of
588 our clients will be upgraded at that same moment.

589 There is a solution to the perceived ICD-10 problem, and
590 we certainly are not the only ones that can provide it.
591 Repeated delays of supposedly firm deadlines both in ICD-10
592 and in other health IT programs like Meaningful Use make it
593 all too easy for some in our industry to doubt future
594 deadlines. Delays unintentionally create incentives for some
595 vendors to forego the work necessary to prepare for ICD-10,
596 confident that their failure to prepare will not harm their
597 clients because we will continue to kick the can and not
598 really move forward with reforms necessary to improve

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599 efficiency and patient care. This is a damage cycle of non-
600 performance that will only be broken when the government
601 resolves to stick to the deadlines it communicates.

602 Either ICD-10 is worth doing or it is not. If it is,
603 then stick to the deadline this year. There will be some
604 disruption but our industry and the Nation's care providers
605 will respond and adapt. If you conclude that the benefits of
606 ICD-10 do not outweigh the potential risks, then cancel the
607 program and focus legislation more aggressively on the few
608 fundamental changes in health care that are necessary to cure
609 our current dysfunctional system.

610 On behalf of athenahealth's 60,000-plus care provider
611 clients and their many thousands of colleagues, I urge you in
612 the strongest possible terms, do not again kick this can down
613 the road. Pull the trigger or pull the plug.

614 Thank you.

615 [The prepared statement of Ms. Matus follows:]

616 ***** INSERT D *****

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|

617 Mr. {Pitts.} The chair thanks the gentlelady and now
618 recognizes Ms. Bocchino 5 minutes for your opening statement.

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|

619 ^STATEMENT OF CARMELLA BOCCHINO

620 } Ms. {Bocchino.} Thank you. Good morning, Chairman
621 Pitts and Ranking Member Green and members of the
622 subcommittee. I am Carmella Bocchino, Executive Vice
623 President of America's Health Insurance Plans, the trade
624 association for the health insurance industry. I appreciate
625 the opportunity to testify about the importance of
626 implementing the ICD-10 system on October 1st without any
627 further delay.

628 I think everyone here today agrees that we need more
629 value in our Nation's health care dollar and we need a 21st
630 century health care system. To support this goal, our
631 members believe it is critically important for the health
632 care system to move forward now with the ICD system to
633 deliver greater value for consumers and improvements in
634 quality improvement, and implementing ICD-10 under the
635 current timetable will establish a strong foundation for
636 allowing health plans and providers to identify and report
637 conditions and medical treatments in more specific ways,

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638 ultimately leading to more effective measures of quality and
639 health outcomes.

640 Delaying implementation will increase cost and impose
641 significant administrative challenges across the entire
642 health care system. Our industry processes millions of
643 claims, eligibility requests, payments and other
644 administrative and clinical transactions on a daily basis.
645 Recognizing the migration to the ICD-10 code set has a major
646 impact on all these activities. Our members have devoted a
647 tremendous amount of time and resources to be ready by
648 October 1, 2015. This includes extended outreach to health
649 care providers as well as their vendors, working with them to
650 provide education and implementation tools, crosswalks,
651 practice management upgrades, and instructions and
652 appropriate coding based on the provider's area of practice.

653 Our written testimony provides specific examples of
654 steps many of our members are taking to prepare for ICD-10
655 implementation. For example, completed internal systems
656 testing to assure successful use of ICD-10 on all claims and
657 other transactions and engage with providers, hospitals and
658 physician groups and their vendors to do this external

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659 testing, ensuring end-to-end testing of submitted claims. We
660 have conducted readiness surveys to assess partners'
661 familiarity with the coding system and the expected process
662 for submitting compliant transactions and to see what support
663 is continued to be needed, developed informational articles
664 and resource materials that provide detailed information for
665 health care providers on ICD-10 and how to incorporate the
666 new coding system into their practices. They have updated
667 clinical policies to reflect the new ICD-10 codes and
668 provided this information to their health care provider
669 partners. And some members have actually established a
670 professional readiness portal for ICD-10 that allows
671 hospitals, medical group systems, clearinghouses and
672 individual providers to engage in testing and check their own
673 readiness by submitting claims based on specific episode-of-
674 care scenarios. These activities have been supplemented by
675 significant efforts undertaken by HHS Road to 10 Initiative
676 and private stakeholders as the American Health Information
677 Management Association, many professional societies and
678 others.

679 From a quality improvement perspective, ICD code sets

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680 provide substantial more specificity and precision in
681 defining a diagnosis or procedure. It will make it easier
682 for health care providers and researchers to identify the
683 correct code for a diagnosis or procedure and document
684 medical applications. This expanded detail compared to the
685 ICD-9 system is a fundamental building block for payment
686 reform and will enable providers and payers to track health
687 outcomes more effectively.

688 Because the ICD-10 system offers more granularity to
689 identify disease, public health surveillance will be better
690 equipped to analyze and interpret data, thereby providing
691 early warning signals for impending public health
692 emergencies, monitoring the epidemiology of public health
693 problems, and informing public health policy.

694 In closing, I want to note that ICD-10 already has been
695 delayed three times, as has already been stated. Another
696 delay would bring significant cost and additional
697 administrative challenges for health plans and providers that
698 have been and are ready to implement, penalizing those who
699 have invested the time and resources necessary to implement
700 on time. Further delays also would prevent providers and

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701 payers from leveraging ICD-10 to improve patient care and
702 quality outcomes.

703 Without the more accurate, reliable data that will be
704 facilitated by ICD-10, ongoing efforts to a transition to a
705 payment system based on quality and outcomes would not
706 achieve their full potential. These outcomes both in terms
707 of financial cost and lost opportunities are unacceptable.

708 For that reason, we strongly urge the committee to
709 support the current schedule of implementing ICD-10 codes on
710 October 1st.

711 [The prepared statement of Ms. Bocchino follows:]

712 ***** INSERT E *****

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|

713 Mr. {Pitts.} The chair thanks the gentlelady and now

714 recognizes Dr. Terry 5 minutes for your summary.

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|

715 ^STATEMENT OF WILLIAM JEFFERSON TERRY

716 } Dr. {Terry.} Chairman Pitts, Ranking Member Green,
717 members of the subcommittee, my name is Dr. Jeff Terry, and I
718 am testifying today as a member of the American Urological
719 Association and as a practicing urologist who puts in 13
720 hours a day taking care of patients in Mobile, Alabama. We
721 thank you for this hearing very much.

722 The AUA has a membership of 18,000 physicians and is
723 also a member of the Alliance of Specialty Medicine. During
724 the last Congress, I had the privilege of moderating an
725 Alliance roundtable on ICD-10 where members of CMS were
726 actually present.

727 The AUA enters this debate on ICD-10 as an advocate for
728 the patients and the physicians. As you hear testimony
729 today, keep in mind the concerns of practicing physicians who
730 want to preserve the all-important patient-physician
731 relationship and don't put the computer and statistics in the
732 middle of this relationship.

733 I know that you will weigh any proven patient care

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734 advantages of ICD-10 against the consequences of a flawed
735 implementation. Ultimately, the benefits should outweigh the
736 risks.

737 The ICD system was designed for the purposes of
738 gathering statistical and epidemiological data. The United
739 States is the only country that uses it as part of the
740 billing system. ICD-10 is planned to replace ICD-9 all in
741 one day. Our present system has 13,000 codes where ICD-10
742 will have anywhere between 68,000 and 87,000 codes, and the
743 United States is the only country that uses all of these
744 codes. The other countries use about a fifth of that number.
745 Experts estimate physicians should plan on a 3 to 4 percent
746 increase in time per patient encounter merely to document the
747 correct code. The coding guidelines for ICD-10 are more
748 complex, and those who do not fully understand them will fail
749 to document correctly and not be paid.

750 Proponents of ICD-10 say the increased specificity will
751 improve clinical data and improve quality. These potential
752 benefits are not documented. However, the cost of ICD-10 is
753 well documented for physicians who already face increased
754 cost in complying with EHR incentive programs, the PQRS

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755 Quality program, the Value-Based Payment Modifier Program,
756 not to mention the annual threat of SGR cuts and the 2
757 percent sequestration cut that we already have.

758 Now we are faced with the costly unfunded mandate of
759 ICD-10 that will certainly put some physicians out of
760 business. Physicians are overwhelmed with the tsunami of
761 regulations that have significantly increased the work for
762 our practices. Physicians are retiring early, which could
763 leave countless number of patients without a doctor. Based
764 on data in other countries, all physicians will be forced to
765 reduce the number of patients that they see when ICD-10 is
766 implemented, which can last for more than a year, resulting
767 in less efficient practices and making it difficult for
768 patients to get the care they need.

769 An independent study last year found significant cost
770 associated with upgrading the hardware, the software, the
771 training of personnel and the conversion of ICD-10 ranging
772 from \$50,000 to \$250,000 for small practices and several
773 million dollars for large practices. CMS states that
774 physician consider getting a line of credit to cover cash-
775 flow problems and expenses. Others have suggested the need

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776 for a 3- to 6-month cushion. This is not possible for most
777 practices that have very few assets to quality for these
778 significant loans.

779 While CMS is in the midst of end-to-end testing, it is
780 primarily being conducted by volunteers who are prepared. We
781 worry that these results do not paint an accurate picture of
782 the current state of provider readiness.

783 Ladies and gentlemen, no matter what the coalition or
784 the coding industry says, the vast majority of America's
785 physicians in private practice are not prepared for this ICD
786 implementation all in one day. The continual threat of
787 Medicare payment reductions, the time-consuming CMS quality
788 programs, the new EHR systems, Medicare compliance programs
789 occupy physicians so much that they don't have the time or
790 resources to prepare for ICD-10. It is harder and harder to
791 keep the patient as the primary focus in our daily
792 activities. ICD-10 is viewed as another expensive
793 distraction with little demonstrated value to improving
794 patient care. The huge costs certainly outweigh the very few
795 benefits as far as patient care is concerned.

796 Our focus today is not centered solely on the financial

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797 investment made by large health insurers, health systems and
798 other entities preparing for this transition. Our focus is
799 about our government providing an environment where
800 physicians and health care professionals can devote all of
801 their energies to medical issues for the benefit of their
802 patients. To that end, I urge Congress to delay
803 implementation of ICD-10 and appoint a committee to better
804 study the risks and the benefits with the patient in mind.
805 If a delay is not possible, then consider a dual ICD-10
806 option permitting physicians to make the transition so we can
807 survive in our practices.

808 Thank you so much for your commitment and your
809 leadership on this issue. ICD-11 is probably 5 years away so
810 we need a policy for appropriate coding transitions in order
811 to avoid this problem again.

812 I am happy to answer any questions that you see fit.

813 [The prepared statement of Dr. Terry follows:]

814 ***** INSERT F *****

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|

815 Mr. {Pitts.} The chair thanks the gentleman and now
816 recognizes Dr. Hughes 5 minutes for your opening statement.

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|

817 ^STATEMENT OF JOHN HUGHES

818 } Dr. {Hughes.} Thank you, sir. Mr. Chairman and members
819 of the committee, first let me just interject that I very
820 respectfully appreciate Dr. Terry's comments about the
821 stresses of the regulatory burden placed on physicians, but I
822 would offer that ICD-10 is not the major problem and is
823 probably a trivial problem compared to the other issues that
824 confront practices today.

825 I am a general internist. I am Professor of Medicine.
826 I teach medical students and medical residents. I see
827 patients on my own and I conduct research in areas of quality
828 assurance.

829 One of the research areas I have focused on is the study
830 of complications of care, with the view that if we can
831 accurately identify the factors and circumstances that
832 account for complications, then we will be able to reduce
833 their occurrence. In fact, several States, Maryland for one,
834 are now adjusting hospital payments based on some of this
835 research.

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836 The usefulness and reliability of this kind of research
837 depends very much on how precisely we can identify the
838 specifics of the complication and exactly how they are
839 treated. Although we have made considerable progress in
840 addressing complications, other quality issues in the past
841 several years, complication rates remain unacceptably high.
842 The ICD-9 coding system fails to provide the level of detail
843 needed to expand these efforts. I have been personally
844 frustrated many times at ICD-9's inability to specify the
845 exact nature of a complication, its extent, its location, and
846 how it was treated.

