Fermín E. Fontanés (787) 340-6803 <u>fermin.fontanes@gmail.com</u> LinkedIn: Fermín Fontanés

LEADERSHIP IMPACT

- **Command and experience** in various areas of federal and local environmental, energy and land use law, including corporate transactions, regulatory compliance, permitting and environmental litigation; as well as public-private partnership transactions and related procurement processes, contracts and negotiations, and management of awarded agreements.
- Leadership experience and a track record of delivering tangible results in highly-competitive legal firms and governmental agencies in the completion of impactful projects, such as the recently awarded public-private partnership agreement for the transformation of Puerto Rico's electric power system.
- **High-energy, hands-on executive** with widespread acumen and executive-level competencies, and a history of successful performance in both private and public sectors.
- **Strengths and success in driving decisions** to optimize the operation of the Puerto Rico Public-Private Partnerships Authority in order to achieve long term, high-impact results for the benefit of Puerto Rico.

PROFESSIONAL EXPERIENCE

PUERTO RICO PUBLIC-PRIVATE PARTNERSHIPS AUTHORITY EXECUTIVE DIRECTOR

- Responsible for leading and managing the public-private partnership (P3) transactions for the transformation the Puerto Electric Power Authority (PREPA), including the recently awarded P3 for the Operation and Maintenance Agreement of Puerto Rico's Electric Transmission and Distribution System (T&D), the recently launched RFP for Operation and Management of PREPA's Legacy Generation Assets, new generation projects, hydroelectric projects, battery storage and renewable generation.
- In charge of several innovative P3 infrastructure projects including, the advance metering system for the Puerto Rico Aqueducts and Sewers Authority (PRASA), the cruise terminals of the Puerto Rico Ports Authority and the recently awarded P3 for the concession of the transportation services of the Maritime Transportation Authority.
- The Puerto Rico Public-Partnerships Authority is nominated to the P3 Awards 2020, as a finalist in the category of Public Sector Promoter / Procurer of the Year.

FISCAL AGENCY AND FINANCIAL ADVISORY AUTHORITY BOARD MEMBER

SAN JUAN, PUERTO RICO JULY 2020 – PRESENT

SAN JUAN, PUERTO RICO

MARCH 2018 – JULY 2019

SAN JUAN, PUERTO RICO

JULY 2019 - PRESENT

• Appointed by the Governor of Puerto Rico. Duties include, among others, establish the general policy of AFFAF in order to achieve the objectives of Act 2-2017; authorize AFFAF's work plan and annual budget; adopt and approve rules and regulations to govern internal affairs, as well as those that may be necessary to exercise the faculties and powers conferred thereto; AFFAF is the main financial advisor in future debt issues of any entity of the Government of Puerto Rico.

PUERTO RICO PUBLIC-PRIVATE PARTNERSHIPS AUTHORITY LEGAL ADVISOR

• Advise the Authority with regards to all public private partnership projects including the maritime ports, maritime transportation, student life, PRASA's metering system, and the Puerto Electric Power Authority (PREPA); provide advice on the management of all contracting duties and revisions of all agreements on behalf of the Authority and the Central Office of Recovery and Reconstruction.

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• Manage all aspects of the PREPA Transactions under Act 120 of 2018, including providing advice on which assets are to be sold or managed under partnership contracts, work on drafting the request for qualifications, request for proposals, contracts, advise on coordinating procurement processes and Partnership Committees and serve as the liaison of the Authority with PREPA and the Fiscal Oversight and Management Board.

O'NEILL & BORGES LLC *Member – Environmental, Energy and Land Use Practice Group*

SAN JUAN, PUERTO RICO November 2011 – March 2018

- Advise clients on PROMESA's Title V structure, its critical project designations process and the expedited permitting process established under Act 76-2000, Executive Order OE-2017-004 and the 2017 Permits Reform Act.
- Counsel energy clients on permitting and general corporate matters, including renewable energy (e.g., solar and wind), and alternative energy production (e.g., waste-to-energy, landfill gas to energy, biomass), petroleum-based (upstream to downstream), and fuel distribution companies.
- Successfully assist and advise clients in the energy sector in negotiations with the local utility company for utility-scale and commercial scale energy projects, including power purchase and operating agreements, interconnection and net metering agreements.
- Counsel clients through all stages of the development of a project, from the due diligence and site evaluations to the permitting, development and operations phases of the project.
- Advise clients on environmental, energy and land use aspects of corporate transactions, local and federal permitting laws, regulatory requirements and environmental litigation.
- Advise petroleum industry clients in various aspects of their operations, including, the day-to-day operations of: (i) petroleum refinery, (ii) receipt, storage and distribution Terminals; (iii) commercial facilities; (iv) service stations; and, (v) compliance and permitting for crude receipt, refining, storage, transportation, distribution and retail.
- Assist and advise clients in negotiating and obtaining permits, licenses, endorsements and authorizations necessary for the establishment and operation of their business before local and federal agencies, including, among others: the USEPA, USCOE, USFWS, NMFS, PREQB and the DNRE.

