





EXPERIENCE

STATE OF MISSOURI DEPARTMENT OF TRANSPORTATION

the first the adjuster was built in

Appointed by The Missouri Highways and Transportation Commission, This position oversees all
operations for the department. Member executive committee of the American Association of State
Highway and Transportation Officials; Mid America Association of Transportation Officials (vice
president) and Transportation Research Board.

STATE OF NEW HAMPSHIRE DEPARTMENT OF TRANSPORTATION

- Appointed by Governor and confirmed by NH Executive Council to be responsible by NH State Statute
 for Department of Transportation financial management; information technology; policy and
 administration and human resources. This role is the Chief Operating and Financial Officer of the
 Department of Transportation.
- Represent the Department in any and all legislative matters including budget, financial and policy testimony before New Hampshire State Legislature.

- Appointed by Governor and confirmed by NH Executive Council to be responsible by NH State Statute
 for Department of Transportation financial management systems; bonding activities, including
 GARVEE and Turnpike bonds; budget control; accounts payable and receivable systems; federal
 billing; purchasing; contracts and grant management.
- Direct the development of organization's \$700 million budget, including grant applications
- · Performs financial analysis and modeling of multiyear capital budget

CHILD AND FAMILY SERVICES OF NH

- Lead human service organization finance, human resources, facilities, investment management, asset management, procurement, grant and computer information systems functional divisions
- Direct the development of organization's budgets, including grant applications
- Present and Interpret financial reporting to internal management, President and Board, Audit, Finance and Investment Committees

CHERRY VALLEY HOLDINGS, GILFORD, NEW HAMPSHIRE

- Sole proprietor of real estate holding company
- Established Brighter Home Life energy saving products division
- Negotiated Solatube International dealership for Northern New England
- Negotiated Your Solar Home New Hampshire dealership

GRANITE STATE MANAGEMENT AND RESOURCES, CONCORD, NEW HAMPSHIRE

- Increased operating margin by 55% over three year period
- Managed servicing operation of \$1.2Billion portfolio of student loans, client services and loan origination
- Implemented enterprise-wide imaging and document management solution
- Led project management of web-based borrower portal loan application process taking 40% of business online in less than 15 months
- Instituted business operations cost model by portfolio segment
- Slowed staffing growth and reduced operational costs through business process re-engineering
- Negotiated and closed multi-million dollar third-party loan servicing contract

PATRICK K. MCKENNA

personal properties



- Planned and executed strategic restructuring of the Senate's financial management organization
- · Converted Senate's method of accounting from cash basis to accrual basis
- Replaced Senate's general ledger and expense classification structures
- Analyzed, interpreted and drafted legislation, report language and committee hearing testimony included in Legislative Branch Appropriations Bills
- Formulated financial and operating policies to improve internal control
- Executed Senate's financial statement development and reporting

- Assumed control of the Senate's multi-year, multi-million dollar financial system project that was projected to run 30-50% over budget and fail to meet scheduled implementation deadlines
- Negotiated \$4 million in cost savings from Senate's vendors
- Developed revised system program plan
- · Met Senate's October I, 1998 implementation deadline under budget
- · Directed development and implementation of Web-enabled front end to core financial system

Director of Accounting, Budget and Legislative Services...............January 1997 - April 1998

- Managed Accounting Department of the United States Senate
- Directed the preparation of the \$600 million annual operating budget of the Senate for submission to the President of the United States
- Coordinated budgetary strategic planning and project management of the Senate's multi-year business process re-engineering and financial management information system installation

- Designed extensive Lotus models for ad-hoc budget forecasting
- Compiled semi-annual Account Current Report for submission to the Comptroller General of the
- United States

Staff Accountant...... October 1988 - March 1992

EDUCATION

UNIVERSITY OF MARYLAND UNNERSITY COLLEGE, COLLEGE PARK, MARYLAND Graduate School of Management and Technology Master of International Management and Finance, 1995

- Grade Point Average: 4.0
- Selected into the National Academic Honor Society of Phi Kappa Phi, 1996

ASSOCIATION FOR INVESTMENT MANAGEMENT AND RESEARCH, WASHINGTON, DC Chartered Financial Analyst Level Two Candidate

BENTLEY COLLEGE, WALTHAM, MASSACHUSETTS Bachelor of Science, Finance, 1988