847 Now, as an example, let me ask you to consider a 74-
848 year-old man who fell, sustaining a puncture wound that
849 severed his left femoral artery. He was rushed to surgery,
850 where the damaged portion of the artery was replaced with a
851 synthetic graft. These events are coded in ICD-9 as a
852 diagnosis of ``injury to the common femoral artery'' and the
853 procedure code is ``resection of vessel with replacement.''
854 There is no mention that the injury was a major laceration on
855 the left side, or that the type of replacement was a
856 synthetic graft, all of which is included in the ICD-1.

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857 This lack of detail is even more obvious when it comes
858 to complications. Consider the same man developed bleeding
859 at the site of the graft on the day after surgery. He was
860 returned to the operating room, his incision was reopened and
861 the graft repaired at the site of the leak. ICD-9 codes this
862 as ``mechanical complication of other vascular device or
863 implant or graft'' and the procedure code is ``revision of
864 vascular procedure.'' So all we know is that there has been
865 some type of complication that required some type of surgery,
866 and that is about it. The ICD-10 code provides a much more
867 complete picture, telling us that the complication was a
868 hemorrhage, exactly where it occurred, and that the revision
869 was a re-suture of the graft using an open approach. This is
870 but one example. There are numerous throughout the ICD-9
871 system, and the benefits of the ICD-10 providing the extra
872 detail.

873 Another major flaw in ICD-9 is that it does not have the
874 capacity to expand to provide new codes describing new
875 treatments and technologies. This means that new techniques
876 such as minimally invasive surgery, which have been
877 increasingly and successfully used in cardiac surgery, and

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878 are rapidly expanding into other surgical fields, cannot be
879 adequately described using the simplistic four-digit and
880 sometimes five-digit structure of ICD-9. Minimally invasive
881 surgeries use smaller incisions, which results in fewer
882 complications, less discomfort, more rapid healing and
883 shorter hospital stays.

884 Now, we don't need ICD-10 in order to do minimally
885 invasive surgery but these new procedures will not be
886 adequately described if we continue to use ICD-9. They will
887 have to be described in general terms or they will have to be
888 included in codes that contain open surgical approaches,
889 resulting in insufficient detail to track their increasing
890 use.

891 The structure of ICD-10 allows this important
892 information to be captured in a systematic manner, and can be
893 readily expanded to incorporate descriptions of new
894 discoveries and treatments when they become available. This
895 capacity is critical to track and assess the efficacy of
896 these new technologies.

897 Thank you very much.

898 [The prepared statement of Dr. Hughes follows:]

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899 ***** INSERT G *****

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900 Mr. {Pitts.} The chair thanks the gentleman. Thank you
901 all for that excellent testimony. I will begin the
902 questioning and recognize myself for 5 minutes for that
903 purpose.

904 I would like to ask a series of questions to all of you,
905 so please respond yes or no to these, and we will just go
906 down the line. We will start with you, Dr. Burke.

907 In your opinion, do you believe we are ready for ICD-10
908 implementation, yes or no?

909 Dr. {Burke.} Yes.

910 Mr. {Pitts.} Mr. Averill?

911 Mr. {Averill.} Yes.

912 Mr. {Pitts.} Ms. Bowman?

913 Ms. {Bowman.} Yes.

914 Mr. {Pitts.} Ms. Matus?

915 Ms. {Matus.} Yes.

916 Mr. {Pitts.} Ms. Bocchino?

917 Ms. {Bocchino.} Yes.

918 Mr. {Pitts.} Dr. Terry?

919 Dr. {Terry.} No.

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920 Mr. {Pitts.} Dr. Hughes?

921 Dr. {Hughes.} Yes, sir.

922 Mr. {Pitts.} All right. Thank you. Again, all of you,
923 in your opinion, should Congress oppose attempts to delay
924 ICD-10 implementation? Dr. Burke?

925 Dr. {Burke.} No.

926 Mr. {Averill.} It was a double negative.

927 Mr. {Pitts.} Let me repeat the question. In your
928 opinion, should Congress oppose attempts to delay ICD-10
929 implementation?

930 Mr. {Averill.} They should oppose.

931 Mr. {Pitts.} Yes. Okay.

932 Ms. Bowman?

933 Ms. {Bowman.} Yes.

934 Mr. {Pitts.} Ms. Matus?

935 Ms. {Matus.} Yes.

936 Mr. {Pitts.} Mrs. Bocchino?

937 Ms. {Bocchino.} Yes.

938 Mr. {Pitts.} Dr. Terry?

939 Dr. {Terry.} No, sir.

940 Mr. {Pitts.} Dr. Hughes?

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941 Dr. {Hughes.} Yes.

942 Mr. {Pitts.} All right. Again, down the line, Dr.

943 Burke, we will start with you. In your opinion, what impact

944 would delay have on your industry and the patients you serve?

945 You can elaborate a little bit.

946 Dr. {Burke.} Well, I think, you know, the ICD-10 is a

947 very good communication tool. Either you can use the ICD-10

948 code or you would have to use it in your plan. You would

949 have to type out everything in your plan, so actually it

950 flows a lot more smoothly.

951 Mr. {Pitts.} Okay. What impact would delay have on

952 your industry or patients you serve, Mr. Averill?

953 Mr. {Averill.} Well, certainly it would dramatically

954 increase the cost of being prepared to ultimately move

955 forward. It would also continue to compromise our national

956 data in terms of having the necessary information to evaluate

957 many of the things that the panel talked about, and so what

958 is most concerning to me is the dramatic increase in cost of

959 any delay.

960 Mr. {Pitts.} Mrs. Bowman?

961 Ms. {Bowman.} I would say certainly the cost. Our

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962 members are health management professionals who have been
963 trained and retrained and have to keep their training updated
964 to maintain their skills for whenever ICD-10 is implemented
965 so the cost and also I would agree with Rich's comment about
966 the delay and being able to use the better delay.

967 Mr. {Pitts.} Mrs. Matus?

968 Ms. {Matus.} Countless care providers, hospitals and
969 other institutions have already been untold thousands of
970 dollars into preparing for ICD-10, so those are the hard
971 costs. The soft costs of, you know, the uncertainty which is
972 magnified by each delay is unquantifiable.

973 Mr. {Pitts.} Mrs. Bocchino?

974 Ms. {Bocchino.} So I will echo what others have said
975 but I will also add that a lot of times additional
976 documentation is required by providers under ICD-9 in order
977 to process a claim. Because of the specificity of the ICD-10
978 codes, much of that documentation will go away and therefore
979 we believe it will actually reduce some of the burden on
980 providers.

981 Mr. {Pitts.} Dr. Terry?

982 Dr. {Terry.} I know I am in the minority on this panel

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983 but I want you to know, I represent thousands of doctors.

984 Speaker Boehner has four boxes of thousands of letters in his
985 office on this subject. I have some at the table.

986 You know where I stand. It has the potential to do
987 irreparable harm to the patients and the physicians who can't
988 implement this the way industry wants us to. You know, we
989 don't treat by statistics. I mean, this is just something
990 that gets in our way of taking care of our patients, and it
991 has to be done the right way.

992 Mr. {Pitts.} All right. Dr. Hughes, what impact would
993 delay have on your industry or patients you serve?

994 Dr. {Hughes.} I agree that this has to be done in the
995 right way. Delay means a couple things. One, if physicians
996 are interested in keeping up with what is happening and
997 learning the effectiveness of new treatments, we need to have
998 better data. So that will--if we don't implement this, we
999 are not going to be having the optimum amount of data.

1000 Mr. {Pitts.} All right. We are going to have to keep
1001 going. I have a couple more questions.

1002 Dr. Burke, does ICD-10 bring any value to the patient
1003 community? It is one thing to improve systems operations for

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1004 insurers and hospitals but how does this matter to patients?

1005 Dr. {Burke.} I think, you know, for instance, if you
1006 use an ICD-9 code and a patient calls a couple days later,
1007 like if they come in with leg pain, you know which leg it is.
1008 You will have to ask them again where their pain was, but if
1009 you use an ICD-10 code, you can actually localize the pain to
1010 either extremity. So it is a lot better communication tool.

1011 Mr. {Pitts.} Now, we heard a little bit mentioned about
1012 ICD-11. Ms. Matus, what are your thoughts on, you know, just
1013 wait for it instead of forcing people to go through ICD-10?

1014 Ms. {Matus.} So, you know, again, we think this is
1015 either important to do or it is not. If we were convinced
1016 that the United States that we as a group would take a
1017 leadership position in moving forward with ICD-11, then maybe
1018 miss ICD-10. But without a firm commitment to be the leaders
1019 in a new coding methodology that is still 5 years away and
1020 frankly needed today, that seems like a bridge too far.

1021 Mr. {Pitts.} All right. My time is expired. Let me
1022 make it clear as chairman of this subcommittee, I support
1023 ICD-10, moving forward to ICD-10 rather than another delay.
1024 We need to end the uncertainty, in my opinion, move forward

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1025 to full implementation of ICD-10.

1026 At this time I will recognize the Ranking Member, Mr.

1027 Green, 5 minutes for questioning.

1028 Mr. {Green.} Thank you, Mr. Chairman. I would like to

1029 ask unanimous consent to submit for the record the article

1030 showing ICD-10 implementation cost in small physician

1031 practices are dramatically lower than expected.

1032 Mr. {Pitts.} Without objection, so ordered.

1033 [The information follows:]

1034 ***** COMMITTEE INSERT *****

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|

1035 Mr. {Green.} Thank you, Mr. Chairman.

1036 Dr. Terry, I know that you, coming from Texas, you
1037 probably feel like you are the Alamo.

1038 Dr. {Terry.} I have my Kevlar suit on.

1039 Mr. {Green.} And I appreciate urologists. I work a lot
1040 like all of our committee members on the committee work a lot
1041 with our specialties because delivery of health care. The
1042 biggest issue I hear from them is not ICD and obviously it is
1043 SGR, and I have served with some really great members from
1044 Mobile. You have a beautiful city. Sonny Callahan was a
1045 good friend and Joe Bonner, and you have a history of sending
1046 good hardworking Members to Congress from Mobile.

1047 Mr. Averill, you mentioned that ICD-10 testing is still
1048 ongoing. For those who are preparing the transition, do you
1049 expect ICD-10 implementation to run smoothly come October
1050 1st?

1051 Mr. {Averill.} Yes, I do. I think there has been
1052 extensive opportunity both on the commercial payer side and
1053 the CMS side to do end-to-end testing. CMS has a whole
1054 series of end-to-end opportunities for those who are prepared

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1055 and are willing to participate.

1056 I want to emphasize that for CMS, this is a relatively
1057 routine update to their claims processing system. This is
1058 their core competency. I submitted in my testimony that they
1059 have had some difficulties with consumer-facing websites but
1060 this is their core competency, namely updating the claims
1061 processing system.

1062 Mr. {Green.} Well, I hope they are doing some run-
1063 throughs before October 1st so we don't have what we had when
1064 some of us wanted the Affordable Care Act to roll out much
1065 more easily.

1066 What about those folks who haven't begun to prepare for
1067 transition? Can they still be ready by October 1st? Here we
1068 are in February.

1069 Mr. {Averill.} I have been very impressed with how the
1070 market has responded with educational material out there,
1071 much of it for free. The market has really responded. Most
1072 vendors have converted their systems to ICD-10 and are by and
1073 large making that available to their clients for free, and so
1074 the whole infrastructure is there on a much more
1075 sophisticated basis than it was even 1 or 2 years ago, so I

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1076 remain confident that those who are lagging behind at this
1077 particular point in time if they are willing to expend some
1078 effort to get prepared, those resources are readily
1079 available.

1080 Mr. {Green.} I have another question for you, and I
1081 only have a couple minutes left. You testified the effect of
1082 the current ICD-9 coding system with diagnostic related
1083 groups, or DRGs. DRGs are used to classify hospital cases
1084 into groups for the purpose of reimbursement. Does the fact
1085 that ICD-10 is almost 40 years old have an effect on DRGs?

1086 Mr. {Averill.} Absolutely. As I said, it is not
1087 uncommon to have reasonable requests from the industry
1088 suggesting an MS DRG change. Very often if you look at the
1089 Federal Register, you will see CMS saying we had this
1090 suggestion, unfortunately we weren't able to evaluate it
1091 because there is no ICD-9 codes to evaluate that particular
1092 aspect.

