

**Suspend the Rules and Pass the Bill, H.R. 1433, With an Amendment**

**(The amendment strikes all after the enacting clause and inserts a new text)**

116TH CONGRESS  
1ST SESSION

# H. R. 1433

To amend the Homeland Security Act of 2002 to improve morale within the Department of Homeland Security workforce by conferring new responsibilities to the Chief Human Capital Officer, establishing an employee engagement steering committee, requiring action plans, and authorizing an annual employee award program, and for other purposes.

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IN THE HOUSE OF REPRESENTATIVES

FEBRUARY 28, 2019

Mr. THOMPSON of Mississippi introduced the following bill; which was referred to the Committee on Homeland Security

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## A BILL

To amend the Homeland Security Act of 2002 to improve morale within the Department of Homeland Security workforce by conferring new responsibilities to the Chief Human Capital Officer, establishing an employee engagement steering committee, requiring action plans, and authorizing an annual employee award program, and for other purposes.

1 *Be it enacted by the Senate and House of Representa-*  
2 *tives of the United States of America in Congress assembled,*

1 **SECTION 1. SHORT TITLE.**

2 This Act may be cited as the “Department of Home-  
3 land Security Morale, Recognition, Learning and Engage-  
4 ment Act of 2019” or the “DHS MORALE Act”.

5 **SEC. 2. CHIEF HUMAN CAPITAL OFFICER RESPONSIBIL-**  
6 **ITIES.**

7 Section 704 of the Homeland Security Act of 2002  
8 (6 U.S.C. 344) is amended—

9 (1) in subsection (b)—

10 (A) in paragraph (1)—

11 (i) by inserting “, including with re-  
12 spect to leader development and employee  
13 engagement,” after “policies”;

14 (ii) by striking “and in line” and in-  
15 serting “, in line”; and

16 (iii) by inserting “and informed by  
17 best practices within the Federal govern-  
18 ment and the private sector,” after “prior-  
19 ities,”;

20 (B) in paragraph (2), by striking “develop  
21 performance measures to provide a basis for  
22 monitoring and evaluating” and inserting “use  
23 performance measures to evaluate, on an ongo-  
24 ing basis,”;

1 (C) in paragraph (3), by inserting “that,  
2 to the extent practicable, are informed by em-  
3 ployee feedback” after “policies”;

4 (D) in paragraph (4), by inserting “includ-  
5 ing leader development and employee engage-  
6 ment programs,” before “in coordination”;

7 (E) in paragraph (5), by inserting before  
8 the semicolon at the end the following: “that is  
9 informed by an assessment, carried out by the  
10 Chief Human Capital Officer, of the learning  
11 and developmental needs of employees in super-  
12 visory and non-supervisory roles across the De-  
13 partment and appropriate workforce planning  
14 initiatives”;

15 (F) by redesignating paragraphs (9) and  
16 (10) as paragraphs (12) and (13), respectively;  
17 and

18 (G) by inserting after paragraph (8) the  
19 following new paragraphs:

20 “(9) maintain a catalogue of available employee  
21 development opportunities, including the Homeland  
22 Security Rotation Program pursuant to section 844,  
23 departmental leadership development programs,  
24 interagency development programs, and other rota-  
25 tional programs;

1           “(10) ensure that employee discipline and ad-  
2           verse action programs comply with the requirements  
3           of all pertinent laws, rules, regulations, and Federal  
4           guidance, and ensure due process for employees;

5           “(11) analyze each Department or Government-  
6           wide Federal workforce satisfaction or morale survey  
7           not later than 90 days after the date of the publica-  
8           tion of each such survey and submit to the Secretary  
9           such analysis, including, as appropriate, rec-  
10          ommendations to improve workforce satisfaction or  
11          morale within the Department;”;

12           (2) by redesignating subsections (d) and (e) as  
13          subsections (e) and (f), respectively;

14           (3) by inserting after subsection (c) the fol-  
15          lowing new subsection:

16          “(d) CHIEF LEARNING AND ENGAGEMENT OFFI-  
17          CER.—The Chief Human Capital Officer may designate  
18          an employee of the Department to serve as a Chief Learn-  
19          ing and Engagement Officer to assist the Chief Human  
20          Capital Officer in carrying out this section.”; and

21           (4) in subsection (e), as so redesignated—

22                   (A) by redesignating paragraphs (2), (3),  
23                   and (4) as paragraphs (5), (6), and (7), respec-  
24                   tively; and

1 (B) by inserting after paragraph (1) the  
2 following new paragraphs:

3 “(2) information on employee development op-  
4 portunities catalogued pursuant to paragraph (9) of  
5 subsection (b) and any available data on participa-  
6 tion rates, attrition rates, and impacts on retention  
7 and employee satisfaction;

8 “(3) information on the progress of Depart-  
9 ment-wide strategic workforce planning efforts as  
10 determined under paragraph (2) of subsection (b);

11 “(4) information on the activities of the steer-  
12 ing committee established pursuant to section  
13 711(a), including the number of meetings, types of  
14 materials developed and distributed, and rec-  
15 ommendations made to the Secretary;”.

