

# Anthony Edward Keck

## EDUCATION

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- Present Tulane University School of Public Health & Tropical Medicine  
Department of Health Systems Management  
Candidate: Doctor of Public Health  
Prospectus: Examining Marriage and Partnering of Family Physicians &  
the Relationship to Urban or Rural Practice Location  
New Orleans, Louisiana
- 1993 University of Michigan School of Public Health  
Master of Public Health  
On Job/On Campus Program XI  
Ann Arbor, Michigan
- 1989 University of Michigan College of Engineering  
Bachelor of Science Industrial & Operations Engineering  
Ann Arbor, Michigan

## EMPLOYMENT

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- 1/2011–Present **South Carolina Department of Health & Human Services** Columbia, South Carolina  
Director
- Serve in the cabinet of Governor's Nikki R. Haley as chief executive officer of the state Medicaid agency. South Carolina Medicaid is responsible for the financing and health improvement of over 1 million South Carolina citizens, with a total annual operating budget of approximately \$6 billion. Responsible for preparing South Carolina's response to the PPACA including Medicaid expansion and health insurance exchanges. While short-term accomplishments to date include elimination of a \$228 million state general fund deficit in SFY2011, implementation of a Birth Outcomes Initiative to improve infant health, expansion of home and community based services in SFY2012 without increased expenditures and restructuring of the departments financial management system, the long-term vision is to create a organization that focuses primarily on improving health rather than simply paying claims for health services.
- 10/2010–1/2011 **Louisiana Department of Health & Hospitals** Baton Rouge, Louisiana  
Deputy Secretary  
8/2010–9/2010 Interim Secretary
- Responsible for the leadership of the Offices of Behavioral Health, Public Health, Citizens with Developmental Disabilities and Adult and Aging Services as well as Louisiana's Birth Outcome Initiative and Human Service Interagency Collaborative. Accomplishments included redefining priorities and improving management accountability to reduce the workforce from 9,612 to 7,468 employees while maintaining or expanding services to Louisiana citizens; accelerating the state's transition to person-centered and community based and community led care; and better leveraging Medicaid and the resource of the private sector to serve Louisiana's citizens. Directed Louisiana's effort to convert the Primary Care Access and Stabilization Grant to an 1115 waiver that shifted DSH funding to support New Orleans' not-for-profit primary care network for the uninsured.
- 3/2009–10/2009 **Office of Louisiana Governor Bobby Jindal** Baton Rouge, Louisiana  
Policy Adviser, Health and Social Services
- Served as Governor's staff for all health and social service related meetings; prepared policy briefs and annual strategy documents; served as liaison to the Departments of Health & Hospitals and Social Services and carried the Governor's health and social services legislative package during session.

- 2/2008–3/2009 **Louisiana Department of Health & Hospitals** Baton Rouge, Louisiana  
Chief of Staff
- Served as senior adviser to Secretary Alan Levine and directly managed the Office of the Secretary which included the bureaus of Legislative Affairs, Communications and Policy Development. In SFY2009 the LDHH served 1.1 million Medicaid recipients with a total annual operating budget of approximately \$8.5 billion. Accomplishments included the restructuring of New Orleans' failing human service district, conversion of Charity Hospital in New Orleans to an independent academic medical center and passage of legislation authorizing Medicaid managed care.
- 1/2000–6/2002 **Johnson & Johnson Medical Device & Diagnostics Group** Santiago de Chile  
**Latin American Consulting & Services Division**  
Latin American Director of Operations
- 5/1998–1/2000 Latin American Manager of Operations
- Relocated to Santiago, Chile in 1998 under J&J's International Relocation & Development Program to pilot an independent healthcare consulting division in Latin America. Over time the division grew to provide management consulting and services to clients in Chile, Argentina, Brazil, Venezuela, Colombia, Mexico and the Caribbean.
- 1/1997-5/1998 **Johnson & Johnson Health Care Systems** Ann Arbor, Michigan  
**Consulting & Services Division**  
Senior Consultant
- Managed a variety of surgical services consulting projects in the newly established domestic division of Consulting & Services.
- 1/1995-1/1997 **St. Thomas Health Services** New Orleans, Louisiana  
Administrator
- Responsible to the Board of Directors for the overall strategy and direction of this not-for-profit multi-specialty primary care clinic for the medically underserved in the St. Thomas/Irish Channel community. This included fund-raising, grant writing, general administration and finance, public and private contract management and marketing/community outreach.
- 1/1993-12/1994 **Lazarus House** New Orleans, Louisiana  
Patient Care Aide
- During my employment with Ochsner Clinic, I worked weekend shifts in this not-for-profit AIDS Hospice in order to gain direct patient care experience. Patients were in the last stages of life and the majority were bed-ridden. Duties ranged from the clinical to custodial to the pastoral.
- 1/1994-1/1995 **Ochsner Clinic** New Orleans, Louisiana  
Director of Management Engineering  
6/1992-12/1993 Sr. Management Engineer
- Responsible for the direction of a department of industrial engineers leading process improvement projects throughout this 400 physician multi-specialty clinic.
- 1/1988-6/1992 **D. J. Sullivan & Associates, Inc.** Ann Arbor, Michigan  
Management Consultant
- Managed the data analysis department in this 30-person surgical services consulting firm. Also consulted on-site for surgical scheduling, staff scheduling and materiel management business process improvement.