1093 Mr. {Green.} Who is most affected if the DRGs aren't
1094 modified property?

1095 Mr. {Averill.} Well, I think the whole industry is--
1096 hospitals' financial viability, reputations of individual

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1097 institutions because they are often used for evaluating--or a
1098 component of evaluating quality of care. I think it is
1099 pervasive throughout the industry. It is absolutely critical
1100 that we keep MS DRGs up-to-date and reflective of today's
1101 medicine.

1102 Mr. {Green.} Ms. Bowman, what types of training and
1103 resources go into preparing for ICD implementation and what
1104 is the cost of delaying?

1105 Ms. {Bowman.} The cost of the training that goes into
1106 implementation has to do primarily with training coders on
1107 using the code sets and other users in understanding what the
1108 changes in the data are going to look like after the code
1109 sets are implemented, and also changes to systems and those
1110 personnel in understanding what changes need to be made.

1111 Also, a big factor is clinical documentation
1112 improvement, and so I would say the biggest factors are
1113 probably training coders and then training physicians on
1114 improving their clinical documentation, but we found that
1115 there is a growing marketplace for tools in helping with the
1116 clinical documentation improvement because ICD-10 actually
1117 lends itself better because of its logic and specificity for

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1118 those types of tools so that is turning out to be not as
1119 burdensome as some had feared initially.

1120 Mr. {Green.} Thank you, Mr. Chairman.

1121 Mr. {Pitts.} The chair thanks the gentleman and now
1122 recognizes the Chair Emeritus of the full committee, Mr.
1123 Barton of Texas.

1124 Mr. {Barton.} I thank you, Mr. Chairman, and I
1125 appreciate you holding this hearing. I think it is good to
1126 have transparency.

1127 I would point out, in our memo for this hearing, we have
1128 a coding error. The memo talks about that the International
1129 Statistical Institute began in 1891 to begin the process of
1130 creating an internationally recognized classification of
1131 diseases. That is pretty cool. A hundred and 16 years ago
1132 they started doing that, so we have our own coding problems
1133 on the committee staff.

1134 But in any event, I think it is pretty obvious when the
1135 committee chair or the subcommittee chairman says that he
1136 supports this, and he is the chairman, and the Ranking Member
1137 seems to support it, that we are supportive. I haven't had a
1138 chance to talk to either of those gentlemen, and I am not

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1139 opposed to going to ICD-10 but I do have some concerns, and
1140 they are more at the CMS level than the panel, but I don't
1141 see why it has to be an either/or. I don't see why CMS has
1142 to arbitrarily say this is going to be the way it is come
1143 hell or high water.

1144 I don't know enough about the coding systems and the
1145 computer programs and all that. I would have thought that
1146 ICD-10 would build on ICD-9 and that they would be compatible
1147 so that you didn't have to choose. Dr. Terry, is that not
1148 true? I mean, are they so different that you couldn't use
1149 either one or the other?

1150 Dr. {Terry.} Well, the codes are very different. Yes,
1151 sir, they don't--I mean, it is just not an exponential
1152 increase in the codes but it is a mindset. It is different
1153 rules. It is just totally different.

1154 Mr. {Barton.} I don't have my Congressional phone with
1155 me. This is my campaign phone. It is an iPhone. My
1156 Congressional phone is still a BlackBerry, and nobody made me
1157 switch to this phone for campaign purposes. As all the
1158 members up here know, we have to separate our campaign
1159 communications from our Congressional, and the iPhone seemed

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1160 to be better, and so that is what the campaign bought. But
1161 there is no FEC law that says I have to. If I still wanted
1162 to use a BlackBerry on the campaign, I could.

1163 I will ask the doctor on the end here, I can't see your
1164 nameplate, sir, but I listened to you. Why couldn't CMS
1165 provide incentives to switch to--our Medicare, for that
1166 matter--to switch to ICD-10 by payments, but if a family
1167 practitioner or a doctor in a small practice didn't have the
1168 money or didn't want to, you know, let them use ICD-9 and
1169 not--they might not be reimbursed as much but they could
1170 still get something, and if you were in a more specialized
1171 practice that needed more complicated codes, do it that way
1172 so it is not an either/or.

1173 Dr. {Hughes.} I am not a health economist or an
1174 administrator. The idea of incentives is inherently
1175 appealing to me, but I don't know, it seems to me like that
1176 would cause lots of duplication of effort on the part of CMS,
1177 which might be prohibitively expensive, but that is just a
1178 question I am raising. I can't answer that question
1179 definitely. Some of the other folks on the panel may be able
1180 to.

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1181 Mr. {Barton.} Well, my point is, you know, you can make
1182 things happen by punitive measures or you can make things
1183 happen by incentives, and in this case, it looks like we are
1184 trying to be punitive by saying no matter what, you have to
1185 do it, and I don't know for the life of me if I am in
1186 whatever business I am in, if I want to conduct my business
1187 on way, I know I may be penalized by not being reimbursed as
1188 much or not getting as timely a payment or something, but you
1189 know, I don't know why we have to force people into a system
1190 that for whatever purpose they just don't feel like they are
1191 ready to go to.

1192 Dr. Burke, do you have any comments on that?

1193 Dr. {Burke.} I would say just in general, I mean, ICD-
1194 10 is a lot better program than ICD-9. I mean, it makes it
1195 easier to find the diagnosis, so actually would probably
1196 spend less time in the room with the patient with an ICD-9
1197 code.

1198 Mr. {Barton.} Well, from an insurance perspective and
1199 from a data information perspective, I agree with you, it is
1200 more specific and all that, but from a practitioner
1201 perspective, I am not sure that I am following that. I would

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1202 like to see CMS work with the user community at the provider
1203 level and come up with a way to incentive it without telling
1204 them they had to do it.

1205 With that, Mr. Chairman, my time is expired and I yield
1206 back.

1207 Mr. {Pitts.} The chair thanks the gentleman and now
1208 recognizes the lady from Florida, Ms. Castor, 5 minutes for
1209 questions.

1210 Ms. {Castor.} Well, thank you very much, Mr. Chairman,
1211 and thank you to our experts for your testimony here today.

1212 So what I understand is the International Classification
1213 of Diseases coding system number 9 has been in place in the
1214 United States since 1979. In 1990, a new classification
1215 system, number 10, was adopted. In 1996, the Congress gave
1216 general direction for the United States to move towards that
1217 coding system. While the United States has delayed it for
1218 many, many years, 38 other countries have transitioned to
1219 that modern ICD-10 coding system.

1220 The United States is typically a world leader but it
1221 appears that unfortunately that is not the case when it comes
1222 to the modern coding system, and the problem is that based on

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1223 all the evidence I have seen, that has been very costly for
1224 our country and for practitioners. A number of studies have
1225 concluded--HHS did an analysis in 2014, the RAND Corporation
1226 did an analysis, and we are working about billions of dollars
1227 in the American health care system, and many of you have
1228 testified today about the cost. So I would like to join my
1229 colleagues in urging no more delays in the transition to ICD-
1230 10, and especially I urge the leadership not to include
1231 delays in must-pass bills, especially something as important
1232 as how we pay doctors that see Medicare patients. Let us
1233 stick with the October 1st deadline.

1234 Another reason is since 1979, think about the changes in
1235 health care that has been mentioned today. New medical
1236 devices, new treatments have been developed, and our coding
1237 system has to reflect modern medicine. The consensus, as I
1238 understand it, is more specific codes will help us make great
1239 strides in health care quality, and all of you have mentioned
1240 how important it is for America to transition from paying for
1241 quantity of care to quality of care, and it appears to me
1242 that more specific data will help payers implement incentives
1243 for better patient outcomes. Better specificity will help

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1244 the providers who we are increasingly holding accountable for
1245 patient safety, readmission rates, patient outcomes.

1246 So I would like to focus on a couple of things. I also
1247 heard Dr. Hughes testify that the change in the codes will be
1248 important to improvements in research, the importance of
1249 identifying factors and circumstances that account for
1250 complications of care in order to reduce their occurrence.

1251 Can you talk a bit more about how ICD-10 will help with
1252 research initiatives?

1253 Dr. {Hughes.} The kind of research that I do and many
1254 other people do in attempts to improve quality all depends on
1255 data. That is what is needed. It has to be accurately
1256 recorded. It has to be precise enough that actually makes
1257 some difference, that it is specific enough, and with
1258 specific-enough data, you can track patterns, you can track
1259 the introduction of new procedures, and all that makes the
1260 quality of the research much better and makes the results
1261 more accurate.

1262 Ms. {Castor.} How does it make the quality much better
1263 in the long run?

1264 Dr. {Hughes.} Well, because you are able to identify

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1265 specific actions, you are able to identify specific new
1266 procedures. When you have a new type of minimally invasive
1267 procedure, for example, you don't have to categorize that as
1268 another open procedure or ICD-9 to categorize those new
1269 procedures as other types of cardiac surgery.

1270 Ms. {Castor.} What type of diseases are you talking
1271 about?

1272 Dr. {Hughes.} Well, here I am talking about cardiac
1273 surgery on the procedure side, but the new procedures are
1274 being expanded into gastrointestinal surgery, to lung
1275 surgery, you name it. There are illnesses on the diagnosis
1276 side. There are illnesses that arise or illnesses that
1277 differentiate. We have new categories of malignancies.

1278 Now, you can always add an ICD-9 code but at this point
1279 we are pretty full. ICD-9 really has not that many more
1280 codes that you can cram new information into so you have to
1281 add a code that is out of--you know, put it in a different
1282 chapter or you have to lump it in with a whole lot of other
1283 things. So the specificity can make a whole lot of
1284 difference in terms of tracking illness and tracking new
1285 interventions.

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1286 Ms. {Castor.} Thank you very much.

1287 Mr. {Pitts.} The chair thanks the gentlelady and now
1288 recognize the Vice Chair of the Committee, the gentleman from
1289 Kentucky, Mr. Guthrie, 5 minutes for questions.

1290 Mr. {Guthrie.} Thank you, Mr. Chairman, and I want to
1291 start with Dr. Burke.

1292 I have talked to different people about ICD-10
1293 conversion, and we went to estimate to cost to implement
1294 this, as much as \$84,000 and as low as a few thousand
1295 dollars. Could you help the committee understand what actual
1296 costs are faced by the doctors' offices as we move forward?

1297 Dr. {Burke.} That is a good question. I don't know,
1298 because for us, it didn't cost anything. You know, it was
1299 just another day in the office, you know. Day one we were
1300 using ICD-9, the next day we were using ICD-10.

1301 Mr. {Guthrie.} No cost to transfer over?

1302 Dr. {Burke.} No, no. Our software vendor was the
1303 primary factor in getting that done but, you know, there is
1304 no cost to us.

1305 Mr. {Guthrie.} Well, thanks.

1306 And Dr. Terry, I will get to you in a second on that. I

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1307 have got a question.

1308 There was a new GAO report out Friday, and it finds that
1309 while some concerns persist--and a unanimous consent to enter
1310 this into the record.

1311 Mr. {Pitts.} Without objection, so ordered.

1312 [The information follows:]

1313 ***** INSERT 8 *****

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1314 Mr. {Guthrie.} It said that CMS has done notable work
1315 to address concerns, providing educational tools,
1316 opportunities for testing, and Ms. Bocchino, is it your
1317 belief that resources and testing are available to those who
1318 want to be ready by October?

1319 Ms. {Bocchino.} Absolutely. And if I can make one
1320 other comment, they are providing all kinds of outreach and
1321 educational testing as well as end-to-end testing with claims
1322 and getting providers accustomed to the new.

1323 I also want to comment that running dual systems is just
1324 not feasible, even on the private-sector side. It is very
1325 costly, and what the plans are going to be doing on October
1326 1st is they are going to be switching to new clinical
1327 policies and new algorithms based on the new codes, and
1328 having two tracks will just create more confusion for
1329 providers as well as for payers. It is important to send a
1330 very strong message that we are going to implement on October
1331 1st.

