



**American Water Works  
Association**

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April 18, 2017

The Honorable John Shimkus  
Chair  
House Subcommittee on Environment  
2125 Rayburn House Office Building  
U.S. House of Representatives  
Washington, DC 20515-6115

Dear Chairman Shimkus,

Once again, I thank you for the opportunity to testify before your subcommittee on reinvestment and rehabilitation of our nation's water infrastructure on March 16. I have received your written follow-up questions and am submitting answers with this letter. The questions and answers are below.

- 1. Your written testimony mentions concerns about consolidation efforts, including the SRF not encouraging sprawl.**
  - a. Can you speak to how this limitation impacts efforts to create better functioning public water systems?**

Answer: The authorizing language for the state revolving loan fund prohibits the use of an SRF loan to "finance the expansion of any public water system in anticipation of future population growth." This effectively prohibits accessing an SRF loan until after a community has already grown. The rapid growth of communities in suburbs, the Sunbelt, the West and even some city centers, makes keeping up with infrastructure needs a challenge already. Drinking water and wastewater pipes, as well as roadways and sidewalks, must be built as a community is growing or is being rehabilitated. We understand that the original intent of the language was to prohibit use of the SRF from encouraging reckless sprawl. However, population trends make this provision obsolete in certain parts of the country.

In addition, in some circumstances, it may be desirable for water systems to consolidate either physically or under some form of joint management and engineering. If they are to physically consolidate, some of the construction work would fall into a hazy area regarding anticipating future growth. The law could be improved by making it clear that using the SRF for consolidation for efficiency of operations and regulatory compliance does not violate the anti-sprawl provision. It should also give more leeway to utilities that clearly see future growth in certain areas near their current service areas.

**2. What features about the Water Infrastructure Finance and Innovation Act program makes it attractive as a source of funding?**

Answer: Lowering the cost of borrowing by just a few percentage points saves water utilities – and ultimately their customers – tremendous amounts of money over the long run, particularly in a multi-million-dollar loan. WIFIA provides loans of \$20 million or more for drinking water, wastewater and stormwater infrastructure projects at long-term U.S. Treasury rates. The payback period is up to 35 years, giving communities even more flexibility in repaying it. WIFIA loans can finance projects beyond the scope of SRF loans, which must be prioritized to utilities in which there is the most immediate threat to public health. WIFIA can help a utility prevent becoming one of those dire cases. In addition, the average drinking water SRF loan is about \$2.6 million historically. Some states do provide much larger loans, but this is the nationwide average. Replacing water mains costs, on average, about \$1 million a mile. Therefore, medium-sized or even small utilities with large geographic footprints could conceivably make use of WIFIA. Small systems are not ignored in WIFIA. For communities serving less than 25,000, the minimum level for a WIFIA loan is \$5 million.

WIFIA is also attractive from the government’s standpoint in that Congress only has to appropriate for the risk factor. WIFIA appropriations are leveraged according to the Federal Credit Reform Act. Given the historic default rate of water utilities, that means on average, for every dollar Congress appropriates for WIFIA, up to \$65 may be loaned out.

**3. Your testimony dedicates some attention to water affordability, including the criteria issued by EPA.**

**a. Could you explain your concerns further for me?**

Answer: We have two primary concerns here. First, the U.S. Environmental Protection Agency has relied on the same affordability guidelines since 1997, and they are based on median household income. It is a flawed tool. In addition, the affordability of drinking water and wastewater regulations are considered in separate silos. I am attaching a copy of a joint study done by AWWA, the Water Environment Federation and the U.S. Conference of Mayors on this very topic, which goes into much more detail on this.

**4. What is the role of asset management in achieving a technically, managerially, and financially strong water utility?**

**a. Does AWWA believe this should be a mandatory requirement for water systems?**

Answer: All utilities manage their assets, but the practice we now formally call asset management is more scientific and focused. It can be defined as “A continuous process-improvement strategy for improving the availability, safety, reliability, and longevity of plant assets, i.e., systems, facilities, equipment, and processes.” (“What is asset management and where do we start?” Journal AWWA, October 2007). It helps a utility understand what assets it has, their location, their condition at any given time, their design criteria, and then how to develop an asset care plan and how to optimize the performance of those assets. It maximizes the useful life of an asset and lets the utility manager know when it will likely need to be replaced. This knowledge helps utilities get the most out of the dollars they spend and minimize disruptions of service.