16 **SEC. 3. EMPLOYEE ENGAGEMENT STEERING COMMITTEE**  
17 **AND ACTION PLAN.**

18 (a) IN GENERAL.—Title VII of the Homeland Secu-  
19 rity Act of 2002 (6 U.S.C. 341 et seq.) is amended by  
20 adding at the end the following new section:

21 **“SEC. 711. EMPLOYEE ENGAGEMENT.**

22 “(a) STEERING COMMITTEE.—Not later than 120  
23 days after the date of the enactment of this section, the  
24 Secretary shall establish an employee engagement steering  
25 committee, including representatives from operational

1 components, headquarters, and field personnel, including  
2 supervisory and non-supervisory personnel, and employee  
3 labor organizations that represent Department employees,  
4 and chaired by the Under Secretary for Management, to  
5 carry out the following activities:

6           “(1) Identify factors that have a negative im-  
7           pact on employee engagement, morale, and commu-  
8           nications within the Department, such as percep-  
9           tions about limitations on career progression, mobil-  
10          ity, or development opportunities, collected through  
11          employee feedback platforms, including through an-  
12          nual employee surveys, questionnaires, and other  
13          communications, as appropriate.

14          “(2) Identify, develop, and distribute initiatives  
15          and best practices to improve employee engagement,  
16          morale, and communications within the Department,  
17          including through annual employee surveys, ques-  
18          tionnaires, and other communications, as appro-  
19          priate.

20          “(3) Monitor efforts of each component to ad-  
21          dress employee engagement, morale, and commu-  
22          nications based on employee feedback provided  
23          through annual employee surveys, questionnaires,  
24          and other communications, as appropriate.

1           “(4) Advise the Secretary on efforts to improve  
2           employee engagement, morale, and communications  
3           within specific components and across the Depart-  
4           ment.

5           “(5) Conduct regular meetings and report, not  
6           less than once per quarter, to the Under Secretary  
7           for Management, the head of each component, and  
8           the Secretary on Department-wide efforts to improve  
9           employee engagement, morale, and communications.

10          “(b) ACTION PLAN; REPORTING.—The Secretary,  
11          acting through the Chief Human Capital Officer, shall—

12                 “(1) not later than 120 days after the date of  
13                 the establishment of the employee engagement steer-  
14                 ing committee under subsection (a), issue a Depart-  
15                 ment-wide employee engagement action plan, reflect-  
16                 ing input from the steering committee and employee  
17                 feedback provided through annual employee surveys,  
18                 questionnaires, and other communications in accord-  
19                 ance with paragraph (1) of such subsection, to exe-  
20                 cute strategies to improve employee engagement,  
21                 morale, and communications within the Department;  
22                 and

23                 “(2) require the head of each component to—

24                         “(A) develop and implement a component-  
25                         specific employee engagement plan to advance

1 the action plan required under paragraph (1)  
2 that includes performance measures and objec-  
3 tives, is informed by employee feedback pro-  
4 vided through annual employee surveys, ques-  
5 tionnaires, and other communications, as appro-  
6 priate, and sets forth how employees and, where  
7 applicable, their labor representatives are to be  
8 integrated in developing programs and initia-  
9 tives;

10 “(B) monitor progress on implementation  
11 of such action plan; and

12 “(C) provide to the Chief Human Capital  
13 Officer and the steering committee quarterly re-  
14 ports on actions planned and progress made  
15 under this paragraph.

16 “(c) TERMINATION.—This section shall terminate on  
17 the date that is five years after the date of the enactment  
18 of this section.”.

19 (b) CLERICAL AMENDMENT.—The table of contents  
20 in section 1(b) of the Homeland Security Act of 2002 is  
21 amended by inserting after the item relating to section  
22 710 the following new item:

“Sec. 711. Employee engagement.”.

