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6 RE: EXAMINING HEALTH SECTOR CYBERSECURITY

7 IN THE WAKE OF THE CHANGE HEALTHCARE ATTACK

8 TUESDAY, APRIL 16, 2024

9 House of Representatives,

10 Subcommittee on Health,

11 Committee on Energy and Commerce,

12 Washington, D.C.

13

14 The Subcommittee met, pursuant to call, at 10:00 a.m. in  
15 Room 2123 of the Rayburn House Office Building, Hon. Brett  
16 Guthrie [chairman of the Subcommittee] presiding.

17 Present: Representatives Guthrie, Burgess, Latta,  
18 Griffith, Bilirakis, Bucshon, Carter, Pence, Crenshaw, Joyce,  
19 Balderson, Harshbarger, Miller-Meeks, Obernolte, Rodgers (ex  
20 officio); Eshoo, Sarbanes, Cardenas, Ruiz, Kuster, Kelly,  
21 Craig, Schrier, and Pallone (ex officio).

22 Also present: Representatives Pfluger; and Castor.

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23           Staff Present: Sean Brebbia, Chief Counsel; Sarah  
24 Burke, Deputy Staff Director; Abigail Carroll, FDA Detailee;  
25 Corey Ensslin, Senior Policy Advisor; Kristin Flukey,  
26 Professional Staff Member; Seth Gold, Professional Staff  
27 Member; Grace Graham, Chief Counsel; Sydney Greene, Director  
28 of Operations; Nate Hodson, Staff Director; Calvin Huggins,  
29 Staff Assistant; Tara Hupman, Chief Counsel; Lauren Kennedy,  
30 Clerk; Peter Kielty, General Counsel; Emily King, Member  
31 Services Director; Chris Krepich, Press Secretary; Molly  
32 Lolli, Counsel; Gavin Proffitt, Professional Staff Member;  
33 Emma Schultheis, Clerk; Alan Slobodin, Chief Investigative  
34 Counsel; John Strom, Senior Counsel; Jay Gulshen, Senior  
35 Professional Staff Member; Dray Thorne, Director Information  
36 Technology; Caitlin Wilson, Counsel; Lydia Abma, Minority  
37 Policy Analyst; Shana Beavin, Minority Professional Staff  
38 Member; Waverly Gordon, Minority Deputy Staff Director and  
39 General Counsel; Tiffany Guarascio, Minority Staff Director;  
40 and Una Lee, Minority Chief Health Counsel.

41           \*Mr. Guthrie. The Subcommittee will come to order, and  
42 I will recognize myself for five minutes for an opening  
43 statement.

44           Today we will hear from industry experts on healthcare

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45 providers, large and small, about our healthcare  
46 cybersecurity. This is especially important considering  
47 recent events. On February 21, our healthcare system  
48 experienced one of the largest cyberattacks known to date.  
49 Change Healthcare, a subsidiary of UnitedHealth, experienced  
50 a ransomware attack that resulted in substantial disruption  
51 to the healthcare industry.

52 UnitedHealthcare Group took three key systems offline,  
53 impacting claims processing, payment, and billing, and  
54 eligibility verifications. The disruption that ensued caused  
55 patients to go without access to medications or experiencing  
56 higher than expected out-of-pocket costs for these daily  
57 medications.

58 Providers, large and small, went unpaid. And in some  
59 cases, still have not been made whole. And patients  
60 experienced delays accessing care they otherwise would be  
61 eligible to receive.

62 To put this in greater context, Change Healthcare alone  
63 process 15 billion healthcare claims annually that are linked  
64 to providers and hospitals across the country.

65 My office and I have personally heard from constituents  
66 impacted. In one such instance, an independent provider in

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67 my hometown of Bowling Green is still grappling with the  
68 fallout from the attack. His practice is losing staff  
69 because they can't make payroll while systems are getting  
70 back online.

71 I am concerned that we still don't know how much  
72 sensitive information may have been compromised. And I am  
73 committed to continue our work alongside the Department of  
74 Health and Human Services, and our private sector partners,  
75 including UnitedHealth, to assess the damage caused by the  
76 ransomware attack.

77 I am equally committed to working to ensure healthcare  
78 providers are doing all they can to stop these ransomware  
79 attacks in their tracks. These attacks are nothing new to  
80 the healthcare system. According to HHS data, large data  
81 breaches increased by more than 93 percent between 2018 and  
82 2022, with a 278 percent increase in large breaches reported  
83 at HHS Office of Civil Rights involving ransomware from 2018  
84 to 2022.

85 One of the primary drivers of the alarming increase in  
86 ransomware attacks is the payout the perpetrators demand in  
87 exchange for retrieving the stolen information, which in the  
88 case of Change attack, allegedly resulted in a \$22 million

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89 pay date for the sophisticated dark web group ALPHV.

90 The average healthcare data breach now costs an average  
91 of \$10 million which has increased by 53 percent in the past  
92 three years according to a 2023 report by IBM. The federal  
93 government's response to protect agent cyber threats  
94 targeting our healthcare system has been lagging relative to  
95 the serious threat posed by some threats, especially by  
96 adversarial nations.

97 A July 2022 alert, issued by key national security  
98 agencies, underscored this reality, uncovering that a North  
99 Korean State-sponsored ransomware attack targeted assets  
100 responsible for housing, electronic health records,  
101 diagnostic services, and imaging services. Another attack  
102 against an Ohio-based healthcare system led to the  
103 cancellation of surgeries and diverted care for patients  
104 seeking emergency services.

105 The Biden Administration published a national strategy  
106 document last year aligning steps the federal government will  
107 take to bolster cyber readiness. That culminated in HHS  
108 issuing a four-step plan to strengthen our healthcare cyber  
109 defenses in December of last year, including establishing  
110 voluntary sector cybersecurity performance codes, providing

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111 resources to incentivize and implement best practices, and  
112 increasing enforcement in accountability efforts within the  
113 agency.

114 I think we need to be very deliberate when thinking  
115 through the balance of incentives and penalties and  
116 accountability. To be clear, I appreciate the  
117 Administration's continued work in this critical space.  
118 However, I can't help but wonder if we could have avoided the  
119 most recent event if these steps were taken much sooner.

120 While I don't ever believe it is ever too little, too  
121 late, we have our work cut out for us to ensure our  
122 healthcare system is a global leader in cybersecurity and  
123 patient safety, and Americans privacy remains front and  
124 center.

125 I look forward to today's discussion on each of these  
126 important issues.

127 [The prepared statement of Mr. Guthrie follows:]

128

129 \*\*\*\*\*COMMITTEE INSERT\*\*\*\*\*

130

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131           \*Mr. Guthrie. And I will yield back. The Chair will  
132 now recognize the Ranking Member of the Subcommittee, Ranking  
133 Member Eshoo for five minutes for her opening.

134           \*Ms. Eshoo. Thank you, Mr. Chairman. And good morning,  
135 colleagues. Today we're going to discuss the dire need for  
136 stronger cybersecurity measures in the healthcare sector,  
137 following a major cyberattack on Change Healthcare in  
138 February that ground medical claims processing to a halt.

139           Change operates the largest clearinghouse for medical  
140 claims in the United States, and reviews 15 billion, with a  
141 b, medical claims annually. Its network encompasses more  
142 than 900,000 physicians, 118,000 dentists, 33,000 pharmacies,  
143 5,500 hospitals, and 600 labs. Change is a subsidiary of  
144 Optum Insight, which is owned by UnitedHealth Group, a  
145 healthcare behemoth, and among other entities, owns  
146 commercial insurer, UnitedHealth, and PBM Optum Rx.

147           On February 21st of this year, Change disconnected over  
148 100 systems after detecting a cyber within its networks that  
149 likely compromised sensitive patient data. Effects of the  
150 cyberattack reverberated across the country within hours with  
151 hospital, pharmacies, and physician practices losing up to  
152 \$1 billion, with a b, dollars a day.

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153           Today, most systems are back online, and claims  
154 processing is underway again for many providers. But the  
155 full impact of the cyberattack remains to be seen.

156           UnitedHealth hasn't confirmed the volume or type of  
157 patient data that was compromised. It's been reported up to  
158 four terabytes of data may have been stolen, and there are  
159 new, unverified claims that other bad actors also had  
160 possession of the stolen data.

161           On March 13th, the Office of Civil Rights at HHS  
162 announced it would investigate whether UnitedHealth failed to  
163 comply with privacy and security standards under HIPAA. It's  
164 good to know that HHS is also working to address the cash  
165 flow crunch caused by the attack by offering accelerated and  
166 advanced payments. This is very important, and obviously  
167 helpful.

168           UnitedHealth was a target because of its size. It's the  
169 largest health company in the world by revenue. And since  
170 the early 2000s, it's been consolidating healthcare services  
171 under its subsidiary, Optum.

172           The attack shows how UnitedHealth's anti-competitive  
173 practices present a national security risk. Because its  
174 operations now extend through every point of our healthcare



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175 system. The cyberattack laid bare the vulnerability of our  
176 nation's healthcare infrastructure. The healthcare sector is  
177 a hacker's playground because it offers services that people  
178 need and handles a massive amount of medical records which  
179 sell on the dark web for \$60 a pop.

180 At the same time, healthcare organizations do not invest  
181 in cybersecurity. The average hospital spends 6 percent of  
182 their operating budget on information technology and  
183 cybersecurity, a fraction for most health systems grossing  
184 millions in revenue each year.

185 According to the American Hospital Association,  
186 cyberattacks against hospitals increased by 57 percent in  
187 2022. About 90 percent of hospitals have had at least one  
188 data breach. And 45 percent of hospitals experience five or  
189 more in a single year. The average data breach costs  
190 \$11 million resulting from missed revenue and system  
191 upgrades. Cyberattacks also put patients' lives at risk,  
192 delaying needed care, and forcing patients to transfer to  
193 alternate care settings.

194 Despite significant increase in cyberattacks perpetrated  
195 against the healthcare sector, a lesson holds true. We spent  
196 more money cleaning up the mess after it happens, rather than

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197 paying for less inexpensive prevention measures upfront.

198 It's not a question of if a cyberattack will happen. It's a

199 question of when.

200 Healthcare organizations are long overdue to institute

201 strong cybersecurity measures and enhance data security to

202 safeguard patient information. What's taken place should

203 serve as a wake-up call to the healthcare sector.

204 So I look forward to hearing from our witnesses today

205 about how reforms can be implemented without further delay.

206 And with that, I yield back, Mr. Chairman.

207 [The prepared statement of Ms. Eshoo follows:]

208

209 \*\*\*\*\*COMMITTEE INSERT\*\*\*\*\*

210

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211           \*Mr. Guthrie. Thank you. The gentlelady yields back.  
212   And I now recognize the Chair of the Full Committee, Chair  
213   Rodgers, for five minutes for her opening statement.

214           \*Ms. Rodgers. Thank you, everyone, for being here today  
215   to discuss cybersecurity in healthcare and the recent Change  
216   Healthcare cyberattack.

217           While I am disappointed that UnitedHealth Group chose  
218   not to make anyone available to testify today, so that the  
219   Committee and the American people could hear directly from  
220   them about how the specific cyberattack occurred, I will note  
221   UnitedHealth briefed ENC members recently on the matter, and  
222   have committed to testifying at a future hearing.

223           Healthcare cybersecurity was already a concern before  
224   the Change attack. And I look forward to today's discussion  
225   about what the federal government, doctors, hospitals, and  
226   others have done right, and where there is opportunity to  
227   improve the resiliency of the healthcare sector.

228           The Change Healthcare cyberattack is not just the most  
229   recent case of ransomware targeting our healthcare system.  
230   And due to Change's integration with so many of our  
231   healthcare providers and payers, it is still impacting  
232   providers in healthcare organizations across the country.

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233 I have heard concerns from providers, rural hospitals,  
234 and many others, all worried about what this cyberattack  
235 means for them.

236 And just this morning, the Change Health hackers were  
237 posting stolen data from their ransomware attack. There are  
238 still many unanswered questions and lessons to be learned  
239 from this attack.

240 How did this attack gain entry to the Change system?  
241 How can hospitals, doctors, and others best protect  
242 themselves? What are the third parties do our nation's  
243 healthcare providers rely upon, if taken offline, could have  
244 a similar negative impact on the U.S. healthcare system?

245 Healthcare infrastructure is crucial for patients  
246 receiving the care they need. And sadly, this will likely  
247 not be the last breach or ransomware attack that will happen.  
248 Patient data is valuable, and it is housed online. That is  
249 why we must continue to examine healthcare cybersecurity, and  
250 make sure that patient data remains protected.

251 HHS has overall responsibility for ensuring  
252 cybersecurity within healthcare across the United States  
253 federal government. And the Administration for Strategic  
254 Preparedness and Response, or ASPR, has been designated the

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255 one-stop shop responsible for leading and coordinating the  
256 cybersecurity efforts, both within HHS, and external  
257 partners.

258         However, there seems to be multiple offices and agencies  
259 that have some role in cyber response. The Office of Civil  
260 Rights, the HSS Chief Information Officer, the Office of  
261 National Coordinator. And then the most recent response,  
262 CMS, all play a role.

263         As our healthcare system becomes more consolidated, the  
264 impacts of cyberattacks, if successful, may be more  
265 widespread, pulling in even more agencies and offices within  
266 HSS.

267         This Committee has led at examining cybersecurity across  
268 all sectors. In 2019, Congress made explicit that part of  
269 the responsibilities of ASPR is preparedness and response to  
270 cyberattacks.

271         In 2020, a bill led by Dr. Burgess, which passed through  
272 this Committee, encouraged healthcare organizations to adopt  
273 strong cybersecurity best practices. Last Congress, this  
274 Committee worked to give FDA more authority over  
275 cybersecurity of medical devices.

276         And more recently, in the reauthorization of the

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277 Pandemic and All-Hazards Preparedness Act, reported by this  
278 Committee, we made it explicit that cybersecurity should be  
279 considered and prioritized as a part of ASPR's national  
280 health security strategy. And the Energy and Commerce  
281 Committee will continue leading the way and examining this  
282 issue.

283 I hope we can use this hearing today to learn more about  
284 the Change Healthcare cyberattack and the response. Is it a  
285 unique situation? What do providers and patients need to  
286 know and look out for? I don't want this Committee to be  
287 back here in five or ten years after more patients'  
288 healthcare is disrupted by known criminal actors finding  
289 vulnerabilities in cybersecurity of our healthcare system.

290 To prevent that, I look forward to hearing from our  
291 witnesses about what can healthcare learn from other sectors?  
292 Are there more federal authorities HHS needs? What is the  
293 best balance to get better adoption of existing cybersecurity  
294 practices?

295 And I look forward to the discussion, and yield back.  
296 Thank you, Mr. Chairman.

297 [The prepared statement of Ms. Rodgers follows:]

298

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299 \*\*\*\*\*COMMITTEE INSERT\*\*\*\*\*

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301           \*Mr. Guthrie. Thank you. The gentlelady yields back.  
302   And I believe the Ranking Member of the Full Committee is en  
303   route. So we're going to pause for just a couple of minutes  
304   so he has an opportunity to do his opening statement. Your  
305   Caucus meeting went a little long, I hear. So anyway, he is  
306   on his way. So we will give him a couple minutes.

307           So the Chair will now recognize the Ranking Member of  
308   the Full Committee for his opening statement.

309           \*Mr. Pallone. Thank you so much, Mr. Chairman.

310           Today we're discussing health sector cybersecurity in  
311   the aftermath of the cyberattack on Change Healthcare. And  
312   the Committee has a long history of examining the  
313   cybersecurity of critical infrastructure sectors within our  
314   jurisdiction. We have discussed strategies to harden  
315   critical infrastructure, and we have wrestled with the  
316   reality of interconnected information systems within  
317   healthcare, and other sectors, have increased the threat and  
318   potential harms of cyberattacks.

319           However, I don't think that anyone anticipated that  
320   access to care and the financial stability of a variety of  
321   healthcare providers nationwide could be harmed by one single  
322   point of failure. And like most of my colleagues, I have



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323 heard concerns from patients and providers that the attack  
324 created barriers to access to care in my district.

325         For example, in the days following the attack, one of my  
326 constituents in Highlands, New Jersey, who has type 1  
327 diabetes, was told by every pharmacy in his community that he  
328 had to pay up to \$1,200 for a 600-count bundle of glucose  
329 strips, used to test his blood sugar, because none of the  
330 pharmacies could access his Medicare Part D benefits. And  
331 this left him with the impossible choice of trying to come up  
332 with the money to pay for these strips, or potentially face  
333 life-threatening complications from his inability to test his  
334 blood sugar.

335         And he is not alone. Reports from patients and  
336 providers across the country make clear that the aftermath of  
337 the cyberattack forced many to struggle with health impacting  
338 and potentially life-threatening choices. And this must  
339 never happen again as a result of a single cyberattack.

340         It's critical that we take whatever action is necessary  
341 to reduce the risk to our healthcare systems from  
342 cyberattacks, understanding that the health sector will  
343 continue to be an attractive target to cyber criminals and  
344 nation state actors.

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345           And I am interested in learning about what is currently  
346 working, what lessons we have learned in the aftermath of the  
347 Change Healthcare cyberattack, and what is the path forward  
348 in improving the resiliency of our healthcare system.