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 TEACHING ACTIVITY
 

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**Tulane University School of Public Health & Tropical Medicine**      New Orleans, Louisiana  
**Department of Health Systems Management**

Summer 2007	Instructor: Principles of Health Systems Administration
Fall 2007	Instructor: Public Health Systems Design and Decision Analysis (undergraduate program)
Summer 2006	Instructor: Principles of Health Systems Administration
Summer 2005	Co-Instructor: Principles of Health Systems Administration
Winter 2005	Co-Instructor: Principles of Health Systems Administration
Fall 2004	Co-Instructor: Principles of Health Systems Administration
Winter 2004	Co-Instructor: Principles of Health Systems Administration
Winter 2004	Teaching Assistant: Principles of Financial Management for International Healthcare Settings
Fall 2003	Co-Instructor: Principles of Health Systems Administration

**Tulane University School of Medicine**      New Orleans, Louisiana  
**Department of Family & Community Medicine**

Present	Instructor
Winter 2008	Lecturer: The Business of Medicine
Winter 2008	Grader/Mentor: Family Medicine Clerkship Projects
Fall 2007	Grader: Family Medicine Clerkship Projects

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 SERVICE
 

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10/2012 – Present	Institute of Medicine Committee on the Governance and Financing of Graduate Medicaid Education, Committee Member
08/2012 - Present	National Association of Medicaid Directors, Board of Directors
2011 - Present	Republican Governors Association Public Policy Committee Healthcare Steering Subcommittee
01/2008 - 4/2008	Louisiana Health Care Quality Forum: Health Information Technology Committee co-chair;
6/2007 - 1/2008	Louisiana Health Care Quality Forum: Outreach & Communication Committee co-chair;
11/2006 - 6/2007	Louisiana Health Care Quality Forum Advisory Workgroup: Outreach & Communication Subcommittee Chair; Health Information Technology Committee Member; Advisory Workgroup Member
9/2006 - 11/2006	Louisiana Healthcare Redesign Collaborative: Quality Subcommittee member
4/2005 - 2/2008	Greater New Orleans Fair Housing Action Center, Board of Directors Board President May 2006 – February 2008
6/2004 - 2/2008	Tulane TRuMed Rural Family Medicine Program Steering Committee member
6/2004 - 2/2008	Louisiana Future of Family Medicine Task Force member
3/1997 - 12/1997	St. John the Baptist Catholic Church Youth Group leader
1/1996 - 12/1996	Greater New Orleans Fair Housing Action Center, Founding Board of Directors - Secretary
1/1995 - 12/1996	St. Thomas/Irish Channel Consortium Health Committee co-chair

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 AWARDS & HONORS
 

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2012	Hero in the Field Award
2003 & 2004	Tulane University Health Sciences Center Jack Aron Scholar

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 SPECIAL SKILLS
 

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Bilingual: English-Native Speaker    Spanish-Intermediate

## ACADEMIC PRESENTATIONS

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Louisiana Department of Health & Hospitals Bureau of Primary Care and Rural Health. Fourth Annual Meeting. Panel Moderator. "Physicians Reactions to the Medical Home." November 1, 2007.

