

REPUBLICANS
MIKE BOST, ILLINOIS, CHAIRMAN
AUMUA AMATA COLEMAN RADEWAGEN, AMERICAN SAMOA
JACK BERGMAN, MICHIGAN
NANCY MACE, SOUTH CAROLINA
MARIANNETTE MILLER-MEEKS, IOWA
GREGORY F. MURPHY, NORTH CAROLINA
DERRICK VAN ORDEN, WISCONSIN
MORGAN LUTTRELL, TEXAS
JUAN CISCOMANI, ARIZONA
KEITH SELF, TEXAS
JEN KIGGANS, VIRGINIA
ABE HAMADEH, ARIZONA
KIMBERLYN KING-HINDS, NORTHERN MARIANA ISLANDS
TOM BARRETT, MICHIGAN

JON CLARK
STAFF DIRECTOR

U.S. House of Representatives
COMMITTEE ON VETERANS' AFFAIRS

ONE HUNDRED NINETEENTH CONGRESS
364 CANNON HOUSE OFFICE BUILDING
WASHINGTON, DC 20515
<http://veterans.house.gov>

DEMOCRATS
MARK TAKANO, CALIFORNIA, RANKING MEMBER
JULIA BROWNLEY, CALIFORNIA
CHRIS PAPPAS, NEW HAMPSHIRE
SHEILA CHERFILUS-MCCORMICK, FLORIDA
MORGAN MCGARVEY, KENTUCKY
DELIA RAMIREZ, ILLINOIS
NIKKI BUDZINSKI, ILLINOIS
TIMOTHY M. KENNEDY, NEW YORK
MAXINE DEXTER, OREGON
HERB CONAWAY, NEW JERSEY
KELLY MORRISON, MINNESOTA

MATT REEL
DEMOCRATIC STAFF DIRECTOR

November 21, 2025

Ms. Safra A. Catz
Chief Executive Officer
Oracle Corporation
2300 Oracle Way
Austin, TX 78741

Dear Ms. Catz:

On Monday, December 15, 2025, at 3:00 p.m. ET in room 360 of the Cannon House Office Building, the Subcommittee on Technology Modernization will conduct an oversight hearing entitled, *"Ready, Set, Go-Live: Assessing VA's EHR Modernization Deployment Readiness."* During this hearing, the Subcommittee will examine the current readiness of the Department of Veterans Affairs' (VA) EHRM program prior to go-live in FY2026. Building on the February 2025 EHRM hearing, this hearing will examine new developments in the EHRM schedule, including preparations for the FY2026 Michigan deployment, updates to the program's performance metrics, and refinements to site readiness.

I invite Ms. Seema Verma, Executive Vice President and General Manager, Oracle Health and Life Sciences to testify on behalf of Oracle.

Please confirm your attendance by contacting Joshua Hardy, Staff Director, at Joshua.Hardy@mail.house.gov and copying Mr. Nicholas West, Chief Clerk, at Nicholas.West@mail.house.gov. Additionally, each hearing witness must submit a written statement of proposed testimony in PDF format no later than **3:00 p.m. on Thursday, December 11, 2025**. Oral testimony should not exceed 5 minutes and should summarize any written remarks. A witness may also introduce into the record any supporting documentation, in accordance with the enclosed guidelines, by emailing Mr. Hardy and Mr. West at the above email addresses.

Under to clause 2(k)(3) of Rule XI of the U.S. House of Representatives, witnesses at hearings may be accompanied by their own counsel for the purpose of advising them concerning their constitutional rights. Witness counsels are only permitted to sit at the witness table if authorized by the Committee. The Committee reserves the right to place any witness under oath. Please be advised that pursuant to 18 U.S. Code § 1001, and regardless of whether an oath is administered, it is a violation of federal criminal law to knowingly and willfully give a false statement to any committee, subcommittee, commission, or office of the Congress. A witness

may obtain a transcript copy of their testimony given in a public open session or, if given at an executive session, when authorized by the Committee.