1332 Mr. {Guthrie.} I want to talk to all the panelists but
1333 I want Dr. Terry to go first, give you an opportunity. I

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1334 married an Alabamian, so I appreciate your accent very well.

1335 My dear wife is from the Shoals.

1336 My question, well, there has been delays going on--well,

1337 first of all, I appreciate your concern because I know as

1338 things change in administration and health care and the

1339 Affordable Care Act, it seems to smaller individual or small

1340 personal practice, this is a bigger practice and a hospital

1341 has more administrative ability to cover their overhead, and

1342 we understand that. And also you have--Mr. Barton talked

1343 about it--I just switched to an iPhone. The reason I didn't

1344 for so long is because of the cost, time costs more than

1345 anything, but it was my decision because I was paying for it

1346 and my time just sit down and really learn how. I know how

1347 to use the BlackBerry. And so the difference was, it was

1348 really my decision because I was--although people in Medicare

1349 pay through payroll taxes, they pay through their taxes, they

1350 pay for their health care but it goes through a third party.

1351 And so as we try to get information on what is being paid

1352 for, controlling costs of what is being paid for, that

1353 information is important to the people paying for it, which

1354 is really the taxpayer overall, so I understand your issues

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1355 moving forward. And so the question is, with the GAO, the
1356 resources, I will start with Dr. Terry and all the others, we
1357 have had two delays administratively, one Congressionally. I
1358 mean, in the meantime, you see it coming, and what have you
1359 all been doing, people with practices that are smaller than
1360 hospitals or megapractices been doing to move forward knowing
1361 it is coming?

1362 Dr. {Terry.} Well, it has been entered into the record.
1363 We sent an attachment, the study that was done by an
1364 independent group a year ago that shows the costs that I
1365 quoted in my testimony, and that is true for my practice. We
1366 paid enormous costs to our computer people just to put the
1367 thing in. Some people have contracts and they don't have to
1368 pay the cost. We paid a lot of money, and if you send people
1369 off to--if you sent me off to a course to learn how to do it,
1370 that is more than \$5,000 right there.

1371 Mr. {Guthrie.} Plus your time.

1372 Dr. {Terry.} So the cost--but we are not here to debate
1373 that, and we are not here to debate--I think to continue to
1374 delay it is not the right answer. Now, you are surprised I
1375 said that. You can delay, delay, delay but whenever that

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1376 time certain date is, we are still not going to be ready, and
1377 it is because it is a flawed implementation. It is a big
1378 buying approach all in one day. The industry says it takes a
1379 year to get ready for this. How can you spend the time and
1380 effort and resources to prepare for something that is a year
1381 away when you don't know what it is going to do and then you
1382 don't even know when they turn the switch if it is going to
1383 work?

1384 We need a transition. The problem here is the
1385 implementation. Now, I can argue the product, why are using
1386 80,000 codes, the rest of the world 20. How can we compare
1387 data with the rest of the world when we have 80,000 codes and
1388 they have 20? How do those compare? But the problem here is
1389 the implementation, and it needs to be some kind of
1390 transition we have to figure out.

1391 Now, the dual system, I have heard CMS say they can't do
1392 it. I heard the Blue Cross Blue Shield man yesterday at the
1393 ICD coalition meeting say they are already doing it. So it
1394 can be done, and I don't know if that is the best thing to
1395 do, but we have to--physicians have to have a guarantee that
1396 we are going to get paid if we don't code right.

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1397 Now, remember, why does coding have anything to do with
1398 how we get paid? We provide a service, and you are not going
1399 to pay me because I coded wrong? Everybody can't run a 4-
1400 minute mile. Some doctors aren't going to be able to do it,
1401 and do they deserve the death sentence and be put out of
1402 business?

1403 Mr. {Guthrie.} I understand your concern with that, I
1404 do. I appreciate it. Thank you.

1405 Mr. {Pitts.} The chair thanks the gentleman and now
1406 recognizes the gentleman from Oregon, Mr. Schrader, 5 minutes
1407 for questions.

1408 Mr. {Schrader.} Thank you, Mr. Chairman. I appreciate
1409 the opportunity. I appreciate the opportunity for the
1410 hearing.

1411 I guess, Dr. Burke, first question is, how many
1412 additional codes did you feel you had to deal with in your
1413 practice compared to ICD-9?

1414 Dr. {Burke.} Not many more. I would say maybe 10 or 20
1415 percent more.

1416 Mr. {Schrader.} Okay. Then for Ms. Bowman, I guess,
1417 are there tables out there that would help private

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1418 practitioners figure out what additional costs they are going
1419 to have to use? In other words, if you are a urologist, is
1420 there a set of codes you can handily go to or is this all
1421 done alphabetically and you have to figure out what code out
1422 of the list of 10,000 is going to fit your particular
1423 situation?

1424 Ms. {Bowman.} Well, the classification itself is
1425 organized by body system chapter, so the different
1426 specialties are typically organized together, and a lot of
1427 the medical specialty societies have developed cheat-sheet
1428 resources for their members on the codes typically used in
1429 that community.

1430 Mr. {Schrader.} So Dr. Terry, would you agree on this
1431 one point, anyway, that there is an ability to figure out
1432 what codes are relevant to your particular style of practice?

1433 Dr. {Terry.} Well, sure. One of the comments is that I
1434 am only going to have 50 or 60 codes as a urologist, but
1435 there are unintended consequences here, and Blue Cross Blue
1436 Shield of Alabama makes me code 10 diagnoses for every
1437 patient encounter, so I have a patient with a kidney stone, I
1438 can code that easily, but I have to code their diabetes,

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1439 their coronary artery disease, their high blood pressure.
1440 Diabetes has 250 codes, and if I don't do that, then Blue
1441 Cross--we are talking about Medicare and CMS, but guess what?
1442 We get paid by Blue Cross and United Health Care and Aetna,
1443 and it is going to kill me. I can't sit there and go through
1444 all those codes.

1445 Mr. {Schrader.} Ms. Bowman again, what do you see the
1446 role of ICD-10 versus ICD-9 in combating fraud and, you know,
1447 abuse of coding, if you will, that occasionally goes on by
1448 the very few practices?

1449 Ms. {Bowman.} For a lot of the same reasons that Dr.
1450 Hughes mentioned as the benefits of the specificity, it
1451 actually will help prevent and detect fraud, because right
1452 now there are so many services or diagnoses that are lumped
1453 into the same code, sometimes those that are covered and non-
1454 covered services are lumped into the same code. So as I
1455 often describe in some of my presentations, you can kind of
1456 hide behind the gray areas of ICD-9 whereas ICD-10, the
1457 specificity is such that it is black and white. The
1458 documentation should support what the specificity of that
1459 code is, and it should be much clearer, both to the provider

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1460 in trying to assign the right code and the auditor or payer
1461 trying to determine that the correct code has been assigned.

1462 Mr. {Schrader.} Okay. I guess, Ms. Bocchino, when they
1463 talk about cost, there seems to be disagreement. It is a
1464 relative level of costs that a practice or a hospital or
1465 provider would incur. There are different styles of
1466 practice, and medicine is changing. Even in my little
1467 veterinary medical world, our practice has changed
1468 dramatically in the last 35 years. Could you comment a
1469 little bit about the contrasting views we have heard today
1470 about the cost to the practice?

1471 Ms. {Bocchino.} I think a lot of it has to do with the
1472 contracts they have with vendors as actually Dr. Terry did
1473 mention, and if they are doing a lot of this internally and
1474 not using vendors externally, a lot of it is, do they have
1475 their own systems that they would have to go in and pay the
1476 cost of upgrading their own systems versus working with a
1477 particular vendor who is going to be responsible for all that
1478 upgrade, and it is just embedded in the contract. Also, some
1479 of the studies are more current now and so we have gotten
1480 more data on cost as more and more practices, particularly

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1481 small practices, have begun the transition to ICD-10, and to
1482 comment on what Dr. Terry said before, right now some of the
1483 plans are using dual systems because some of the providers
1484 have converted over to ICD-10, but that has to stop because
1485 they are losing money on the additional costs that they have
1486 to put in to have both systems. This can't go on forever.

1487 Mr. {Schrader.} I guess, Dr. Terry, last question for
1488 me anyway would be, you know, the system is changing. It
1489 used to be--I was a veterinarian. I just provided a service
1490 and I knew I was doing a good job. My patients got better.
1491 My clients were satisfied at the end of the day. But
1492 medicine in general seems to be moving to a more value-based
1493 outcome system. It is very different than my fee-for-service
1494 system. And frankly, we are asking the government and the
1495 taxpayer to fund a lot of this stuff.

1496 So what is your thinking on, you know, the evolution of
1497 medicine here? I mean, you and I are a little older than
1498 some of the young bucks coming up these days, and they are
1499 going to the computer to figure out what the diagnosis is and
1500 stuff as much as relying on their own instincts. How does
1501 the movement to value-based medicine affect our view of this

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1502 coding system?

1503 Dr. {Terry.} Well, you are right, I am a dinosaur but I
1504 know how to turn on a computer.

1505 Mr. {Schrader.} I do too.

1506 Dr. {Terry.} You just opened up a whole other can of
1507 worms, what I think bout value-based payment. We don't even
1508 know how to define value, okay, so how can you pay for value
1509 when we can't even define it? You know how as a patient if
1510 my treatment is valuable but how is the government going to
1511 define it? I am not going to go there, but that is the
1512 problem with it.

1513 You know, they talk about these statistics but, you
1514 know, in medicine, we have something called the scientific
1515 method, and it is not statistics. These codes are for
1516 statistics, not for research. Now, you can do statistical
1517 research but you can't do medical research. It is not the
1518 scientific method. So I have concerns about some of the
1519 amendments and argue of the benefits of all of this.

1520 Mr. {Schrader.} Thank you, and I yield back.

1521 Mr. {Pitts.} The chair thanks the gentleman and
1522 recognizes Dr. Burgess 5 minutes for questions.

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1523 Mr. {Burgess.} Thank you, Mr. Chairman, and again, I
1524 thank you for holding the hearing. A busy morning, several
1525 things going on, so I apologize for my absence through part
1526 of this. If there is a question I ask that has already been
1527 asked, I ask that you be indulgent and not point that out to
1528 me.

1529 On the issue of value-based services and pay-for-
1530 performance, I mean, Dr. Terry, I just have to tell you,
1531 there was never a morning when I drove to work in my OB/Gyn
1532 practice in Louisville, Texas, where I thought to myself,
1533 boy, I really hope I can be average today. You go to do your
1534 best work every single day. That is why you show up. That
1535 is why you are there for your patients, and I am a little
1536 troubled as is Dr. Terry about the fact that we are talking
1537 about a system that basically revolves around reimbursement
1538 and not so much the deliverable to the patient which, after
1539 all, at the end of the day is where we should be concerned.

1540 But the concept has been discussed about having a dual
1541 system. Dr. Terry, do I understand you correctly that you
1542 would see perhaps value in running both systems
1543 simultaneously for a while after October 1st?

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1544 Dr. {Terry.} I am not an expert on that but the value
1545 is that it is a way to transition. It is a way to let
1546 doctors get that year of experience and learn how to do the
1547 coding so that they don't--when we turn the switch and they
1548 are not ready to do it that their income doesn't go to zero,
1549 so that is the value. Now, whether that is the way to do it
1550 or not, there may be other ways to do it.

1551 Mr. {Burgess.} Well, it is interesting that you bring
1552 that up, because if you go to the CMS website, and I don't
1553 spend a lot of time but when I do go, I do go to the
1554 Frequently Asked Questions section and there is an item that
1555 says dual coding, does my practice need to use both code sets
1556 during the transition, and the answer is, practice management
1557 systems must be able to accommodate both ICD-9 and ICD-10
1558 codes until all claims and other transactions for services
1559 prior to the compliance date have been processed and
1560 completed. Well, that is CMS jargon for ``we are not giving
1561 you a date.'' So, you know, under their own information on
1562 the website, maybe the problem is solved.

1563 You know, you go to other areas on their website and you
1564 try to click on the video for how you do this in your own

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1565 office, and you are taken to an outside website that you need
1566 a username and a password, so you develop a username and a
1567 password, you click on it again, and the site is broken. So
1568 I mean, there are some real obstacles that you as a
1569 practicing physician when you try to do your due diligence
1570 and make sure everything is going to go smoothly, there are
1571 some obstacles put in your way.