349           I also want to hear more about whether the requirements  
350 for specific minimum cybersecurity standards are necessary  
351 for certain healthcare entities, and whether consolidation of  
352 health technology companies poses unreasonable risk to our  
353 healthcare systems.

354           As consolidation continues throughout the healthcare  
355 system, I am concerned that there are fewer redundancies in  
356 our system and more vulnerability to the entire system if  
357 entities like UnitedHealth Group are compromised.

358           And I am extremely disappointed, I have to say, that  
359 UnitedHealth Group did not send a representative to today's  
360 hearing. They have a critical perspective and insights into  
361 the existing vulnerabilities of our healthcare system. And  
362 they could also answer some lingering questions we continue  
363 to hear from providers as the response to the attack  
364 continues.

365           And I am particularly interested in questions related to  
366 recent reports of a second ransom demand on Change

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367 Healthcare, and whether any unsecured data was compromised.

368           Yesterday, I joined other bipartisan Committee leaders  
369 in a letter to UnitedHealth Group demanding answers on the  
370 Change Healthcare cyberattack, and its resulting harm on the  
371 U.S. healthcare system. We need answers from the company  
372 because Change Healthcare's platforms touch an estimated one  
373 in three U.S. patient records. And the attack has impacted  
374 94 percent of hospitals nationwide.

375           Despite their absence today, I think we have a great  
376 panel of witnesses that will help us begin to assess lessons  
377 learned from the Change Healthcare cyberattack so we can help  
378 prevent systematic risks from future attacks.

379           And I look forward to hearing your perspectives on the  
380 effect of this cyberattack on our healthcare system, how the  
381 federal government can continue to work with the private  
382 sector to strengthen the cybersecurity across the health  
383 sector, and what additional action is needed to protect our  
384 healthcare system.

385           So with that, Mr. Chairman, I yield that the balance of  
386 my time. Thank you.

387           [The prepared statement of Mr. Pallone follows:]

388

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389 \*\*\*\*\*COMMITTEE INSERT\*\*\*\*\*

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391           \*Mr. Guthrie. Thank you. The gentleman yields back.  
392 That's concludes opening statements. And so I go to witness  
393 statements. So each of you will have five minutes to  
394 summarize your written testimony. And we have the light  
395 system. Those of you that haven't testified before, we have  
396 a green light for four minutes. You have a yellow light for  
397 a minute. And then when you see the red light, it is time to  
398 wrap up.

399           So we appreciate you being here. I will introduce you  
400 all, and then I will go back and call on one at a time.

401           So our witnesses today are Mr. Greg Garcia, Executive  
402 Director for Cybersecurity, Healthcare Sector Coordinating  
403 Council.

404           Mr. Robert Sheldon, Senior Director of Public Policy and  
405 Strategy for CrowdStrike.

406           Mr. John Riggi, National Advisor for Cybersecurity and  
407 Risk, at the American Hospital Association.

408           Mr. Scott MacLean, Board Chair, College of Healthcare  
409 Information Management Executives.

410           And Dr. Adam Bruggeman, Orthopedic Surgeon for Texas  
411 Spine Center. So I appreciate you all for being here. I  
412 know it took a lot of time and effort for you to be here. It

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413 is much appreciated. And I will now recognize Mr. Garcia for  
414 five minutes for your opening statement.  
415

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416 STATEMENT OF GREG GARCIA, EXECUTIVE DIRECTOR FOR  
417 CYBERSECURITY, HEALTHCARE SECTOR COORDINATING COUNCIL; ROBERT  
418 SHELDON, SENIOR DIRECTOR OF PUBLIC POLICY AND STRATEGY,  
419 CROWDSTRIKE; JOHN RIGGI, NATIONAL ADVISOR FOR CYBERSECURITY  
420 AND RISK, AMERICAN HOSPITAL ASSOCIATION; SCOTT MACLEAN, BOARD  
421 CHAIR, COLLEGE OF HEALTHCARE INFORMATION MANAGEMENT  
422 EXECUTIVES (CHIME); AND ADAM BRUGGEMAN, MD, ORTHOPEDIC  
423 SURGEON, TEXAS SPINE CENTER

424

425 STATEMENT OF GREG GARCIA

426

427 \*Mr. Garcia. Thank you, Chairman Guthrie, Ranking  
428 Member Eshoo, and Members of the Committee.

429 My name is Greg Garcia. I am the Executive Director of  
430 the Cybersecurity Working Group of the Healthcare Sector  
431 Coordinating Council. We are an industry-led advisory  
432 council of more than 430 healthcare organizations and  
433 government agencies partnering to protect the health system  
434 from systemic cyber threats.

435 The Change Healthcare attack is, of course, the most  
436 recent and certainly the most appalling and disruptive to  
437 healthcare delivery that we have seen to date.

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438           My statement today will focus not on the technical or  
439 operational aspects of the Change Healthcare cyberattack. I  
440 will leave that to others on this panel. I will offer what  
441 we believe the health sector and our government partners need  
442 to do to get ahead of future incidents and reduce their  
443 likelihood and impact. So allow me to go right to our  
444 recommendations.

445           Our first recommendation is, in fact, just now getting  
446 underway. It's the need to perform a health infrastructure  
447 mapping and risk assessment. This will provide visibility to  
448 those critical services and utilities such as Change  
449 Healthcare, that support the many essential dependencies  
450 across the healthcare ecosystem.

451           Pull up the floorboards and look at the plumbing. See  
452 where the joints are loose and where the leaks are.

453           Second, the government should assess future  
454 consolidation proposals for mergers and acquisitions against  
455 their potential for increased cyber incident and impact risk.

456           Third, hold third-party product and service providers  
457 and business associates to a higher standard of secure by  
458 design and secure by default for technology and services used  
459 in critical healthcare infrastructure.



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460           Fourth, enhance a government-industry rapid response  
461 capability against systemic attacks. Emergency response  
462 recovering business continuity remain ongoing challenges for  
463 private sector and government stakeholders alike.

464           What is envisioned is using government authority to  
465 declare national cyber emergencies, activate catastrophic  
466 national cyber insurance, provide fast financial support,  
467 permit temporary suspension of regulatory chokepoints, and  
468 provide mobile healthcare capability to assist those in dire  
469 need.

470           And this is called for in the health industry  
471 cybersecurity strategic plan which I will introduce in a  
472 moment. And this need is particularly important for the so-  
473 called target rich and cyber poor, the small, rural, critical  
474 access, federally-qualified health centers, public health and  
475 other underserved, under-resourced health entities across the  
476 nation.

477           Fifth, invest in a cyber safety net for those  
478 underserved providers, built on incentives and  
479 accountability. The nation's under-resourced health systems  
480 are the most vulnerable to cyber threats, lacking the funding  
481 and expertise to invest in basic cyber hygiene requirements

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482 or to respond, recover, and return to business after a  
483 crippling event like Change Healthcare.

484 The Sector Coordinating Council has published 27 freely  
485 available cyber best practices to close that gap between  
486 threats and preparedness. But the scarcity of funding and  
487 awareness continue to impede adoption and implementation.

488 Now the HSCC 2025 budget request offers an incentive and  
489 accountability approach modeled after the Promoting  
490 Interoperability Program. It calls for an \$800 million  
491 commitment over two years to certain high-need hospitals to  
492 implement baseline cyber performance goals.

493 After that, if providers don't meet those minimum  
494 standards, penalties will apply. This is incentive followed  
495 by accountability. And we should see how that works.

496 Finally, over the next five years, industry and  
497 government must implement the Health Industry Cybersecurity  
498 Strategic Plan that we published in February. The plan  
499 recommends 10 cybersecurity goals, 12 implementing objectives  
500 over the next five years to get us from critical condition to  
501 stable condition in healthcare cybersecurity.

502 If we make progress against those goals and objectives,  
503 then healthcare cybersecurity will be made easier for

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504 patients and practitioners. Secure design and secure  
505 management of technology and services in a clinical  
506 environment is a shared responsibility.

507 Leaders in the healthcare C-Suite own cybersecurity as  
508 an element of enterprise risk and make it a part of  
509 organizational culture.

510 A cyber safety net is in place to promote cyber equity.

511 Workforce is trained in good cybersecurity, and a 911  
512 Cyber Civil Defense to lead incident response and recovery is  
513 reflexive and always on.

514 I will sum up. Members of the Committee, the health  
515 industry must be sensitized to the imperative that cyber  
516 safety is patient safety. All healthcare stakeholders, that  
517 means providers, payers, medical technology, health IT,  
518 pharmaceuticals, public health and, of course, government are  
519 responsible for cyber safety so that our nation's clinicians  
520 can do their job.

521 If together we achieve these goals, our cyber  
522 adversaries' attempts to victimize the business of saving  
523 lives will become too expensive and too risky.

524 Thank you, members of the Committee. That concludes my  
525 remarks. And I ask that our Health Industry Cybersecurity

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526 Strategic Plan be included in the record.

527 [The prepared statement of Mr. Garcia follows:]

528

529 \*\*\*\*\*COMMITTEE INSERT\*\*\*\*\*

530

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531           \*Mr. Guthrie. Thank you. I appreciate that. We have  
532 that, I think, on our documents list. We appreciate your  
533 testimony.

534           Mr. Sheldon, you are recognized for five minutes for  
535 your opening statement.

536 STATEMENT OF ROBERT SHELDON

537

538           \*Mr. Sheldon. Chairman Guthrie, Ranking Member Eshoo,  
539 and Members of the Subcommittee, thank you for the  
540 opportunity to testify today.

541           Every week, we see news of healthcare entities like  
542 doctor's offices, hospitals, pharmacies, and insurance  
543 providers getting breached or disrupted by cyber threat  
544 actors. Each instance delays essential services \_

545           \*Mr. Guthrie. Mr. Sheldon, would you put your  
546 microphone closer or make sure it's on, I guess?

547           \*Mr. Sheldon. I do.

548           Each instance delays essential services, adds costs,  
549 poses difficult privacy challenges, and introduces  
550 uncertainty into the care of patients. Some attacks against  
551 the sector have led to protracted, debilitating disruptions  
552 with national-level consequences.

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553           Once only theorized, reports are increasing in recent  
554 years of real casualties from these attacks. While I'm  
555 unable to describe any particular breach, I'd like to share  
556 some observations and lessons from CrowdStrike's work  
557 protecting tens of thousands of customers globally, including  
558 many within the healthcare sector.

559           Across these entities, we provide proactive defense  
560 through a variety of technical solutions, incident response  
561 services, and threat intelligence insights.

562           Before proceeding further, I would like to acknowledge  
563 and thank healthcare workers and caregivers. Most enter the  
564 field to treat people, not to become cybersecurity  
565 professionals. Yet, as we have seen, cybersecurity is  
566 absolutely critical to the provision of medical care today.  
567 Many within the field are rising to the challenge, and there  
568 is more we can do as a community to help them.

569           Healthcare is one of the most heavily-targeted critical  
570 infrastructure sectors. Cyber threat actors attempt to  
571 breach these entities for a variety of reasons. ECrime  
572 actors seek to monetize hacking these entities through  
573 ransomware, data extortion, Business Email Compromise, theft  
574 of medical records, and access to banking and payment

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575 information.

576 Nation state actors target the sector seeking  
577 information about specific individuals or broad populations  
578 for espionage purposes, and could leverage disruptive or  
579 destructive attacks to advance geopolitical aims.

580 Recent CrowdStrike research highlights the implications  
581 of threat actors' heightened attention on the sector.  
582 According to our 2024 Global Threat Report, ransomware actors  
583 and data access brokers, in particular, target healthcare.

584 They widely share sensitive data and records, including  
585 patient photos, on dedicated leak sites. And 8 percent of  
586 all interactive intrusions, that is those with a human at the  
587 keyboard, not just a bot or spam, last year impacted  
588 healthcare entities.

589 Healthcare cybersecurity is premised on an absolute need  
590 for continuity of operations. Practitioners in the space are  
591 acutely aware of cyber risks. However, there is a radical  
592 disparity in cybersecurity readiness and outcomes between the  
593 haves and have nots in the field. There are related, but  
594 distinct, challenges with respect to rural healthcare.

595 Healthcare IT environments can be incredibly complex.  
596 As in other sectors, cloud infrastructure is increasingly

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597 common. Internet of Medical Things, or IOMT devices, extend  
598 the attack surface and may not support traditional security  
599 technologies.

600 While some of these systems are cutting-edge, legacy  
601 technologies also remain widely used.

602 The healthcare business environment is also complex.  
603 Significant requirements exist for connectivity, integration,  
604 and/or interoperability between providers, insurers, and  
605 other actors. Electronic Medical Records and virtual  
606 treatment options are widely used.

607 A dynamic business environment means M&A activity is  
608 commonplace.

609 Healthcare is also governed by a challenging regulatory  
610 landscape. Of note, HIPAA HITECH has required security and  
611 breach reporting for more than a decade.

612 CIRCIA requires reporting from entities whose disruption  
613 would impact public health and safety.

614 The new SEC Disclosure Rule applies to publicly-traded  
615 entities within the healthcare space. Regulations are  
616 advancing at the state level and there are now voluntary,  
617 sector-specific Cybersecurity Performance Goals or CPGs.

618 I would like to offer a few recommendations to improve



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619 healthcare cybersecurity outcomes.

620       First, small and medium-sized entities in particular,  
621 including those with resource constraints, should strongly  
622 consider leveraging a trusted Managed Security Services  
623 Provider or MSSP. This type of partnership enables MSSPs to  
624 focus on security and healthcare providers to focus on  
625 healthcare.

626       Resident security talent within user organizations also  
627 saves time and can focus on esoteric security challenges,  
628 like those presented by testing integrating that new IOMT  
629 solutions.

630       Entities in the sector that already have sophisticated  
631 security programs should focus on the frontiers.

632       These include leveraging AI for security-related tasks.

633       Implementing robust identify threat protection  
634 solutions.

635       Adopting a shared services architecture, where  
636 appropriate, to enforce security measures across federated or  
637 associated entities.

638       And addressing concentration risks from overreliance on  
639 one vendor across multiple parts of the enterprise IT  
640 environment.

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641           Policymakers should identify mechanisms to support the  
642 objectives identified above. One often overlooked  
643 opportunity is the use of a tax mechanisms, like credits, to  
644 promote adoption of cybersecurity measures. These could  
645 target selected beneficiaries, like small or rural providers.

646           Policymakers should double down on regulatory  
647 harmonization in light of increasing compliance requirements.

648           Finally, I would like to acknowledge the Full  
649 Committee's efforts under Chairwoman Rodgers and Ranking  
650 Member Pallone to pass federal privacy legislation which has  
651 the potential to simplify breach reporting obligations.

652           Thank you again for the opportunity to testify today,  
653 and I look forward to your questions.

654           [The prepared statement of Mr. Sheldon follows:]

655

656           \*\*\*\*\*COMMITTEE INSERT\*\*\*\*\*

657

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658           \*Mr. Guthrie. Thank you for your testimony.

659           Mr. Riggi, you are recognized for five minutes for your  
660 opening statement.

661 STATEMENT OF JOHN RIGGI

662

663           \*Mr. Riggi. Chair Guthrie, Ranking Member Eshoo, Chair  
664 Rodgers, Ranking Member Pallone, and Members of the  
665 Subcommittee, thank you for the opportunity to testify.

666           My name is John Riggi, and I am the National Advisor for  
667 Cybersecurity and Risk at the American Hospital Association.  
668 Prior to joining the AHA, I served nearly 30 years at the  
669 FBI, including as a senior executive in the Bureau's Cyber  
670 Division.

671           Caring for patients is the top priority for America's  
672 hospitals and health systems. Cyberattacks on the healthcare  
673 sector are attacks on patients.

674           Any cyberattack that disrupts or delays patient care is  
675 a threat-to-life crime. Because of this, hospitals have  
676 invested billions of dollars to defend their networks from  
677 threats that can disrupt patient care. We know, however,  
678 that no organization is immune from cyberattack.

679           On February 21, Change Healthcare was the victim of the

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680 most significant cyberattack on the U.S. healthcare sector  
681 industry. Throughout the incident, AHA's primary focus has  
682 been to support hospitals so they could continue to provide  
683 patient care.

684 But during the early days and weeks following the  
685 attack, it was very difficult to obtain clear information  
686 from Change and its corporate owner, UnitedHealth Group. And  
687 they appeared to minimize the impact of the attack.

688 As a result, patients struggled to get timely access to  
689 care. An AHA survey conducted in March found that 74 percent  
690 of hospitals reported direct patient care impact, including  
691 delays in authorizations for medically-necessary care.

692 There was also significant financial impact, billions of  
693 dollars stopped flowing through the healthcare providers.  
694 This threaten to solvency of our nation's provider network  
695 was a threat to patients. Because providers can't care for  
696 patients if they can't keep their doors open.

697 It remains unclear how long it will take for all of  
698 Change's operations to return to normal. Widespread impact  
699 on the healthcare sector was not completely surprising.

700 That's because Change Healthcare is the predominant  
701 source of more than 100 critical functions that keep the

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702 healthcare sector operating. The company processes  
703 15 billion healthcare transactions annually, and touches one  
704 in every three patient records.

