

Truth in Testimony Disclosure Form

In accordance with Rule XI, clause 2(g)(5)* of the *Rules of the House of Representatives*, witnesses are asked to disclose the following information. Please complete this form electronically by filling in the provided blanks.

Committee: Transportation and Infrastructure

Subcommittee: Economic Development, Public Buildings, and Emergency Management

Hearing Date: 05/13/2021

Hearing Title :

“Federal Real Estate Post-COVID-19 Part One: A View From The Private Sector”

Witness Name: Kelly Bacon

Position/Title: Principal, Global Workplace Lead, Strategy + AECOM

Witness Type: Governmental Non-governmental

Are you representing yourself or an organization? Self Organization

If you are representing an organization, please list what entity or entities you are representing:

AECOM, the world’s premier infrastructure + design consulting firm.

FOR WITNESSES APPEARING IN A NON-GOVERNMENTAL CAPACITY

Please complete the following fields. If necessary, attach additional sheet(s) to provide more information.

Are you a fiduciary—including, but not limited to, a director, officer, advisor, or resident agent—of any organization or entity that has an interest in the subject matter of the hearing? If so, please list the name of the organization(s) or entities.

No.

Please list any federal grants or contracts (including subgrants or subcontracts) related to the hearing's subject matter that you, the organization(s) you represent, or entities for which you serve as a fiduciary have received in the past thirty-six months from the date of the hearing. Include the source and amount of each grant or contract.

List attached.

Please list any contracts, grants, or payments originating with a foreign government and related to the hearing's subject that you, the organization(s) you represent, or entities for which you serve as a fiduciary have received in the past thirty-six months from the date of the hearing. Include the amount and country of origin of each contract or payment.

none

Please complete the following fields. If necessary, attach additional sheet(s) to provide more information.

- I have attached a written statement of proposed testimony.
- I have attached my curriculum vitae or biography.

*Rule XI, clause 2(g)(5), of the U.S. House of Representatives provides:

(5)(A) Each committee shall, to the greatest extent practicable, require witnesses who appear before it to submit in advance written statements of proposed testimony and to limit their initial presentations to the committee to brief summaries thereof.

(B) In the case of a witness appearing in a non-governmental capacity, a written statement of proposed testimony shall include— (i) a curriculum vitae; (ii) a disclosure of any Federal grants or contracts, or contracts, grants, or payments originating with a foreign government, received during the past 36 months by the witness or by an entity represented by the witness and related to the subject matter of the hearing; and (iii) a disclosure of whether the witness is a fiduciary (including, but not limited to, a director, officer, advisor, or resident agent) of any organization or entity that has an interest in the subject matter of the hearing.

(C) The disclosure referred to in subdivision (B)(iii) shall include— (i) the amount and source of each Federal grant (or subgrant thereof) or contract (or subcontract thereof) related to the subject matter of the hearing; and (ii) the amount and country of origin of any payment or contract related to the subject matter of the hearing originating with a foreign government.

(D) Such statements, with appropriate redactions to protect the privacy or security of the witness, shall be made publicly available in electronic form 24 hours before the witness appears to the extent practicable, but not later than one day after the witness appears.

