

CHARLES (BUD) DARR

Executive Vice President, Maritime Policy and Government Affairs, MSC Group

An experienced global maritime leader in the areas of policy, government, and related law, Bud Darr is Executive Vice President, Maritime Policy and Government Affairs of MSC Group which operates in 155 countries.

Having served in the US Navy, Merchant Marine, and Coast Guard, as well as being an accomplished ocean yacht racer, Bud's longstanding connection with the sea and ships is both personal and professional.



Bud began his education in Submarine Nuclear Engineering and later obtained his formal undergraduate education at the US Merchant Marine Academy, where he was trained as a Deck Officer. During his service with the US Coast Guard, he studied law at the George Washington University Law School. He most recently led the Maritime Policy efforts of the Cruise Lines International Association prior to joining the MSC Group in 2017.

Today, Bud is engaged across MSC's Cargo and Passenger divisions, developing the company's central Government Affairs function, based at the Group's headquarters in Geneva. He is closely involved in MSC's response to developments in environmental public policy and regulation and other industrywide issues such as greenhouse gas emissions, maritime security, safety at sea, and international shipping policy.

He serves on the Boards for the UK Chamber of Shipping, BIMCO, International Chamber of Shipping, Liberian Shipowners' Council, and Society for Gas as a Marine Fuel.

Charles V Darr

Chemin Rieu 12 • 1208 Geneva, Switzerland

Experience

MSC Group

July 2017 to Present

- Executive Vice President, Maritime Policy & Government Affairs
 - Leads policy and government affairs efforts in 155 countries on behalf of one of the world's largest shipping conglomerates, with total consolidated annual turnover in excess of \$30B and nearly 150K employees
 - Leads alternative fuels strategy development for decarbonization of company operations
 - Manages substantive interests across all Group business areas including Container Shipping, Cruise, Ferries, Intermodal Transport, and Terminal activities
 - Directly supervises multiple leaders at the Vice President level
 - One of the world's leading experts in shipping policy, with particular expertise in the areas of Decarbonization, Safety, and Maritime Security
 - A trusted senior leader, advisor, and strategist, reporting directly to the CEO, Group President, and Chairman level
 - Responsible for actions to develop and implement alternative fuel strategies related to Decarbonization
 - One of a very small group of executives authorized to represent the company in media and public speaking engagements
 - Represents Group's interests on the Boards of organizations such as: International Chamber of Shipping, BIMCO, UK
 Chamber of Shipping, Liberian Shipowners' Council, Cruise Ship Safety Form, Together in Safety, and Society for Gas
 as a Marine Fuel

Cruise Lines International Association

September 2010 to July 2017

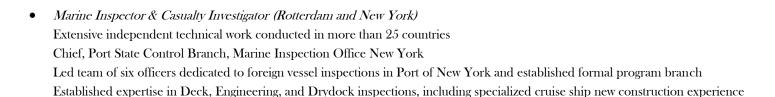
- Senior Vice President, Technical & Regulatory Affairs
 - Cruise industry's leading expert on maritime policy matters, reporting directly to CEO of \$30M global trade association
 - Responsible for areas of Safety, Security, Environment, Medical, Public Health, Labor, and Legal Affairs
 - Leader of team that facilitates \$120B impact industry's policy collaboration and representation
 - Expert in international affairs and industry representation, including participation in numerous UN bodies
 - Highly effective and proven during extensive media and crisis management experience
- Director, Environmental and Health Programs (September 2010 to May 2012)
 - Detailed experience and success related to technical and policy matters
 - Led numerous industry committees, working groups, and task forces

United States Coast Guard

August 1993 to September 2010

- Deputy Chief and Staff Attorney, Office of Maritime & International Law
 - Led worldwide team of more than 30 highly skilled attorneys responsible for advising all operational programs
 - Substantive expert on legal aspects of operational missions (safety, security, environment, international affairs, drug interdiction, migrant interdiction, fisheries, criminal prosecution, crisis response, counter-piracy, etc.)
 - Served as key advisor in Hurricane Katrina, Deepwater Horizon, and Maersk Alabama incidents
 - Proved to be highly effective in a wide range of policy and legal advisor roles
- Senior Military Counsel, Physical Disabilities & Legal Assistance
 - Led team of attorneys responsible for representation of military members on range of medical and individual legal matters

Sensitivity: Internal



United States Navy

September 1983 to July 1989

Nuclear Propulsion Supervisor, Submarines
Served as Engineering Watch Supervisor on USS Baton Rouge (SSN 689)
Extensive experience in high pressure operations, engineering, and leadership scenarios Instructor in Naval Nuclear Propulsion Engineering

Education

George Washington University Law School

August 1998 to May 2001

Juris Doctor, Graduated with High Honors, Order of the Coif

United States Merchant Marine Academy

July 1989 to June 1993

BS, Marine Transportation, Graduated with Honors, Captain Offshore Racing Team

US Naval Nuclear Power Training

November 1983 to June 1985

Graduated with Honors, Qualified Naval Nuclear Propulsion Mechanical Operator and Engineering Watch Supervisor

Memberships

Virginia State Bar Association;; Kings Point Alumni Association; New York Yacht Club; Stormtrysail Club; and Army Navy Country Club

Skills

- Proven and inspiring leader in a variety of roles and circumstances;
- Expert in maritime policy and legal matters;
- Expert in international affairs and representation;
- Confident and highly effective public speaking and media representative;
- Quickly adapts to a broad spectrum of subject areas and circumstances; and
- Highly adept at working within a variety of international venues and cultures.