705       When UnitedHealth Group proposed its acquisition of  
706 Change Healthcare in 2021, the AHA wrote to the DOJ to  
707 express significant concerns about this potential  
708 concentration in the market. And during the investigation of  
709 the deal, DOJ uncovered internal Change Healthcare documents  
710 that stating, "The healthcare system, and how payers and  
711 providers interact and transact would not work without Change  
712 Healthcare.'"

713       The past two months have shown just that. As a part of  
714 the acquisition, Change Healthcare is now part of  
715 UnitedHealth Group, the number five company on the Fortune  
716 500 list. United brought in more than \$370 billion in  
717 revenue and \$22 billion in profit in 2023. Despite their  
718 immense resources, UnitedHealth Group did not do enough for  
719 the healthcare providers to mitigate the financial impact of  
720 this attack.

721       Ask AHA wrote to the company in early March, their  
722 initial financial assistance program was not even a Band-Aid  
723 on the problem. Many providers had no choice but to drain

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724 their cash reserves or take out private loans at high  
725 interest rates to continue providing care for patients.

726         Meanwhile, the federal government did not step in for  
727 weeks. Needed flexibilities under Medicare were not  
728 immediately available. It took 18 days for CMS to begin  
729 allowing providers to apply for advance and accelerated  
730 payments.

731         To be clear, hospitals and health systems kept providing  
732 care. Even as no money was coming in the door, patients  
733 were. It is critical that Congress provide additional  
734 authority for advance accelerated payments that will allow  
735 CMS to be more responsive to the needs of providers during  
736 future emergencies.

737         Is also important to note that hospitals are not the  
738 primary source of cyber risk facing the healthcare sector. A  
739 review of the largest healthcare data breaches in 2023 shows  
740 that over 95 percent were related to business associates in  
741 other nonhospital healthcare entities.

742         The AHA strongly supports voluntary cybersecurity  
743 performance goals such as those announced in January by HHS.  
744 In fact, the AHA helped lead the development of those  
745 practices. But to make meaningful progress in the war on

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746 cybercrime, Congress and the Administration should focus on  
747 the entire healthcare sector, not just hospitals.

748         And we must not lose sight of the root cause of most  
749 cyberattacks, foreign hackers protected by hostile nation  
750 states. The AHA stands ready to work with Congress and all  
751 stakeholders to fight cybercrime and the devastating impacts  
752 it can have on the healthcare sector and our patients.

753         If this attack has taught us anything, it is this. What  
754 we need is a whole-nation approach to protect patients,  
755 providers in America from these devastating cyberattacks.  
756 Thank you.

757         [The prepared statement of Mr. Riggi follows:]

758

759 \*\*\*\*\*COMMITTEE INSERT\*\*\*\*\*

760

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761           \*Mr. Guthrie. Thank you for your testimony. The Chair  
762 will now recognize \_ do you go by MacLean or MacLean?  
763 MacLean. And so we say in Kentucky, I have McLean County in  
764 my District. So yeah, thank you. So Mr. MacLean, you are  
765 recognized for five minutes.

766 STATEMENT OF SCOTT MACLEAN

767

768           \*Mr. MacLean. Good morning, Chairman Guthrie, Vice  
769 Chair Bucshon, Ranking Member Eshoo, and Members of the  
770 Subcommittee. My name is Scott MacLean. I am the Board  
771 Chair for the College of Healthcare Information Management  
772 Executives, or CHIME, and also the Senior Vice President and  
773 Chief Information Officer for MedStar Health here in the  
774 Washington D.C. Region.

775           I am grateful for the opportunity to represent CHIME's  
776 membership here in today's hearing.

777           CHIME is an executive organization dedicated to serving  
778 CIOs and other senior healthcare IT leaders in diverse  
779 healthcare provider settings nationwide. Our members are  
780 among the nation's foremost health IT experts and are doing  
781 their best to navigate an increasingly risky cybersecurity  
782 landscape, a job that has become drastically complicated.



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783 CHIMES members represent provider organizations of  
784 varying sizes across the nation, including large not-for-  
785 profit hospital systems, community hospitals, for-profit  
786 hospitals, small and rural hospitals, long-term care  
787 facilities, and critical access hospitals.

788 As we have discussed, on February 21st of this year,  
789 Change Healthcare discovered that a threat actor gained  
790 access to one of their environments. This is the largest  
791 cyberattack on our sector to date, much larger than the  
792 WannaCry event experienced several years ago.

793 It has and continues to interrupt patient care. And the  
794 financial impact on our members has been significant. The  
795 scale and repercussions of the cyberattack cannot be  
796 underestimated.

797 Following the attack there was a dearth of information  
798 and our members found themselves navigating in the dark,  
799 unsure of where to turn for help.

800 While we continue to work towards interoperability, this  
801 incident has demonstrated our vulnerability to cyberattacks.  
802 We must continue to move away from a mentality that punishes  
803 those who have been victimized by malicious actors and  
804 criminals.

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805           Cybersecurity is a shared responsibility. However,  
806 without additional federal assistance, the healthcare and  
807 public health sector is limited in what we can do.

808           In preparation for this hearing, CHIME conduct a survey  
809 of some of our members to better understand the ongoing  
810 significance of this attack. These results are unnerving.  
811 And additional findings are in our written testimony.

812           In assessing the impact of the Change cyber incident on  
813 patient care, 40 percent reported patient care was somewhat  
814 impacted, 25 percent said moderately impacted, 15  
815 significantly impacted, 5 percent extremely, and only  
816 13 percent claimed no impact to patient care.

817           When asked about other consequences, our survey found  
818 that 85 percent experience detrimental influences on their  
819 claims, 81 percent suffered setbacks in reimbursement,  
820 75 percent grappled with disruptions to their revenue cycle,  
821 and 71 percent encountered issues with claims submission.

822           Given the outsized toll this cyber event has taken on  
823 our hospitals and healthcare systems, we respectfully submit  
824 the following three main areas of focus for consideration by  
825 the Subcommittee.

826           First, organization of cybersecurity and greater support

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827 for our sector is needed. CHIME supports minimum standards  
828 for cybersecurity best practices, coupled with incentive-  
829 based federal funding.

830 A federally-sponsored catastrophic cyber insurance  
831 program is needed to help healthcare providers offset the  
832 extremely high cost of coverage. Incentives for education  
833 and training programs are needed to shore up our workforce in  
834 this area.

835 And, an All Hazards designation is needed to facilitate  
836 access to more federal resources when major incidents like  
837 the Change Healthcare cyberattack occur.

838 Second, cybersecurity must be a shared responsibility  
839 and not all organizations are equally able to respond to such  
840 an incident.

841 Importantly, managing third-party risk must be a shared  
842 responsibility. The number of technological factors and  
843 undiscovered vulnerabilities outside of a provider's control  
844 is significant.

845 It is an enormous challenge for our sector, and it  
846 cannot be solved by imposing costly mandates on providers.  
847 We understand providers must do their part. If we are going  
848 to move the small and underserved resources forward, funding

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849 for them must be prioritized.

850 With the healthcare sector only as strong as its weakest  
851 link, it is imperative that the federal government prioritize  
852 programs dedicated to aid small and under resourced hospitals  
853 and healthcare systems, including long-term, post-acute care  
854 providers who never received the high-tech funding as  
855 incentive for the HR adoption.

856 Third, greater transparency is needed when an  
857 organization experiences a cyber incident. Safe harbors to  
858 foster information sharing should be established. Victimized  
859 organizations are fearful that by sharing details, it will  
860 open them up to regulatory and liability risks.

861 Enacting safe harbors for information sharing will  
862 benefit our sector. Our sector also needs a federally-driven  
863 playbook. We need to know who to call during a cyber  
864 incident, and we must have a clear pathway to the federal  
865 front door at HHS.

866 In conclusion, I thank the Subcommittee for the  
867 opportunity to share our experience. And look forward to  
868 answering your questions.

869 [The prepared statement of Mr. MacLean follows:]

870

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871 \*\*\*\*\*COMMITTEE INSERT\*\*\*\*\*

872

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873           \*Mr. Guthrie. Thank you. I appreciate your testimony.

874           Dr. Bruggeman, you are recognized for five minutes.

875   STATEMENT OF ADAM BRUGGEMAN

876

877           \*Dr. Bruggeman. Chairman Guthrie, Ranking Member Eshoo,  
878 and distinguished Members of the Committee, thank you for the  
879 opportunity to testify today on this critical topic in our  
880 health care system.

881           My name is Dr. Adam Bruggeman, and I am a board-  
882 certified orthopedic spine surgeon from San Antonio, Texas.  
883 I am here to share my firsthand experience with the Change  
884 Healthcare cyberattack and the impact it has had on physician  
885 practices beginning in February of 2024.

886           Change Healthcare serves as a clearinghouse that  
887 processes and submits medical claims to insurers on behalf of  
888 health care providers. When the healthcare cyberattack  
889 occurred, it caused Change Healthcare to shut down. It  
890 affected all practices' ability to send claims early in the  
891 lifecycle, and forced physicians to hold claims until  
892 alternative options were established.

893           Even though we have restored access to many insurers, my  
894 practice still must spend time manually recording each

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895 deposit into our bank account with individual insurer  
896 websites. And after all of this, insurers are, in some  
897 cases, still rejecting claims due to a lack of timely filing.

898 The Change outage was disruptive to the business of my  
899 practice, but most importantly, it was disruptive to my  
900 patients. Some received bills erroneously. My support staff  
901 had to spend countless hours trying to figure out which  
902 patients owed money, which did not. Every minute my staff  
903 spends trying to reconcile ERAs with received payments,  
904 assessing which patients received incorrect bills,  
905 resubmitting prior authorizations is time taken away from  
906 patient care.

907 The attack has exposed the vulnerabilities in our health  
908 care system and the disproportionate burden placed on  
909 physician practices by insurers, government payors, and  
910 third-party vendors.

911 As we move forward from this attack, a significant focus  
912 will be placed on cybersecurity and data protection, and  
913 rightly so. As physicians, we must be able to sit in the  
914 room with a patient, document what is happening with their  
915 health, and trust that our documentation is safe and secure.

916 With the desire to continue shifting from fee-for-

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917 service arrangements to value-based care, the amount of  
918 patient information that physicians will have to track to  
919 share among different practices will only increase, leaving  
920 patient information even more exposed than it is today.

921 The average physician practice has only a few weeks to a  
922 months' worth of cash on hand in their practice.

923 Insurers like UnitedHealth Group have plenty of data to  
924 understand the usual charges from and payments to a practice  
925 in a typical week. There is little to no reason why insurers  
926 could not have continued to make weekly payments based on the  
927 physician's unique history, then reconciled once the  
928 clearinghouse outage was resolved. Recall that insurers are  
929 paid premiums in advance of care and have the money on hand.

930 My concern that cyber threats will drive further  
931 consolidation is not just hypothetical. We are seeing this  
932 play out as a direct result of the February attack. For  
933 practices whose cashflow was completely cut off and whose  
934 cash reserves were spent dry, the financial relief offered by  
935 CMS and Optum, the parent company of Change Healthcare, and a  
936 subsidiary of UnitedHealth Group, was slow to arrive. It was  
937 complicated, and it was insufficient.

938 To add insult to injury, some of these practices were



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939 purchased by Optum during the crisis. There were even  
940 reports of Optum using the financial emergency caused by the  
941 cyberattack on its own subsidiary as legal justification to  
942 expedite its acquisition of physician practices.

943 I find it hard to believe that Optum could not have  
944 found other ways to support those practices rather than  
945 buying them at a discount and further consolidating that  
946 market.

947 For its part, Congress should clarify the agencies'  
948 authority to respond to future disruptions so that impacted  
949 parties do not lose precious time waiting for guidance.

950 Congress should seize this opportunity presented by the  
951 recent cybersecurity incident to thoroughly examine whether  
952 the growing consolidation within a U.S. health care market  
953 truly serves the best interests of patient care.

954 Allowing physicians to practice in the setting that is  
955 best for them, their patients, and their broader community  
956 should be the hallmark of our United States health care  
957 system.

958 Instead, the increase in administrative burden,  
959 including the new threats of any potential cyberattacks,  
960 makes such events catastrophic for far too many providers.

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961 I urge the Committee to act and work towards solutions  
962 that ensure the stability and security of our health care  
963 infrastructure.

964 Thank you for your attention on this critical matter.

965 [The prepared statement of Dr. Bruggeman follows:]

966

967 \*\*\*\*\*COMMITTEE INSERT\*\*\*\*\*

968

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969           \*Mr. Guthrie. Thank you. I appreciate your testimony.  
970 That concludes all witness testimony. We will now move into  
971 the questioning period where each Member will have five  
972 minutes to ask questions. And I will begin by recognizing  
973 myself for five minutes to begin the questioning.

974           So first, Mr. Riggi, we need to appropriately address  
975 the cyber vulnerabilities. And I know the Biden  
976 Administration has put out a plan to bolster our ability to  
977 detect. So how can we appropriately address cyber  
978 vulnerabilities with the hospital systems without forcing the  
979 systems to spend significant resources on complying with the  
980 HHS mandates?

981           \*Mr. Riggi. Thank you, Chair. I think part of the  
982 solution starts outside the hospital. First, it starts with  
983 ensuring that the technology we employ in our hospitals is  
984 secure by design, and secure by default.

985           As the White House has promoted this initiative which  
986 the AHA strongly supports. After all, hospitals do not write  
987 our own operating system code. We don't build our own  
988 medical devices. We buy them from third parties. So  
989 starting with better secure technology I think is  
990 fundamental.

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991           And then ensuring that the third parties we deal with,  
992           such as UnitedHealth Group, employ cybersecurity best  
993           practices themselves. So securing our entire ecosystem.

994           And then, once focused on the hospitals, we then begin  
995           to approach this in a layered defensive measure, employing  
996           all those voluntary cybersecurity performance goals that were  
997           published in January.

998           But ultimately, understanding that no organization will  
999           be immune, and ensuring we have redundancy and resiliency for  
1000          our mission-critical and life-critical services.

1001          \*Mr. Guthrie. I have another question, Mr. Riggi. I  
1002          know there is a 2024 GAO report about the number of  
1003          cyberattacks. And we know for sure that one was perpetrated  
1004          by North Korea State sponsors.

1005          So what are the vulnerabilities \_ and if anybody else  
1006          would like to ask it \_ but, Mr. Riggi, we know that we have  
1007          dark web people doing it. What is the comparison between the  
1008          dark web versus state-sponsored terrorism?

1009          \*Mr. Riggi. So generally, the hackers do fall into  
1010          those two type of groups, criminal, rogue actors, and nation  
1011          state-supported actors.

1012          Certainly those that are supported or sponsored by

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1013 nation states can be far more dangerous because they have the  
1014 access to the entire intelligence apparatus and the resources  
1015 of a nation state. So they could be significantly more  
1016 dangerous, specifically those associated with Russia, China,  
1017 and North Korea, and \_

1018 \*Mr. Guthrie. Well, the dark webs are looking for  
1019 paydays. And then these others are trying to make our system  
1020 vulnerable. Does anybody else want to comment on that that  
1021 has some experience with the dark web versus the nation  
1022 state? Anybody?

1023 Fine. We can go to the next question. Mr. Sheldon?

1024 \*Mr. Sheldon. I can jump in briefly. So yeah, it is a  
1025 case that there is a huge part of the ecosystem that is there  
1026 to monetize hacking. And you see the dark web is a place  
1027 where threat actors can coordinate to do that. And there is  
1028 a lot of organization in these communities at this point  
1029 where people do different elements of a breach, and different  
1030 aspects of monetization of a breach.

1031 For nation state actors, very frequently, they will work  
1032 independently, and they will work to advance geopolitical  
1033 aims. This is where we see espionage. This is where we see  
1034 destructive attacks.

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1035           It is the case with North Korea that they also work on  
1036           currency generation because of how they tend to fund their  
1037           defense and military institutions, that you see them engaging  
1038           in what looks outwardly like criminal activity. But it's  
1039           actually associated with the states. That one is a little  
1040           bit unique among nation state actors.

1041           \*Mr. Guthrie. Thank you. I appreciate that.

1042           So, Mr. Garcia, the Biden Administration has released a  
1043           national cybersecurity strategy last year. And recently  
1044           stated that HHS would issue voluntary healthcare and public  
1045           health sector cybersecurity goals.

1046           So my question is why are we just now focusing on this  
1047           issue? And could these performance goals and greater  
1048           information sharing with private sector partners, which the  
1049           Administration wants to do, have avoided this Change attack?  
1050           And what lessons can be learned from Industries on how better  
1051           to protect?

1052           \*Mr. Garcia. Yes, good question, Mr. Chairman.

1053           We are not just getting started with this issue. And,  
1054           in fact, there was a joint HHS Health Sector Council Best  
1055           Practice first published in early 2019 called the Health  
1056           Industry Cybersecurity Practices or HICP. You can say HICP.

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1057           It prescribes 10 major best practices, particularly for  
1058 health providers that all health providers need to do. And  
1059 it started out as, and it remains, a voluntary best practice.