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|--|----------------------|-------|------------|----------------|
| GSA / GSA Acquisition Division (10FTP-E) | Consolidated GSA MAS | Prime | 8/8/2016 | \$265,079.22 |
| GSA / GSA Acquisition Division (10FTP-E) | Consolidated GSA MAS | Prime | 8/26/2016 | \$134,879.44 |
| GSA / GSA Acquisition Division (10FTP-E) | Consolidated GSA MAS | Prime | 9/2/2016 | \$21,676.92 |
| GSA / GSA Acquisition Division (10FTP-E) | Consolidated GSA MAS | Prime | 9/9/2016 | \$104,193.90 |
| GSA / GSA Acquisition Division (10FTP-E) | Consolidated GSA MAS | Prime | 9/12/2016 | \$28,046.41 |
| GSA / GSA Acquisition Division (10FTP-E) | Consolidated GSA MAS | Prime | 9/15/2016 | \$15,713.40 |
| GSA / GSA Acquisition Division (10FTP-E) | Consolidated GSA MAS | Prime | 9/16/2016 | \$17,073.15 |
| GSA / GSA Acquisition Division (10FTP-E) | Consolidated GSA MAS | Prime | 9/19/2016 | \$62,646.36 |
| GSA / GSA Acquisition Division (10FTP-E) | Consolidated GSA MAS | Prime | 9/19/2016 | \$31,766.50 |
| GSA / GSA Acquisition Division (10FTP-E) | Consolidated GSA MAS | Prime | 9/26/2016 | \$21,613.66 |
| GSA / GSA Acquisition Division (10FTP-E) | Consolidated GSA MAS | Prime | 9/28/2016 | \$69,284.53 |
| GSA / GSA Acquisition Division (10FTP-E) | Consolidated GSA MAS | Prime | 9/30/2016 | \$951,857.82 |
| GSA / GSA Acquisition Division (10FTP-E) | Consolidated GSA MAS | Prime | 9/30/2016 | \$131,603.75 |
| GSA / GSA Acquisition Division (10FTP-E) | Consolidated GSA MAS | Prime | 9/30/2016 | \$49,999.74 |
| GSA / GSA Acquisition Division (10FTP-E) | Consolidated GSA MAS | Prime | 10/1/2016 | \$391,675.50 |
| GSA / GSA Acquisition Division (10FTP-E) | Consolidated GSA MAS | Prime | 12/14/2016 | \$594,517.76 |
| GSA / GSA Acquisition Division (10FTP-E) | Consolidated GSA MAS | Prime | 2/6/2017 | \$6,298,337.27 |
| GSA / GSA Acquisition Division (10FTP-E) | Consolidated GSA MAS | Prime | 3/1/2017 | \$176,235.03 |
| GSA / GSA Acquisition Division (10FTP-E) | Consolidated GSA MAS | Prime | 3/15/2017 | \$8,367.36 |
| GSA / GSA Acquisition Division (10FTP-E) | Consolidated GSA MAS | Prime | 3/24/2017 | \$233,893.36 |
| GSA / GSA Acquisition Division (10FTP-E) | Consolidated GSA MAS | Prime | 4/1/2017 | \$598,569.73 |
| GSA / GSA Acquisition Division (10FTP-E) | Consolidated GSA MAS | Prime | 4/3/2017 | \$194,092.24 |
| GSA / GSA Acquisition Division (10FTP-E) | Consolidated GSA MAS | Prime | 4/15/2017 | \$3,500.01 |
| GSA / GSA Acquisition Division (10FTP-E) | Consolidated GSA MAS | Prime | 4/29/2017 | \$61,347.51 |
| GSA / GSA Acquisition Division (10FTP-E) | Consolidated GSA MAS | Prime | 5/1/2017 | \$140,000.00 |
| GSA / GSA Acquisition Division (10FTP-E) | Consolidated GSA MAS | Prime | 5/5/2017 | \$16,360.50 |
| GSA / GSA Acquisition Division (10FTP-E) | Consolidated GSA MAS | Prime | 5/25/2017 | \$278,028.00 |

