

Noel Zamot

President, Atabey Group



Noel Zamot is President of Atabey Group, an advisory firm focused on catalyzing ethical investment in emerging markets. Atabey believes that emerging economies are best served by transparent, ethical investors that incorporate security and environmental stewardship into their project development.

Mr. Zamot previously served as the Revitalization Coordinator for the Financial Oversight and Management Board (FOMB) for Puerto Rico. This was a Congressionally mandated role tasked with attracting private capital to revitalize Puerto Rico's critical infrastructure, setting the conditions for economic growth. He launched the Critical Projects Process under Title V of the PR Oversight, Management and Economic Stability Act (PROMESA) to evaluate and fast-track projects to address the island's critical infrastructure emergency. Mr. Zamot built and led a team performing financial, permitting and technical due diligence for over \$8B of infrastructure projects for designation across the energy, transportation, housing and other sectors. He was nominated by the FOMB to be the Puerto Rico Electric Power Authority (PREPA) Chief Transformation Officer (CTO), and subsequently provided oversight for the development of the strategic transformation plan for the Authority in his role as Revitalization Coordinator. This vision was ultimately codified into the historic transformation and sale of the utility. Mr. Zamot has also led transformation efforts for advanced technology clusters in Puerto Rico, bringing together industry partners, capital providers and government stakeholders to catalyze investment across the island.

Prior to his appointment to the FOMB, Mr. Zamot was an entrepreneur and executive in the aerospace industry. He was the founding partner of Corvus Analytics LLC, a firm that helps businesses manage cyber risk and design cyber resilient systems. Corvus led teams that created an innovation accelerator for unmanned systems for the Commonwealth of Massachusetts; developed and taught methods to evaluate military systems against cyber threats for the US Air Force; and supported Defense Advanced Research Projects Agency (DARPA) projects in autonomy and robotics. As an executive in the aerospace industry he managed operations valued at \$230M for a major defense contractor, providing complex technical solutions to customers in the Federal Government. He has developed and implemented strategies for revenue growth and market segmentation, crafted a strategic roadmap for firm-wide contract transition, and led his teams to win back-to-back business performance awards. He has led consulting engagements for federal and state agencies, aerospace firms, nonprofits and NGOs.

Before entering private industry, Mr. Zamot served as a colonel in the U.S. Air Force. He finished his active duty career as commander of the USAF's elite Test Pilot School at Edwards Air Force Base in California. In that role he crafted the service's initial framework for testing military systems in contested cyberspace, and developed the first formal curriculum for test pilots to evaluate military drones and related systems. During his career he served as a Senior National Representative in NATO, led a team to win a \$1M prize for installation-wide energy savings, led teams responding to cybersecurity attacks and developed operational plans for counter-space and stealth operations. He managed funding and execution of construction projects for disaster recovery efforts, leading his teams to Air Force-wide recognition. He has logged over 1900 flight hours in over 30 different types of aircraft, including over 100 hours of combat.

Mr. Zamot has testified before Congress on Energy Policy and Infrastructure Recovery for Puerto Rico during the aftermath of Hurricane Maria. He is on the Board of Directors of Kinetic International, an international bank and provider of tailored financial services for investors in emerging markets. He previously served on the Board of Directors of the International Test and Evaluation Association (ITEA).

Mr. Zamot earned engineering degrees from MIT (S.B.) and the University of Michigan (M.S.), and an MBA from MIT's Sloan School of Management. He also earned a Professional Management degree from ESAN in Lima, Peru, and a Master of Science in National Security Strategy from the National Defense University in Washington, D.C. He is a sailplane pilot, an avid cyclist, and speaks frequently on infrastructure resiliency, the energy sector and investment in Puerto Rico.