Society for Teachers of Family Medicine Annual Meeting. With R. Culbertson. "Literature Review: Influencers on Physician Choice to Practice in Rural Areas & Characteristics of Successful Rural Medicine Training Programs" Poster presentation. New Orleans, LA. May 1-2, 2005.

National Rural Health Association Annual Meeting. With R. Culbertson & R. Streiffer. "Factors Influencing Female Family Physicians' Choice of Practice Location". Poster presentation. New Orleans, LA. May 17-20, 2004.

Tulane University Family Medicine Symposium on Rural Health Manpower. "Literature Review: Influencers on Physician Choice to Practice in Rural Areas. With R. Culbertson. New Orleans, LA. June 12, 2004.

Health Information & Management Systems Society Annual Meeting. With B. Giammalva. "Designing Telephone Systems for a Primary Care Satellite Clinic Network" Phoenix, AZ. February 15, 1994

## RESEARCH & PROFESSIONAL ACTIVITIES

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Consultant. Louisiana Public Health Institute Primary Care Access and Stabilization Grant. Funded by the Center for Medicare and Medicaid Services through the State of Louisiana Department of Health & Hospitals. September 2007 through August 2008. \$72,000.

Project Evaluation and Business & Strategic Planning with Claudia Campbell: Louisiana Health Information Exchange. Office of the National Coordinator for Information Technology; Department of Health and Human Services through the State of Louisiana Department of Health & Hospitals. 2006-2007. \$82,238

Project Co-Facilitator with Claudia Campbell: Health Information Privacy & Security Collaborative. Office of the National Coordinator for Information Technology and the Agency for Healthcare Research & Quality; Department of Health and Human Services through the State of Louisiana Department of Health & Hospitals. 2006-2007. \$49,800

Report on the Effect of Limited Service Facilities on Rural Community Hospitals. Louisiana SCR-119 Task Force. Researcher. E. Ford, P.I. 2006. Gratis.

Project Evaluation: Louisiana Comprehensive Access Record Exchange Interoperability Project. Office of the National Coordinator for Information Technology; Department of Health and Human Services through the State of Louisiana Department of Health & Hospitals. Evaluator. S. Capper, P.I. 2005-2006. \$50,000.

Literature Review of Influencers on Physician Choice to Practice in Rural Areas. The Louisiana Department of Health and Hospitals Bureau of Primary Care and Rural Health and the North Louisiana Area Health Education Center. Research assistant. R. Culbertson, P.I. 2003-2004. \$2,500.

Healthcare Program Management Distance Learning Course for Ghana, Kenya and Namibia. Africa America Institute. Course co-instructor and program management. D. Babo, P.I. Summer 2003. \$35,000.

ARTICLES AND CONFERENCE PROCEEDINGS

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Gee, R. E., Alleto, M. M., Keck, A. E. 2012. A Window of Opportunity: The Louisiana Birth Outcomes Initiative. *Journal of Health Politics, Policy and Law*, Vol. 37, No. 3, June 2012. Duke University Press.

Streiffer, R., Lavin, B., Keck, A., Cerise, F. 2007. Impact of Hurricane Katrina on Graduate Medical Education in the New Orleans Area and Implications for National GME Policy. Association of American Medical Colleges 2007 Workforce Conference. Washington, D.C.

Mick, S., Ford, E., Keck, A. 2005. A Conceptual Model for the Study of Rural Elderly Care. National Rural Health Association Annual Meeting. New Orleans, LA.

Keck, A. and Giammalva, B. 1994. Designing Telephone Systems for a Primary Care Satellite Clinic Network. 1994 Annual Health Information & Management Systems Society, Phoenix, AZ.