Accommodation for individuals with disabilities, including assistive listening systems, interpreters, and materials in alternate formats, may be arranged by contacting Committee staff in advance of the hearing (four business days' notice is recommended) at (202) 225-3527.

Upon confirmation of attendance, all witnesses will receive additional instructions on testifying before the Committee. These instructions shall include information for counsel accompanying witnesses.

Should you or your staff have any questions or need additional information, please contact Joshua Hardy, Staff Director, at Joshua.Hardy@mail.house.gov.

Sincerely,

A handwritten signature in blue ink that reads "Tom Babin". The signature is fluid and cursive, with the first name "Tom" written in a simple, slightly stylized font, and the last name "Babin" written in a more elaborate, cursive script.

Subcommittee on Technology Modernization

Cc: The Honorable Nikki Budzinski, Ranking Member, Subcommittee on Technology Modernization on Veterans' Affairs.

Enclosures: Submission Requirements for Hearing

Submission Requirements for Hearing Statements and Exhibits for the 119th Congress

As you prepare to testify before the Committee, please keep in mind the following submission requirements for the printing and electronic dissemination of hearing statements, written comments, and exhibits.

Electronic Version of Statement: The Committee requires witnesses to submit testimony electronically so that it may be made available to the public via the Committee website (<http://veterans.house.gov>) in a timely manner. **Please make your statement available to the Committee in PDF format and send as an attachment electronically to Nicholas.West@mail.house.gov.**

Please be advised your written statement will be available online through the Committee's web page and Committee Repository (<http://docs.house.gov>) immediately following the conclusion of the hearing. You may notify us of any changes to your written statement up to 24 hours before the scheduled hearing date. This is not an official record of your testimony. The official hearing transcript will be made available electronically once submitted to GPO for printing.

Written Statement: Each statement presented to the Committee by a witness, or any written statement or exhibit submitted for the record of a hearing, must be in a form that is capable of being photocopied for printing and should, therefore conform to the following guidelines. The Committee reserves the right not to include any statement or exhibit that is not submitted in the following form:

- For the printed hearing record, one copy of the statement and any accompanying exhibits for the printed hearing record should be prepared on **letter size paper**.
- The Committee may elect to retain exhibit materials or documents submitted for the record in Committee files instead of reproducing them in the hearing record. Therefore, any relevant material should be referenced and quoted in the written statement or paraphrased. Illegible exhibits cannot be printed.

Nongovernmental Witnesses: Witnesses who appear before a committee in a non-governmental capacity are to include with each copy of their written testimony:

- a biography;
- a curriculum vitae;
- a statement disclosing the amount and source (by agency and program) of any Federal grant or contract (relevant to the subject matter of their testimony), any payment or contract originating with a foreign government, foreign adversary-controlled entity or an entity or country of particular concern (relevant to the subject matter of their testimony), received during the last 36 months by the witness or by the organization the witness represents; and
- a disclosure whether the witness is a fiduciary of any organization or entity that has an interest in the subject matter of the hearing.

A form will be provided to submit this information. Information disclosed will be made publicly available in an electronic format.

Disclosure of Foreign Payments to Witnesses. The House Rules require nongovernmental witnesses to disclose – to the greatest extent practicable – payments originating from a foreign government, including contracts or grants, to the witness or an organization they represent received during the past 36 months. Disclosure includes the amount of the payment and country of origin, to the extent that such information is relevant to the subject matter of, and the witness' representational capacity at, that hearing. While failure to comply fully with this requirement would not give rise to a point of order against the witness testifying, it could result in an objection to including the witness's written testimony in the hearing record in the absence of such disclosure.