We do not believe it should be mandated because that would put Congress or a regulatory agency in the business of defining asset management and trying to make that definition fit for a wide range of utilities that can vary greatly in size, types of assets, types of water treatment and distribution, etc. Professional organizations such as AWWA are making education in asset management an ongoing part of our educational efforts for members.

**5. The EPA is supposed to be coming out with a final update to the lead and copper rule this year.**

**a. Does the pace of the update to the lead and copper rule surprise you at all?**

Answer: No, it does not. After all, lead is unique among water contaminants. It is not in source waters and it is not in the water leaving a treatment facility. It is leached from lead service lines or from household plumbing fixtures or lead solder if the water has certain characteristics. That is why practicing optimized corrosion control is used to prevent such leaching of lead. Monitoring and treating for lead contamination are complicated tasks. Furthermore, even if every lead service line in the country were to be removed, we would still need to monitor for lead contamination from household plumbing fixtures installed before current lead content rules for such fixtures were implemented. There is also a large public communications challenge with lead. The lead action level in the rule is not a human health standard, but a trigger for certain control measures by a utility. That fact is a communications challenge. Another challenge is the fact that typically, a portion of a lead service line is on public right of way and a portion is on private property. Local statutes and even in some cases property owner consent can complicate complete removal of a lead service line. The financial challenge is obvious when you consider that an AWWA study last year estimated that there are more than 6.1 million lead service lines in the United States. The average cost of replacing such a line is \$3,000 to \$6,000. Some utilities are finding creative ways to help homeowners help finance replacement and some utilities are footing the bill themselves, but that is difficult for most, and in the long run, it will fall on customers. Ultimately, all lead service lines will need to be removed. Given the time that will take and the financial costs, optimized corrosion control will remain a key tool in protecting the public from lead.

**6. Congress provides states an annual allocation of federal tax-exempt private activity bonds that are subject to a volume cap based upon population. In your testimony you state that the volume cap hinders the use of private activity bonds for water and wastewater infrastructure.**

**a. Will you elaborate on how altering or removing the volume cap on tax-exempt private activity bonds would spur investment for drinking water infrastructure?**

Answer: Water infrastructure projects are typically multi-year projects, whether we are talking about replacing water mains and service lines or installing or upgrading a treatment plant. With annual volume caps, there is a degree of unpredictability to the availability of private activity bonds that can discourage potential private-sector partners from using them. We constantly hear that there is a lot of private sector money interested in investing in water, and private activity bonds can make public-private partnerships more attractive to all parties.

**7. In your testimony, you discuss how the efficiency of the State Revolving Loan Fund programs could be improved by streamlining the approval process.**

**a. Do you have any specific ideas for how the approval process could be streamlined?**

Answers: Indeed, a complicated, lengthy application process results in a utility paying fees to a consultant just to put together an application, driving the costs of project even further up. It also delays initiation of projects or can drive a community away from the SRF. Here is a list of suggestions:

1. SRF applications should be scalable to the size and scope of a project.
2. To help scale an application, forms should be tailored to the type of project, such as
  - a. Consolidation/regionalization of water systems
  - b. Addressing source water needs or problems
  - c. Upgrades or additions to treatment works
  - d. Distribution infrastructure
3. The paperwork burdens and potential penalties for non-compliance make certification of compliance with Davis-Bacon, American Iron and Steel content rules and with “cross-cutter” environmental statutes a disincentive for applying for SRF assistance. Removal, simplification or elimination of redundancies would make the program more attractive, particularly for small water systems. In addition, it would streamline work for state administrators.

Some earlier attempts at reauthorizing the SRF have included provisions mandating a study by EPA of how the SRF is administered in different states. EPA may have already done some of this. Information from past and future studies could be used to develop an improved application process model, with input from the Association of State Drinking Water Administrators and knowledge derived from Government Accountability Office studies. A comparison with USDA’s Rural Development water system loan program could provide insight as well.