23 (c) SUBMISSIONS TO CONGRESS.—

24 (1) DEPARTMENT-WIDE EMPLOYEE ENGAGE-  
25 MENT ACTION PLAN.—The Secretary of Homeland

1 Security, acting through the Chief Human Capital  
2 Officer of the Department of Homeland Security,  
3 shall submit to the Committee on Homeland Secu-  
4 rity of the House of Representatives and the Com-  
5 mittee on Homeland Security and Governmental Af-  
6 fairs of the Senate the Department-wide employee  
7 engagement action plan required under subsection  
8 (b)(1) of section 711 of the Homeland Security Act  
9 of 2002 (as added by subsection (a) of this section)  
10 not later than 30 days after the issuance of such  
11 plan under such subsection (b)(1).

12 (2) COMPONENT-SPECIFIC EMPLOYEE ENGAGE-  
13 MENT PLANS.—Each head of a component of the  
14 Department of Homeland Security shall submit to  
15 the Committee on Homeland Security of the House  
16 of Representatives and the Committee on Homeland  
17 Security and Governmental Affairs of the Senate the  
18 component-specific employee engagement plan of  
19 each such component required under subsection  
20 (b)(2) of section 711 of the Homeland Security Act  
21 of 2002 not later than 30 days after the issuance of  
22 each such plan under such subsection (b)(2).

23 **SEC. 4. ANNUAL EMPLOYEE AWARD PROGRAM.**

24 (a) IN GENERAL.—Title VII of the Homeland Secu-  
25 rity Act of 2002 (6 U.S.C. 341 et seq.), as amended by

1 section 3 of this Act, is further amended by adding at the  
2 end the following new section:

3 **“SEC. 712. ANNUAL EMPLOYEE AWARD PROGRAM.**

4 “(a) IN GENERAL.—The Secretary may establish an  
5 annual employee award program to recognize Department  
6 employees or groups of employees for significant contribu-  
7 tions to the achievement of the Department’s goals and  
8 missions. If such a program is established, the Secretary  
9 shall—

10 “(1) establish within such program categories  
11 of awards, each with specific criteria, that empha-  
12 sizes honoring employees who are at the non-super-  
13 visory level;

14 “(2) publicize within the Department how any  
15 employee or group of employees may be nominated  
16 for an award;

17 “(3) establish an internal review board com-  
18 prised of representatives from Department compo-  
19 nents, headquarters, and field personnel to submit to  
20 the Secretary award recommendations regarding  
21 specific employees or groups of employees;

22 “(4) select recipients from the pool of nominees  
23 submitted by the internal review board under para-  
24 graph (3) and convene a ceremony at which employ-



1 of the United States shall investigate whether the applica-  
2 tion in the Department of Homeland Security of discipline  
3 and adverse actions are administered in an equitable and  
4 consistent manner that results in the same or substantially  
5 similar disciplinary outcomes across the Department for  
6 misconduct by a non-supervisory or supervisor employee  
7 who engaged in the same or substantially similar mis-  
8 conduct.

9 (b) CONSULTATION.—In carrying out the investiga-  
10 tion described in subsection (a), the Comptroller General  
11 of the United States shall consult with the Under Sec-  
12 retary for Management of the Department of Homeland  
13 Security and the employee engagement steering committee  
14 established pursuant to subsection (b)(1) of section 711  
15 of the Homeland Security Act of 2002 (as added by sec-  
16 tion 3(a) of this Act).

17 (c) ACTION BY UNDER SECRETARY FOR MANAGE-  
18 MENT.—Upon completion of the investigation described in  
19 subsection (a), the Under Secretary for Management of  
20 the Department of Homeland Security shall review the  
21 findings and recommendations of such investigation and  
22 implement a plan, in consultation with the employee en-  
23 gagement steering committee established pursuant to sub-  
24 section (b)(1) of section 711 of the Homeland Security  
25 Act of 2002, to correct any relevant deficiencies identified

1 by the Comptroller General of the United States in such  
2 investigation. The Under Secretary for Management shall  
3 direct the employee engagement steering committee to re-  
4 view such plan to inform committee activities and action  
5 plans authorized under such section 711.

6 **SEC. 6. IMPACTS OF SHUTDOWN.**

7 Not later than 90 days after the date of the enact-  
8 ment of this Act, the Secretary of Homeland Security shall  
9 report to the Committee on Homeland Security of the  
10 House of Representatives and the Committee on Home-  
11 land Security and Governmental Affairs of the Senate re-  
12 garding the direct and indirect impacts of the lapse in ap-  
13 propriations between December 22, 2018, and January  
14 25, 2019, on—

15 (1) Department of Homeland Security human  
16 resources operations;

17 (2) the Department's ability to meet hiring  
18 benchmarks; and

19 (3) retention, attrition, and morale of Depart-  
20 ment personnel.