

# SEAN M. MOULTON

*Senior Policy Analyst*

*Project On Government Oversight*

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## PROFESSIONAL SUMMARY

More than twenty years of experience with public policy research, analysis, and advocacy with special focus on Freedom of Information Act, Government Transparency, Open Data, Spending Transparency, and Environmental Right to Know. Skilled in strategic planning, website development, program administration, report writing, and coalition management.

## EMPLOYMENT EXPERIENCE

June 2015 **PROJECT ON GOVERNMENT OVERSIGHT (POGO) — WASHINGTON, DC**

to Present *Open Government Program Manager (2015 – present)*

Oversee effort to collaboratively develop a “blueprint” the next administration can use to build a more open and accountable government. Collaboratively develop recommendations, gathering input from grassroots, state and national organizations around the country and across the political spectrum.

Responsibilities included:

- Conducting research into the successes and challenges encountered by previous presidential transitions. As well as current policy issues being discussed in presidential campaigns.
- Monitoring and providing input on issues involving government transparency, open data, and spending accountability, including implementation of the DATA Act and changes to USASpending.gov.
- Creating a community interested in providing recommendations to improve accountability and transparency of federal government.

Feb. 2002 **CENTER FOR EFFECTIVE GOVERNMENT (OMB WATCH) — WASHINGTON, DC**

to May 2015 *Director, Federal Information Policy (2004 – 2015)*

*Senior Policy Analyst (2002 – 2004)*

Manage direction and content of the federal information policy program, including coordination of coalitions, analysis of legislation and regulation affecting the public’s access to government information, overseeing campaigns to promote government transparency to congress and agencies, and development of project materials.

Responsibilities included:

- Directing two year project to collaboratively develop government transparency recommendations for incoming Obama administration.

- Co-directing development and operation of FedSpending.org, searchable federal spending website, which had more than 10 million searches in first two years.
- Overseeing regulatory and legislative campaign to protect the Toxic Release Inventory program from changes that would weaken the reporting program.
- Writing and editing numerous reports, factsheets, sign-on letters and other materials including over 450 articles for bi-weekly newsletter *The Watcher*.
- Directing database research and development of online mapping applications for environmental databases maintained on organization's Right to Know Network (RTKNet.org) website.
- Educating congressional offices through testimony, briefings, lobby visits, and testimony before both House and Senate committees.
- Serving as a primary media spokesperson on government transparency and environmental right-to-know issues including appearances on C-SPAN, NPR, ABC, NBC and other major outlets.
- Managing project staff including participating in hiring decisions, assigning duties, reviewing work product, and evaluating performance.
- Developing fundraising proposals and helping to raise funds for open government program as well as organizational support.
- Providing strategic vision for open government program including setting research and advocacy priorities.
- Creating and delivering presentations on various open government issues throughout the country and internationally.

Nov. 1999  
to Feb. 2002

**FRIENDS OF THE EARTH — WASHINGTON, DC**

***Tax Policy Analyst (1999 – 2002)***

Monitored and analyzed environmental impact tax legislation, implemented program to educate on environmentally harmful tax subsidies and promote tax shifting which included media work, coordinating tax shift network of environmental groups, and lobbying congressional offices.

Responsibilities included:

- Designing an online virtual office to promote greater cooperation and productivity for network of national and state groups working on tax shift issues.
- Producing report *Gas-Guzzler Loophole: SUVs and Light Trucks Drive Off with Billions*, which revealed one of the largest environmentally harmful subsidies.
- Writing and editing policy papers, sign-on letters, legislative updates, op-eds and newsletter articles.

Aug. 1997  
to Aug. 1999

**ENVIRONMENTAL PROTECTION AGENCY — WASHINGTON, DC**

***Environmental Careers Organization Research Associate (1998 – 1999)***

***National Network of Environmental Management Studies Fellow (1997 - 1998)***

Coordinated Metal Finishing Strategic Goals program in several EPA regions, using a backward mapping process in multi-stakeholder coalitions. Researched new industry sectors, including Shipbuilding and Environmental Technology.

Responsibilities included:

- Developing Metal Finishing program implementation guide for States and POTWs.
- Designing Industry Sector Policy Division website.
- Developing crosscutting approaches to promote increased use of innovative environmental technology.
- Examining different structures of permits as a barrier to innovation.
- Editing nationally published EPA reports.