1060           Now, HHS is taking pieces of that and proposing cyber  
1061 performance goals, minimum controls.

1062           \*Mr. Guthrie. So I'm about out of time. So would it be  
1063 interesting, were the 10 best practices in place at Change or  
1064 were there some vulnerability within those 10 that you \_

1065           \*Mr. Garcia. Good question. I don't have visibility  
1066 into their cyber risk management programs. But more and  
1067 more, we are seeing uptake in implementation of the HICP  
1068 cyber performance controls.

1069           And HSS now is proposing in its budget to make some of  
1070 those actually mandatory on health providers.

1071           \*Mr. Guthrie. Thank you. My time has expired. And I  
1072 will recognize the Ranking Member for five minutes for  
1073 questions.

1074           \*Ms. Eshoo. Thank you, Mr. Chairman, and thank you to  
1075 each one of you, our witnesses, today. I think your  
1076 statements, both written and oral, have been highly  
1077 instructive.

1078           Mr. Riggi, you stated that hospitals and health systems

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1079 have invested billions of dollars to protect patient data and  
1080 defend their networks against cyberattacks. If all this  
1081 money was invested to bolster their infrastructure, how is it  
1082 that these healthcare organizations are still so clearly  
1083 vulnerable to cyberattacks?

1084         You also argue that the federal government should be  
1085 responsible for helping hospitals against these attacks. How  
1086 much would that cost the federal government? I am sure you  
1087 have some penciling out of that.

1088         And explain to the Committee Members why that should be  
1089 the federal government's responsibility.

1090         \*Mr. Riggi. Thank you for your question. Yes. The  
1091 hospitals do, in fact, spend billions of dollars to protect  
1092 their networks. But as we have increased our digital  
1093 healthcare utilization of network and Internet-connected  
1094 technology, ultimately, to improve patient outcomes and save  
1095 lives, that has resulted in an expanded digital attack  
1096 surface and often \_

1097         \*Ms. Eshoo. Why is there a nexus between the two?

1098         \*Mr. Riggi. As we expand, the technology that we are  
1099 using often has technical vulnerabilities in it that come to  
1100 us from our third-party technology providers. Which our



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1101 adversaries are constantly scanning the technology to  
1102 identify these vulnerabilities and develop malware to attack  
1103 our networks.

1104 \*Ms. Eshoo. And what about the money?

1105 \*Mr. Riggi. In terms of the government's money?

1106 \*Ms. Eshoo. Mm-hmm.

1107 \*Mr. Riggi. Yes. It would probably require, I'm sure,  
1108 significant expenditure from the government. But ultimately,  
1109 these hackers are based overseas, sheltered by hostile nation  
1110 states which absolutely pose a risk to national security and  
1111 broad public health and safety.

1112 \*Ms. Eshoo. Do you think what the President has placed  
1113 in his budget suffices?

1114 \*Mr. Riggi. In terms of the CPGs, the 1.3 billion, we  
1115 believe at this point, that is far from sufficient. In fact,  
1116 woefully sufficient given the 6,000 hospitals that would have  
1117 to utilize that money.

1118 \*Ms. Eshoo. Mr. Sheldon, you work with large entities  
1119 in the healthcare sector to improve their cybersecurity  
1120 practices. Were UnitedHealth's cybersecurity standards  
1121 adequate to protect sensitive patient information in your  
1122 view?

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1123           And if UnitedHealthcare were your client, what would  
1124 your recommendations be to them?

1125           \*Mr. Sheldon. Thank you for the question.  
1126 Unfortunately, I can't address a particular breach. I can  
1127 say, though, some of the best practices that we see used by  
1128 people in this sector, and other sectors, are the usage of a  
1129 managed security services provider.

1130           That is a very common thing at this point that helps  
1131 organizations manage threats that are general, that target  
1132 the enterprise. So that people who work on specific threats  
1133 to the sector can apply that insight and interview a business  
1134 process about esoteric endpoints like medical devices and  
1135 things like that. And really work on risk management plans  
1136 to focus on the problem. So that's a good one.

1137           \*Ms. Eshoo. I don't know whether you can answer this or  
1138 not. But there are two things about cybersecurity. One is  
1139 the investment of a system. And I don't know how much  
1140 confidence I have in hospitals buying the right thing, number  
1141 one.

1142           But the other is, is whatever system you set up, you  
1143 have to keep it up. It is not just installing the system and  
1144 that you can waltz off with all the confidence in the world

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1145 that you're covered. Do you have any sense of what those two  
1146 are across the country?

1147 \*Mr. Sheldon. Thank you. One thing that we say in the  
1148 security community all of the time is that security is a  
1149 process. It's not a destination. And we really emphasize  
1150 that point because it's not the case that you can just pay  
1151 for security one time, and then set the problem aside.

1152 It's something that you really have to have a mature  
1153 program that assesses constantly different changes in light  
1154 of different threat activity and different technology  
1155 changes.

1156 \*Ms. Eshoo. Thank you.

1157 \*Mr. Sheldon. So that's the most important thing, is  
1158 to \_

1159 \*Ms. Eshoo. Right.

1160 \*Mr. Sheldon. \_keep focused on it at a high level.

1161 \*Ms. Eshoo. Mr. Garcia, welcome. Mr. Garcia is my  
1162 constituent. He is a graduate of Palo Alto High School so  
1163 it's great to see you. It's always a source of pride to a  
1164 Member when one of their constituents is testifying so \_

1165 \*Mr. Garcia. Go Vikings.

1166 \*Ms. Eshoo. Yes, yes, yes. Do you think that the

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1167 President's budget proposal is sufficient?

1168 \*Mr. Garcia. I agree with Mr. Riggi that it is going to  
1169 need a lot more than that. But I think it's a good place to  
1170 start to see where we find the match between an appropriate  
1171 amount of funding, particularly for the small, underserved  
1172 providers, and minimum accountability requirements. But they  
1173 have to go hand in hand.

1174 \*Ms. Eshoo. Well, my time is expired. I want to thank  
1175 each one of you. As I said, both your written and your oral  
1176 testimonies are helpful to us. Thank you.

1177 \*Mr. Guthrie. Thank you. The Gentlelady yields back.  
1178 The Chair recognizes the Chair Rodgers for five minutes for  
1179 questions.

1180 \*Ms. Rodgers. Mr. Garcia, the government accountability  
1181 office has a number of recommendations for HHS on how to  
1182 better coordinate and collaborate. Some of those  
1183 recommendations are still open.

1184 Do you see a clear lead on cybersecurity within HHS, and  
1185 has coordination and collaboration within the department and  
1186 with industry improved over time?

1187 \*Mr. Garcia. A very good question. The answer to your  
1188 second question is yes. It is improving. When we organized

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1189 the cyber working group back in 2017, I will say the agency  
1190 was not well organized to prioritize cybersecurity, nor to  
1191 coordinate all of those operational divisions that you  
1192 mentioned in your opening statement.

1193 I think ASPR, through the direction of the Secretary's  
1194 office, the Deputy Secretary's office, has done a lot over  
1195 the past couple of years to get that level of coordination.  
1196 The challenge, of course, is you have so many operational  
1197 divisions that answer to different statutory authorities.

1198 And cybersecurity has not traditionally been a part of  
1199 their statutory authority other than OCR having its HIPAA  
1200 Breach enforcement authority.

1201 So it is hurting a lot of cats, but we are seeing over  
1202 the past couple of years a much more coherent and forward-  
1203 leaning approach by HHS to partner with us. Because we are  
1204 not slowing ourselves. We are not slowing down on the industry  
1205 side.

1206 \*Ms. Rodgers. Do you see a clear lead?

1207 \*Mr. Garcia. ASPR.

1208 \*Ms. Rodgers. Okay. Thank you.

1209 Mr. Sheldon, as part of your work to respond to cyber  
1210 threats across all different industries and sectors, are

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1211 there lessons other sectors such as financial services have  
1212 learned that need to be applied to healthcare?

1213 And in your view, has adoption of prevention measures  
1214 been driven more by incentives or by threat and penalties?

1215 \*Mr. Sheldon. Thank you. Some of the key practices  
1216 that we see across major sectors that help drive down  
1217 cybersecurity attacks are use of managed security services,  
1218 use of zero trust architecture, use of Next Generation SIEM,  
1219 endpoint detection and response. And I could list a number  
1220 of other types of technologies.

1221 The entities and sectors that are best situated to  
1222 defeat threats have mature security programs that test these  
1223 technologies they develop. Because they do develop over time  
1224 and implement ones that will work for them. So it is a  
1225 challenging process, but having cybersecurity performance  
1226 goals that are based on the sector, help people really focus  
1227 on the things that are going to have high leverage for that  
1228 sector specifically, including for problems that are specific  
1229 to that sector.

1230 \*Ms. Rodgers. Okay. Thank you.

1231 Mr. MacLean, in your testimony, you highlight the  
1232 recommendation by the Health Sector Coordinating Council that

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1233 certain high-impact cyber and ransomware attacks to be  
1234 designated as All Hazards incidences such as to activate a  
1235 FEMA response to relate its support services.

1236 Can you share the rationale as to why the recommendation  
1237 was specific to a FEMA designation as opposed to a public  
1238 health emergency or a relevant state emergency declaration?

1239 \*Mr. MacLean. Thank you, Chair Rodgers. We talked  
1240 about this, and I think FEMA is an example of one way the  
1241 federal government could help respond. We did not feel that  
1242 it would be the recommendation for a public health emergency  
1243 unless the incident carried on to impact public health by  
1244 providers not being available for a long period of time.

1245 We do feel like there is a need for, as I mentioned in  
1246 my testimony, an immediate response. A place where we can  
1247 broker information safely and securely, have discussions with  
1248 all the parties that are available, and support from the  
1249 various governmental agencies.

1250 \*Ms. Rodgers. Okay. Thank you.

1251 Mr. Garcia, would you also comment on that question?

1252 \*Mr. Garcia. Yes, absolutely. The All Hazards piece is  
1253 a part of it. That we know that there are many instances  
1254 where there are blended threats. There is a severe weather

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1255 event that goes through a region at the same time that a  
1256 cyberattack is impacting various organizations.

1257 So what is the government's emergency response  
1258 capability? You know, FEMA and the Stafford Act being able  
1259 to declare a national emergency is one example. The Hospital  
1260 Preparedness Program is another one which is specifically for  
1261 severe weather events and other catastrophes like that.

1262 But we need to be thinking proactively about how  
1263 cybersecurity is a risk management imperative the same way  
1264 that physical security is. And however we architect a  
1265 government response program, that needs to be part of that  
1266 calculus.

1267 \*Ms. Rodgers. Okay. Thank you. Thank you all for  
1268 being here. I appreciate your insights. I yield back,  
1269 Mr. Chair.

1270 \*Mr. Guthrie. Thank you. The Chair yields back. And  
1271 the Chair recognizes Ranking Member for five minutes for  
1272 questions. Ranking Member Pallone is recognized.

1273 \*Mr. Pallone. Thank you, Mr. Chairman.

1274 I have mentioned briefly in my opening the difficulty my  
1275 constituent had in accessing his prescription test strips in  
1276 the aftermath of the cyberattack.



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1277           Let me ask Dr. Bruggeman and then Mr. Riggi. Can you  
1278 each briefly describe other disruptions to patient care as a  
1279 result of the cyberattack on Change Healthcare?

1280           We'll start with Dr. Bruggeman.

1281           \*Dr. Bruggeman. Sure. You know, I think the biggest  
1282 issue for our patients has been the financial uncertainty.  
1283 Receiving bills that they are not clear. Part of the process  
1284 that Change Healthcare provides for us is a communication as  
1285 to why they deposited money in our bank account. But we  
1286 don't get that communication anymore. We simply get a  
1287 deposit, and we are unable to balance our checkbooks.

1288           And as a result of that, patients receive bills that  
1289 state that they owe their full and owed amount, and then they  
1290 call, and they are frustrated and concerned. And that is not  
1291 really what we want to be.

1292           We want to have a good relationship with our patients  
1293 and that disrupts that relationship. And that has  
1294 significantly disrupted patient care.

1295           \*Mr. Pallone. Thank you. Mr. Riggi.

1296           \*Mr. Riggi. Thank you. Initially, we did receive  
1297 reports that there were disruptions to patient care in the  
1298 form of simply verifying they had insurance or pre-

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1299 authorizations for elective surgeries. And prescriptions, we  
1300 understand, were significantly disrupted, at least in the  
1301 initial phases, including at the military's TRICARE  
1302 pharmacies.

1303 So those prescriptions, the pre-authorizations, the  
1304 insurance verifications certainly caused some delay and  
1305 disruption for a number of weeks, at least initially.

1306 \*Mr. Pallone. And just tell me or explain why the  
1307 attack on Change Healthcare resulted in such nationwide  
1308 impacts, if you will.

1309 \*Mr. Riggi. Clearly, Change Healthcare, the  
1310 consolidation of Change, United, and Optum created this  
1311 consolidation of mission-critical services. And ultimately,  
1312 that created a consolidation of risk that the entire  
1313 healthcare sector was exposed to.

1314 Even in the early days, it was unclear at how so many  
1315 interconnections existed between Change and clearinghouses.  
1316 So hospitals may have had a relationship with one entity,  
1317 believing they were not connected to Change or United, only  
1318 to find that entity used Change as their clearinghouse.

1319 So that consolidation of services and our  
1320 interconnectivity resulted in this widespread impact.

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1321           \*Mr. Pallone. Well, I would like to understand a little  
1322 more about the implications of consolidation patients, right?  
1323 So in this case, the disruption in patient care that resulted  
1324 from this cyberattack, raises a lot of questions about the  
1325 heightened risk posed by consolidation of health technology  
1326 services within a single company.

1327           But in addition, to better understanding how  
1328 consolidation technology vendors are affecting the healthcare  
1329 sector, we also have to ensure the providers have the  
1330 cybersecurity protections in place to address attacks that  
1331 target them directly.

1332           So let me go to Mr. MacLean. How can Congress help  
1333 providers reduce their cybersecurity risks and  
1334 vulnerabilities, if you will?

1335           \*Mr. MacLean. Sure. Thank you, Ranking Member. As  
1336 Mr. Riggi pointed out in his testimony, that our providers  
1337 spend a significant amount of money every year to protect  
1338 ourselves. And there are very good frameworks there, NIST  
1339 and the CPGs aforementioned.

1340           And we invest in technical controllers like firewalls  
1341 and antivirus software, physical controls, locking up data  
1342 centers and data closets, administrative controls like

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1343 policies, and behavioral controls like phish tests on our  
1344 associates.

1345         So it is a situation where the federal government can  
1346 help us because I believe the latest numbers about health  
1347 care margins we have seen healthcare providers coming out of  
1348 the pandemic with still very limited margins. And so limited  
1349 ability to invest.

1350         And so I think a public-private partnership, similar to  
1351 the HITECH Act with incentive funding to be able to help us  
1352 make larger investments in these areas to grow out our  
1353 defenses.

1354         I think if you go to any cybersecurity conference, you  
1355 are going to hear that it's not if you get hit, it's when you  
1356 get hit. And so we are also focused on response and  
1357 preparedness. We have talked about that some here.  
1358 Communication, making sure that data are backed up and  
1359 available to be able to be restored in such an event.

1360         And I think we have got an opportunity to work together  
1361 again, under an incentive-based program like the HITECH Act  
1362 to be able to help particularly \_ we talk about small  
1363 providers.

1364         And when we talk about small, we mean not just small,

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1365 but also under resourced whether it's a small practice or if  
1366 it's a community hospital or a critical access hospital that  
1367 doesn't have the same resources a large provider. This is an  
1368 area where we really need to invest, particularly in the care  
1369 continuum, the long-term, post-acute facilities that didn't  
1370 get funding during HITECH.

1371 \*Mr. Pallone. All right. Thank you so much. Thank  
1372 you, Mr. Chairman.

1373 \*Mr. Guthrie. The Gentleman yields back. And the Chair  
1374 recognizes the Chair of the Rules Committee, Chair Burgess  
1375 for five minutes for questions.

1376 \*Mr. Burgess. Thank you, Mr. Chairman. And I was here  
1377 when we did the HITECH Act. I am sorry. I don't see that as  
1378 a solution. That actually was the Genesis of a lot of the  
1379 problems that we now face today in consolidation.

1380 And, Mr. Pallone, I am happy to help you with the  
1381 discussion on consolidation. I have some ideas. Physician  
1382 ownership of hospitals is one that I think would reverse the  
1383 trend of consolidation. And maybe this Committee can work on  
1384 that during the time that I have left.

1385 I am grateful that the Chair mentioned the PATCH Act  
1386 that was introduced prior to the last FDA reauthorization.

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1387 And the concept was that we would require medical device  
1388 manufacturers to have cybersecurity plans and protocols prior  
1389 to the premarket approval through the FDA.

1390 That was included in the last FDA reauthorization, and I  
1391 think it's important. Though I think clearly with what's  
1392 happened with Change Healthcare, that is something that we  
1393 need to build on.

1394 Dr. Bruggeman, thank you for being here today. I know  
1395 it's a sacrifice for you to take time away from your  
1396 practice. I know your practice has been through a lot, and  
1397 as every practice has for the last several months.