Thank you for the opportunity to provide additional insight on the issues we explored in the March hearing. I and the other members and staff of the American Water Works Association look forward to continuing to work with your committee on water challenges.

Sincerely,

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CEO North Park Public Water District

[REDACTED]  
[REDACTED]

and  
Former President, American Water Works Association

Cc: The Honorable Paul Tonko, Ranking Member, Subcommittee on Environment

# Assessing the Affordability of Federal Water Mandates



## An Issue Brief



American Water Works  
Association



Water Environment  
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the water quality people®

Prepared for

The United States Conference of Mayors,  
the American Water Works Association,  
and the Water Environment Federation  
by Stratus Consulting, Boulder, Colorado

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# Assessing the Affordability of Federal Water Mandates

Communities and the water agencies that serve them have limited resources, so the investments they make need to address the most important risks to public health and the environment and deliver maximum benefits at affordable cost. This issue brief summarizes the U.S. Environmental Protection Agency's (EPA's) methods for analyzing the affordability of federal mandates stemming from the Clean Water Act and Safe Drinking Water Act. The paper describes the Agency's current policies, offers a critique, and identifies a number of alternatives that might be more suitable for analyzing the affordability of water and wastewater mandates on American communities. Finally, the paper notes the importance of weighing the benefits as well as the costs of federal mandates while considering their affordability.

This paper is the result of a collaborative effort by the United States Conference of Mayors (USCM), the American Water Works Association (AWWA), and the Water Environment Federation (WEF). Its purpose is to raise issues and provoke discussion. It does not represent the official policy of these organizations or their members. The three associations also offer to their members, separately, an affordability assessment tool that allows communities to directly assess the affordability of water and wastewater mandates after considering the issues raised in this paper. Unless otherwise noted, the term "water" is used throughout this paper to mean drinking water, wastewater, and stormwater.

## Background

Investment to meet federal water and wastewater requirements can impose significant financial hardships on households, businesses, and the broader communities in which they are located. When communities face large—and sometimes multiple—federal water mandates, the combined impact of the required expenditures can be extremely expensive for everyone in that community who pays a water or wastewater bill (most consumers get one combined bill for water and wastewater services). For the utility, the cumulative suite of required investments not only strains fiscal capacity but may also displace other important investments, including critical but nonmandatory capital improvement and infrastructure renewal projects. For the greater community, mandatory investments may also squeeze out other important priorities, such as social safety net programs and economic development efforts. For the residents and businesses in affected cities, the capital and operating expenses associated with federal mandates are often reflected in water and wastewater bills that must grow faster than household incomes and the general rate of inflation. Very significant affordability challenges are often created, particularly for lower-income households.

With the intention of providing a mechanism for relieving undue economic stress in the face of water mandates, EPA has developed "affordability" criteria to indicate when such mandates would cause substantial and widespread economic distress in the community. In those cases, the Agency might be willing to exercise some flexibility in the mandate, such as allowing a longer timeframe to achieve compliance with wastewater and stormwater requirements. The affordability of drinking water requirements is handled differently and can—at least in theory and case-by-case—affect the kind of technology that must be deployed in some small communities.

If EPA affordability criteria functioned properly, the economic hardship imposed on lower-income households might be alleviated in many communities by relaxing compliance requirements or stretching them out over a longer time frame. Unfortunately, there are several critical limitations to how EPA defines affordability and applies its assessment criteria. This is due in part to EPA's reliance on metrics such as median household income (MHI), which is highly misleading as an indicator of a community's ability to pay. As a result, regulatory relief is not provided in many communities where substantial and widespread economic hardships are indeed being created.