1572 Ms. Matus, your provocative statement to us, and I would
1573 love to go--but the chairman has already done it so I won't
1574 put the committee through it again, but pull the plug or pull
1575 the trigger. I mean, I would just love to go down the line
1576 and say trigger or plug, but I think I know what your answers
1577 are.

1578 But even at--and I do want to say, your CEO came to talk
1579 to one of our roundtables and provided one of the most
1580 refreshing views of ways to go forward with things that I
1581 have ever heard, so a lot of respect and affection for your
1582 CEO at athenahealth, but even on your own website, the
1583 Frequently Asked Questions on the athenahealth website,
1584 number 7, ``How can the transition to ICD-10 impact my cash
1585 flow.`` The answer here is instructive. It says ``CMS

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1586 estimates that in the early stages of implementation, denial
1587 rates will rise by 100 to 200 percent and the days in
1588 accounts receivable will grow by 20 to 40 percent.' ' Those
1589 are pretty significant figures, and I will just tell you from
1590 having run a small practice that you extend my days in AR by
1591 20 to 40 percent and I am probably having to go downtown and
1592 ask my friendly banker for a short-term loan at a high
1593 percentage interest rate in order to keep my practice afloat.
1594 Is that a fair concern of the practicing physician out there?

1595 Ms. {Matus.} I think I am going to add on what Ms.
1596 Bocchino said. It depends on what software provider you use.
1597 As I mentioned, we do guarantee ICD-10 performance, and part
1598 of the reason that we can do that is, we have one completely
1599 Internet-based system. So if we, for example, have a claim
1600 rejected for one provider, we can go out overnight and make
1601 sure that any other claims that are in queue that look
1602 similar to that are changed so that they will go through
1603 appropriately the next day. So I think, you know, again, it
1604 depends on what system you are using and how you are
1605 formatted, but there are ways to make this easy to do, and
1606 when you think about ultimately--when you heard John, we are

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1607 so focused on building the health care Internet, and to be
1608 able to do something like that, you need one language. If
1609 you think about how we live our lives today, we have one
1610 system for financial information, we have one--you know, all
1611 our information, all our music is on our phones yet our
1612 health care--I have lived in six States, 10 years in the
1613 great State of Texas, my health care information is scattered
1614 to the winds. So this is really important I think long term
1615 for foundationally building a health care system that is
1616 integrated.

1617 Mr. {Burgess.} Right, but for those practices that did
1618 not have the foresight and intuition to align themselves with
1619 your organization--

1620 Ms. {Matus.} There is still time.

1621 Mr. {Burgess.} --they may be in difficulty.

1622 Mr. Chairman, I do want to submit for the record a
1623 series of questions by Daniel Chambers, who is the Executive
1624 Director of Key Whitman Eye Center in Pete Sessions' district
1625 back in Texas, and I just want to point out one of the things
1626 that he says there is that physician offices may need to be
1627 prepared to go out and cover this delay in accounts

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1628 receivable for an extended period of time, and under existing
1629 tax law, we are in our practices are not allowed to carry
1630 over money in our practices or it is taxed and then we are
1631 going to pay taxes on it twice. So this is an untenable
1632 situation that a lot of practices find themselves in.

1633 Mr. Chairman, I thank you for the indulgence. I do want
1634 to submit this for the record.

1635 Mr. {Pitts.} Without objection, so ordered.

1636 [The information follows:]

1637 ***** COMMITTEE INSERT *****

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1638 Mr. {Pitts.} The chair thanks the gentleman and now
1639 recognizes the gentleman from California, Mr. Cardenas, 5
1640 minutes for questions.

1641 Mr. {Cardenas.} Thank you very much, Mr. Chairman.

1642 I would like to thank all the witnesses for apprising us
1643 of the perspective that you bring and thank you for
1644 representing all the constituency interests that are so
1645 important to the health care of all of our constituents
1646 throughout the country. Thank you very much.

1647 My first question is to Mr. Averill. I understand that
1648 there are concerns that increased number of codes may be a
1649 burden for physicians, and I am glad you testified on some of
1650 those reasons earlier regarding the switch to ICD-10 and how
1651 it would in fact be an excessive burden for some
1652 practitioners. You recommended specifically that no
1653 individual would need to know all the codes obviously, just
1654 like was mentioned smartphones. This thing seems to be
1655 smarter than me. There are things that thing does that I
1656 don't even know where to start.

1657 I would imagine that with today's technology looking up

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1658 codes by doing a word search, for example, would be very
1659 simple and wouldn't hinge much on how many codes are
1660 available, again not having to know everything but just being
1661 able to utilize it accurately and effectively is what I think
1662 every practical system is expected to do.

1663 I have a question. Would it be--would I be right to
1664 assume that modern technology makes more comprehensive coding
1665 systems like ICD-10 manageable?

1666 Mr. {Averill.} Yes, they do, and since the iPhone has
1667 gotten quite a bit of visibility today, there is an app for
1668 I-10. It is a free app, and you can look up an iden code.
1669 If you wanted to really splurge, there is one for \$1.99 that
1670 will give you a few bells and whistles on your iPhone to look
1671 up a code, and if you take that technology, in a few seconds
1672 you could look up almost any I-10 code.

1673 Mr. {Cardenas.} Okay. So the technology of today makes
1674 it much less burdensome than the implementation of years
1675 past, correct?

1676 Mr. {Averill.} Correct.

1677 Mr. {Cardenas.} Mr. Chairman, for the record, before I
1678 run out of time, I would ask to submit, the California

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1679 Hospital Association asked me to submit a letter to the
1680 hearing record that states they are ready for the announced
1681 October 1st, 2015, ICD-10 compliance date and urges Congress
1682 to avoid any further delays, and I would like to submit that
1683 letter for the record, Mr. Chairman.

1684 Mr. {Pitts.} Without objection, so ordered.

1685 [The information follows:]

1686 ***** COMMITTEE INSERT *****

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|

1687 Mr. {Cardenas.} Thank you so much.

1688 Carmella Bocchino, did I say your name right? Thank
1689 you. I have heard the argument that given that the World
1690 Health Organization will be implementing ICD-11 in 2017, the
1691 United States should just wait to implement that coding
1692 system. I also understand that there is an argument that
1693 implementing ICD-10 makes it easier to eventually implement
1694 ICD-11 down the road. My question is, would skipping
1695 straight to ICD-11 be counterproductive, or what is your
1696 opinion on that?

1697 Ms. {Bocchino.} Our opinion is no, it would be
1698 counterproductive in that--

1699 Mr. {Cardenas.} How so?

1700 Ms. {Bocchino.} ICD-10 builds off of ICD-9, and there
1701 has been a lot of resources and training and effort gone into
1702 many, many people in the health care system, not just payers,
1703 to get us to ICD-10, and you end up penalizing them for all
1704 the resources that they put forward already if you are now
1705 going to make the jump and continue to use what I think is an
1706 antiquated system in ICD-9.

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1707 Mr. {Cardenas.} One of the arguments again, Ms.
1708 Bocchino, one of the arguments in any change is come on, we
1709 are looking at this with a broad brush. It doesn't
1710 necessarily help the individual constituent or the individual
1711 patient in this case, but one of the things that I believe
1712 that this system makes sense and the fact that the whole
1713 world or at least most of the world seems to want to comply
1714 and is doing what they can to do so. I think the United
1715 States should follow suit.

1716 Doesn't it, at the end of the day, come down to the
1717 individual knowing more about what diseases are going on and
1718 going around now that the world is getting smaller every day?

1719 Ms. {Bocchino.} Absolutely.

1720 Mr. {Cardenas.} At the end of the day, doesn't it
1721 directly affect the individual patient?

1722 Ms. {Bocchino.} It does. It affects the individual
1723 patient both in the sense of us knowing a lot more about
1724 complication rates, about a lot of the research that actually
1725 Dr. Hughes raised up, which is going to drive better patient
1726 care and engage patients to better take care of themselves.

1727 Mr. {Cardenas.} Isn't it today more than ever doctors

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1728 communicate with each other telephonically, electronically?
1729 My understanding, I just had somebody--I helped somebody put
1730 somebody in touch with a doctor who lives in northern
1731 California, the patient was in my district, and lo and
1732 behold, within 24 hours that specialist was looking
1733 electronically at some information so that he could give that
1734 second opinion where that patient was in the hospital,
1735 couldn't physically go see that doctor, but yet again, my
1736 point is that communication, that is happening more and more
1737 today, and that is a good thing, right?

1738 Ms. {Bocchino.} It is, and it is happening a lot more
1739 in rural areas where we don't have a lot of specialization
1740 and you need exactly that kind of connectivity.

1741 Mr. {Cardenas.} Thank you very much, Mr. Chairman. I
1742 exceeded my time. Thank you.

1743 Mr. {Pitts.} The chair thanks the gentleman and now
1744 recognizes the gentleman from Virginia, Mr. Griffith, 5
1745 minutes for questions.

1746 Mr. {Griffith.} Thank you, Mr. Chairman, and I
1747 appreciate that very much. I appreciate the witnesses being
1748 here today.

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1749 Dr. Terry, if you could help me out on this, I know we
1750 apparently got smartphones and all kinds of computer programs
1751 that will help you with the ICD-10, but they also come out in
1752 book form, do they not, the ICD-9 and the ICD-10? And my
1753 understanding is, the ICD-9 is about one volume about yea
1754 thick. Is that right? If you can answer for the record?

1755 Dr. {Terry.} Yeah, about 2 or 3 inches.

1756 Mr. {Griffith.} And that the ICD-10 would be about four
1757 of those same size books. Is that about right?

1758 Dr. {Terry.} I have not seen it but it makes sense.

1759 Mr. {Griffith.} All right. And you indicated earlier
1760 that the rest of the world is using 20,000 codes but that we
1761 are about to use 80,000 codes, but then I heard testimony
1762 that the World Health Organization is coming out with an ICD-
1763 11. Is most of the world using the ICD-10 already or is that
1764 just aspirational?

1765 Dr. {Terry.} Yes, the rest of the world is using ICD-
1766 10, but it is like you are comparing apples and oranges. The
1767 rest of the world is using less than 20,000 codes and they
1768 don't use it for billing, they don't use it in the outpatient
1769 setting. But you are saying oh, we have to keep up with the

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1770 rest of the world but we are doing it totally different.

1771 Mr. {Griffith.} Okay. So if we do it the rest of the
1772 world did it, then you would be okay with it, or you could at
1773 least figure it out. Is that a fair statement?

1774 Dr. {Terry.} Yes, sir.

1775 Mr. {Griffith.} And you said something about how many
1776 codes there were for diabetes, and I failed to write that
1777 down. How many different codes are there for diabetes?

1778 Dr. {Terry.} Two hundred and fifty.

1779 Mr. {Griffith.} Two hundred and fifty codes. I guess
1780 my problem with the ICD-10 and this whole concept, and it
1781 comes down to part of what you are saying. It would seem to
1782 me to make sense that you could do a dual system. Now,
1783 ultimately, you want to get everybody on ICD-10. I get that.
1784 But if you submitted for a period of years ICD-9 and ICD-10
1785 and if you got either one of them right, you got paid, then
1786 that would probably alleviate your fear and concern. Is that
1787 correct?

1788 Dr. {Terry.} My fear is just being able to take care of
1789 the patient and not being put of business because I code
1790 wrong. That is my fear, and how you can fix that? Like I

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1791 said, there are several ways to do it.

1792 Mr. {Griffith.} And do you know what the projections
1793 are on the numbers of the shortage of doctors that we are
1794 anticipating having in this country?

1795 Dr. {Terry.} I don't know numbers but it is definite.
1796 I mean, there are fewer people wanting to go into the
1797 practice of medicine because of the financial aspects, and it
1798 is just--

1799 Mr. {Griffith.} And lots of paperwork and dealing with
1800 lots of computers instead of seeing patients. Is that right?