1398 One of the things that concerns me so much about all of  
1399 this is everything that we talk about seems geared toward  
1400 blaming the victim. I mean, you're one of the victims in  
1401 this. This is not your fault. You did not leave the data  
1402 out on the sidewalk for someone to drift by and pick it up  
1403 like it was an abandoned wallet. You were attacked. The  
1404 government should be helping you with that. Change  
1405 Healthcare should be helping you with that.

1406 Can you speak a little bit to \_ you, I think, alluded to  
1407 the fact that insurance payments are made in advance of a  
1408 service being rendered. Was there any effort on the part of

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1409 Change Healthcare to look at what your historical payments  
1410 had been and prepay you some of that financial \_ what you  
1411 would have billed to make you whole and keep you afloat  
1412 during this?

1413 \*Dr. Bruggeman. Yeah. They did set up a fund to help  
1414 practices get through this cash crunch period. However, you  
1415 know, all of the insurance carriers go through Change  
1416 Healthcare. And while they had visibility into perhaps  
1417 UnitedHealthcare's payments, they did not have visibility  
1418 into Blue Cross, say, or Aetna or Cigna.

1419 And so there was an inability for them to provide the  
1420 right amount of money. There are stories online about  
1421 practices receiving hundreds of thousands of dollars less  
1422 than what their actual cost was to run their practice and  
1423 what they were billing.

1424 And so I think the answer is yes, they provided  
1425 information. However, the information was incomplete due to  
1426 the fragmentation of the way that we bill for healthcare.

1427 \*Mr. Burgess. Well, let me ask you this. Is there a  
1428 way prospectively now going forward that we could look at  
1429 that? Look, we know that there is going to be additional  
1430 hurricanes in the country. And at some point, there will be

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1431 a time when your accounts receivable maybe ends up in the  
1432 Gulf of Mexico again, and you can't collect. So that's  
1433 predictable that problems are going to happen.

1434 What about if we tried to predict this type of problem  
1435 happening and how we can lessen the impact on you, the  
1436 victim, in this case?

1437 \*Dr. Bruggeman. Yeah. I think we absolutely need to  
1438 study how we can track that information, track that data  
1439 should some sort of similar cybersecurity event, as was  
1440 discussed, one of these is going to happen again. How do we  
1441 protect physicians in the future? How do we protect small,  
1442 rural hospitals in the future? Those are the things that we  
1443 are going to have to really look at because those are the  
1444 most vulnerable parts of our healthcare system.

1445 \*Mr. Burgess. Right. And unlike a hurricane, I mean,  
1446 you were still seeing patients. You were still in the  
1447 operating room all of the time this was occurring. So new  
1448 charges are being generated consistently. It's not like  
1449 there was a hurricane that shut everything down, and you  
1450 stopped seeing patients for a month. You were still in the  
1451 income-generating side of your business.

1452 Again, it astounds me that we could find you and leave



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1453 you so vulnerable in this when it's quite predictable that  
1454 your AR is going to go down or your AR is going to go up.  
1455 Your accounts paid is going to go down because of not  
1456 something you did, not because of a weather event, but  
1457 because something that happened to Change Healthcare.

1458         And then just a broader question for everyone on the  
1459 panel, what are we doing to proactively look at \_ I mean,  
1460 okay, Change Healthcare, UnitedHealthcare, Optum got massive.  
1461 Are they under any obligation as such a large payer in the  
1462 ecosystem, are they under any obligation to periodically  
1463 assess how vulnerable they are?

1464         Not leave it all on Dr. Bruggeman. I mean, he's got his  
1465 hands full with what he is doing taking care of patients.  
1466 But what about on Change and United and Optum that they  
1467 continually test their systems and report back to  
1468 Dr. Bruggeman if, hey, we have identified a problem that  
1469 could put you at risk. Does anyone have any thoughts on  
1470 that?

1471         \*Mr. Garcia. Yes, sir. I do. And I think being able  
1472 to understand and to be able to assess your third-party  
1473 technology and service providers is a key element of cyber  
1474 risk. You need to know what you're buying and who you're

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1475 letting into your network. And that is a basic cybersecurity  
1476 control.

1477 And while I agree with Mr. Riggi that a lot of third-  
1478 party technology is presenting vulnerabilities, health  
1479 systems also have responsibility. Yes, they are the victim.  
1480 But if we live in a bad neighborhood, we don't leave our  
1481 doors unlocked, and our windows open.

1482 And the Internet is a bad neighborhood. So there are  
1483 some basic responsibilities. A lot of the ways that  
1484 hospitals are getting beat are some of the most simple cyber  
1485 hygiene controls that many of them either cannot, because of  
1486 resources, or prioritize other things to do instead of  
1487 investing some of those basic controls that will protect them  
1488 from being a victim.

1489 \*Mr. Burgess. Yeah. My time is expired. But I promise  
1490 you if hospitals are financially constrained, individual  
1491 doctors' offices are much more so.

1492 \*Mr. Garcia. Absolutely. Absolutely.

1493 \*Mr. Guthrie. Thank you. The Chairman yields back.

1494 And the Chair now recognizes Mr. Sarbanes for five  
1495 minutes for questions.

1496 \*Mr. Sarbanes. Thanks very much, Mr. Chairman. Thanks

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1497 to all of you. This Change Healthcare attack is the most  
1498 recent and most catastrophic from what we can tell, the  
1499 example of cyberattack, on a third-party entity resulting in  
1500 disruptions across our healthcare system.

1501 Most of us, if not all of us, have now heard from  
1502 providers, big and small, in our districts who were impacted  
1503 by the incident as it is estimated, as you know, the Change  
1504 Healthcare platform touches one in three patient records in  
1505 the United States. It's kind of mind-boggling when you think  
1506 about it.

1507 Despite that we have heard concerns about how  
1508 cybersecurity liability is being shared or rather is not  
1509 actually being shared in any kind of reasonable or fair way  
1510 among healthcare providers and their business associates and  
1511 vendors like Change Healthcare.

1512 Mr. MacLean or Dr. Bruggeman, can you briefly comment on  
1513 how the cybersecurity responsibilities are shared, and what  
1514 that looks like?

1515 Let me start with you, Mr. MacLean.

1516 \*Mr. MacLean. Sure. So we have talked about in our  
1517 testimony a large number of third parties that we contract  
1518 with, our members contract with for services. And most of

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1519 our providers have regular processes where we do security  
1520 reviews and also the HIPAA Business Associate Agreement. And  
1521 as you know, these suppliers aren't always folks that are  
1522 covered in the same way that we are under the federal  
1523 regulation.

1524 And so we do our best to set up the security controls  
1525 for the suppliers that we have. But we need more collective  
1526 responsibility across those who are stewarding healthcare  
1527 data to work together for security.

1528 \*Mr. Sarbanes. Dr. Bruggeman, why don't you give me  
1529 your thoughts. As a provider, have you had any success in  
1530 negotiating shared cybersecurity liability with business  
1531 associates, other vendors, and so forth?

1532 \*Mr. Burgess. Yeah. It may be alarming to many on the  
1533 panel and in this Committee to know that most of these  
1534 software programs limit their liability and dramatically. My  
1535 liability with most of our electronic medical records is  
1536 \$10,000 or less. Meaning that if there was a breach, they  
1537 will pay up to three months' worth of our software fees  
1538 against the breach and the cost of rectifying the breach.

1539 And the people on this panel could probably tell you  
1540 that number from my practice has the potential to run into

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1541 the hundreds of thousands of dollars to recover, that I would  
1542 be responsible for even though it was not my breach.

1543 \*Mr. Sarbanes. I am looking at a limitation liability  
1544 clause which is I think probably fairly typical when you're  
1545 talking about a large vendor. It's essentially a contract of  
1546 adhesion in the situations where one party has way more  
1547 bargaining power than the other party. And you're on the  
1548 downside of that, the receiving end of that unfair liability  
1549 distribution.

1550 But yeah, it's limiting it in the ways that you just  
1551 said which really is outrageous when you think about what  
1552 just happened, how much power and impact and influence is  
1553 being consolidated in one vendor.

1554 And then the cascading impact it has on the provider  
1555 community. And one of the goals of Pres. Biden's National  
1556 Cybersecurity Strategy is to rebalance this responsibility  
1557 for cybersecurity. Shift the burden away from individuals in  
1558 smaller businesses, and towards those who are better  
1559 positioned to reduce risks across the board.

1560 Dr. Bruggeman, what should Congress do in your view to  
1561 ensure cybersecurity responsibilities are adequately shared  
1562 by all the entities who touch patient data within the U.S.

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1563 healthcare system? Do you have any thoughts on that?

1564 \*Dr. Bruggeman. I mean, I would certainly love to see  
1565 some way of limiting or restricting the amount of liability  
1566 restrictions that are listed within these contracts. And as  
1567 physicians, we have no way of negotiating with companies that  
1568 say touch one-third of every single healthcare dollar in the  
1569 United States.

1570 \*Mr. Sarbanes. Yeah. I agree with you. Cybersecurity  
1571 should be a meaningfully shared responsibility. Of course,  
1572 that's not how we operate, right? I mean, people are always  
1573 looking at the way to offload their liability and protect the  
1574 bottom line and so forth.

1575 But when you're \_ fair enough if you're, you know, a  
1576 small, Medium sized player in a large ecosystem, but when  
1577 you got the kind of half that we see here, there's got to be  
1578 a better allocation of responsibility and liability here. So  
1579 with that, Mr. Chairman, I yield back. Thank you.

1580 \*Mr. Guthrie. The Chairman recognizes Dr. Bucshon for  
1581 five minutes for questions.

1582 \*Mr. Bucshon. Thank you, Mr. Chairman. I appreciate  
1583 the opportunity today to learn more about the Change  
1584 Healthcare incident and how Congress should address the

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1585 aftermath.

1586           Look, Congress, I think, and the FTC, is going to need  
1587 to look at healthcare sector consolidation integration. It's  
1588 just another thing that's happening. With the massive  
1589 vertical integration in our system I believe, personally, is  
1590 not in the best interest of the American people.

1591           Dr. Bruggeman, you operate a practice affected by the  
1592 attack. Has UnitedHealth Group or Change Healthcare given  
1593 any indication of the extent to which patients data was  
1594 breached and what personal health information was  
1595 compromised?

1596           \*Dr. Bruggeman. We have not been given any information  
1597 as it relates to that. I think the first time that we even  
1598 learned about what potentially was lost was yesterday or this  
1599 morning with the news reports came out that some of the data  
1600 has been leaked out onto the dark web with screenshots.

1601           \*Mr. Bucshon. So you don't even really know how to  
1602 advise your patients of what their exposure is at all. You  
1603 didn't have that information.

1604           \*Dr. Bruggeman. I have no idea.

1605           \*Mr. Bucshon. Okay. I want to reiterate how dire the  
1606 circumstances have become for smaller practices and clinics.

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1607 I think the federal government, as well as the private  
1608 sector, reacted pretty slowly in dealing with the  
1609 consequences of the attack. I have heard from a small clinic  
1610 in my district that the processes processed just a few  
1611 million dollars in claims to the Change Healthcare annually.

1612 Since the attack took place, the clinic has been filing  
1613 the claims manually. It takes substantially longer, as you  
1614 might imagine.

1615 And it requires the clinic to pay for a lot more staff  
1616 hours, including overtime, pay, and pay for postage et  
1617 cetera, for these claims, but it's essentially their only  
1618 choice. Because changing clearinghouses, according to them,  
1619 could void their cyber liability insurance policy. So the  
1620 clinic, at this point, is hemorrhaging money.

1621 According to the clinic, again, this is according to  
1622 them, the provider assistance option from United is,  
1623 "terrifying." They fear it provides unfettered access to  
1624 bank account information, and an agreement that United can  
1625 simply change terms and conditions merely by providing  
1626 notice.

1627 That sounds like to me potentially leveraging buyout of  
1628 their clinic. And it's just my opinion, and we have heard



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1629 this across the county.

1630 My understanding is it would be helpful for these small  
1631 clinics if the timely filing deadline were suspended, or at  
1632 least extended from typically 90 days. And I have already  
1633 heard that claims are being denied because of this.

1634 Dr. Bruggeman, do you think that a change to the current  
1635 timely filing deadlines, at least in the short term, and  
1636 potentially the long term, could be helpful?

1637 \*Dr. Bruggeman. There has to be. If you think about  
1638 it, some of these clinics may not have submitted bills for  
1639 say a month or two months. And then the Change Healthcare  
1640 outage occurred.

1641 And now we're two months in. They will be beyond the  
1642 timely filing requirements when it goes back up, and it's  
1643 not their fault. That may have been their process for when  
1644 they submitted. And so we absolutely need to extend that  
1645 deadline.

1646 \*Mr. Bucshon. Yeah. I would agree with that.

1647 Mr. Garcia, complaints against Change Healthcare allege  
1648 that it failed to enact adequate security protections ahead  
1649 of the ransomware attack. Industry stakeholders point to the  
1650 vulnerability created by merging of UnitedHealthcare Group

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1651 and Change even following the DOJ's is attempt to block the  
1652 merging in 2022. Resulting in a lack of options in the  
1653 market for providers to transact claims.

1654           What steps should be taken to alleviate these concerns  
1655 moving forward?

1656           \*Mr. Garcia. A very good question. One of our  
1657 recommendations is just that. That in any future  
1658 considerations of mergers and acquisitions in the healthcare  
1659 sector, that among the various anti-trust considerations,  
1660 such as market concentration and competition implications,  
1661 that the potential for they're becoming a single point of  
1662 failure, of either low redundancy or no redundancy that could  
1663 cause a catastrophic cyberattack.

1664           If that finding is positive, then that should be very  
1665 seriously taken into consideration as to whether to approve a  
1666 merger or some kind of consolidation that could increase our  
1667 risk.

1668           \*Mr. Bucshon. I mean, I probably should know this. But  
1669 why was the DOJ wasn't successful, the federal government  
1670 wasn't successful in proving legally that this merger  
1671 shouldn't happen? Do you know?

1672           They tried to block the acquisition, I guess.

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1673           \*Mr. Garcia. Yeah. I didn't follow it closely. There  
1674 was court ruling that overruled the Justice Department.

1675           \*Mr. Bucshon. Yeah. Okay. I knew that. Okay. I was  
1676 a surgeon before so I get it. And when the government reacts  
1677 slowly \_ also, I will just say this. That you know  
1678 healthcare information is some of the most valuable  
1679 information in the world, very monetizable, as we have heard.

1680           We have got to do a better job here, folks. And I do  
1681 think that vertical integration in our healthcare system  
1682 supposed to save money is actually going the other direction.  
1683 We are going to have to take a strong look at this. I yield  
1684 back.

1685           \*Mr. Guthrie. The Gentleman yields back. The Chair now  
1686 recognizes Mr. Cardenas from California for five minutes for  
1687 questions.

1688           \*Mr. Cardenas. Thank you very much, Chairman Guthrie,  
1689 and also Ranking Member Eshoo for having this important  
1690 hearing about cybersecurity breaches on our healthcare  
1691 systems.

1692           I would also like to thank all of the witnesses for  
1693 sharing your expertise and opinions with us today.

1694           The FBI reported nearly 50 ransomware attacks against

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1695 healthcare and public health entities in 2023, making the  
1696 industry the top target for critical infrastructure attacks  
1697 in the U.S.

1698 Patients, in turn, trust healthcare providers and their  
1699 affiliates to make sure that they are not subject to  
1700 breaches. And large and small, if these breaches are  
1701 successful, it's going to erode the trust of the people that  
1702 they serve.

1703 Today we are discussing a breach on an entity that is  
1704 estimated to handle 15 billion clinical, financial, and  
1705 operational transactions interacting with one in three  
1706 patient records on the entire country, patients across the  
1707 entire country.

1708 In my district, local hospitals shared that following  
1709 the Change Healthcare attack, their ability to collect  
1710 payments insurance companies dropped to zero with backlogs of  
1711 millions in payments as a result.

1712 When disruptions to a single entity can disrupt the  
1713 healthcare ecosystem, it's time to help secure managing our  
1714 healthcare infrastructure.

1715 My primary concern is taking action that addresses the  
1716 immediate need of communities that have experienced issues

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1717 such as delays in care, or complications to receiving their  
1718 prescription medications, et cetera, which leads to many  
1719 other questions.

1720 My first question is to Mr. Sheldon. What mechanisms  
1721 are currently available to bolster health system,  
1722 cybersecurity, safeguard patient safety, and ensure access to  
1723 care?

1724 \*Mr. Sheldon. Thank you. All entities, all  
1725 Enterprises, really, whether they are at the point of patient  
1726 care of or whether they were going payments or any other part  
1727 of the space, should pay exceptional attention to securing  
1728 their own enterprises. And especially for ones that have  
1729 medical devices or other connected devices that support the  
1730 provision of care, then extra special attention needs to be  
1731 paid for that. Because that is not especially common.

1732 There is obviously a lot of incentives in play in terms  
1733 of how we can facilitate greater uptake in some of the  
1734 technologies that I described earlier that help provide for  
1735 that high level of security. And we should pay attention to  
1736 that as a community.

1737 But at the end of the day, everyone has to secure their  
1738 own networks and devices.

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1739           \*Mr. Cardenas. Now, securing this information on behalf  
1740 of somebody whose primary function is healthcare related,  
1741 cybersecurity is not necessarily a healthcare predicament.  
1742 It is a predicament across all industries. Is there a cost  
1743 related to this, to the healthcare providers and the holders  
1744 of misinformation?