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| GSA / GSA Acquisition Division (10FTP-E) | Consolidated GSA MAS | Prime | 6/13/2017 | \$11,419.18 |
| GSA / GSA Acquisition Division (10FTP-E) | Consolidated GSA MAS | Prime | 7/18/2017 | \$68,485.10 |
| GSA / GSA Acquisition Division (10FTP-E) | Consolidated GSA MAS | Prime | 8/1/2017 | \$52,208.98 |
| GSA / GSA Acquisition Division (10FTP-E) | Consolidated GSA MAS | Prime | 8/8/2017 | \$156,142.19 |
| GSA / GSA Acquisition Division (10FTP-E) | Consolidated GSA MAS | Prime | 8/10/2017 | \$400,000.00 |
| GSA / GSA Acquisition Division (10FTP-E) | Consolidated GSA MAS | Prime | 8/21/2017 | \$59,360.00 |
| GSA / GSA Acquisition Division (10FTP-E) | Consolidated GSA MAS | Prime | 8/27/2017 | \$108,778.24 |
| GSA / GSA Acquisition Division (10FTP-E) | Consolidated GSA MAS | Prime | 8/31/2017 | \$32,064.32 |
| GSA / GSA Acquisition Division (10FTP-E) | Consolidated GSA MAS | Prime | 8/31/2017 | \$30,704.00 |
| GSA / GSA Acquisition Division (10FTP-E) | Consolidated GSA MAS | Prime | 9/6/2017 | \$40,691.00 |
| GSA / GSA Acquisition Division (10FTP-E) | Consolidated GSA MAS | Prime | 9/11/2017 | \$212,443.22 |
| GSA / GSA Acquisition Division (10FTP-E) | Consolidated GSA MAS | Prime | 9/12/2017 | \$104,548.11 |
| GSA / GSA Acquisition Division (10FTP-E) | Consolidated GSA MAS | Prime | 9/21/2017 | \$49,863.41 |
| GSA / GSA Acquisition Division (10FTP-E) | Consolidated GSA MAS | Prime | 9/22/2017 | \$15,005.40 |
| GSA / GSA Acquisition Division (10FTP-E) | Consolidated GSA MAS | Prime | 9/22/2017 | \$17,771.30 |
| GSA / GSA Acquisition Division (10FTP-E) | Consolidated GSA MAS | Prime | 9/29/2017 | \$62,563.60 |
| GSA / GSA Acquisition Division (10FTP-E) | Consolidated GSA MAS | Prime | 10/1/2017 | \$223,721.66 |
| GSA / GSA Acquisition Division (10FTP-E) | Consolidated GSA MAS | Prime | 11/1/2017 | \$399,388.49 |
| GSA / GSA Acquisition Division (10FTP-E) | Consolidated GSA MAS | Prime | 12/1/2017 | \$47,600.00 |
| GSA / GSA Acquisition Division (10FTP-E) | Consolidated GSA MAS | Prime | 1/2/2018 | \$46,501.11 |
| GSA / GSA Acquisition Division (10FTP-E) | Consolidated GSA MAS | Prime | 1/29/2018 | \$45,034.13 |
| GSA / GSA Acquisition Division (10FTP-E) | Consolidated GSA MAS | Prime | 4/16/2018 | \$35,708.00 |
| GSA / GSA Acquisition Division (10FTP-E) | Consolidated GSA MAS | Prime | 6/20/2018 | \$95,574.00 |
| GSA / GSA Acquisition Division (10FTP-E) | Consolidated GSA MAS | Prime | 6/26/2018 | \$25,405.99 |
| GSA / GSA Acquisition Division (10FTP-E) | Consolidated GSA MAS | Prime | 7/10/2018 | \$4,350,871.11 |
| GSA / GSA Acquisition Division (10FTP-E) | Consolidated GSA MAS | Prime | 7/18/2018 | \$84,760.58 |
| GSA / GSA Acquisition Division (10FTP-E) | Consolidated GSA MAS | Prime | 7/30/2018 | \$17,200.00 |