1801 Dr. {Terry.} You are talking about computers and
1802 statistics, but one thing hasn't changed, and that is the
1803 care of the patient, the sitting down and listening and
1804 examining and talking. Computers can't do that. And I don't
1805 have time to do that anymore. I am sitting in my office with
1806 my back to the patient typing on my computer trying to take
1807 care of my patient, and if you have a 15-minute office visit,
1808 that is getting whittled down by 50 percent now, and it is
1809 not all ICD-10. It is Meaningful Use, electronic medical
1810 records. It is trying to learn how to deal with this, but
1811 ICD-10 is going to pile on it.

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1812 Mr. {Griffith.} And as a result of that, it wouldn't
1813 surprise you that either last year or the year before that, I
1814 sat down with a doctor in one of my rural communities that I
1815 represent and his number one complaint was ICD-10, and he
1816 said look, I am getting old, I am not a dinosaur but I am
1817 getting old, or older, and I love serving this community but
1818 I don't know if I am going to continue to practice.

1819 So you would anticipate that pushing with a drop-dead
1820 date, as Dr. Burgess pointed you earlier, the dual coding is
1821 only going to happen up to a certain date, not allowing for
1822 things to go forward after that. You think like him that
1823 there would be a lot of other doctors that may decide that it
1824 is just time to go ahead and retire and enjoy their house at
1825 the lake?

1826 Dr. {Terry.} There is no question. I already have a
1827 doctor in Mobile that has already quit because of the thread
1828 of ICD-10 plus he didn't want to have to take his boards a
1829 fifth time, and there are a lot of people--you know, I am 60,
1830 61, you know, there are a lot of people between age 61 and
1831 65, they are not going to do it. Now, how do you measure
1832 that? I am just telling you it is going to happen.

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1833 Mr. {Griffith.} So what we are going to see is that my
1834 allergist, who served my family for five generations and who
1835 didn't stop practicing until 1992, and even though his body
1836 was getting weaker all the time, his eyes flashed and he
1837 always knew what was going on, you are indicating to me that
1838 we are not going to have those doctors continue into practice
1839 as long and that that is going to create a problem in our
1840 rural communities, notwithstanding the fact that some of the
1841 younger doctors like Dr. Burke will figure it out, but it is
1842 going to create a shortage of doctors, particularly in the
1843 rural areas. Am I correct that that is part of what you are
1844 saying here today?

1845 Dr. {Terry.} Yes, sir, but it doesn't have to be that
1846 way if we can change the ways being implemented. It doesn't
1847 have to be that way.

1848 Mr. {Griffith.} Well, I appreciate you being here very
1849 much. I appreciate everybody else, and I understand for big
1850 practices and big cities, all of this is easy, but it is not
1851 so in the rural areas where we are already having health care
1852 shortages.

1853 Thank you. I yield back.

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1854 Mr. {Pitts.} The chair thanks the gentleman and now
1855 recognizes Mr. Long from Missouri 5 minutes for questions.

1856 Mr. {Long.} Thank you, Mr. Chairman, and thank you all
1857 for being here today.

1858 When I was elected in 2010, and we came up for
1859 orientation that next week, there was 96 new Congressmen out
1860 of 435, and we were all excited, and they gave us our little
1861 briefcase with things in it, documents, everything we need,
1862 and they gave me a BlackBerry, and I said what is that. They
1863 said everyone gets a BlackBerry. I said I don't get a
1864 BlackBerry. They said why not. I said I have never had one,
1865 I don't know how to use one. I get an iPhone. No, no, no,
1866 we don't get iPhones, you get the government issue, you get a
1867 BlackBerry. I said I don't want it, I can't use a
1868 BlackBerry, I don't want to relearn a BlackBerry. So I was
1869 the first Congressman that changed the policy here, so I hold
1870 the record. I was a 55-year-old freshman at that time. I
1871 was a 55-year-old trendsetter. So I got my government-issued
1872 iPhone and now they give them to everybody. I know it is a
1873 little off the subject but that is what all the discussion
1874 was on iPhones or BlackBerrys here this morning.

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1875 And Dr. Terry, you do the best impersonation I have ever
1876 seen of my doctor in Springfield, Missouri. I should say my
1877 former doctor, because when Obamacare first passed, I went to
1878 see him, and you remind me of him because I told him, I said
1879 if you don't settle down, I am going to have to check your
1880 blood pressure. He turned around to the computer and he was
1881 working just like you imitated a minute ago, and he said I
1882 have got to do all this paperwork now. He said I have got 10
1883 hours a week just on new things. He said it used to be I
1884 would send you out of here and now you have to sit there and
1885 answer these questions for me, and he quit about 6 months
1886 after that, and he was in the same age bracket as you and I,
1887 and he had several good years left in him. So I know that
1888 this is very disconcerting for a lot of doctors.

1889 And for my friend from my State of Missouri, and you are
1890 from where in Missouri?

1891 Dr. {Burke.} Fredericktown.

1892 Mr. {Long.} Fredericktown. My mom's people originally
1893 came from Fredericktown, so we have got a little in common
1894 there.

1895 You said--I don't guess you said it, but there are

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1896 supposed to be significant public health benefits to the
1897 greater coding and reporting under ICD-10. Will you kind of
1898 discuss some of those benefits?

1899 Dr. {Burke.} I mean, you know, for instance, if, you
1900 know, someone comes in with COPD, or emphysema, you would put
1901 the code in, and it can talk about an acute exacerbation or
1902 chronic COPD, unspecified. So it gives us a clearer picture
1903 of what is going on with the patient.

1904 Mr. {Long.} Okay. And I have heard of both of those,
1905 but the ICD-10 diagnosis codes have been readily mocked for
1906 their more obscure codes. For example, there is a code--I
1907 don't know if you run into this--but in our neck of the woods
1908 down in Missouri, you might need this one: bitten by a pig,
1909 initial encounter. And walked into lamppost, subsequent
1910 encounter.

1911 Mr. {Griffith.} What about a subsequent encounter with
1912 the pig?

1913 Mr. {Long.} Maybe that is why he ran into the lamppost.
1914 A pig bit him, and he ran into the lamppost. Isn't this
1915 overwhelming for small solo practices in rural America like
1916 your represent, not that you have a sole practice, but I

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1917 mean, you are out there in a town of 4,000 people.

1918 Dr. {Burke.} Yeah, true. I don't think it's
1919 overwhelming. I think it is easier to find a diagnosis
1920 because you have a lot more choices for the diagnosis.

1921 Mr. {Long.} I would say you do if you have got ``bitten
1922 by a pig.''

1923 Dr. {Burke.} So, you know, I think it is--I just don't
1924 think it is overwhelming, not at all, not in the slightest
1925 bit. You know, for the scope of my practice, which is
1926 internal medicine, and actually our software is the one that
1927 helps us out because, for instance, if someone comes in with
1928 a complaint and there is an ICD-9 code in the chart, we can
1929 click on the ICD-9 code and then a bunch of different ICD-10
1930 codes can show up, and we can go through the list and pick
1931 one which is more specific.

1932 Mr. {Long.} Okay. You said in your opening remarks
1933 that it was--I am paraphrasing but kind of like a light
1934 switch. You switch one day from 9 to 10 seamless, no problem
1935 whatsoever. Dr. Terry in his answer to a question earlier I
1936 believe said that it would take \$5,000 in training to get
1937 somebody up to speed. Did you have to undergo any special

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1938 training or spend any money or go off somewhere to learn
1939 this, or--

1940 Dr. {Burke.} No, I didn't, and neither did the nurse
1941 practitioners, so no one in our office did.

1942 Mr. {Long.} Okay. And Ms. Bocchino, health care
1943 communities has had years to plan for ICD-10 including
1944 several delays. Have the insurers used this time to prepare?

1945 Ms. {Bocchino.} Absolutely, and they have worked with
1946 the providers in their network to do end-to-end testing in
1947 providers of all size, so they have done a lot of outreach,
1948 even to the smaller providers. I will be honest that it is
1949 difficult sometimes to get the smaller providers engaged, but
1950 in part that is because many providers believe that we are
1951 going to keep moving the date, and until we are firm on a
1952 particular date that they know this is coming, I don't think
1953 we are going to get some of them engaged. I think it is very
1954 important to send a strong message.

1955 Mr. {Long.} Okay. Thank you. I downloaded a couple of
1956 apps here on my iPhone on ICD-10 after we were advised
1957 earlier, but you said a dollar. Now, the first one that came
1958 up was \$4.99 but I did find some free ones, so I have got two

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1959 apps. Now I can go study and see what is in there besides
1960 first encounter bitten by a pig, and I yield back.

1961 Mr. {Pitts.} The chair thanks the gentleman and now
1962 recognizes the Ranking Member of the full committee, Mr.
1963 Pallone, 5 minutes for questions.

1964 Mr. {Pallone.} Thank you, Mr. Chairman. I feel like
1965 old times up here today. This is nice. And I apologize. I
1966 was at one of the other subcommittees earlier so this is why
1967 I missed your testimony.

1968 But I wanted to ask Ms. Bowman, or Mrs. Bowman, I guess,
1969 you mentioned in your testimony that the demand for high-
1970 quality data is increasing due to health care initiatives
1971 that aim to improve quality and patient safety while
1972 decreasing cost. Can you explain how ICD-10 will interact
1973 with the electronic health records Meaningful Use incentive
1974 program, and what about other delivery system reform efforts?

1975 Ms. {Bowman.} Sure. The ICD-10 codes in addition to
1976 being used directly for reimbursement like we have heard a
1977 lot about today is also used for a lot of administrative data
1978 reporting purposes where aggregation of data is important.
1979 So it helps to provide data for all these other programs like

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1980 value-based purchasing, accountable care organizations to
1981 show the severity levels of different conditions so that you
1982 can link that to outcomes to best practices, to different
1983 treatment options and see really what works, what doesn't
1984 work, what is the most cost-effective form of treatment. If
1985 you have better information about what is really going on
1986 with the patient and the level of severity of a particular
1987 illness, not just a generic description for that illness, you
1988 can fine-tune that information a lot better and really drill
1989 down to what works and what doesn't work.

1990 Mr. {Pallone.} Okay. Now, you also mentioned that the
1991 updated ICD-10 codes would help with reimbursement. Would
1992 you want to explain how it would ensure more accurate and
1993 fair reimbursement or more accurate codes would reduce
1994 providers' or payers' administrative burden, for example, in
1995 clarifying diagnosis and procedures?

1996 Ms. {Bowman.} Sure. Because of the increased
1997 specificity, you can drill down to different forms for the
1998 same reason. They kind of give you better information on the
1999 different costs related to particular diagnoses and
2000 procedures. A great procedure example that I think Rich

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2001 might have used in his testimony but I heard it before is,
2002 suture of artery. So we have a single code that is a
2003 procedure example, and it doesn't matter whether it is the
2004 aorta or an artery in your little finger. It is the same
2005 code in ICD-9, and obviously there is enormous differences in
2006 complications and the cost of repairing the aorta versus
2007 other types of arteries and yet we are lumping it all into
2008 the same code. So by having better specificity on the
2009 procedure side, a lot of it has to do with approaches,
2010 anatomic sites on both the diagnosis and the procedure side.
2011 We can really be able to fine-tune information about the cost
2012 of treatment, which then links to the appropriate
2013 reimbursement for that treatment.

2014 Mr. {Pallone.} And you mentioned about the cost and
2015 danger of continuing to use the ICD-9 codes. Who are those
2016 costs affecting?

2017 Ms. {Bowman.} These costs are affecting everyone, our
2018 entire health care system, providers, payers, the patients
2019 because right now because we don't have that specific
2020 information and ICD-9 is just deteriorating and failing more
2021 year after year that we use it. We are getting less and less

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2022 information for each clinical encounter, and basically
2023 reimbursement, analyzing quality of care based on that data
2024 are just wild guesses at this point because there are so many
2025 disparate conditions or procedures that are lumped into a
2026 single code, and in some cases some of the testifiers had
2027 talked about differences in ICD-10. Some of those
2028 differences have to do with just changes in clinical
2029 knowledge since ICD-9 was developed. So some conditions are
2030 actually categorized somewhat differently. I believe there
2031 is even some medical conditions that are not categorized as
2032 cancer in ICD-9 but are categorized as cancer in ICD-10
2033 because of changes in medical knowledge. So we are losing a
2034 lot of that information by continuing to use ICD-9.

