## **Resume**

# Dan R. Bucks

#### PROFESSIONAL EXPERIENCE

Consultant and Expert on Public Revenue Policy and Administration, January 2013-Present

- Columnist for *Tax Notes State*.
- Expert advisor, author and public commentator on (a) federal energy and minerals management, leasing and royalty issues, (b) state and local tax policy and administration, and (c) interstate cooperative efforts in tax administration.

Director of Revenue, State of Montana, January 2005 to January 2013

• Directed the Montana Department of Revenue, which administers nearly 40 Montana state taxes and fees, participates in the federal-state royalty audit program, values all property in Montana and supervises the property tax system, and administers the state's liquor control and other laws assigned to the department.

Executive Director, Multistate Tax Commission, February 1988 through December 2005

- Directed and expanded state participation in this interstate compact agency that serves a leadership role for states and localities on tax policy and administration and legal representation with respect to interstate and international commerce.
- Strengthened tax compliance programs to help ensure that multinational and multistate companies pay a fair share of state and local taxes.

Deputy Director, Montana Department of Revenue, September 1981 to February 1988

- Supervised administration of state taxes and reorganized mineral severance, royalty and corporate tax functions to improve efficiency, equity and taxpayer compliance.
- Coordinated development of department rules, with emphasis on tax administration procedures and mineral severance and production taxes.
- Managed the department's legislative activities, supervised tax research and developed policy recommendations including major tax reform proposals.
- Served as the state's research liaison to U.S. Senate Finance Committee staff during the 1986 federal tax reform process.

Director of Science and Natural Resources, National Conference of State Legislatures, February 1980 to September 1981

 Administered a program providing natural resource, scientific and environmental policy research to the fifty state legislatures and expanded foundation funding for these efforts.

Public Policy Consultant, Montana Governor's Office, University of Montana, and South Dakota State Planning Bureau, June 1978 to February 1980

- Developed proposals for establishing the "Maureen and Mike Mansfield Center" at the University of Montana—a center that focuses on ethics in public affairs and Asian studies.
- Prepared "Achieving Balanced Growth in Montana," the final report of the Montana Balanced Growth Program initiated by the Office of the Governor, covering economic, environmental, energy and government service issues.

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Bush Foundation Leadership Fellow, University of Montana, September 1977 to January 1979

Commissioner, South Dakota State Planning Bureau, July 1973 to September 1977

- Directed the state executive's principal policy research and management agency, advising the governor on energy, environmental, fiscal, health and human service, economic development and education policies.
- Coordinated intergovernmental relations activities with federal, local and tribal governments; served as a staff representative to interstate organizations including the Old West Regional Commission.
- Provided support functions to local governments regarding land use planning.

Director of Executive Reorganization, State of South Dakota, January 1971 to July 1973

 Directed the first successful reorganization of the executive branch in South Dakota history by developing a reorganization plan, implementing a strategy for approval of plan through constitutional change and legislative review, and supervising the transition to the new structure.

Chief Tax Policy Advisor, South Dakota Governor's Office, January 1971 to September 1977 (concurrent with the two positions listed above)

• Developed state tax reform proposals involving income, property and sales taxes.

Executive Secretary, South Dakota Democratic Party, September 1969 to January 1971

## **EDUCATION**

1979, M.P.A., University of Montana

1967-68, graduate study in economics, Johns Hopkins University

1967, B.A., Grinnell College

## RECOGNITION

2007 Recipient of the Wade Anderson Award presented by the Federation of Tax Administrators and Multistate Tax Commission for Outstanding Contributions to Interstate Cooperation.

Served as a member of a panel of six U.S. tax experts who were selected by the European Commission to advise on the development of a consolidated corporate tax base for the European Union, December 2007.

Testified at the Oversight Hearing, "Ensuring Certainty for Royalty Payments on Federal Resource Production," before the Subcommittee on Energy and Mineral Resources of the U.S. House Committee on Natural Resources, December 8, 2015.