1745           \*Mr. Sheldon. I think there's some particular cost in  
1746 healthcare because the sensitivity of protected \_

1747           \*Mr. Cardenas. No. NO. I am talking about are these  
1748 systems free? In order to secure this information, to get  
1749 the cyber software, to hire companies to protect it, to  
1750 figure out how to better protect yourself. Because these  
1751 cyberattacks are getting more and more sophisticated, right?

1752           So in other words, if somebody were to say, oh, we  
1753 finally secured our system in 2019, is that system going to  
1754 cost money to keep it upgraded and up to speed for today's  
1755 cybersecurity attacks?

1756           \*Mr. Sheldon. There are some free tools and resources  
1757 out there. But for the most part, yes. There is a need for  
1758 continued investment.

1759           \*Mr. Cardenas. So just like any business, in any  
1760 ecosystem, they are just going to have to take that somewhere

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1761 out of their \_ the way they charge for their services, what  
1762 have you, and then pay more and more money. Everybody is  
1763 paying more and more money to make sure that they are able to  
1764 secure their systems from attacks, correct?

1765 \*Mr. Sheldon. On the margin, there are some ways where  
1766 people transfer risk or have insurance and things like that  
1767 but yes, for the most part, people have to \_

1768 \*Mr. Cardenas. Well, insurance ain't free.

1769 \*Mr. Sheldon. Right.

1770 \*Mr. Cardenas. Right?

1771 \*Mr. Sheldon. Right.

1772 \*Mr. Cardenas. So in other words, they are going to  
1773 have to pay money to just secure the information when the  
1774 information is important. But it's not necessarily directly  
1775 to the services in which they are in existence for, correct?

1776 \*Mr. Sheldon. I think for the most part \_

1777 \*Mr. Cardenas. Yes or no, sir?

1778 \*Mr. Sheldon. Sure.

1779 \*Mr. Cardenas. I'm running out of time. Thank you.

1780 Thank you. I thought it was pretty straightforward.

1781 Dr. Bruggeman, as a provider, how has this attack  
1782 impacted your ability to provide care two vulnerable patient

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1783 populations? And if you care to share part of the answers to  
1784 some of my questions that I asked about the cost and the  
1785 effort it takes to secure information.

1786 \*Dr. Bruggeman. Yeah. The cost per physician from a  
1787 physician practice is probably in excess of \$10,000 a year  
1788 maybe \_

1789 \*Mr. Cardenas. Per patient, you said?

1790 \*Dr. Bruggeman. Per physician.

1791 \*Mr. Cardenas. Oh, okay. Per physician. Okay. Okay.  
1792 thank you.

1793 \*Dr. Bruggeman. To secure a practice at this point. As  
1794 far as how it's impacting my practice, we only collected  
1795 about 50 percent of the dollars that have been billed since  
1796 the attack has occurred over the last two months. And so you  
1797 can imagine what that does given the tight margins.

1798 \*Mr. Cardenas. Okay. Thank you very much. I am out of  
1799 time. Thank you very much, Mr. Chairman. I yield back.

1800 \*Mr. Bucshon. The gentleman yields back. I now  
1801 recognize Mr. Latta for five minutes.

1802 \*Mr. Latta. Well, thank you, Mr. Chairman. Before I  
1803 begin my questioning, if I may, I would like to submit this  
1804 press report for the record.



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1805           \*Mr. Guthrie. Without objection.

1806           \*Mr. Latta. Thank you very much. Well, again, thank  
1807 you very much for our witnesses for being with us today. And  
1808 during my tenure in Congress, I had the pleasure to watch our  
1809 health infrastructure grow far beyond what many people would  
1810 thought. We were able to reach patients further, to reach  
1811 them faster, and to save lives.

1812           Unfortunately, as we have grown, with some of those who  
1813 wish to harm us.

1814           As Chair of the Subcommittee on Communications and  
1815 Technology, I have long advocated filling the gaps in our  
1816 health system and as a partnership between the public and  
1817 private sector to secure and protect our American consumers.

1818           Most people don't attribute healthcare data as a  
1819 national security threat. This can't be any further from the  
1820 truth. The February 21 Change Healthcare cyberattack by  
1821 BlackCat affected the whole healthcare sector. It disrupted  
1822 pharmacy services. It delayed claims. It put Americans at  
1823 risk.

1824           What scares me is that this is just the tip of the  
1825 iceberg as to what bad actors could do to our health  
1826 infrastructure. We must do better to protect and defend

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1827 against cyberattacks.

1828           And I know in my district through the years, I have had  
1829 some different FBI, different seminars that they have  
1830 commended to advise people about cybersecurity. And I pretty  
1831 much can say this. As I have started a lot of those through  
1832 the years, I am sure a lot of the people that were in the  
1833 audience look at me and thought, Latta has got to be  
1834 paranoid.

1835           But I say that always read their face, and I said, by  
1836 the time these two guys get done with you, you're all going  
1837 to be paranoid. But our cybersecurity is the number one  
1838 issue out there.

1839           And Mr. Riggi, if I could start with you. When we have  
1840 a breach, bad actors may be able to use collected health  
1841 information to withhold certain items such as credible active  
1842 pharmaceutical ingredients. Could you elaborate on these  
1843 cyberattacks could be just as destructive as other physical  
1844 attacks?

1845           \*Mr. Riggi. Thank you for the question. And they  
1846 certainly can be absolutely as impactful as a physical  
1847 attack. For instance, during a ransomware attack, which  
1848 disables a hospital's networks, and forces the hospital to

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1849 disconnect from the Internet, we have seen time and again,  
1850 immediate result of the diversions of ambulances carrying  
1851 stroke, heart attack, and trauma patients.

1852         The disabling of lifesaving technologies such as CT  
1853 scanners, imaging, radiation oncology machines. And the  
1854 impact is not limited to just the hospital that was attacked.  
1855 We have seen regional impacts as ambulance carrying patients  
1856 are diverted to surrounding hospitals which may already be at  
1857 capacity or in rural areas where the next nearest emergency  
1858 department is 100 miles away, and there is bad weather, in  
1859 the helicopter, the medevac, can't fly.

1860         And we also, since we are so interconnected, when the  
1861 victim hospital is shut down, your network, that actually  
1862 shuts down. Many physicians' practices and clinics which may  
1863 ride on the backbone of the hospital.

1864         So there is a regional impact. And quite frankly, which  
1865 I often describe as the ransomware blast radius. There is a  
1866 regional impact really requiring a regional disaster  
1867 response.

1868         \*Mr. Latta. Well, thank you. Mr. Sheldon, recently the  
1869 United States Department of Congress' National Institute of  
1870 Standards and Technology awarded Bowling Green State

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1871 University in my district close to \$200,000 to bolster and  
1872 build our cybersecurity workforce.

1873         While I am proud we are reaching a younger generation  
1874 and strengthening current academic institutions, how are we  
1875 currently investing in cybersecurity, and what steps could be  
1876 taken immediately bolster these defense capabilities?

1877         \*Mr. Sheldon. Thank you for the question. I think the  
1878 overwhelming focus for the cybersecurity community in the  
1879 past couple of years has been trying to heighten requirements  
1880 or reporting breaches under the idea that that will get  
1881 people to invest more proactively in cybersecurity.

1882         I think there is an opportunity for us to focus more on  
1883 resourcing the problem so that people, especially that are  
1884 resource-constrained, have the opportunity to get into  
1885 training, more secure technologies, and identify better risk  
1886 management plans, that sort of thing.

1887         So there have been some discussions today about making  
1888 further investments. I think there is a lot of different  
1889 parts in the community that have leverage that can apply  
1890 those investments, and we should look at that.

1891         \*Mr. Latta. Thank you. In my last 24 seconds,  
1892 Mr. Garcia, unfortunately, after this most recent

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1893 cyberattack, many health safety nets were impacted  
1894 significantly with processing claims, some up to six weeks.  
1895 And posts of the providers don't have the cash on hand, and  
1896 also the patients out there don't have the dollars in their  
1897 checkbooks to go to pay for the different medications that  
1898 they need.

1899           What are your recommendations to streamline payments so  
1900 in the event of a future attack, our system faces less  
1901 disruption?

1902           \*Mr. Garcia. Thank you for the question. The  
1903 recommendation we make is that the government and industry  
1904 need to ramp up their incident response and recovery  
1905 capability to include such actions as, you know, accelerating  
1906 payments, suspending regulatory chokepoints so that victims  
1907 can get as immediate support as they possibly can.

1908           \*Mr. Latta. Well, thank you. Mr. Chair, my time is  
1909 expired, and I yield back.

1910           \*Mr. Bucshon. The Gentleman yields back. I recognize  
1911 Ms. Schrier from Washington. Five minutes.

1912           \*Ms. Schrier. Thank you, Mr. Chairman, and thank you,  
1913 Madam Ranking Member. Thank you to all of the witnesses who  
1914 are here today to discuss the Change Healthcare cyberattack.

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1915 I, like many other members here today, have heard from  
1916 providers, hospitals, patients in my district who were  
1917 impacted by the Change Healthcare attack.

1918 The bottom line is that this security breach revealed  
1919 major weaknesses in our current healthcare system. In there  
1920 is no reason to believe these attacks will subside anytime  
1921 soon. In recent years, healthcare has become a prime target  
1922 for cyberattacks because patient data is gold. It has  
1923 medical records, financial information, Social Security  
1924 Numbers, names, addresses, and more.

1925 And as a body, we need to do more to fix the root of the  
1926 problem as we have been discussing today which I hope to  
1927 explore a little bit more today.

1928 First, I just wanted to highlight an example from my  
1929 district at Kittitas Valley Healthcare, a small, rural  
1930 hospital in my district. The Change attack was devastating  
1931 for them. To date, they have only recouped the percent of  
1932 their regular March receipts.

1933 Nearly two months since the attack, they are still  
1934 submitting claims manually which requires not just training  
1935 up of staff, but an incredible amount of staff and  
1936 administrative work. They are reporting that most insurance

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1937 payers are unwilling to work with them to make any  
1938 accommodations due to the cyberattack.

1939         And I will remind all of you this is not a large  
1940 hospital system. This is a rural hospital whose patient  
1941 population is 40 percent Medicare. So the impact to them has  
1942 been disproportionately high when compared to other  
1943 hospitals.

1944         So I wanted to ask a bit about other commercial payers.  
1945 In Washington, we have an abundance of small, regional plans  
1946 that don't have the capacity to process claims by paper. And  
1947 they are working hard to overcome the impact of this attack.

1948         However, I have heard from a couple hospitals, including  
1949 Kittitas Valley Hospital, at many national commercial payers  
1950 have refused to provide any flexibility. So this means that  
1951 while hospitals are forced to file claims by paper, some  
1952 large insurance plans are still requiring pre-authorizations,  
1953 and timely filing.

1954         And frankly, I don't see a lot of incentive for these  
1955 plans for not just sit on the money that they are holding.  
1956 And I remain concerned that while they are doing that for  
1957 their bottom line, meanwhile, providers and patients are just  
1958 left hanging.

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1959 And, Mr. Riggi, can you talk a little bit more about  
1960 experience that your member hospitals have been facing when  
1961 it comes to working with other commercial payers other than  
1962 United?

1963 \*Mr. Riggi. Yes. Thank you for the question. And we  
1964 have heard the same thing, as you have describe. That other  
1965 commercial payers are reluctant or simply refusing to provide  
1966 beneficial terms for advance payments and as our hospitals  
1967 struggle with manual processes.

1968 We heard a story just the other day that a hospital talk  
1969 about manually filing a 600-page single claim on one patient.  
1970 It took an entire day. And you can imagine with thousands of  
1971 claims backed up, the resources and time. And again, this  
1972 labor has to come from somewhere. And how is that  
1973 potentially impacting patient care?

1974 We think the industry could do and should have done a  
1975 much better job at enduring this situation.

1976 \*Ms. Schrier. I agree with you. In that time  
1977 commitment is both in the hospital, the doctor's office, and  
1978 then again on the payer's side where they have to sort  
1979 through a bunch of paper claims. I mean, it has really just  
1980 slowed, if not paused, the entire healthcare payment system.



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1981           \*Mr. Riggi. And that's just the beginning. Because  
1982 once it's in the system, then it has to be edited. Often  
1983 these claims rejected, sent back. And so there is additional  
1984 layers of processing. And in the meantime, the insurers sit  
1985 on the reimbursements.

1986           \*Ms. Schrier. I have very limited time. The quick  
1987 question for each of you. In 2022, the Department of Justice  
1988 sued to block UnitedHealth Group's acquisition of Change  
1989 Healthcare on the basis that there would be too much  
1990 consolidation, and it would control over half of American's  
1991 health insurance claims.

1992           This attack suggests those concerns were valid. So a  
1993 question just down the line for each of you. Did you support  
1994 the merger of Change and United, and do you think  
1995 consolidation in the health sector will lead to increased  
1996 risk and increased numbers of cyberattacks?

1997           I will start with you, Mr. Garcia.

1998           \*Mr. Garcia. Yes. We didn't take a position on the  
1999 case itself. But as I stated my recommendations, that all  
2000 future such mergers and acquisitions need to be considered on  
2001 the basis, among other considerations, on whether that  
2002 consolidation will result in higher cyber risk that would

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2003 result in something like Change Healthcare.

2004 \*Ms. Schrier. Thank you. I'm out of time. So super  
2005 quick answers if you have one.

2006 \*Mr. Bucshon. Go ahead. I will give you the latitude.  
2007 Everyone answer the question.

2008 \*Mr. Sheldon. With apologies, I don't have an opinion  
2009 on it.

2010 \*Ms. Schrier. Okay.

2011 \*Mr. Riggi. The American Hospital Association did not,  
2012 and vocally opposed the merger, and because of the sector-  
2013 wide risk that we understood this would pose.

2014 \*Mr. MacLean. I don't believe he took a position on it,  
2015 but I will just point to Mr. Garcia's testimony about mapping  
2016 the infrastructure. But even if we have these  
2017 consolidations, we need multiple ways of dealing with them.

2018 \*Dr. Bruggeman. I think physicians probably feel the  
2019 effects of consolidation as much as anyone. And most, if not  
2020 all, physician groups are strongly opposed to verbal  
2021 integration of the healthcare system given the cost that it  
2022 creates for the system.

2023 \*Ms. Schrier. I agree. I would say yes, and this needs  
2024 much more scrutiny. Thank you very much. I'm sorry I

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2025 overstayed my time. I yield back.

2026 \*Mr. Bucshon. The gentlelady yield back. I recognize  
2027 Mr. Bilirakis. Five minutes.

2028 \*Mr. Bilirakis. Thank you. Thank you, Mr. Chairman.

2029 The Change Healthcare ransomware is the most  
2030 consequential health-related cyberattack in our nation's  
2031 history. It is critical that we not only address the needs  
2032 of the provider and patient community following the Change  
2033 attack, but that we are also proactive in preventing similar  
2034 products like this from happening. That's why we are having  
2035 this Committee.

2036 And the Subcommittee I chair, on Innovation, Data, and  
2037 Commerce Subcommittee is considering draft legislation,  
2038 landmark legislation to establish a national data privacy and  
2039 security standards for consumers, the American Privacy Rights  
2040 Act.

2041 And while that bill exams HIPAA compliant entities from  
2042 a dual regulatory regime, I do think it's important that the  
2043 entire healthcare sector regularly adopt best practices and  
2044 obtained from the bill's principals, such as data  
2045 minimization, vulnerability assessments, information  
2046 retention and disposal policies, and the use of the privacy

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2047 enhancing technologies.

2048           So, Mr. Sheldon, I appreciate that in your written  
2049 testimony, you note the importance of the work on the Data  
2050 Privacy Bill. And by the way, led by our distinguished  
2051 Chairperson and our Ranking Member.

2052           What recommendations do you have for the healthcare  
2053 sector to leverage artificial intelligence, privacy enhancing  
2054 technologies, and other best practices to better protect  
2055 against new threats as they appear? Again, for Mr. Sheldon.

2056           \*Mr. Sheldon. Thank you. It's been really quite  
2057 something to watch the advancement and development of  
2058 artificial intelligence over the last year or so based on  
2059 consumer applications. But really in the security community,  
2060 there has been AI and ML in use for a long period of time,  
2061 years, to identify and defeat novel threats.

2062           I think there are some specific applications that people  
2063 can work on based on this new technology that might relate  
2064 directly to healthcare.

2065           But in general, the most straightforward path to get  
2066 some of these technologies into the hands of people who are  
2067 providing care, it is for their service providers, the  
2068 security technologies and applications that they are using to

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2069 experiment integrate those sort of natively into the  
2070 technologies that they produce.

2071 So if both of those things will happen, and we will see  
2072 more uptake of this sort of technology over time.

2073 \*Mr. Bilirakis. Thank you. One piece of legislation I  
2074 worked on last Congress was the RANSOMWARE Act that required  
2075 an FTC report on cross-border complaints regarding ransomware  
2076 text submitted by our foreign adversaries. As well as  
2077 recommendations on how to mitigate against ransomware.