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| GSA / GSA Acquisition Division (10FTP-E) | Consolidated GSA MAS | Prime | 8/3/2018 | \$158,152.23 |
| GSA / GSA Acquisition Division (10FTP-E) | Consolidated GSA MAS | Prime | 8/22/2018 | \$47,608.76 |
| GSA / GSA Acquisition Division (10FTP-E) | Consolidated GSA MAS | Prime | 9/12/2018 | \$273,274.69 |
| GSA / GSA Acquisition Division (10FTP-E) | Consolidated GSA MAS | Prime | 9/14/2018 | \$223,542.00 |
| GSA / GSA Acquisition Division (10FTP-E) | Consolidated GSA MAS | Prime | 9/19/2018 | \$21,054.35 |
| GSA / GSA Acquisition Division (10FTP-E) | Consolidated GSA MAS | Prime | 9/20/2018 | \$53,974.03 |
| GSA / GSA Acquisition Division (10FTP-E) | Consolidated GSA MAS | Prime | 9/20/2018 | \$73,815.27 |
| GSA / GSA Acquisition Division (10FTP-E) | Consolidated GSA MAS | Prime | 9/24/2018 | \$5,330,368.42 |
| GSA / GSA Acquisition Division (10FTP-E) | Consolidated GSA MAS | Prime | 9/27/2018 | \$23,898.04 |
| GSA / GSA Acquisition Division (10FTP-E) | Consolidated GSA MAS | Prime | 9/29/2018 | \$7,028,017.84 |
| GSA / GSA Acquisition Division (10FTP-E) | Consolidated GSA MAS | Prime | 10/1/2018 | \$203,221.54 |
| GSA / GSA Acquisition Division (10FTP-E) | Consolidated GSA MAS | Prime | 10/5/2018 | \$412,605.47 |
| GSA / GSA Acquisition Division (10FTP-E) | Consolidated GSA MAS | Prime | 12/6/2018 | \$825,934.00 |
| GSA / GSA Acquisition Division (10FTP-E) | Consolidated GSA MAS | Prime | 1/30/2019 | \$21,908.33 |
| GSA / GSA Acquisition Division (10FTP-E) | Consolidated GSA MAS | Prime | 2/28/2019 | \$60,144.00 |
| GSA / GSA Acquisition Division (10FTP-E) | Consolidated GSA MAS | Prime | 3/11/2019 | \$99,843.86 |
| GSA / GSA Acquisition Division (10FTP-E) | Consolidated GSA MAS | Prime | 3/29/2019 | \$507,292.28 |
| GSA / GSA Acquisition Division (10FTP-E) | Consolidated GSA MAS | Prime | 4/8/2019 | \$1,034,192.72 |
| GSA / GSA Acquisition Division (10FTP-E) | Consolidated GSA MAS | Prime | 4/12/2019 | \$45,441.42 |
| GSA / GSA Acquisition Division (10FTP-E) | Consolidated GSA MAS | Prime | 5/1/2019 | \$53,775.27 |
| GSA / GSA Acquisition Division (10FTP-E) | Consolidated GSA MAS | Prime | 5/6/2019 | \$78,128.78 |
| GSA / GSA Acquisition Division (10FTP-E) | Consolidated GSA MAS | Prime | 6/25/2019 | \$154,451.00 |
| GSA / GSA Acquisition Division (10FTP-E) | Consolidated GSA MAS | Prime | 7/22/2019 | \$97,223.00 |
| GSA / GSA Acquisition Division (10FTP-E) | Consolidated GSA MAS | Prime | 7/23/2019 | \$35,008.89 |
| GSA / GSA Acquisition Division (10FTP-E) | Consolidated GSA MAS | Prime | 8/15/2019 | \$85,366.33 |
| GSA / GSA Acquisition Division (10FTP-E) | Consolidated GSA MAS | Prime | 8/26/2019 | \$390,396.48 |
| GSA / GSA Acquisition Division (10FTP-E) | Consolidated GSA MAS | Prime | 9/5/2019 | \$82,270.32 |

