

Kathy J. Metcalf
Curriculum Vitae

Kathy J. Metcalf graduated with highest honors from the US Merchant Marine Academy in June 1978 with a Bachelor of Science degree conferred in Marine Transportation and Nautical Sciences. Ms. Metcalf also received minors in Business Administration, Oceanography and Organic Chemistry. Upon graduation in 1978, in the first co-educational Academy class, she sailed for five years as a deck officer on crude oil and product tankers with Gulf Oil Corporation and Sun Company. During this period, Ms. Metcalf also participated in a shipboard/shoreside management development program with both companies, leading to her assignment ashore with Sun Company as the Fleet Safety and Health Coordinator in 1983.

During her seven years in this position, Ms. Metcalf was responsible for the design, development and implementation of a comprehensive safety and health program for fourteen oceangoing ships and twelve coastal tug/barge units. Also during this period, Ms. Metcalf attended the evening division of the Delaware Law School of Widener University leading to the conferring of a Juris Doctorate degree with high honors in 1988.

In 1990, Sun Company transferred her from the Marine Operations division to the Corporate Health, Environmental and Safety Department, first as a managing consultant for regulatory policy analysis and later as a senior consultant for corporate oversight and assessment. In the former position, Ms. Metcalf was responsible for review and impact analysis of all federal and state environmental, safety and health regulations as well as recommending corporate positions and drafting formal comments to the docket on specific initiatives. In the latter position, she was responsible for the design and implementation of the corporate environmental, safety and health program in diverse business lines including development of the corporate emergency management program and internal audit programs

Due to her strong relationship with diverse business lines in Sun Company and her extensive experience with regulatory agencies including the provision of formal testimony, in 1993 she was elevated to the position of Manager, State Government Affairs for Sun's Midwest operations area, including the states of Ohio, Michigan, Indiana, West Virginia, Oklahoma and Texas. In this capacity, she was responsible for the design and implementation of a proactive government relations strategy including interface with state legislatures and regulatory agencies, communications with diverse business lines including refining and marketing, terminals and pipelines and interaction with Sun's federal government affairs professionals.

In 1997, Ms. Metcalf resigned from Sun Company to become the Director of Maritime Affairs for the Chamber of Shipping of America, a maritime trade association representing US based commercial shipping interests in international, federal and state forums. Her responsibilities in this position include monitoring

and development of positions with regards to legislative and regulatory initiatives and advocacy on issues of impact for the members of the Chamber of Shipping, before various organizations including the International Maritime Organization, the US Congress, and federal and state regulatory agencies. In this capacity, she has testified before Congressional committees, federal and state regulatory agencies and has attended numerous sessions of the International Maritime Organization previously, as an industry advisor to the US delegation, and currently as a member of the International Chamber of Shipping delegation. Ms. Metcalf also serves as Chairperson of the International Chamber of Shipping's Environmental Subcommittee and as the Secretary to the Board of Directors of the Chamber of Shipping of America.