2035 Mr. {Pallone.} Okay. And then lastly, some providers
2036 argue that ICD-10 is unfair because it was developed by
2037 bureaucrats that have never practiced medicine, but you
2038 mentioned in your testimony that 95 percent of the requests
2039 for new codes in the past few years came from physician
2040 organizations. Can you just talk a little bit about how i10
2041 was developed and who was involved?

2042 Ms. {Bowman.} Sure, and that has been one of the

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2043 biggest myths, I think, of ICD-10 is that it was developed in
2044 a back closet somewhere by bureaucrats. I have actually been
2045 involved in the development of ICD-10 since the 1990s now,
2046 and it is still being updated and maintained every year, and
2047 all of the content of the original ICD-10 that WHO uses, the
2048 clinical modification that the United States is trying to
2049 implement, all of it was contributed to greatly by the house
2050 of medicine who participated in the development, asked for
2051 that clinical data and continue today to come to public
2052 meetings that are hosted by the CMS and CDC to discuss
2053 proposals for new codes, and it is a completely public
2054 process. Anyone can submit a request for a new code. It is
2055 discussed in a public meeting. There are opportunities for
2056 public comments at the meeting or in writing afterwards, and
2057 CMS and CDC take all of those comments into consideration in
2058 making a final decision about adding new codes.

2059 Mr. {Pallone.} Thank you.

2060 Mr. {Pitts.} The chair thanks the gentleman and now
2061 recognizes the gentleman from Indiana, Dr. Bucshon, 5 minutes
2062 for questions.

2063 Mr. {Bucshon.} Thank you very much, Mr. Chairman.

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2064 I was a practicing cardiovascular surgeon for 15 years,
2065 so at the end of the day this is about money. This is going
2066 to cost physician practices initially, and I agree with Dr.
2067 Terry on the implementation. It is pretty clear that we are
2068 going to move forward on ICD-10, and we should, but I do have
2069 substantial concerns about the implementation and the short-
2070 term impact on physician practices because that will happen,
2071 and I am disappointed that some of the experts in non-health
2072 care fields that don't practice medicine are here today
2073 denying that will happen. That is very disappointing.

2074 Ms. Bowman, have you ever practiced medicine? Have you
2075 ever had to bill a patient?

2076 Ms. {Bowman.} No, I have not practiced medicine.

2077 Mr. {Bucshon.} Let me tell you what is going to happen,
2078 and I am going to--because you--and again, ICD-10 is going to
2079 happen. It needs an implementation plan. I agree with that.
2080 I don't think we have a disagreement there, but that said,
2081 here is what happens when you are a surgeon. You will do
2082 surgery, and it will be much more difficult for you or your
2083 people to find a code that matches what you write on your
2084 operative report. You know why? Because you are going to be

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2085 in the operating room and you are going to dictate what you
2086 actually did. You are not going to look through an ICD code
2087 book and make sure it matches. And so when the insurance
2088 company gets the code and they get the operative report, they
2089 are not going to match, and it is going to come back to your
2090 office and you are going to have to try to figure out, and
2091 then what do you do? Do you modify part of the official
2092 hospital record and say no, that is not--I had to change it
2093 to match a code? You could do that. But it will not make it
2094 more easy to get the correct code. From a practicing
2095 physician, my opinion, that is just false. That won't
2096 happen. So I am concerned about that.

2097 Dr. Burke, is your practice independent or are you part
2098 of a larger health care system?

2099 Dr. {Burke.} There are two physicians and three nurse
2100 practitioners, and I am--

2101 Mr. {Bucshon.} So you are not part of a larger
2102 conglomerate that owns your practice?

2103 Dr. {Burke.} No, privately owned.

2104 Mr. {Bucshon.} Okay. That is good because it is a
2105 rarity that that is happening today, and the reason is, is

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2106 because the cost to run an individual medical practice is
2107 very difficult. I was in a 15-surgeon, 16 cardiology
2108 practice. We had to sell to the hospital. We couldn't
2109 afford to stay independent anymore.

2110 But I was interested in your cost statement, that it
2111 didn't cost anything. What are your annual IT costs? What
2112 is your--how much do you pay a month for your IT service?

2113 Dr. {Burke.} I would have to talk to the office manager
2114 about that.

2115 Mr. {Bucshon.} My point is, you made a statement that
2116 said the cost is zero, and that is just false because you are
2117 making monthly or annual payments to your IT and this type of
2118 implementation is included in that cost.

2119 We put an EMR in in 2005 in my practice. It cost us \$3
2120 million up front, \$60,000 to \$80,000 a year just to maintain
2121 the current software. This is extremely expensive for
2122 medical practices. It may not be that, you know, oh,
2123 converting from ICD one day to the next cost you anything,
2124 but it is costly, and I think that that is something I want
2125 to clear up because I think that is just not accurate.

2126 Ms. Matus, do you know what percentage of the health

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2127 care costs are related to physician services?

2128 Ms. {Matus.} I don't know specifically.

2129 Mr. {Bucshon.} People estimate about 10 to 15 percent.

2130 Where is the rest of the cost to the American people for

2131 health care?

2132 Ms. {Matus.} I would imagine it is in administrative.

2133 Mr. {Bucshon.} Yeah, about 25 percent is in

2134 administrative and then, you know, there is hospital expenses

2135 and others, right?

2136 So, you know, the reality is, is that trying to continue

2137 to save Medicare or save our system by cutting reimbursement

2138 to providers is a failed strategy, and this is what this is

2139 about because what is going to happen is, is you are going to

2140 have physicians who are not going to be able to code this

2141 properly at all age groups except if they work for you, which

2142 it is great that you have a great system, but the individual

2143 physician out there is not going to be able to do this

2144 correctly, and their AR is going to go dramatically up and

2145 they are going to get denied, and it is not just for

2146 Medicare. It is going to be from every other private

2147 insurance company out there.

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2148 So I would encourage all of us who are involved in
2149 health care including on the administrative side to really
2150 look closely at our implementation plan and make sure that we
2151 can implement ICD-10, which we need to, in a way that does
2152 not really cause dramatic problems with our health care
2153 system.

2154 My practice, you know, we could afford to have a line of
2155 credit of \$1 million. With this kind of thing, we could
2156 front it for a few months. Many practices can't.

2157 And lastly, Dr. Hughes, the example that you gave of a
2158 74-year-old with a vascular injury, I did vascular surgery.
2159 Other than for your research and for statistics, how does
2160 that impact that patient's medical care? Because given your
2161 example, it has no impact on the outcome of that patient, not
2162 a single--nothing that--

2163 Dr. {Hughes.} I am sorry if I gave you the impression
2164 that that individual patient would be affected because you
2165 are absolutely right, it is not going to have any impact.

2166 Mr. {Bucshon.} It won't make any difference.

2167 Dr. {Hughes.} It won't make any difference to that
2168 individual patient. The point I was trying to make is that

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2169 the accumulation of data is useful, and I disagree with Dr.
2170 Terry. I do believe that it is possible to look at data in a
2171 scientifically sound method and to derive useful information
2172 from it. We have got lots of information from the National
2173 Surgical Quality Improvement Program, for example, but you
2174 are absolutely right. It is not going to make any difference
2175 to--

2176 Mr. {Bucshon.} I just wanted to clear that up that in
2177 the short run, implementation of ICD-10--and thanks for your
2178 indulgence for a second, Mr. Chairman--will not have a direct
2179 impact on the individual patient care. It may in the long
2180 run based on your research, which I agree.

2181 Thank you, Mr. Chairman. I yield back.

2182 Mr. {Pitts.} The chair thanks the gentleman and now
2183 recognize the gentleman from New York, Mr. Collins, 5 minutes
2184 for questions.

2185 Mr. {Collins.} Thank you, Mr. Chairman. Sorry I was
2186 somewhat late. I was actually here on time, but I serve on
2187 Oversight. We were just ending a hearing on mental health,
2188 which I wanted to stay until it was over. So I missed most
2189 of the testimony although I did review the information, and

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2190 just to set the stage, I am a supporter of ICD-10. I am a
2191 supporter of getting it implemented sooner than later. It
2192 has been on the agenda a long time. This isn't something
2193 that should be new to anyone. Most countries in the world
2194 are doing it. I certainly have a lot of physician friends,
2195 and I understand there is a cost of implementing anything
2196 new. You know, we can, I suppose, debate the benefits.

2197 I am also a data guy. In my office I actually do have a
2198 sign that says ``In God we trust. All others bring data.''
2199 And I know that with data, whether it is analysis or other
2200 things we can do with it, while it may not be a positive for
2201 that patient today, at some point in time being able to deep-
2202 dive data, especially with health care costs going up in this
2203 country as they are, someone of my son's young age will be
2204 able to really use that data. He is very adept at that.

2205 So I guess my question is--and feel free--I am sorry, I
2206 don't know who would be best at answering some of these, but
2207 I would see the data collection as a very major part of why
2208 we are doing it and maybe perhaps the other piece--I don't
2209 know if this came out--some identification of potential, I
2210 will use the word ``fraud.''

You know, the more data we

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2211 have, the more specific someone has to be, and if someone
2212 could comment too, I would assume a lot of the coding will be
2213 done by the office staff. I mean, a dermatologist is going
2214 to be rocking and rolling. Her staff knows that I would
2215 think a lot of the coding would be coming from that. Is that
2216 a good assumption or bad, and could anyone speak to where
2217 this data would be helpful in the medical field going down
2218 the road?

2219 Ms. {Bowman.} Yes, you are absolutely right. The data
2220 is very useful and helpful, and the fraud arena is one
2221 example, and the research that Dr. Hughes mentioned, yes, in
2222 most cases it is not necessarily going to help that patient
2223 today but the accumulation of data and knowledge about
2224 medical care will ultimately lead to better care for patients
2225 in the future.

2226 There are some scenarios where it could help the
2227 individual patient today such as in the area of disease
2228 management. I know of some facilities now that are using the
2229 better diagnosis codes in their internal systems for disease
2230 management programs, particularly in the area of diabetes and
2231 asthma, because the clinical classification of asthma in ICD-

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2232 10 is totally different than ICD-9 and is much more aligned
2233 to the way people are currently managing asthma, so I know of
2234 some facilities that are using the data that way.

2235 With respect to the coding, obviously in hospitals
2236 almost all of the coding is done by professional coders who
2237 do the coding. In large practices, it usually is designated
2238 staff, and so there is a cost to the practice obviously, even
2239 in those situations of having the staff trained, and then in
2240 some smaller practices such as the Beyer Medical Group that
2241 is here today, it might be physicians who are actually doing
2242 their own coding but in a lot of scenarios it is usually a
2243 trained staff person.

2244 Mr. {Collins.} So this has been implemented, am I
2245 correct, in other countries?

2246 Ms. {Bowman.} Yes.

2247 Mr. {Collins.} What have we learned--and we have only
2248 got a minute or so--the benefits of this has been evidenced
2249 by other countries having already implemented it?

2250 Ms. {Bowman.} Well, Dr. Terry, I think it was, in his
2251 comments is absolutely correct. Other countries are not
2252 using it in the same way that we use it, and that is kind of

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2253 a catch-22. That also makes it more complicated for us to
2254 implement it because of the fact that we do use it in our
2255 reimbursement system. So they didn't have some of the
2256 challenges and the costs and the issues that we are facing.

2257 There was a comment earlier about not being comparable
2258 globally. However, we have a treaty with the World Health
2259 Organization for ICD. The modifications individual countries
2260 can make to ICD have to be beyond a certain character level
2261 in order to be able to maintain global comparability, and as
2262 I had mentioned in my testimony, almost half, actually 46
2263 percent, of the additional codes in our modification are due
2264 to laterality, which is not in the international system,
2265 primarily because although they are actually oddly enough
2266 looking at that in the area of ICD-11. They are actually
2267 looking at what we did in our clinical modification as they
2268 work on ICD-11.

2269 So there is comparability with the rest of the world
2270 because a lot of the detail, it has to do with ways we use
2271 the codes in our country that just aren't applicable to the
2272 rest of the world, the laterality and also there was
2273 significant request for--I know there was jokes about the

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2274 subsequent encounter and initial encounter but those kinds of
2275 things, which are all in the seventh character, are where
2276 some of those additional codes come, and it is actually
2277 intended to improve our data from ICD-9, which right now if
2278 you have a follow-up encounter, it goes into a very generic
2279 aftercare code, which has been a big complaint for 30 years
2280 in the ICD-9 system that I can't tell that the reason I am
2281 seeing the patient was because they are being followed up for
2282 a fracture of the humerus. All I know is, it is orthopedic
2283 aftercare or a follow-up examination for who knows what.