## EPA's Two-level Affordability Screening Analysis for Wastewater and Combined Sewer Overflow (CSO) Controls

In 1995, EPA published its first set of affordability-related guidelines: *The Interim Economic Guidance for Water Quality Standards*. The 1995 Guidance contains a detailed discussion of the analyses a municipality should undertake to evaluate the economic impact of complying with water quality standards (WQS) under the Clean Water Act (CWA). In 1997, EPA published *Guidance for Financial Capability Assessment and Schedule Development* using a nearly identical approach to assess whether an extended compliance schedule might be granted to a community facing affordability problems. The analyses put forth in these guidance documents are divided into two parts:

1. The “preliminary screen” examines affordability using a factor called the Residential Indicator (RI). The RI weighs the average per household cost of wastewater bills relative to median household income in the service area. Ultimately, an RI of 2% or greater is deemed to signal a “large economic impact” on residents, meaning that the community is likely to experience economic hardship in complying with federal water quality standards.

2. A “secondary screen” examines metrics related to the financial capability of the impacted community. This screen applies a Financial Capability Indicator (FCI) reflecting the average of six economic indicators. Those indicators include the community’s bond rating, its net debt, its median household income, the local unemployment rate, the service area’s property tax burden, and its property tax collection rate. Each indicator is assigned a score of 1 to 3, based on EPA-established benchmarks. Lower FCI scores imply weaker economic conditions and thus an increased likelihood the mandate would cause substantial and widespread economic impact on the community or service area.

The results of the RI and the FCI are ultimately combined into an overall rating based on EPA’s Financial Capability Matrix. This rating is intended to demonstrate the overall level of financial burden imposed on a community by compliance with Clean Water Act mandates.

## EPA's Assessment of Affordability for Drinking Water Regulations

Whereas EPA’s consideration of affordability for wastewater and CSO compliance is aimed at assessing an individual community’s ability to comply with regulatory mandates and schedules, EPA’s consideration of affordability in the context of potable water supply is limited to assessing the *national-level affordability of regulatory options for small communities*. EPA does not consider the affordability of drinking water requirements in any manner that pertains to individual utilities (even small ones), or to the category of medium and large utilities.

EPA has stated that it would consider a National Primary Drinking Water Regulation to be unaffordable to small communities (those with populations under 10,000) if the standard would result in a household drinking water bill in excess of 2.5% of the national average MHI in such communities. To date, EPA has never made this finding. If EPA were to make such a finding, it would be required to identify technologies for small systems that might not result in meeting particular drinking water standards but are found to protect public health. Then, on a case-by-case basis, states may approve the use of such affordable small system technologies (called a variance) or approve an extended deadline for compliance (called an exemption).

States cannot approve both a variance and an exemption for the same standard in the same community. Variances are subject to review and approval by EPA. States have allowed very few variances and exemptions because they can be difficult and expensive to issue.

EPA’s stated view on potable water—that it is affordable if it costs less than 2.5% of small community MHI—influences the perceived affordability of combined water and wastewater bills. Specifically, it is inferred that EPA would consider a combined annual water and wastewater bill of less than 4.5% of MHI to be affordable (2.5% for water, plus 2% for wastewater services and CSO controls).



## Limitations of EPA's Preliminary Screening Approach

A central issue in assessing affordability of federal water mandates is the reasonableness of community-wide MHI as a primary yardstick. MHI can be a highly misleading indicator of a community's ability to pay for several reasons.

