

Committee on Energy and Commerce
U.S. House of Representatives
 Witness Disclosure Requirement – “Truth in Testimony”
 Required by House Rule XI, Clause 2(g)(5)

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| 1. Your Name: Kara Lebin Azocar | | |
| 2. Your Title: Vice President, Regulatory & Public Policy | | |
| 3. The Entity(ies) You are Representing: Iridium Communications Inc. | | |
| 4. Are you testifying on behalf of the Federal, or a State or local government entity? (If “Yes,” skip Item 5 and Item 6.) | Yes | <input checked="" type="radio"/> No |
| 5. Please list any Federal grants or contracts, or contracts or payments originating with a foreign government, that you or the entity(ies) you represent have received on or after January 1, 2020. Only grants, contracts, or payments related to the subject matter of the hearing must be listed. Not applicable, see attached. | | |
| 6. Are you a fiduciary (including, but not limited to, a director, officer, advisor, or resident agent) of any organization or entity that has an interest in the subject matter of the hearing? | Yes | <input checked="" type="radio"/> No |
| 7. Please attach your curriculum vitae to your completed disclosure form. See attached. | | |

Signature: *Kara Lebin Azocar*

Date: 04/19/2026

Please list any Federal grants or contracts, or contracts or payments originating with a foreign government, that you or the entity(ies) you represent have received on or after January 1, 2020. Only grants, contracts, or payments related to the subject matter of the hearing must be listed.

Iridium does not believe it has any contracts related to the subject matter of the hearing, which concerns the modernization of regulations for satellite technologies. Iridium does, however, provide satellite services to the United States Federal Government as well as to governments around the world. Iridium carries out its business operations and government contracting activities in accordance with applicable laws and regulations. This includes strict adherence to U.S. and international export-control and sanctions requirements.

Kara Leibin Azocar

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EXECUTIVE SUMMARY

Accomplished attorney with extensive experience advising on telecommunications law and policy in trade associations, law firms, corporations, and at the Federal Communications Commission. Results driven individual with a proven track record of developing, managing, and achieving policy goals through internal and external coordination. Strategic thinker with practical knowledge of how businesses operate and executives make decisions.

PROFESSIONAL EXPERIENCE

Iridium, McLean, VA

Vice President, Regulatory & Public Policy, May 2023-present

- Manage global policy initiatives concerning spectrum, sustainability, cybersecurity, and other topics
- Advise Senior Executives on regulatory and policy matters and possible effects on the company
- Work closely with business units to achieve compliance, policy, and business goals

GCI Communication Corp., Washington, DC

Senior Counsel, Federal Affairs, Jan. 2022-April 2023; *Regulatory Counsel, Federal Affairs*, Aug. 2015-Dec. 2021

- Managed legal and regulatory aspects of federally funded fiber projects with Alaska Native partners
- Represented GCI at the FCC and on Capitol Hill, including written and oral advocacy
- Advised on and managed the acquisition of spectrum through corporate acquisition, auctions, and leases
- Organized a successful policy initiative to carve Alaska out of the C-Band transition to preserve satellite backhaul

Covington & Burling LLP, Washington, DC

Associate, Communications & Media Practice Group, Aug. 2012-Aug. 2015

- Represented clients in Spectrum Act rulemaking proceedings at the FCC
- Helped media clients navigate the strategic, legal, and policy implications of the 600 MHz auctions
- Counseled clients in transactional matters, including due diligence and regulatory approval
- Advised telco, broadcast, and cable industry clients regarding regulatory compliance

The Wireless Infrastructure Association (WIA), Alexandria, VA

Law Clerk, May-Jun. 2011; *Policy Analyst*, Aug. 2011-Feb. 2012; *Government Affairs Counsel*, Feb.-Aug. 2012

- Represented industry on Capitol Hill, before the FCC, and before state and local regulators
- Informed membership of current and developing federal, state, and local legislative and regulatory issues
- Coordinated with members, localities, and state wireless associations to resolve barriers to deployment
- Advocated for federal siting legislation; developed and executed implementation plan upon enactment

ADDITIONAL EXPERIENCE

United States Court of Federal Claims, Washington, DC

Judicial Intern, Judge Marian Blank Horn, Jan.-May 2011

CTIA—The Wireless Association, Washington, DC

Legal Intern, Regulatory Affairs Department, May-Aug. 2010

Federal Communications Commission, Washington, DC

Legal Intern, Wireless Telecommunications Bureau, Sep.-Nov. 2009

EDUCATION

The Catholic University of America, Columbus School of Law, Washington, DC

Juris Doctor, May 2011, cum laude

Certificate, Institute for Communications Law Studies, May 2011

GPA: 3.509; Top 15%

Honors: Merit Scholarship, 2009-10, 2010-11

Pro Bono Service Certificate of Honors, May 2011

The Dean's Award, April 2010

Activities: Catholic University Law Review, Staff Member 2009-10; Associate Editor 2010-11

Communications Law Students Association, Member, 2009-10, Secretary 2010-11

Jewish Law Students Association, Co-President 2009-10

University of Wisconsin-Madison, Madison, WI

Bachelor of Arts in Political Science and Legal Studies, May 2006

BAR ADMISSIONS & PROFESSIONAL ASSOCIATION

Satellite Industry Association (SIA), Board Member since May 2023

Federal Communications Bar Association (FCBA), Member since 2009

State of Maryland Bar, Member since 2011

District of Columbia Bar, Member since 2013

Virginia Bar, Member since June 2023