Nov. 1992  
to Sept. 1996

**COUNCIL ON ECONOMIC PRIORITIES — NEW YORK, NY**

***Data Manager (1994 - 1996)***

***Senior Researcher (1993 - 1996)***

***Researcher (1992 - 1993)***

Researched corporate environmental policy and performance and wrote dozens of in-depth corporate environmental profiles across various industries. Supervised data research including acquiring environmental databases and analyzing results for performance and trends of firms and industries.

Responsibilities included:

- Formulating corporate environmental performance rating methodology.
- Generating corporate environmental ratings for investment screening service.
- Producing research for Campaign for Cleaner Corporations' "worst list."
- Supervising researcher and intern activities.

## **EDUCATION**

**UNIVERSITY OF MARYLAND, SCHOOL OF PUBLIC AFFAIRS — COLLEGE PARK, MD**

Master of Public Policy - May 1999

**ALBRIGHT COLLEGE — READING, PA**

Bachelor of Arts in Economics / English - May 1992

## **SELECTED PUBLICATIONS**

### **REPORTS**

- With Amanda Frank. *Kids in Danger Zones: One in Three U.S. Schoolchildren at Risk from Chemical Catastrophes*, Center for Effective Government, September 2014.
- With Gavin Baker. *Making the Grade: Access to Information Scorecard 2014*, Center for Effective Government, March 2014.
- With Gavin Baker. *Delivering on Open Government: The Obama Administration's Unfinished Legacy*, Center for Effective Government, March 2013.
- With Sofia Plagakis. *The Right to Know, the Responsibility to Protect: State Actions Are Inadequate to Ensure Effective Disclosure of the Chemicals Used in Natural Gas Fracking*, OMB Watch, July 2012.

- With Brian Turnbaugh. *An Agenda to Strengthen Our Right to Know: Empowering Citizens with Environmental, Health, and Safety Information*, OMB Watch, May 2011.
- With Gavin Baker. *Assessing Progress Toward a 21st Century Right to Know*, OMB Watch, March 2011.
- With Roger Strother and Chris George. *Controlled Unclassified Information: Recommendations for Information Control Reform*, OMB Watch, July 2009.
- With Gary D. Bass. *Moving Toward a 21st Century Right-to-Know Agenda: Recommendations to President-elect Obama and Congress*, OMB Watch, November 2008.
- With Clayton Northouse. *An Attack on Cancer Research: Industry's Obstruction of the National Toxicology Program*, OMB Watch, August 2007.
- With Cheryl Gregory. *Dismantling the Public's Right to Know: The Environmental Protection Agency's Systematic Weakening of the Toxics Release Inventory* OMB Watch, December 2005.

## ARTICLES

- With Gary D. Bass. "Bringing the Web 2.0 Revolution to Government" in *Open Government: Collaboration, Transparency, and Participation in Practice*, Daniel Lathrop and Laurel Ruma (eds.) February 2010 O'Reilly Media, pg. 289 -304.
- With Gary D. Bass. "Comment on Information Access—Surveying the Current Legal Landscape of Federal Right-to-Know Laws" in *Environmental Reporter*, 39 ELR, August 2009, 10786.
- With Gary D. Bass. "The Public's Right to Know: A Case Study from the United States" in *The Right to Know, The Right to Live: Access to Information and Socio-Economic Justice*, Richard Calland and Alison Tilley (eds.), Open Democracy Advice Centre: Cape Town, South Africa, July 2003, pp. 44 - 59.

## TESTIMONY

- "West Fertilizer, Off the Grid: The Problem of Unidentified Chemical Facilities" Testimony before U.S. House of Representatives Committee on Homeland Security's Subcommittee on Cybersecurity, Infrastructure Protection, and the Security Technologies, August 1, 2013.
- "We the People: Fulfilling the Promise of Open Government Five Years After the OPEN Government Act" Testimony before the U.S. Senate Committee on the Judiciary, March 13, 2013.
- "FOIA in the 21st Century: Using Technology to Improve Transparency in Government" Testimony before the U.S. House of Representatives Committee on Oversight and Government Reform Subcommittee on Technology, Information Policy, Intergovernmental Relations and Procurement Reform, March 21, 2012.
- "Paperwork Reduction Act" Testimony before the U.S. House of Representatives Committee on Government Reform Subcommittee on Regulatory Affairs, June 14, 2005.