Witness Instructions for the Truth in Testimony Disclosure Form

You have been provided with a fillable PDF form. Please complete the form using the following steps:

1. Save the form to a location on your computer or network.
2. Open the form in Adobe Acrobat Reader or a similar PDF reader, such as Nitro or CutePDF.
3. Complete all applicable fields.
4. Save form.
5. Return form to the committee.
6. Follow the committee's guidance about the hearing subject matter and the signature page.
7. Please note that for the purposes of addressing the question related to whether your organization or its affiliates has received any contracts, grants, or payments originating with a foreign government or foreign adversary controlled entity, or an entity or country of particular concern, the Committee utilizes the definition included in P.L. 118-50, Division H, § 2(g)(1) to make a determination whether an entity is "controlled by a foreign adversary." Examples of a foreign adversary-controlled entity include TikTok and ByteDance. To determine "an entity or country of particular concern", the Committee relies on a designation by the Secretary of State.

Truth in Testimony Disclosure Form

In accordance with Rule XI, clause 2(g)(5)* of the *Rules of the House of Representatives* and the Rules of the Committee on Veterans Affairs, witnesses are asked to disclose the following information. Please complete this form electronically by filling in the provided blanks.

Committee: _____

Subcommittee: _____

Hearing Date: _____

Hearing Title :

Witness Name: _____

Position/Title: _____

Witness Type: ☐ Governmental ☐ Non-governmental

Are you representing yourself or an organization? ☐ Self ☐ Organization

If you are representing an organization, please list what entity or entities you are representing:

FOR WITNESSES APPEARING IN A NON-GOVERNMENTAL CAPACITY

Please complete the following fields. If necessary, attach additional sheet(s) to provide more information.

Are you a fiduciary—including, but not limited to, a director, officer, advisor, or resident agent—of any organization or entity that has an interest in the subject matter of the hearing? If so, please list the name of the organization(s) or entities.

Please list any federal grants or contracts (including subgrants or subcontracts) related to the hearing's subject matter that you, the organization(s) you represent, or entities for which you serve as a fiduciary have received in the past thirty-six months from the date of the hearing. Include the source and amount of each grant or contract.

Please list any contracts, grants, or payments originating with a foreign government, foreign adversary - controlled entity, or an entity or country of particular concern (as designated by the Secretary of State) and related to the hearing's subject that you, the organization(s) you represent or its affiliates, or entities for which you serve as a fiduciary, have received in the past thirty-six months from the date of the hearing. Include the amount and country of origin of each contract or payment.

Please complete the following fields. If necessary, attach additional sheet(s) to provide more information.

- ☐ I have attached a written statement of proposed testimony.
- ☐ I have attached my curriculum vitae or biography.

* Rule XI, clause 2(g)(5), of the U.S. House of Representatives provides:

(5)(A) Each committee shall, to the greatest extent practicable, require witnesses who appear before it to submit in advance written statements of proposed testimony and to limit their initial presentations to the committee to brief summaries thereof.

(B) In the case of a witness appearing in a non-governmental capacity, a written statement of proposed testimony shall include— (i) a curriculum vitae; (ii) a disclosure of any Federal grants or contracts, or contracts, grants, or payments originating with a foreign government, received during the past 36 months by the witness or by an entity represented by the witness and related to the subject matter of the hearing; and (iii) a disclosure of whether the witness is a fiduciary (including, but not limited to, a director, officer, advisor, or resident agent) of any organization or entity that has an interest in the subject matter of the hearing.

(C) The disclosure referred to in subdivision (B)(ii) shall include— (i) the amount and source of each Federal grant (or subgrant thereof) or contract (or subcontract thereof) related to the subject matter of the hearing; and (ii) the amount and country of origin of any payment or contract related to the subject matter of the hearing originating with a foreign government.

(D) Such statements, with appropriate redactions to protect the privacy or security of the witness, shall be made publicly available in electronic form 24 hours before the witness appears to the extent practicable, but not later than one day after the witness appears.

False Statements Certification

Knowingly providing materially false information to this committee/subcommittee, or knowingly concealing material information from this committee/subcommittee, is a crime (18 U.S.C. § 1001). This form will be made part of the hearing record.

Seema Verma

Witness signature

Date