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| GSA / GSA Acquisition Division (10FTP-E) | Consolidated GSA MAS | Prime | 9/10/2019 | \$390,203.99 |
| GSA / GSA Acquisition Division (10FTP-E) | Consolidated GSA MAS | Prime | 9/17/2019 | \$217,813.61 |
| GSA / GSA Acquisition Division (10FTP-E) | Consolidated GSA MAS | Prime | 9/19/2019 | \$838,237.50 |
| GSA / GSA Acquisition Division (10FTP-E) | Consolidated GSA MAS | Prime | 9/20/2019 | \$134,107.30 |
| GSA / GSA Acquisition Division (10FTP-E) | Consolidated GSA MAS | Prime | 9/25/2019 | \$92,594.59 |
| GSA / GSA Acquisition Division (10FTP-E) | Consolidated GSA MAS | Prime | 9/27/2019 | \$303,603.43 |
| GSA / GSA Acquisition Division (10FTP-E) | Consolidated GSA MAS | Prime | 10/1/2019 | \$242,357.93 |
| GSA / GSA Acquisition Division (10FTP-E) | Consolidated GSA MAS | Prime | 10/29/2019 | \$154,839.01 |
| GSA / GSA Acquisition Division (10FTP-E) | Consolidated GSA MAS | Prime | 11/12/2019 | \$428,575.00 |
| GSA / GSA Acquisition Division (10FTP-E) | Consolidated GSA MAS | Prime | 12/1/2019 | \$30,020.18 |
| GSA / GSA Acquisition Division (10FTP-E) | Consolidated GSA MAS | Prime | 2/18/2020 | \$2,896,466.17 |
| GSA / GSA Acquisition Division (10FTP-E) | Consolidated GSA MAS | Prime | 3/3/2020 | \$380,186.00 |
| GSA / GSA Acquisition Division (10FTP-E) | Consolidated GSA MAS | Prime | 4/22/2020 | \$142,846.15 |
| GSA / GSA Acquisition Division (10FTP-E) | Consolidated GSA MAS | Prime | 4/30/2020 | \$178,731.00 |
| GSA / GSA Acquisition Division (10FTP-E) | Consolidated GSA MAS | Prime | 5/20/2020 | \$5,870.97 |
| GSA / GSA Acquisition Division (10FTP-E) | Consolidated GSA MAS | Prime | 5/26/2020 | \$696,676.54 |
| GSA / GSA Acquisition Division (10FTP-E) | Consolidated GSA MAS | Prime | 6/1/2020 | \$940.89 |
| GSA / GSA Acquisition Division (10FTP-E) | Consolidated GSA MAS | Prime | 6/22/2020 | \$227,564.60 |
| GSA / GSA Acquisition Division (10FTP-E) | Consolidated GSA MAS | Prime | 6/30/2020 | \$389,698.99 |
| GSA / GSA Acquisition Division (10FTP-E) | Consolidated GSA MAS | Prime | 7/22/2020 | \$80,227.75 |
| GSA / GSA Acquisition Division (10FTP-E) | Consolidated GSA MAS | Prime | 7/28/2020 | \$410,344.00 |
| GSA / GSA Acquisition Division (10FTP-E) | Consolidated GSA MAS | Prime | 7/30/2020 | \$416,640.00 |
| GSA / GSA Acquisition Division (10FTP-E) | Consolidated GSA MAS | Prime | 8/9/2020 | \$31,901.64 |
| GSA / GSA Acquisition Division (10FTP-E) | Consolidated GSA MAS | Prime | 8/11/2020 | \$8,354.98 |
| GSA / GSA Acquisition Division (10FTP-E) | Consolidated GSA MAS | Prime | 9/16/2020 | \$16,900,252.00 |
| GSA / GSA Acquisition Division (10FTP-E) | Consolidated GSA MAS | Prime | 9/30/2020 | \$25,000.00 |
| GSA / GSA Acquisition Division (10FTP-E) | Consolidated GSA MAS | Prime | 10/1/2020 | \$189,895.22 |

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| GSA / GSA Acquisition Division (10FTP-E) | Consolidated GSA MAS | Prime | 10/1/2020 | \$868,583.10 |
| GSA / GSA Acquisition Division (10FTP-E) | Consolidated GSA MAS | Prime | 10/1/2020 | \$98,919.40 |
| GSA / GSA Acquisition Division (10FTP-E) | Consolidated GSA MAS | Prime | 10/1/2020 | \$368,014.46 |
| GSA / GSA Acquisition Division (10FTP-E) | Consolidated GSA MAS | Prime | 12/1/2020 | \$214,908.66 |
| GSA / GSA Acquisition Division (10FTP-E) | Consolidated GSA MAS | Prime | 1/11/2021 | \$914,709.60 |
| GSA / GSA Acquisition Division (10FTP-E) | Consolidated GSA MAS | Prime | 1/25/2021 | \$179,434.05 |
| GSA / GSA Acquisition Division (10FTP-E) | Consolidated GSA MAS | Prime | 2/5/2021 | \$779,131.62 |
| GSA / GSA Acquisition Division (10FTP-E) | Consolidated GSA MAS | Prime | 3/1/2021 | \$26,866.20 |
| GSA / GSA Acquisition Division (10FTP-E) | Consolidated GSA MAS | Prime | 3/1/2021 | \$188,390.41 |
| GSA / GSA Acquisition Division (10FTP-E) | Consolidated GSA MAS | Prime | 3/29/2021 | \$146,146.02 |
| GSA / GSA Acquisition Division (10FTP-E) | Consolidated GSA MAS | Prime | 4/1/2021 | \$65,981.03 |
| GSA / GSA Acquisition Division (10FTP-E) | Consolidated GSA MAS | Prime | 4/12/2021 | \$315,828.80 |
| GSA / GSA Acquisition Division (10FTP-E) | Consolidated GSA MAS | Prime | 9/10/2105 | \$24,982.23 |