- ***MHI is a poor indicator of economic distress and bears little relationship to poverty or other measures of economic need within a community.*** For example, consider an analysis of MHI and poverty data for the 100 largest cities in the United States. It shows that for 21 cities identified as having an MHI within \$3,000 of the 2010 national MHI (\$50,046), there is no discernible relationship between MHI and the incidence of poverty. Statistical analysis confirms that the correlation between MHI and poverty among these cities is not meaningful, with a correlation coefficient ( $r$ ) of 0.024. Indeed, within these 21 cities, the poverty rate ranges from a low of 14.1% to a high of 23.3%.
- ***MHI does not capture impacts across diverse populations.*** In many cities, income levels are not clustered around the median, but are spread over a wide income range or concentrated at either end of the income spectrum. This tendency for the income distribution to spread away from the middle has been increasing and may well continue to increase in the future, making MHI an even less meaningful metric. In addition, income distribution and other economic measures can vary widely across different districts and neighborhoods within a city. Thus, the economic hardship associated with increasing water and wastewater bills can be concentrated in a few lower-income neighborhoods. This will compound the economic hardship within the community and may raise issues of environmental justice (EJ). These impacts are not captured with the use of service area MHI as a sole indicator.
- ***MHI provides a "snapshot" that does not account for the historical and future trends of a community's economic, demographic, and/or social conditions.*** This is particularly relevant in areas that may be experiencing economic declines or population losses (which will result in the costs of water and wastewater programs being spread across fewer residents). Without consideration of these and other economic and demographic trends, the affordability determination will overestimate the ability of residents to tolerate rate increases over time.
- ***MHI does not capture impacts to landlords and public housing agencies.*** Many renters do not receive water bills because water and wastewater service is included in the cost of rent. The same is true of many residents in public housing. In cities with a high percentage of renters and/or public housing residents, use of MHI and RI does not capture impacts to landlords and public housing agencies, which must often absorb the cost of increased water and wastewater bills. In many cases, higher water bills mean that public housing authorities will be required to reduce the number of needy renters they serve, unless there can be offsetting increases in public housing budgets.
- ***The RI does not fully capture household economic burdens.*** Economic burdens are commonly measured by comparing the costs of particular necessities to available household income. The RI is such a measure in that it is used to evaluate the economic burden from water bills by comparing those bills to MHI. However, there can be situations where the economic burdens in a community are substantially different from those typically associated with its RI. For example, a community may experience unusually high costs of basic necessities or may have a distribution of household income that differs significantly from that in most communities. In these cases, the standard application of EPA's RI would be insufficient on its own to distinguish between higher and lower levels of economic impact.

## Alternative Household Affordability Metrics: Moving Beyond EPA's Criteria

Given the limitations of the RI, and in particular the use of MHI as a primary indicator of household affordability, it is important to consider the use of alternative metrics to gauge the affordability of federal water mandates. For example, impacts on customer bills can be assessed as follows:

- **Across the income distribution.** Given the relatively large percentage of households in the lower portions of the income distribution in many cities, it is important to examine the effect of rising water bills across the entire income distribution—and especially at the lower end—rather than simply at the median. For example, a key indicator could include the analysis of average water and wastewater bills borne by each income quintile as a percentage of the average income for that quintile. The percentage of households below specific income thresholds can also be used to examine household impacts. Figure 1 illustrates this point.

EPA's "Guidance for Preparing Economic Analyses" (240-R-00-003) recognizes the legitimacy of assessing impacts to all households across the income distribution, though EPA has not provided information on how such analyses have been conducted in the past or used in enforcement actions.

- **Across household types.** Average water and wastewater bills can be examined as a percentage of income for potentially vulnerable populations (e.g., renters and elderly households).
- **Across neighborhoods** or similar geographic units, such as Census tracts, or Public Use Microdata Areas. Poverty rates and households located in poverty areas can be considered to identify portions of communities that are economically at risk. Alternative measures of poverty, such as the Supplemental Poverty Measure (SPM) recently developed by the U.S. Census Bureau, can be especially useful in this respect. The analysis could capture affordability issues in particular parts of a community or service area that may be masked when looking at the area as a whole.

- **Other indicators** of economic need and widespread impacts can also be considered for the community or parts of the community<sup>2</sup>. These might include:
  - The unemployment rate.
  - The percentage of households receiving public assistance such as food stamps or living below the poverty level.
  - The percentage of households meeting Home Energy Assistance Program requirements.
  - The percentage of customers eligible for water affordability programs.
  - *The percentage of households paying high housing costs*—for example the percentage of households with housing costs in excess of 35% of income.
  - *Other household cost burdens* such as nondiscretionary spending as a percentage of household income for households within each income quintile (Rubin 2003).

<b>Figure 1: Household Income Quintile Upper Limits in Atlanta, Georgia and the United States (2011\$)</b>		
	<b>Atlanta, Georgia</b>	<b>United States</b>
Lowest quintile	12,294	20,585
Second quintile	31,873	39,466
Third quintile	59,043	63,001
Fourth quintile	104,233	101,685
Lower limit of top 5%	246,335	187,087

*Source: U.S. Census Bureau ACS, 2012.*

1. The SPM includes changes in the measure of available household resources (e.g., using after-tax income instead of pre-tax income and taking into account income received through food stamps and other forms of public assistance) and also recognizes some nondiscretionary expenses that such households bear. The SPM also adjusts for different housing status (e.g., renters versus owners). Additional details can be found in the U.S. Census Bureau (2011).