2284 So these encounter seventh characters were specifically
2285 created to solve that problem in ICD-10 so that it is an
2286 added digit to say you still use the original injury code but
2287 you know from this particular character that it is a follow-
2288 up visit and not the initial acute injury.

2289 Mr. {Collins.} Thank you, Mr. Chairman. I yield back.

2290 Mr. {Pitts.} Thank you. The chair now recognizes the
2291 gentlelady from North Carolina, Mrs. Ellmers, 5 minutes for
2292 questions.

2293 Mrs. {Ellmers.} Thank you, Mr. Chairman, and thank you
2294 to our panel for being here, and I too apologize for coming

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2295 in late, so if any of the questions that I ask have already
2296 been answered, again, I just apologize. I am trying to get
2297 to the bottom of this issue.

2298 First, I would just like to say I am a nurse myself. I
2299 practiced before coming to Congress as a nurse for over 21
2300 years. My husband is a practicing general surgeon, and I
2301 will just have to say that my husband's opinion of moving
2302 towards ICD-10 is very much like Dr. Bucshon and Dr. Terry,
2303 although we know that this needs to be implemented at some
2304 point. I believe the frustration that exists within our
2305 medical community, especially our private practitioners, is
2306 that there is so much on top of them right now dealing with
2307 so much that now this is just one more issue that they are
2308 going to be forced to deal with. Many of our physicians and
2309 hospitals alike are still trying to meet stage II of
2310 Meaningful Use, and here we have yet another situation where
2311 we are going to have to deal with this.

2312 So I want to get to the bottom of this. I want to see
2313 ICD-10 move forward but obviously we have to address the
2314 issues as they are in the realistic world rather than the
2315 theoretical world where this would be a wonderful thing as

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2316 implemented. We just have to get there and apply it to the
2317 realistic world of health care and medicine as it is today.

2318 So one of the big issues that we here continuously is,
2319 again, the cost, and the cost--you know, we know that our
2320 hospitals have invested millions in preparing for ICD-10, and
2321 I believe that that needs to be respected and we need to
2322 consider that for our physician practices, especially--and I
2323 know, Dr. Burke, you are practicing in a rural area--
2324 especially for our rural physicians and some of our smaller
2325 practices.

2326 Dr. Averill, what can be utilized? Is there a cost
2327 incentive for physicians to embrace ICD-10 that you are aware
2328 of?

2329 Mr. {Averill.} Well, first of all, let me say on the
2330 cost--there was just a recent study that was just released in
2331 which PAHCOM, which is the office managers for small
2332 physicians, surveyed their membership, and they asked the
2333 question, ``What has been the expenditures getting ready for
2334 I-10 plus the expenditures remaining to be expended?'' so
2335 the results of that survey essentially said for a small
2336 physician practice where that was defined as six or less

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2337 direct caregivers, the average expenditures to date plus
2338 anticipated expenditures was roughly \$8,000.

2339 Mrs. {Ellmers.} Okay.

2340 Mr. {Averill.} And then there were two other studies
2341 that were recently published that actually came in with lower
2342 numbers. The market has really responded in terms of making
2343 the transition much easier and much more cost-effective. As
2344 I mentioned before, there is lots of free software out there.
2345 There is lots of free training material and so on. So I
2346 think in terms of what is available, the transition can be
2347 made. I think the biggest problem is the uncertainty, the
2348 uncertainty of should we invest the time, should we move
2349 forward when there is an uncertain date. You know, it is a
2350 tough competition for how you are going to spend your
2351 dollars. Do you want to spend it on ICD-10 preparation when
2352 it may not ever occur? The most important thing is to say
2353 will it occur and when, and for once and for all, get that
2354 out there and let the industry move forward.

2355 Mrs. {Ellmers.} So again, just to clarify again from
2356 the cost standpoint, there is software available that
2357 physician offices can take part in. There are cost issues

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2358 that can be addressed. And again, that is your position as
2359 far as addressing the cost issue for physicians and training?

2360 Mr. {Averill.} Yes. The market has responded and those
2361 services are readily available at a very low cost, and it is
2362 a decision on the part of the individual physician office to
2363 take advantage of that.

2364 Mrs. {Ellmers.} Dr. Terry, would you concur with Mr.
2365 Averill on that?

2366 Dr. {Terry.} I thin, his comments represent the
2367 minority. I know plenty of physician practices who have paid
2368 a lot of money to--I mean, if you are stuck with an
2369 electronic medical records and you don't have a contract that
2370 says they are going to update it, you are stuck because you
2371 can't change it. They control our practices now that we got
2372 that electronic medical records. I have to do what the
2373 company tells me to do, and I can't bargain. I mean, it
2374 costs. I mean, this is--and I respect their study but their
2375 own people kind of did the study. I mean, are there conflict
2376 of interest in it? Are there--how is it done? Has it been
2377 repeated? But I respect what they did but I just think it is
2378 crazy to say there is zero cost or \$5,000 cost. It is more

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2379 than that.

2380 But, you know, cost is not what I am--it is not an issue
2381 to me. I don't care about that. The thing is the
2382 implementation and doctors not being able to stay in practice
2383 and taking care of their patients. I don't really care about
2384 the cost.

2385 Ms. {Ellmers.} No, and Dr. Terry, I agree. That has
2386 been one of the issues that I think we all have heard, and
2387 those of us who have been in the health care world, we want
2388 to give the best care we possibly can to our patients, and
2389 when we have been whittled down to a few moments in the exam
2390 room with them and really understanding their issues, it
2391 really doesn't matter how much information we can gather. We
2392 are not gathering it because we are basically on a time
2393 constraint and there is much that will be missed.

2394 So with that, again, I just want to say thank you, Mr.
2395 Chairman, and thank you to our panel. This is a very, very
2396 important issue, and I just hope that we can all come
2397 together to work on a solution moving forward so that we can
2398 continue to provide great health care to every American. So
2399 thank you.

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2400 Mr. {Pitts.} The chair thanks the gentlelady. That
2401 concludes this round of questioning. We will go to one
2402 follow-up per side, and I will recognize myself for that
2403 purpose.

2404 Dr. Hughes, when a patient's health care requires
2405 multiple providers, which coding system will allow the most
2406 comprehensive detail informations sharing to ensure each has
2407 the best information to care for that patient, ICD-9 or ICD-
2408 10, and please elaborate.

2409 Dr. {Hughes.} ICD-10 provides more information. Let me
2410 reiterate that for the patient in front of you or in front of
2411 those several providers, it is not going to make a whole lot
2412 of difference. Hopefully the several physicians that are
2413 caring for this one patient are sharing information and they
2414 should not need a computerized data system in order to learn
2415 what their colleagues are doing or have done. So for the one
2416 patient, I don't think it makes a whole lot of difference but
2417 the difference comes when you are talking about patterns of
2418 use, when you are talking about how many doctors in this area
2419 use an assistant surgeon versus another area where you could
2420 be talking about some pretty considerable differences in cost

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2421 because you get two surgeon bills instead of one, you know,
2422 the involvement, if there is more than one procedure, then
2423 yes, you want to have detail, but that is going to be billed
2424 anyway.

2425 I think it is only when we look at the patterns and see
2426 how the technologies are evolving that that is where it is
2427 going to be really valuable.

2428 Mr. {Pitts.} Does anyone else want to comment on that?

2429 Dr. {Terry.} I will just say that I don't treat my
2430 patient based on a code, and all of these electronic medical
2431 records, you think my office talks to the doctors in
2432 California through a computer? No. They don't talk to each
2433 other. That code only goes to CMS and the insurance
2434 companies to do whatever they want to do with it. One is to
2435 deny payment to us if we don't get it right. I don't take
2436 care of patients based on a code. That is just something
2437 else I have to do.

2438 Mr. {Pitts.} Anyone else?

2439 Mr. {Averill.} I will just make one observation in
2440 follow-up to that, that much of this additional specificity
2441 has been requested by the medical community. For example,

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2442 the urologists that have been coming to the coordination
2443 maintenance committees over the last 3 years have asked for
2444 200 new codes to be added to ICD-10, arguing that there is
2445 not enough--as much specificity as there is in I-10, the
2446 urologist community is asking for 200 additional diagnosis
2447 codes. And so we are kind of in a dilemma as an industry.
2448 There is continual pressure coming from the medical community
2449 for more and more precise information to be used for
2450 everything that we have talked about today, and at the same
2451 time, there is great reluctance to say that we are willing to
2452 collect it and submit it. So I just find it very interesting
2453 that the urologists are demanding more and more information
2454 and that I-10 becomes further and further expanded.

2455 Mr. {Pitts.} All right. Thank you. The chair now
2456 recognizes the Ranking Member, Mr. Pallone, for 5 minutes for
2457 questions.

2458 Mr. {Pallone.} Thank you, Mr. Chairman.

2459 I just wanted to ask Dr. Burke, you testified that ICD-
2460 10 is a better communications tool. What are some of the
2461 critical differences between ICD-9 and 10, and how have the
2462 more specific codes helped you in your practice with patient

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2463 care?

2464 Mr. {Burke.} Well, as I said, it is a better
2465 communication tool, but I would say, for instance, ICD-9 code
2466 would be coronary artery disease, but an ICD-10 code could
2467 have which vessels involved or which graft is involved if the
2468 patient has had surgery. It was easier to communicate that
2469 with the patient in describing their clinical condition when
2470 you see them.

2471 Mr. {Pallone.} I mean, the concern is the large number
2472 of codes but, I mean, your experience in navigating all these
2473 codes with more than 100,000, I guess, now, it doesn't
2474 matter? I mean, in other words, it is not that much more of
2475 a burden?

2476 Dr. {Burke.} No, not at all.

2477 Mr. {Pallone.} Okay. Let me just ask, Mr. Chairman,
2478 Mr. Averill because he was out here, you know, just
2479 testifying about the cost of another delay. Can you help us
2480 understand the effect each time implementation is delayed?
2481 What does the delay affect? What types of, you know,
2482 training and resources go into preparing for ICD-10
2483 implementation? What is the cost of delay?

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2484 Mr. {Averill.} Well, I think it is twofold. One,
2485 vendors, CMS, payers have to essentially maintain dual
2486 systems. We have to be ready at any point once the final
2487 decision is made to go fully forward with ICD-10 or continue
2488 to support I-9 and all the various claims adjudication and
2489 all the evaluation of quality metrics and so on. We have to
2490 have parallel systems. That is a tremendous cost.

2491 Further, the cost of the delay is the uncertainty of it
2492 all. We have talked a lot about having people be prepared
2493 and be ready, but in a time of tight expenditures and so on,
2494 if you are not sure that the date is firm, that is causing
2495 many people to postpone doing the final preparation to be
2496 ready, and so yet another delay, frankly, if we go to a third
2497 delay, I don't believe the industry is going to believe that
2498 we will ever move forward, and the transition will become
2499 that much more difficult if and when it ever occurs.

2500 So after two delays--and I just want to point out, the
2501 original proposed rule on I-10 was 2011. Then based on
2502 public comments, it was moved to 2013, and then we have had
2503 our two delays that have occurred subsequently.

2504 And so it is the uncertainty of the date that is causing

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2505 the major problems out there in the industry to be absolutely
2506 at the end of the day prepared for a smooth transition.

2507 Mr. {Pallone.} Thank you. Thank you, Mr. Chairman.

2508 Mr. {Pitts.} Thank you to each of the witnesses.

2509 Excellent testimony, very informative, very important.

2510 We will have follow-up questions from members, those who
2511 weren't able to attend. We will send those to you in
2512 writing. We ask that you please respond promptly.

2513 I remind members that they have 10 business days to
2514 submit questions for the record. The members should submit
2515 their questions by the close of business on Thursday,
2516 February 26th.

2517 So with thanks to our panel, without objection, the
2518 subcommittee is adjourned.

2519 [Whereupon, at 12:30 p.m., the Subcommittee was
2520 adjourned.]