

## PAUL NOE, VICE PRESIDENT, PUBLIC POLICY



Paul Noe serves as American Forest & Paper Association Vice President of Public Policy. Noe has extensive regulatory, legislative and technical experience, including in environmental regulation (air, climate, water, solid waste and chemicals policy), regulatory reform, renewable energy, chemicals and product stewardship, workplace health and safety, and sustainability.

He previously served as the Vice President of Regulatory Affairs at the Grocery Manufacturers Association. Noe also has broad experience in public service, including as Counselor to the Administrator in the Office of Information and Regulatory Affairs, Office of Management and Budget (2001-2006), where he helped to lead the development of regulatory policy and White House review of regulations in the administration of George W. Bush.

He previously served as Senior Counsel to the U.S. Senate Committee on Governmental Affairs under Chairmen Fred Thompson, Ted Stevens and Bill Roth (1995-2001), where his work focused on reforming the regulatory process. He also has been in private practice, most recently as a partner with C&M Capitolink LLC, as well as counsel in Crowell & Moring's Environment and Natural Resources Group.

He also previously served as a Counsel Member of the American Bar Association's Section of Administrative Law and Regulatory Practice and co-chair of the Legislation Committee and the Rulemaking Committee, where he co-chaired the work group that produced *Improving the Administrative Process: A Report to the President-Elect* (2016). Noe also co-authored a book chapter, "Beyond Process Excellence: Enhancing Societal Well-Being," published in *Achieving Regulatory Excellence* by Brookings Institution Press. In the spring of 2016, he served as a policy fellow at the University of Pennsylvania Law School, where he offered lectures in environmental law, legislation, advanced regulatory policy and administrative law. He also has written numerous blogs and articles promoting regulatory reform, including benefit-cost analysis [\*Bringing Accountability to Regulation: Doing More Good than Harm\*](#) and good guidance practices [\*Shining the Light on Regulatory Dark Matter: Due Process and Management for Agency Guidance Document\*](#). His most recent article is "Loper Bright and the Ascendancy of the Cost-Benefit State," 14 *The Regulatory Review In Depth* 1 (Jan. 2025).

Noe is a graduate of The Georgetown University Law Center, where he was a John M. Olin fellow in law and economics and an editor on the law journal.