2. EPA's 1995 Interim Economic Guidance for Water Quality Standards provides a good list of these indicators, also including economic losses, impacts on property values, decreases in tax revenues, and potential for future job losses, among others.

## EPA's Secondary Screening Analysis: Limitations and Alternative Indicators

Just as the RI falls short of its intended purpose, so too does the Financial Capability Indicator (FCI). The FCI that makes up EPA's secondary screening analysis does not adequately reflect a community's ability to finance investments associated with federal water mandates. This measure fails to fully capture financial capability because:

- EPA uses property tax revenues as a percentage of full market property value (FMPV) as its sole measure of local tax effort. Focusing solely on property taxes—while ignoring income, sales, business taxes, and user fees typically charged for city services—inevitably understates the tax effort in cities that rely on multiple forms of taxation. As an alternative, EPA should allow municipalities to use *total local tax and fee revenues as a percentage of gross taxable resources*. This would provide a better measure of the extent to which a municipality is already using the full range of its taxable resources.
  - The secondary screening analysis includes measures of local MHI and unemployment levels compared to the national average. By focusing on how these measures compare with national levels, EPA fails to acknowledge the profound impact of the absolute levels themselves. For example, if the national unemployment rate is 9%, a community with an unemployment rate of 10% is considered by EPA as having only a “mid-range” unemployment problem. In fact, a community with a 10% unemployment rate is all-but-certain to be experiencing significant distress, regardless of the national average.
- In addition to supplemental measures for MHI (as previously described), EPA should consider a metric that compares a municipality's *current* unemployment rate with the long-term state and national average (the national average was 5.8% between 1991 and 2010). Use of the *long-term* state and national averages as a benchmark would provide a more insightful socioeconomic indicator than a single current number. A community's long-term unemployment rate (for example, the share of the labor force continuously unemployed for one-half year or more) could also be evaluated.
- The FCI does not take into account any deterioration of a local government's ability to finance major capital improvements, as evidenced in municipal capital markets. EPA should consider adding a measure of local government revenue growth or decline to the FCI matrix, with a decline in real revenues over some period taken as a sign of weakened financial capacity.
  - EPA's methodology for assessing municipalities' financial capabilities takes into account formal debt burden, but it does not consider what for many cities is an even greater liability: unfunded pension and health care commitments to retirees. These are generally not reflected in formal debt.
  - Community or utility revenues are not considered in the secondary screening analysis. This creates a significant weakness, especially in areas that are experiencing economic difficulties, delinquency in water and wastewater payments, declining water usage, shrinking revenues, or a growing number of older customers on fixed or declining incomes. EPA should consider the addition of more appropriate measures of revenue collection, such as current delinquency rates, the agency's ability to enforce collection, and its likelihood of recovering these costs.
  - EPA's secondary screening analysis does not take into account the fact that many communities have a legal debt ceiling. Debt limitations have the potential to severely limit a community's ability to finance unfunded mandates absent an extended schedule.
  - Finally, EPA does not consider the longer-term needs facing many municipalities for reinvestment and renewal of water and wastewater infrastructure due to the current system's age and condition. As documented by the American Water Works Association's 2012 *Buried No Longer: Confronting America's Water Infrastructure Challenge* report (covering buried drinking water infrastructure only), these needs add up to at least \$1 trillion over the next 25 years. Wastewater needs are at least as great, not counting CSO costs. The need for this investment is real and urgent.

## Weighing the Benefits of Additional Mandate-Driven Expenditures

Federal Clean Water Act and Safe Drinking Water Act mandates are intended to provide better public health protection, water quality enhancements, and other benefits. However, not all drinking water and wastewater mandates are the same. Some provide greater benefits than others, or provide benefits sooner than others, or generate benefits to different groups of people or ecosystems than others.