2078 Mr. MacLean and Mr. Garcia, what are some key ways and  
2079 best practices for healthcare sector broadly can take to  
2080 protect against ransomware attacks where it's feasible?

2081 \*Mr. MacLean. Thank you for the question. I commented  
2082 earlier on some of the best practices that are laid out in  
2083 this frameworks and also the 505(d) framework about being  
2084 able to protect ourselves.

2085 So I think this happens with technical, administrative,  
2086 behavioral, in physical controls in our environments. I  
2087 think the information sharing that happens is extremely  
2088 valuable to us as we learn about an ever changing threat  
2089 landscape.

2090 And I was asked earlier if this is expensive and time-

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2091 consuming. It certainly does. It's something that  
2092 Mr. Sheldon said it's not a destination. It's a journey.  
2093 This is something we are working on regularly every day  
2094 talking about. And because the technology and France are  
2095 changing, it is something that we have to regularly upgrade  
2096 and patch systems, and put a lot of effort into working with  
2097 all of our technology partners to discover vulnerabilities.  
2098 And do not work to be as safe as we can.

2099 \*Mr. Bilirakis. Thank you. Mr. Garcia.

2100 \*Mr. Garcia. I align myself with Mr. MacLean's remarks.  
2101 He mentioned the 505(d) framework. That is what has resulted  
2102 in health industry cybersecurity practices that HHS and the  
2103 Sector Coordinating Council developed together, first  
2104 published in early 2019.

2105 It is a formulary for how the health industry needs to  
2106 practice those basic cybersecurity controls that will help us  
2107 reduce the incidents of ransomware attacks.

2108 We just need to get the awareness and the uptake in the  
2109 implementation across the healthcare industry of those  
2110 practices. They are there. They are ready to be  
2111 implemented. And we will need the help of the government.  
2112 We will need the help of the Congress to be sure that the

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2113 rest of the healthcare community knows that that's available,  
2114 and they just need to invest in it.

2115 \*Mr. Bilirakis. Thank you very much. I appreciate it.  
2116 I have will question, submitted for the record, Mr. Chairman.  
2117 Thank you. I yield back.

2118 \*Mr. Bucshon. The Gentleman yields back. I recognize  
2119 Ms. Kelly from Illinois for five minutes.

2120 \*Ms. Kelly. Thank you, Mr. Chair, and Ranking Member  
2121 Eshoo for holding today's important. Cybersecurity and Vital  
2122 Infrastructure Are Increasing in Frequency and Severity. The  
2123 recent Change Healthcare attack serves as the stark reminder  
2124 of the extensive vulnerabilities within our healthcare  
2125 system, and the devastating impact a single attack,  
2126 potentially crippling our entire system.

2127 The attack disruptive patients' access to care,  
2128 providing reimbursement, and potentially release protected  
2129 health information to an unknown number of patients. And  
2130 over 60 days longer, many providers are still suffering from  
2131 the ramifications of the initial attack.

2132 Many of us are worried about the system's capacity to  
2133 withstand cyberattacks and the persistent threat to patient  
2134 safety and public health.

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2135           Our area healthcare systems are struggling to address is  
2136 the security risk associated within an increasingly mobile  
2137 workforce and the use of shared workstations, devices, and  
2138 third-party software.

2139           Research from the Ponemon Institute shows that more than  
2140 half of organizations have experienced a breach from  
2141 unauthorized access on employee-owned mobile devices.

2142           The Change part Healthcare attack indicates an  
2143 increasing persistence and sophistication of today's threat  
2144 actors showing that healthcare organizations must bolster  
2145 cyber defenses across all endpoints.

2146           Mr. Sheldon, how can health systems develop robust  
2147 cybersecurity and access management strategies to address  
2148 unique security risks associated with the increasing use of  
2149 mobile technologies in healthcare settings, aiming to enhance  
2150 safety and protect patient data?

2151           \*Mr. Sheldon. Thank you. I have mentioned a couple  
2152 times today the concept of having a robust amateur security  
2153 program. And I think about is very important because in  
2154 dynamic spaces like this where there are new technologies and  
2155 systems being implemented all the time, you need to have a  
2156 process for assessing the new risks or threats that those



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2157 systems might pose or introduce.

2158           And the best way to do what is to have a very secure  
2159 baseline four quarter and security needs across the  
2160 enterprise. And then every time there is one of these new  
2161 systems that might enable remote treatment, remote care, or  
2162 maybe a specialized device that allows a new type of  
2163 assessment or health benefit, to be able to look very  
2164 closely, and understand whether that changes anything  
2165 fundamentally about the security architecture, for what other  
2166 investments you might need in order to protect the entire  
2167 extended enterprise.

2168           \*Ms. Kelly. Thank you for your response. Given the  
2169 diverse landscape of healthcare facilities, I am particularly  
2170 interested in understanding the unique threats faced by  
2171 different types of systems such as large verbal, academic  
2172 hospitals versus rural hospitals.

2173           My district is urban, suburban, and rural. Mr. Riggi,  
2174 is that correct, could you shed light on our hospitals  
2175 regardless of their size or location to proactively safeguard  
2176 their systems against these threats? Are there best  
2177 practices for specific measures that can be universally  
2178 applied?

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2179           \*Mr. Riggi. Thank you for the question. There are  
2180 certainly best practices as described here which could be  
2181 applicable to any type of hospital. But hospitals all need  
2182 to understand their unique cyber risk profile. Rural  
2183 hospitals need to understand that even though they are, once  
2184 they connect to the Internet, they are accessible to the bad  
2185 guys.

2186           So treating cyber risk as an enterprise risk issue,  
2187 applying best practices to defend against these attacks,  
2188 multilayered defense. Then be ready with good, secure off-  
2189 line backups to restore in case you are attacked.

2190           And map the impact. Because you know we have been  
2191 talking a lot about data theft, in protection which is very  
2192 important. But we have to understand the risk to the  
2193 patients when lifesaving technology is disabled. As we  
2194 always say at the AHA, a ransomware attack, any cyberattack  
2195 which disrupts and delays healthcare delivery is a threat-to-  
2196 life crime. In meeting the government's assistance on this  
2197 as well.

2198           \*Ms. Kelly. Thank you. Mr. Garcia, your testimony  
2199 highlights the necessity of establishing a cyber safety net  
2200 to safeguard our nation's most underserved providers as many

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2201 of the providers struggle to retain clinical staff, let alone  
2202 higher cybersecurity experts.

2203 Can you offer potential measures you would propose to  
2204 address this issue, and quickly?

2205 \*Mr. Garcia. Yes. Thank you. I mean, I think it is a  
2206 combination of government support in terms of funding and  
2207 also industry support. We are an interconnected ecosystem.  
2208 There are large hospitals within the region that includes  
2209 smaller health providers. And they are mutually dependent in  
2210 many ways. So there are ways that have, you know, a cyber  
2211 civil defense as well where we are all working together  
2212 because we depend on each other.

2213 \*Ms. Kelly. Thank you. And I yield back.

2214 \*Mr. Bucshon. The gentlelady yields back. I'll give  
2215 some platitude to the Ranking Member for just one second.

2216 \*Ms. Eshoo. Thank you, Mr. Chairman. I think it's  
2217 important to insert this into the record. Wall Street  
2218 Journal today, UnitedHealth stock jumps after earnings these  
2219 expectations despite cyberattack.

2220 \*Mr. Bucshon. Without objection. I now recognize  
2221 Mr. Carter for five minutes.

2222 \*Mr. Carter. Thank you, Mr. Chairman. And thank all of

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2223 you for being here. Obviously, this is a very important  
2224 subject matter. What has happened here has impacted  
2225 healthcare professionals. But more importantly, it has  
2226 impacted patients and that's what we have to keep in mind.

2227         Look, I am a big critic of the vertically integrated  
2228 healthcare system that we have in our country right now. I  
2229 was a pharmacist for over 40 years.

2230         I experienced the vertical integration that exists where  
2231 UnitedHealthcare own the PBM, one of the largest PBMs in the  
2232 country. That own the group purchasing organization, that  
2233 owns the pharmacy, that owns the doctor, the largest employer  
2234 of doctors here in our country, employing over 90,000  
2235 doctors, almost 10 percent of the whole medical field or  
2236 10 percent of all doctors. And I am just not a fan of it.

2237         And I have said, and I will say publicly that I think  
2238 the FTC more than any other agency has failed the American  
2239 people by allowing this portable integration to happen. It  
2240 needs to be busted up.

2241         But nevertheless, I wanted to ask you. And I kind of  
2242 wanted to open it up and ask all of you. Do you think it's  
2243 more of a national security risk when a vertically integrated  
2244 healthcare system like UnitedHealthcare and Change Healthcare

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2245 are not adequately protected against cyberattacks?

2246 Dr. Brueggeman, I will start with you.

2247 \*Dr. Bruggeman. Yeah. I think in my opinion, larger  
2248 healthcare systems and entities vertically integrated have  
2249 more points of entry that can be exploited. They have more  
2250 money to pay when ransomware comes around than an individual  
2251 physician practice and, therefore, a better target. And I  
2252 think we should go back and study whether or not vertical  
2253 integration is leading to order some component of the  
2254 increase in cyberattacks.

2255 \*Mr. Carter. Mr. MacLean?

2256 \*Mr. MacLean. I think the answer to your question is  
2257 yes. And the risks and the mitigations are widely varied  
2258 depending on the organization and what we are dealing with.

2259 I think it is a national security risk because we are  
2260 one of the 16 critical infrastructures. And if we are  
2261 disrupted, then everyone is. And the cyber risks are just  
2262 increasingly varied and the defenses are not fail proof.

2263 \*Mr. Carter. Good.

2264 \*Mr. Riggi. Agreed. A national security issue  
2265 especially when you have an organization like United that  
2266 touches every hospital in the country, has access to one in

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2267 three healthcare records. And it has sensitive data on the  
2268 military. It is absolutely a national security issue. In  
2269 these groups that attacked us are provided safe harbor by  
2270 possible nation states. So they risk national security and  
2271 public health and safety broadly.

2272 \*Mr. Carter. Thank you.

2273 \*Mr. Sheldon. I never looked at the issue specifically,  
2274 although I will say that we are as an industry pay much more  
2275 attention about verticalized and concentration of risks  
2276 within IT ecosystems. And that is something that deserves  
2277 attention when it's done right.

2278 \*Mr. Carter. Thank you.

2279 \*Mr. Garcia. Yes. Healthcare is critical  
2280 infrastructure. And critical infrastructure is designated as  
2281 national security, just as electricity and telecommunications  
2282 and financial services, water, transportation. We are in  
2283 that category that should not have concentration of any one  
2284 or few entities controlling that critical infrastructure.

2285 \*Mr. Carter. Dr. Brueggeman, let me ask you. You are  
2286 an independent practitioner. How is your practice responding  
2287 to the interruption in claims processing and prior  
2288 authorization denials? You know, when I was practicing

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2289 pharmacy, I have my own pharmacies. You know, prior  
2290 approvals, I mean, I had an employee totally dedicated to  
2291 nothing but prior approvals.

2292 \*Dr. Bruggeman. Yeah. Prior authorization has become  
2293 an increasingly burdensome environment. The good news for me  
2294 is I am in Texas, and we have a GOLD Card Act. I know that  
2295 we have looked at that at a federal level as well. But that  
2296 has certainly helped us because I am actually a GOLD Carded  
2297 physician, and I am able to utilize that to reduce my burden.

2298 You know we have use a secondary clearinghouse when we  
2299 can. There are some secondary clearinghouses that are  
2300 allowing us without an electronic agreement with them to be  
2301 able to use them. But this has been a significant burden on  
2302 our staff.

2303 \*Mr. Carter. Right. Let me ask any of you. And look,  
2304 I preface my remarks by telling you the way I feel, and you  
2305 understand that. But have you heard of, are you aware of any  
2306 circumstances or any instances, I should say, where  
2307 UnitedHealthcare or Optum is exploiting physician's cash  
2308 shortfalls and resulting in Change cyberattack to acquire  
2309 struggling practices? Any? Please.

2310 \*Dr. Bruggeman. Yes. I mean, in the middle of March, I

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2311 think we all heard about Corvallis Clinic in Oregon which was  
2312 acquired by Optum. The requested emergency acquisition as a  
2313 result of shortage of cash flows. And the purchaser was  
2314 Optum. So Optum purchased this clinic.

2315 \*Mr. Carter. Anyone else? Thank you, Dr. Bruggeman.  
2316 Anyone else? Yes, sir.

2317 \*Mr. Riggi. We are hearing the same reports these  
2318 really almost \_

2319 \*Mr. Carter. Mr. Chairman, how alarming is this? I am  
2320 at a loss for words. I just cannot believe this. And thank  
2321 all of you for being here today.

2322 Mr. Chairman, we have got to address the situation.  
2323 Thank you. And I yield back.

2324 \*Mr. Bucshon. I couldn't agree more. The gentleman  
2325 yields back. I recognize Ms. Custer for five minutes.

2326 \*Ms. Kuster. Thank you, Mr. Chairman, and Ranking  
2327 Member Eshoo for this very timely bipartisan hearing. I  
2328 certainly agree with the frustration. And I would actually  
2329 encourage the Chair to Subpoena UnitedHealthcare. I think  
2330 they should be here today. And I am appalled frankly, as a  
2331 corporate citizen, that they didn't choose to participate.

2332 The Change Healthcare cyberattack has shown how



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2333 interconnected our healthcare system has become and the work  
2334 that remains to keep that system secure. The attack, as we  
2335 have heard today, caused disruption for patients, providers,  
2336 pharmacies, and payers.

2337         In my district, and all across this country, smaller  
2338 rural hospitals were especially hurt by delayed claims  
2339 processing. Just in my district in New Hampshire, for  
2340 hospitals have reported that over 50 percent of their revenue  
2341 has been jeopardized because of this attack. These are  
2342 lifeline hospitals. They are difficult to keep open. They  
2343 are non-profit organizations supported by community.

2344         In total, they estimate they are not receiving  
2345 2.5 million per day. Do the math all across this country.  
2346 That amount of lost revenue threatens care in rural areas  
2347 where hospitals often run on thin operating margins with  
2348 little to no cash on hand.

2349         While UnitedHealthcare Group's Optum unit has launched  
2350 the temporary funding assistance program to help providers  
2351 bridge the gap in short-term cash flows, I am concerned that  
2352 smaller, rural hospitals aren't getting the financial relief  
2353 they need.

2354         So, Mr. Riggi, what steps has the American Hospital

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2355 Association taken to help rural and safety net hospitals, and  
2356 what do you think we should do to support them from  
2357 cyberattacks, and from the very disappointing response from  
2358 UnitedHealthcare?

2359 \*Mr. Riggi. Thank you for your question. First, we  
2360 have been working in advocating directly with United to  
2361 loosen up the funds. Provide those funds for those hospitals  
2362 in need. And we sent a letter to them pushing them to  
2363 provide these advanced and accelerated payments to loosen up  
2364 their contract terms to get these funds to flow.

2365 We are strongly encouraging other payers to do that. We  
2366 lobbied the government. We presented to the government, to  
2367 CMS, to provide advanced and accelerated payments. It came  
2368 late, but they are providing those as well. Understanding  
2369 the funds are the lifeline, not for the hospital, but for the  
2370 patients. To keep the hospital open, to keep our doors open  
2371 to serve our communities and patients.

2372 And ultimately, we are strongly suggesting that  
2373 hospitals do what they can, reasonably and financially, to  
2374 enhance their cybersecurity defenses.

2375 But recognizing, hospitals are not cybersecurity  
2376 companies. Job one is to take care of patients and save

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2377 lives. So we have to depend on the community. We have to do  
2378 what we can, but we need resources from the government, and  
2379 we need the government to go after the bad actors overseas.  
2380 This is not purely a defensive issue. We need to encourage  
2381 offensive operations by the US government against these  
2382 foreign hackers. Degrade their capability to attack us.

2383 \*Ms. Kuster. And looking forward, Mr. MacLean, do you  
2384 have any recommendations on how we can help small hospitals  
2385 prepare and respond to future cyberattacks?

2386 \*Mr. MacLean. Thank you for the question. And we share  
2387 the alarm about the impact on these small and rural  
2388 hospitals.

2389 I think advocating for funding for these hospitals to  
2390 adopt the cybersecurity best practices outlined under 405(d).  
2391 I think Mr. Garcia's organization, along with CHIME, have  
2392 helped our members do that.

2393 I think there are also an annual Security Risk  
2394 Assessment provided by the ONC office that has been helpful  
2395 to our small providers. And I think that they participate in  
2396 larger conversations with bigger organizations who are better  
2397 resourced. And this is a way that we can help them as well.

2398 \*Ms. Kuster. I do have a little bit more time so I will

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2399 keep going. I am concerned about the amount of patient data  
2400 that's reportedly been compromised. Millions of people have  
2401 had their data exposed. And federal laws require they be  
2402 notified. Additionally, consumers may need additional  
2403 support to protect themselves from future fraud.

2404 Mr. Riggi, do you have any recommendations on how we can  
2405 help Americans whose private data was exposed by this attack?

2406 \*Mr. Riggi. Well, first, let me clarify. We have no  
2407 confirmation of the data. That data was actually stolen. We  
2408 know there is a lot of media reports, but we will have to  
2409 wait for official confirmation from United or the government.

