

## **Wayne H. Natri**

### **Education:**

University of California, Irvine; B.S. (Biological Sciences), 1981  
California State University, Long Beach, 1981-1982, Molecular Genetics

### **Special Qualifications:**

Prior to forming E4 Strategic Solutions, Mr. Natri served as Senior Vice President and Co-Chair of the Environment and Energy practice of mCapital Management, a government affairs firm in Washington, DC. He also worked as a Senior Vice President with Dutko Worldwide on primarily environmental matters. Prior to that he was appointed by President George W. Bush as the Regional Administrator for the United States Environmental Protection Agency, Pacific Southwest Region (Region 9). Prior to his appointment as Regional Administrator, he served as the Governor's Appointee to the Governing Board of the South Coast Air Quality Management District. Mr. Natri has been active on a variety of environmental issues over the last twenty years and has held a variety of environmental related positions within private industry, and state and federal government. In private industry, Mr. Natri has worked in the environmental engineering and management field as an Environmental Engineer, Project Manager, Health and Safety Officer, and Operations Manager. He has worked with a variety of media including air, water, soil, and hazardous waste. Mr. Natri served on Cal/EPA's (i.e., Department of Toxic Substances Control - DTSC) Site Mitigation External Advisory Committee. He also served (pro bono) as the Legislative Director for the California Environmental Business Council, and was Editor-in-Chief for the National Association of Environmental Professionals' Environmental News. Mr. Natri has also served in various advisory committees to Cal EPA including CARB's ZEV implementation advisory committee, DTSC's Site Mitigation Program Advisory committee (where he co-chaired the Brownfields Sub-Committee) and Office of Environmental Health Hazards and Assessments - OEHHA's Private Site Manager's Advisory Committee. He has written and had published a variety of papers dealing with environmental audits, regulatory agencies and environmental mediation.

### **Professional Career:**

Co-President and Co-Founder, E4 Strategic Solutions, Inc. 1/13 – Present. Works with clients on a variety of environmental and energy issues including technology development and application, compliance and enforcement, as well as messaging development, outreach and communications.

Senior Vice President, mCapital Management. 3/11 – 1/13. Opened mCapitol Management's Southern California office and Co-Chaired the Environment and Energy practice.

Senior Vice President, Dutko Worldwide. 2/09 – 3/11. Member of the Energy/Environment Team focusing on advancing Clean/Alternative Energy Technologies as well as providing regulatory counsel on environmental matters. Assists clients in working with federal, state and

local government on a variety of issues ranging from technology deployment to regulatory enforcement.

Regional Administrator, United States Environmental Protection Agency. 10/01 – 01/09: Responsible for policy development and operations in USEPA's Pacific Southwest Region. Mr. Nastri had management oversight of nearly 1000 people and an annual budget exceeding \$700 million. As Regional Administrator, he worked closely with other federal agencies, state and local governments, and Indian tribes to develop and enforce regulations under existing environmental laws. Responsibilities also included issuance of permits, compliance monitoring, and enforcement. Mr. Nastri worked closely with the public, industry and all levels of government in a wide variety of voluntary pollution prevention programs and energy conservation efforts. Under Mr. Nastri's leadership, the region was instrumental in the development of diesel emission reduction efforts through development of the West Coast Diesel Collaborative. Mr. Nastri also focused the agency on developing strategies to address marine emissions associated with ocean-going vessels and ports.

President/co-founder, Environmental Mediation, Inc. 2/95-10/01: At EMI, Mr. Nastri was responsible for developing and implementing strategic solutions related to environmental issues including compliance audits, issue assessments, third party peer reviews, investigative/remedial project oversight, legislative monitoring and direct communications with the general media, as well as regulatory, legislative, and executive bodies. Mr. Nastri specialized in air and water quality issues as well as hazardous waste investigation and remediation issues. He was directly responsible for advising EMI clients on investigative techniques, data interpretation, identification and development of remedial options, and remedy acceptance and cost-effectiveness. Mr. Nastri also assists in the development and implementation of targeted communications strategies on behalf of EMI clients. In this capacity, he dealt extensively with media and community groups.

Vice President, The Jefferson Group, Inc. 12/91-10/94: Responsible for management of the California office of The Jefferson Group, a government and public affairs firm. Directed environmental negotiations with local, state and federal agencies as well as participating in regulatory and legislative monitoring. Provided technical advice and project oversight services for environmental projects involving air and water quality as well as site investigation and remediation.

Operations Manager, Program Manager, Branch Health & Safety Officer, RESNA, Inc. 2/88-11/91: Performed a wide variety of duties with RESNA including Phase I site assessments, regulatory compliance audits, negotiations with regulatory agencies related to site cleanup, development of preliminary endangerment assessments, oversight of all health and safety practices, and asbestos inspections. While at RESNA, Mr. Nastri worked on projects involving a wide range of contaminants including pesticides, metals, petroleum hydrocarbons, chlorinated hydrocarbons, polynuclear aromatics and cyanides.

Principal/Project Manager, Minirem Environmental Corporation. 6/86-1/88: Performed numerous audits and inspections on various manufacturing, warehouse, and commercial facilities. Developed the company's 40 hour Health and Safety training program and directly

participated in several hazardous waste cleanup projects (e.g., mercury decontamination, pesticide cleanups, PCB decontamination, etc.).

Principal and Co-founder, Frontline Technology. 11/85-5/86 Primarily responsible for marketing research and development of automated biomedical instruments (e.g., nephelometric, fluorescence polarization, photometric, enzyme-linked immunosorbent assays, etc.). Principal research and development role focused on optimization of chemical reactions for photometric analysis.

Project Manager, Ocean Scientific. 2/85-10/86: Managed company's largest research and development project for an automated clinical chemistry analyzer (\$6 million) consisting of eight engineers (mechanical, electrical, software) and three technicians. In addition to management responsibilities, Mr. Nastri also served as the project chemist and worked on optimizing photometric and nephelometric rates of reaction.

Laboratory Technologist, Research Associate, and Product Manager, ICL Scientific. 6/81-1/85: As a research and development chemist, Mr. Nastri was responsible for development of human protein isolation techniques, enzyme-linked immunosorbent assays, and therapeutic drug control panels. Using human serum samples, Mr. Nastri isolated and purified specific proteins (e.g., alpha-2-macroglobulin) through affinity chromatography. Antibodies were developed for the proteins and then utilized in combination with markers and optimized for instrument automation. Mr. Nastri was also responsible for product training to end users (hospital and laboratory personnel), conducting marketing research and development of product budgets and forecasts.

### **Publications:**

- Nastri, Wayne H., Megan L. Cambridge, "Putting the Environmental Project Together: From Non-Compliance to Revitalization", Technical Papers of the 13th Annual Environmental Management and Technology Conference West, Advanstar Expositions, Duluth, MN, 1997, pp 87-90
- Nastri, Wayne H., "The Importance of Mediation", Technical Papers of the 12th Annual Environmental Management and Technology Conference West, Advanstar Expositions, Duluth, MN, 1996, pp 157-161
- Poulsen, Dennis R., Wayne H. Nastri, "Negotiating with Environmental Regulatory Agencies", Environmental News, Environmental Engineers & Managers Institute of AEE, Atlanta, GA, 1996, pp 1-3
- Nastri, Wayne H., "Challenges Associated with Environmental Audits", CEBC Chronicle, San Jose, CA, 1996, pp 8-10

### **Personal References**

Available on request