When communities face expensive water mandates and associated deadlines, the impact of the required expenditures can be extremely difficult for all who pay water bills, but particularly for those with lower incomes. In such communities, the expected benefits of the mandate should be carefully weighed against:

- Compliance deadlines (which might be amended).
- Permit limits (which might be adjusted).
- Required compliance technologies and strategies (some of which are more expensive than others).
- Other factors that influence the magnitude and timing of required investments.

When the costs of meeting a regulatory mandate are high, the affordability implications and the benefit of the activity should each be evaluated in concert with one another. The most important questions include:

1. Are the added benefits of more rapid and/or stringent mandates warranted given the added costs and adverse impacts on affordability, when compared to less stringent, perhaps less expensive alternatives?
2. Are projects with lower public health or environmental benefits driving out projects that might be of greater value to the community or the nation?
3. Will those who will realize most of the benefits be different than those who bear most of the costs?
4. Are those bearing the greatest burden economically disadvantaged and thus worthy of environmental justice consideration?

EPA's proposed Integrated Planning and Permit Policy (IPPP) provides one potential avenue by which the costs and benefits of all federal water mandates could be addressed. The IPPP process could be used to set priorities, make adjustments in requirements, and set reasonable timetables. Such adjustments would help ensure that local resources are used to secure the greatest public health and environmental benefits at an affordable cost. Moving the IPPP process forward as suggested offers important potential advantages:

- Comparing the environmental, social, and financial benefits of all water-related obligations would allow municipalities to develop priorities that reflect the totality of trade-offs and commitments facing the community.
- Considering all water-related obligations together, and assessing financial capability in light of total water-related obligations, would focus local resources where the community will get the greatest total environmental, public health, and other benefits.

It should be noted that EPA does not include drinking water mandates in the Integrated Municipal Stormwater and Wastewater Planning process, even though drinking water investments must be carried on the same customer bill as investments needed to comply with wastewater and CSO mandates. The USCM, AWWA, and WEF have recommended that EPA include consideration of drinking water investments in the Integrated Planning and Permit Program. The program should also consider necessary but nonmandatory investments in the on-going rehabilitation of water and wastewater infrastructure.

## Conclusion

EPA is to be commended for addressing affordability concerns. However, the continued application of EPA's current approach is inadequate. With respect to considering the impact of rising water bills on households, a basic problem is over-reliance on median household income (MHI). Rather than focusing on MHI alone, EPA should focus on households at the lower end of the income spectrum. This examination could include households with incomes below a certain threshold; households with the lowest income levels (such as the lowest quintile or decile); households with housing costs above a certain threshold (such as 35% of income); or households experiencing other types of financial distress (such as households living in areas of high poverty or unemployment). Moreover, the trend in changing household incomes, water and wastewater consumption, employment and demographics (such as population changes) should be taken into account in evaluating how household economic burdens are likely to change over time.

With respect to assessing a community's financial capability, EPA does not consider a number of important realities facing many communities today. Alternative metrics need to be considered as part of the financial capability assessment to better account for several highly relevant factors. These include the liabilities associated with unfunded municipal pension obligations and other long-term contractual commitments. Finally, the long-term need to reinvest in aging water and wastewater infrastructure to ensure systems are sound and resilient also should be considered.

Including in EPA's analysis a number of additional and alternative measures as described in this paper would significantly improve the Agency's understanding of the affordability of federal water mandates in American communities.

Finally, although this paper focuses on EPA's analysis of residential affordability, it has to be noted that affordability impacts on other customer classes—such as commercial and industrial customers—can be dramatic. In turn, those impacts can significantly affect the economic health and vitality of a community now and into the future.

## **Affordability Assessment Tool**

The United States Conference of Mayors, the American Water Works Association, and the Water Environment Federation have collaborated in the development of an Affordability Assessment Tool that allows our members to consider many of the alternative factors discussed in this paper and better understand the full range of affordability implications for the federal water mandates they face. To access this tool, visit [usmayors.org](http://usmayors.org), [awwa.org](http://awwa.org), or [wef.org](http://wef.org).

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