



E-MAIL COMMUNICATION

May 4, 2019

Dr. David G. Victor, Chairman  
SONGS Community Engagement Panel

Via Email:  
[david.victor@ucsd.edu](mailto:david.victor@ucsd.edu)

Dr. Victor:

Thank you for forwarding your memo to Messrs. Pedro Pizarro, Kevin Payne, Kevin Walker, Doug Bauder and Tom Palmisano dated April 8, 2019 in which you denigrate Holtec International's corporate management without any substantiating basis. We understand that you have not even bothered to read any of our corporate policy documents such as the Corporate Governance Manual and the numerous implementing procedures that undergird our company's operations. Perhaps familiarizing yourself with our company's nuclear program, its global footprint and complex engagements would have given you pause before you launched your wholesale speculative attacks.

In contrast to your memo's wholesale disparagement of our company, Edison's response to your memo is thoughtful, measured and focused on looking after the welfare of the community. We should observe that the comments in your memo transgress the charter of CEP and your arrogated role as its chair. It is truly a sad spectacle, because, if led properly, the CEP could play a valuable educational role to help the local people understand the issues. Specifically, the CEP could explain to the activists that a significant reduction in risk from an earthquake will accrue if all the used fuel were expeditiously moved to underground dry storage. Instead, your memo is crafted to sow doubt in the minds of the local people about the competence of the only company that can carry out such work! Given that underground storage in UMAX is the universally-agreed safest solution, do your efforts to undermine Holtec serve public interest or sabotage it?

You should know that our company's operations and governance are subject to review and invigilation by scores of our customers with over a trillion dollars in market value among them. We have 116 nuclear plants as our active dry storage technology customers- ours is the world's largest dry storage program. We have business nexus with over 250 customers; we operate in 16 countries and we maintain 15 active nuclear dockets with the NRC and numerous others overseas. Our nuclear program is the envy of the world, your cheap shots notwithstanding.

We note that you have held a string of CEP meetings without Holtec's participation, where the anti-nuclear activists have repeatedly filled the air with irresponsible attacks on our company. You did not see it fit to invite a single Holtec representative to your meetings who could dispassionately explain the material facts to the attendees. Absent a reasoned dialog, your CEP meetings turn into a chorus of baseless attacks on respected individuals and institutions such as Edison, NRC and Holtec. Your memo is



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very much in the tradition of irresponsible claptrap that dominates your CEP meetings. An inflammatory memo unsupported by facts is little more than a hatchet job.

Sincerely,

A handwritten signature in blue ink that reads "Dr. Kris Singh".

Dr. Kris Singh, President & CEO  
HOLTEC INTERNATIONAL

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