Task Orders under GSA Design and CM contracts

| CLIENT | Description | Prime or Sub | POP STARTDATE | CURRENT ORDER VALUE |
|--|------------------------------|--------------|---------------|---------------------|
| GSA / Great Lakes Region / GSA Acquisition Managem | Design Excellence IDIQ A/E/I | Prime | 4/21/2021 | \$5,523,436.54 |
| GSA / Great Lakes Region / GSA Acquisition Managem | Design Excellence IDIQ A/E/I | Prime | 3/26/2018 | \$157,112.00 |
| GSA / Great Lakes Region / GSA Acquisition Managem | Design Excellence IDIQ A/E/I | Prime | 6/20/2018 | \$559,160.00 |
| GSA / Great Lakes Region / GSA Acquisition Managem | Design Excellence IDIQ A/E/I | Prime | 4/9/2020 | \$30,182.03 |
| GSA / Great Lakes Region / GSA Acquisition Managem | Design Excellence IDIQ A/E/I | Prime | 8/4/2020 | \$52,238.76 |
| GSA / Great Lakes Region / GSA Acquisition Managem | Design Excellence IDIQ A/E/I | Prime | 9/17/2020 | \$698,535.10 |
| GSA / Great Lakes Region / GSA Acquisition Managem | Design Excellence IDIQ A/E/I | Prime | 9/15/2020 | \$130,015.52 |
| GSA / Great Lakes Region / GSA Acquisition Managem | Design Excellence IDIQ A/E/I | Prime | 9/28/2020 | \$76,365.37 |
| GSA / Great Lakes Region / GSA Acquisition Managem | Design Excellence IDIQ A/E/I | Prime | 1/12/2018 | \$259,992.88 |
| GSA / Great Lakes Region / GSA Acquisition Managem | Design Excellence IDIQ A/E/I | Prime | 2/27/2018 | \$133,911.77 |

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| GSA / Great Lakes Region / GSA Acquisition Managem | Design Excellence IDIQ A/E/I | Prime | 9/17/2018 | \$105,134.52 |
| GSA / Great Lakes Region / GSA Acquisition Managem | Design Excellence IDIQ A/E/I | Prime | 10/8/2018 | \$110,019.28 |
| GSA / Great Lakes Region / GSA Acquisition Managem | Design Excellence IDIQ A/E/I | Prime | 10/9/2018 | \$135,229.64 |
| GSA / Great Lakes Region / GSA Acquisition Managem | Design Excellence IDIQ A/E/I | Prime | 8/12/2019 | \$47,665.06 |
| GSA / Great Lakes Region / GSA Acquisition Managem | Design Excellence IDIQ A/E/I | Prime | 4/1/2019 | \$299,098.58 |
| GSA / Great Lakes Region / GSA Acquisition Managem | Design Excellence IDIQ A/E/I | Prime | 8/2/2019 | \$179,439.14 |
| GSA / Great Lakes Region / GSA Acquisition Managem | Design Excellence IDIQ A/E/I | Prime | 9/11/2019 | \$191,997.60 |
| GSA / Great Lakes Region / GSA Acquisition Managem | Design Excellence IDIQ A/E/I | Prime | 10/5/2020 | \$112,696.63 |
| GSA / GSA Contracts OPS Branch-Maryland Section | CM Services Region 3 | Prime | 7/12/2018 | \$910,066.10 |
| GSA / GSA Contracts OPS Branch-Maryland Section | CM Services Region 3 | Prime | 7/12/2019 | \$296,127.56 |