MCCONNELL VALDÉS LLC Associate – Environmental, Energy and Land Use Practice Group

SAN JUAN, PUERTO RICO April 2010 – November 2011

- Advised clients on environmental, energy and land use aspects of corporate transactions, local and federal permitting laws, regulatory requirements and environmental litigation.
- Counseled a leading developer and operator of landfill gas-to-energy facilities in the United States with development and permitting issues related to the establishment of landfill gas-to-energy plant, including obtaining land use and environmental permits as well as negotiating a power purchase and operating agreement with the local utility.
- Advised a leading solid waste management company in all environmental and land use permitting aspects related to a proposed landfill expansion including the environmental impact review process, public relations and establishing relationships with the pertinent agencies.
- Advised clients during all development stages of a project ranging from due diligence review and site selection, to environmental impact reviews, site consultations and permitting.
- Advised a renewable energy company on all environmental, energy and land use issues related to the establishment of a wind farm on the South Coast of Puerto Rico, including revisions to the power purchase and operating agreement with the local utility.

OGLETREE, DEAKINS, NASH, SMOAK & STEWART, LLC Associate – Labor and Employment and Commercial Litigation ST. THOMAS, U.S. VIRGIN ISLANDS January 2008 – July 2009

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Manage multiple aspects of civil and commercial litigation, including drafting motions, discovery and court ٠ hearings.

DUDLEY, TOPPER AND FEUERZEIG, LLP Associate – Commercial Litigation

Manage all aspects of a large and diverse commercial litigation caseload. Represented the firm's banks and ٠ business clients in commercial and contract disputes and environmental and regulatory compliance matters.

FEDERAL ENERGY REGULATORY COMMISSION (FERC) Law Clerk – Office of the General Counsel / Office of Administrative Law Judges

- Researched, evaluated and drafted Commission orders pertaining to the licensing of gas pipelines, certificates of public convenience and liquefied natural gas projects.
- Scrutinized the policy implications of the Commission's determinations regarding the incorporation of . settlement agreements into hydroelectric project licenses and jurisdictional matters related to various federal environmental laws.

TODOAMBIENTE President/Owner

TodoAmbiente was a part of a collaborative of businesses providing environmental consulting and permitting . services throughout the US, Central America and South America. Services included regulatory compliance, environmental permitting, NEPA compliance, wetlands delineation, community relations/environmental justice, as-built compliance, conservation studies and voluntary programs. Projects included the Bolivia-Brazil pipeline, the Puerto Rico Transshipment Port, and Waste to Energy Facility.

EDUCATION

THE GEORGE WASHINGTON UNIVERSITY LAW SCHOOL, Juris Doctor, 2005

UNIVERSITY OF MICHIGAN,

Bachelor of Science, Environmental Policy & Resource Behavior, 1997

LICENSES & CERTIFICATIONS

BAR ADMISSIONS

- Puerto Rico / U.S. District Court for the District of Puerto Rico
- U.S. Virgin Islands

CHAMBERS AND PARTNERS

- Recognized as a Foreign Expert in Chambers and Partners Global Guide
- Recognized as an Environmental in Chambers and Partners Latin America ٠

Washington, D.C.

Ann Arbor, Michigan

WASHINGTON, D.C. **Summer 2004**

SAN JUAN, PUERTO RICO May 1998 - August 2002

August 2005 - January 2008

ST. THOMAS, U.S. VIRGIN ISLANDS

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TRAININGS

- Federal Energy Regulatory Commission
 - o Integrated Licensing Process for Hydroelectric Projects 2004
- University of California, Berkeley, California

 Determining Federal Wetlands Jurisdiction Certificate Program 1999

SPEAKING APPEREANCES

- 1st Puerto Rico Grid Revitalization & Investment Forum

 Building Public and Private Sector Consensus to Attract Investment July 2018
- 13th Annual North American Energy & Infrastructure Finance Forums

 September 2018
- P3C Public Private Partnership Conference and Expo 2020

 Political Risk in P3s March 2020
- 3rd Puerto Rico Grid Revitalization & Investment Forum
 Major Developments in the Market July 2020
 - Spanish Chamber of Commerce Puerto Rico o P3 Projects in Puerto Rico – August 2020
- USP3 Forum

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- o The Impact of Climate Change on Infrastructure October 2020
- Puerto Rico Chamber of Commerce
 - o LUMA Energy and its impact on the Future of the Electric System November 2020
- P32020 28th Annual Conference
 - o Puerto Rico: P3 Overview and Opportunities November 2020