

SARAH J. MORRIS

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PROFESSIONAL EXPERIENCE

Waxman Strategies

Managing Director

Jan. 2025 – Present

- Build and oversee new firm technology practice, expected to span a wide range of technology and telecom issues
- Independently manage budget, hiring, and business strategy for practice
- Serve on firm's senior leadership team and support CEO on firm-wide business and management decisions

Department of Commerce, Washington, DC

Principal Deputy Assistant Secretary and Deputy Administrator, NTIA

Sept. 2023 – Jan. 2025

- Oversaw full programmatic portfolio across nearly 800 employee bureau and interfaced regularly with line office Associate Administrators and Directors
- Developed and directed, with Assistant Secretary, bureau priorities and strategy
- Served as primary bureau principal for portfolio that includes \$1.5 billion Wireless Innovation Fund and landmark public safety network FirstNet
- Engaged with Commerce Department leadership and regularly briefed Commerce Secretary on bureau's policy priorities
- Represented bureau in external engagements across number of issues and projects
- Advised NTIA's line-office leadership on management and assisted with senior personnel issues

Senior Advisor to Assistant Secretary and NTIA Administrator Alan Davidson Feb. 2022 – Sept. 2023

- Served as top advisor to Assistant Secretary on large portfolio of broadband access and adoption issues, including \$48 billion in federal grant money for the administration's Internet for All program
- Oversaw implementation of Internet for All efforts across multiple teams, including programmatic, external affairs, and legal
- Liaised on a regular basis with Commerce Department and advisors for broadband and other Internet policy issues
- Supported Assistant Secretary's external engagements from planning to execution
- Reviewed and cleared all external documents and materials related to broadband access and adoption
- Developed briefing materials for Assistant Secretary and Secretary on broadband and other Internet policy issues
- Supported and staffed Assistant Secretary for key interagency and White House meetings

George Washington Law School, Washington, DC

Adjunct Professor, Developments in Telecommunications Law and Policy

Aug. 2017 – May 2024

- Lectured upper level law students on important communications law topics, and explore federal policy debates affecting communications and media sectors
- Developed dynamic course materials reflecting longstanding and evolving telecommunications policy issues

Adjunct Professor of Scholarly Writing, Federal Communications Law Journal Aug. 2016 – Aug. 2023

- Guided second year law students through year-long scholarly note writing process by conducting monthly lectures and engaging one-on-one with students to establish defensible thesis and produce note of publishable quality
- Provided research training and professional mentorship

Georgetown Law School, Washington, DC

Oct. 2022 - June 2023

Adjunct Professor, Communications Law

- Lectured upper level law students on important communications law topics, and explore federal policy debates affecting communications and media sectors
- Developed dynamic course materials reflecting longstanding and evolving telecommunications policy issues

New America's Open Technology Institute, Washington, DC

Executive Director

May 2018 – Feb. 2022

Deputy Director, Director Open Internet Policy, Senior Counsel, Policy Counsel Mar. 2011 – May 2018

- Lead large program in DC think tank focused on the intersection of technology and policy
- Developed and directed strategy on wide range of Internet policy topics, including broadband access and adoption, net neutrality, spectrum policy, data privacy, platform accountability encryption, and government surveillance
- Managed a large, diverse team of researchers, lawyers, technologists, and other staff
- Oversaw an extensive portfolio of research and advocacy outputs
- Lead large, fast-paced advocacy coalitions of diverse Internet policy stakeholders
- Testified before members of Congress on key Internet policy topics
- Hosted, moderated and participated on public panels
- Wrote regularly for a variety of publications with national distribution, and appear in print, radio, and television media
- Provided oversight and legal counsel on appellate litigation for which organization was a party or amicus curiae
- Managed broad fundraising portfolio including foundation and corporate support
- Oversaw program financials, including budgeting, forecasting, and employee allocations
- Served on New America's Senior Leadership Team, advising on key issues across the organization

Media Access Project, Washington, DC

June 2010 – Aug. 2010

Policy Fellow

- Selected as one of 17 fellows from several hundred applicants to work on wide range of tech policy issues
- Supported advocacy efforts relating to network neutrality, media ownership consolidation, competition policy, and broadband access and adoption
- Researched, drafted, and filed comments on variety of Internet law issues
- Attended coalition meetings with public interest allies

Nebraska College of Law, Lincoln, NE

Sept. 2008 – May 2010

Research Assistant for Professor Marvin Ammori

- Researched variety of communications and cyber law topics
- Provided feedback on drafts of journal articles, presentations, and other papers
- Advised on course curricula for telecommunications law, international telecommunications law and cyber law courses taught by Professor Ammori

Nebraska College of Law, Lincoln, NE

Jan. 2009 – May 2009

Student Attorney, Civil Law Clinic

- Represented clients on several civil law topics, including a complex employment case involving multiple clients
- Drafted trial documents and motions, including a successful motion to dismiss

Lamson, Dugan and Murray, LLP, Omaha, NE

May 2007 – Aug. 2008

Summer Associate

- Conducted extensive legal research on a variety of substantive and procedural legal topics
- Assisted attorneys with trials, hearings, depositions and motions, and sat second chair in multiple litigation efforts
- Drafted various trial and appellate level briefs, one of which resulted in a favorable ruling from, and was quoted by, the Nebraska Supreme Court

Office of Senator Ben Nelson, Washington, DC

May 2006 – Aug. 2006

Legislative Intern

- Provided administrative support to Senator's chief-of-staff while administrative staff member was on long-term leave
- Answered front office phones, assisted constituents, and directed incoming calls within office

EDUCATION

Nebraska College of Law, Lincoln, NE

Master of Laws, Space, Cyber, and Telecommunications Law

Thesis Topic: Analyzing the Smart Grid: Privacy, Security, and Network Neutrality Concerns

Juris Doctor

University of Nebraska-Lincoln, Lincoln, NE

Bachelor of Arts

Undergraduate Regents Scholar (full tuition), Peter Kiewit Scholar, Honors Program

Majors: English, Political Science

PROFESSIONAL AFFILIATIONS

Member

- Nebraska State Bar Association
- U.S. Court of Appeals, District of Columbia Circuit
- Federal Communications Bar Association