2410 But certainly, for individual patients, regardless if  
2411 their data has been compromised anywhere, they should monitor  
2412 their credit bureaus to look for unauthorized credit  
2413 applications. Monitor their healthcare statements looking  
2414 for unauthorized charges as well.

2415 And, you know, we strongly suggest there is a great  
2416 government resource known as IdentityTheft.gov, which walks  
2417 through individual steps if a consumer has had their identity  
2418 stolen. So including credit bureau freezes, and so forth,  
2419 and credit bureau alerts. I think that's a good resource to  
2420 start.

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2421           \*Ms. Kuster. Thank you. Thank you for your testimony.  
2422 I yield back.

2423           \*Mr. Bucshon. The gentlelady yields back. I recognize  
2424 Ms. Harshbarger for five minutes.

2425           \*Ms. Harshbarger. Thank you, Mr. Chairman. Thank you  
2426 all for being here today. This is disturbing to say the  
2427 least. I guess this is for Mr. Garcia or Mr. Sheldon. How  
2428 many different federal agencies are involved in cybersecurity  
2429 responses?

2430           \*Mr. Garcia. Oh, boy, that's a big question. I think  
2431 the Department of Homeland Security CISA is the front and the  
2432 center, the Cybersecurity Infrastructure Security Agency for  
2433 incident response. And then, of course, all of the other  
2434 sector risk management agencies that deal with their given  
2435 critical sector serve some role as well at various levels of  
2436 maturity sophistication.

2437           \*Ms. Harshbarger. Yeah. HHS coordinates CISA, then  
2438 ASPR through their subdivision leads the HHS efforts. You  
2439 know, when I served on Homeland, we would do the cyber  
2440 hygiene for public companies. Do you know if Optum or Change  
2441 Healthcare went through cyber hygiene vulnerability scanning  
2442 recently or have they ever?

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2443           \*Mr. Garcia. I do not know if they did.

2444           \*Ms. Harshbarger. Okay. UnitedHealth Group first  
2445 announced the Change Healthcare cyberattack on February 21st.  
2446 and yet it took the Administration until March the 5th to put  
2447 out a press release about a cyberattack that was impacting  
2448 all parts of the healthcare system.

2449           Why do you think there was a delay in that? And anyone  
2450 can answer this.

2451           \*Mr. Riggi. On behalf of the American Hospital  
2452 Association, we were certainly keeping in contact with them  
2453 to help them understand the gravity of the situation. They  
2454 may not have recognized how much of an impact this was across  
2455 the sector.

2456           \*Ms. Harshbarger. Yeah. A huge, huge impact. You  
2457 know, there are reports that UnitedHealthcare paid 22 million  
2458 in ransom, but they haven't confirmed that yet. Does anybody  
2459 know if they did or did not pay it?

2460           I know that you have a hierarchy of these ransomware  
2461 companies, and they have shareholders. It's crazy. You know  
2462 we know they are in it for the money, but what are they doing  
2463 with our healthcare data? Can anybody tell me that?

2464           \*Mr. Riggi. Yes, ma'am. Generally, what they will do

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2465 is try to monetize that data.

2466 \*Ms. Harshbarger. Yeah.

2467 \*Mr. Riggi. So these foreign-based groups will again  
2468 try to use the data to conduct other types of fraud, identity  
2469 theft fraud, which can be used for other commercial frauds,  
2470 or false billing. And we do have instances where hostile  
2471 nation states will use that data for intelligence purposes to  
2472 identify government employees, illnesses they may have, and  
2473 potentially use it for recruitment for people, government  
2474 employees, in sensitive position.

2475 \*Ms. Harshbarger. This is crazy. And we had a breach.  
2476 If you had government insurance not long ago, there was a  
2477 breach there.

2478 \*Mr. Riggi. Correct. TRICARE was part of the alleged  
2479 breach data here.

2480 \*Ms. Harshbarger. This is nefarious. Mr. Riggi, how  
2481 does changing clearinghouses affect healthcare entities?

2482 \*Mr. Riggi. So the clearinghouse is again part of part  
2483 of that digitally interconnected ecosystem. And that is the  
2484 funnel or the conduit that we would use for our revenue cycle  
2485 submit claims. If that's not available, of course, those  
2486 claims back up. And eventually, like a pipeline, the funds

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2487 coming back to us dry up.

2488 \*Ms. Harshbarger. Yeah.

2489 \*Mr. Riggi. So it is again, financially, it is very  
2490 devastating for the hospitals.

2491 \*Ms. Harshbarger. It is, administrative costs, and  
2492 timing and \_

2493 \*Mr. Riggi. Absolutely.

2494 \*Ms. Harshbarger. I understand that. I have been a  
2495 pharmacist for almost as long as Buddy has. And when you  
2496 deal with these clearinghouses, just like you, Dr. Bruggeman.  
2497 I feel for you because I know what you are waiting for  
2498 payment to come through a clearinghouse, or you have Central  
2499 pay where they control what they put in or what they can take  
2500 out, it's unbelievable.

2501 And you know, the vertical integration is a travesty. I  
2502 will tell you when we talked to ASPR, and when we have  
2503 talked, I have had many people comment to me whether it's a  
2504 hospital, pharmacy, or an independent provider, they should  
2505 have taken advanced payments. It should have been offered to  
2506 these providers based on a historical average. Maybe take  
2507 the last 90 days average.

2508 Insurance company should have suspended as many of these



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2509 administrative hurdles as possible. Mike the prior approvals  
2510 filing deadlines. You need claim editing requirements.  
2511 Because what you're doing now is you're getting these denials  
2512 because of the timeframe. But the prior approval claims  
2513 weren't waived. The claims weren't paid. Questions weren't  
2514 answered. And this is a multibillion dollar company. And  
2515 it's a pittance of what they gave to providers and  
2516 pharmacies. And we still waiting after eight weeks.

2517           But what you said a minute ago, it's inconceivable that  
2518 Optum purchase those practices during this crisis. And it's  
2519 unbelievable that you're getting payments without getting an  
2520 EOB for an explanation of benefits. How do you know how to  
2521 reconcile your files or what your budget is going \_ and  
2522 people are getting billed. So talk to me about that.

2523           \*Dr. Bruggeman. Yeah. I would tell you probably the  
2524 worst number I've heard from my team was that every time we  
2525 have to reconcile a single payment, it takes approximately  
2526 20 minutes from when we identify the payment, to when we  
2527 actually get it reconciled. So imagine that times every  
2528 single payment, 20 minutes every single payment. How many  
2529 staff members we have to employ to get through the back from  
2530 the backlog.

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2531           At some point in time, honestly, were probably going to  
2532 just cut it off and say can't even look backwards. We have  
2533 got to keep looking forwards because we just don't have  
2534 enough staff and enough time to chase down all the dollars.

2535           \*Ms. Harshbarger. No. I agree. And this is forcing  
2536 that one payer system. If people don't think we have it,  
2537 they better look closely. When you have got UnitedHealthcare  
2538 employing more physicians, owning the pharmacies, pharmacy  
2539 benefit manager or specialty pharmacies, we have said this  
2540 all along. And we complain when CVS bought Caremark years  
2541 ago. What's wrong with the FTC?

2542           And I guess my last question is should we be urging the  
2543 Federal Trade Commission to undertake retrospective merger  
2544 reviews? I never met a dancer that.

2545           \*Dr. Bruggeman. I mean, I think the answer is  
2546 absolutely. There has been some concern that vertical  
2547 integration doesn't truly meet the definitions of monopolies.  
2548 I think obviously, we need to really consider how  
2549 interconnected vertically integrated companies are.

2550           \*Ms. Harshbarger. Yes.

2551           \*Mr. MacLean. Yes. With particular consideration to  
2552 the cyber security vulnerabilities we talked about early.

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2553           \*Ms. Harshbarger. Yes.

2554           \*Mr. Riggi. I would agree. An examination of the cyber  
2555 vulnerabilities when there is sector-wide impacts such as  
2556 this.

2557           \*Mr. Sheldon. Apologies. No position.

2558           \*Mr. Garcia. Agreed. If a merger and acquisition is  
2559 going to result in a higher security risk, that needs to be  
2560 considered.

2561           \*Ms. Harshbarger. Yeah. Absolutely. Thank you. I  
2562 yield back.

2563           \*Mr. Bucshon. The Gentlelady yields back. I recognize  
2564 Dr. Joyce for five minutes.

2565           \*Dr. Joyce. Thank you, Chair, for holding this  
2566 important hearing and thank you for the piano for testifying  
2567 today.

2568           Delays related to the Change Healthcare attack have  
2569 caused extreme burdens on patient care and destructive cash  
2570 flow for physicians in hospital across the country. It has  
2571 been reported that UnitedHealth Group has exploited this  
2572 crisis in order to acquire health practices that are in  
2573 urgent need of revenue just to keep their doors open.

2574           While patients and physicians are still struggling,

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2575 UnitedHealth's day-to-day operations have continued. This  
2576 underscores that while Change Healthcare was the target of  
2577 this ransomware attack. Ultimately, the patients and  
2578 physicians were and continue to be the real victims.

2579 UnitedHealth has the resources necessary to keep  
2580 themselves operational in spite of this cyberattack through  
2581 acquiring large parts of the medical sector including Change  
2582 Healthcare.

2583 Because of this consolidation, an attack on one entity  
2584 has caused a massive destruction the rest of the healthcare  
2585 system. As we see increased consolidation in healthcare, I  
2586 worry that incidents like this will only become increasingly  
2587 more common.

2588 We have already seen that physicians and patients are  
2589 encountering yet another consequence throughout the fallout  
2590 of this cybersecurity failure. I have heard from health  
2591 systems throughout my district that they were incentivized  
2592 through discounts to use many of Change Healthcare's  
2593 products.

2594 Mr. Riggi, when one company has such a large presence in  
2595 an operation of many different physician practices, how does  
2596 this increase of cyberattack amplifying the effects of such

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2597 an effect?

2598 \*Mr. Riggi. Thank you for the question. Clearly, as we  
2599 have seen, their interconnectivity results in this impact  
2600 because they are loss of services, those mission-critical  
2601 services disrupt care across the entire sector.

2602 And often as was discussed earlier, smaller practices,  
2603 smaller hospitals, even the largest systems have very little  
2604 negotiating power with a company the size of United. So  
2605 there loss of mission-critical services cause a disruptive  
2606 cascading effect across the entire sector.

2607 \*Dr. Joyce. So regarding this cascading effect that  
2608 Mr. Riggi just talked about, Dr. Bruggeman, how can we ensure  
2609 the necessary cybersecurity improvements are implemented  
2610 across the healthcare sector without overburdening  
2611 independent practices like yours or rural physician practices  
2612 with the outrageous costs of these technologies?

2613 \*Dr. Bruggeman. Yeah. I don't know that I am smart  
2614 enough to know all the answers to the cybersecurity  
2615 questions. But certainly, what I do know is that we need to  
2616 reduce the amount of burden on the physician practices, both  
2617 financial and administrative.

2618 And so whatever the answer is, so whatever the solution

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2619 is, we need to make sure that it has the least amount of  
2620 impact, particularly on smaller practices, rural hospitals.  
2621 Those are our critical infrastructure that will be impacted.

2622 \*Dr. Joyce. In those critical infrastructures that you  
2623 mentioned, that's what the hospitals in the physicians that I  
2624 represent in Southcentral and Southwestern Pennsylvania.

2625 Dr. Bruggeman, continuing, can you speak about the  
2626 experience of independent physicians, like yourself,  
2627 attempting to interact with the relief mechanisms or the  
2628 workarounds provided by Change Healthcare?

2629 \*Dr. Bruggeman. I mean, honestly, we didn't even  
2630 attempt at some point. We saw the stories that had come back  
2631 from the large groups that were hundreds of thousands of  
2632 dollars in need, and were getting thousands of dollars in  
2633 response. And there was no chance that it was worth the  
2634 amount of time. We had limited resources to go chase down  
2635 these dollars.

2636 And ultimately, continue to try and bill and put things  
2637 in place so that when the clearinghouse opened, we would get  
2638 paid. There was not enough money for us to go chase down the  
2639 dollars from Change Healthcare. It had too many strings  
2640 attached. It was too difficult, and there wasn't enough

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2641 money involved.

2642 \*Dr. Joyce. Was switching back to paper billing, was  
2643 that a viable option for any practice?

2644 \*Dr. Bruggeman. It was not.

2645 \*Dr. Joyce. Was there an additional delay that would  
2646 have occurred by switching back to paper billing?

2647 \*Dr. Bruggeman. We know for sure at least with the  
2648 Medicare payment claims that we were told that it would be  
2649 another 45 days beyond when we switched over to paper claims  
2650 that it would take for Medicare to get through the backlog.

2651 So the insurance carriers were backlogged as well as we  
2652 were. There was no chance the paper billing made sense.

2653 \*Dr. Joyce. What is the suggestion to switch to another  
2654 clearinghouse, was that a viable option?

2655 \*Dr. Bruggeman. Unfortunately, the clearinghouse his  
2656 beard by our electronic medical record. It's not something  
2657 that I get to select. We are using one other clearinghouse.  
2658 But unfortunately, most of those clearinghouses require  
2659 another electronic agreement for each payer. And many payers  
2660 were not allowing us to build through secondary  
2661 clearinghouses.

2662 \*Dr. Joyce. And then finally, Dr. Bruggeman what about

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2663 the advanced payments that were offered by CMS? Was that  
2664 something that you reach out to obtain?

2665 \*Dr. Bruggeman. We did not. At that point in time, we  
2666 were already through the road of attempting to work through  
2667 Availity which is an alternative clearinghouse and that was  
2668 where all of our effort was spent.

2669 \*Dr. Joyce. Mr. Chairman, thank you. My time has  
2670 expired, and I yield back.

2671 \*Mr. Bucshon. The Gentleman yields back. I recognize  
2672 Mr. Obernolte. Five minutes.

2673 \*Mr. Obernolte. Well, thank you very much. Let me  
2674 share the frustration expressed by some of my colleagues that  
2675 no one from Change for from United is here to answer  
2676 questions. So I'll ask some of the questions I would have  
2677 asked them if they were here. And I'm hoping that with all  
2678 of the expertise here on the panel, we can get it answered.

2679 First of all, let me point out the fact that we have had  
2680 some really valuable testimony about how to prevent future  
2681 cyberattack. But I think that although there have been some  
2682 great suggestions, and we should certainly do a lot of the  
2683 things that have been suggested, it's not going to solve the  
2684 problem, right? This is going to be with us just because



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2685 closing off cyberattacks completely is a fool's errand  
2686 because it restricts the usage of legitimate users, right?

2687         So I think we also need to simultaneously focus on  
2688 response to cyberattacks. So you know, first of all, let me  
2689 express my frustration that the Colonial Pipeline hack was  
2690 three years ago. Three years ago. The same ransomware, the  
2691 same ransomware group, the same method of attack, the same  
2692 debilitating functionality, the same impact on our  
2693 infrastructure.

2694         How on earth are we sitting here today talking about an  
2695 identical cyberattack that took weeks to respond to. I don't  
2696 understand. I mean, this isn't rocket science. How are we  
2697 not able to develop infrastructure where we can't just \_  
2698 Mr. Riggi, you were talking about restoring from backups.  
2699 Why is it the work of more than a day just to take all the  
2700 systems offline.

2701         \*Mr. Riggi. Well, I am certainly not speaking for  
2702 United. But in general terms, even if you do you have good  
2703 off-line secure backups, employing the latest, what we call  
2704 immutable technology, meaning that even if the bad guys reach  
2705 the backup, which they will try to do, they won't be able to  
2706 alter, delete or encrypt them. And as some of my technology

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2707 experts will, I think, confirm here, it is a very slow,  
2708 methodical process to restore systems from backup. It's not  
2709 like flipping a light switch.

2710       You got to first figure out how did the bad guys get in.  
2711 You have got to make sure that entry point vulnerability has  
2712 been closed. You have got to make sure that they are no  
2713 longer in your system. And then it is a slow, methodical  
2714 process for restoration, literally, application by  
2715 application, supervisor.

2716       You know we would hope a company like United have the  
2717 capability, if anybody would have the capability, they would  
2718 have the capability to restore faster.

2719       \*Mr. Obernolte. Right. Well, it just seems like we  
2720 have had three years to think about this problem. It doesn't  
2721 seem like asking too much for anyone that has a sophisticated  
2722 network architecture that's critical infrastructure to look  
2723 at their architecture, that puts together a continuity of  
2724 business plan that lets them restore that in less than a day.

2725       I mean, I think that everybody is going to need to take  
2726 a look at this. Well, let me ask this question since no one  
2727 that I have spoken to seems to have the answer.

2728       So United paid \$22 million in bitcoin to BlackCat for a

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2729 decryption key. What is the restoration of their services as  
2730 a result of the receipt of that key or did they restore it  
2731 through as we have been discussing, restoring from backups?

2732 \*Mr. Riggi. I am not sure if that question \_ you know,  
2733 I am not in a position to answer that.

2734 \*Mr. Obernolte. Does anyone know? Okay. Well, the  
2735 reason that it's pertinent is because Colonial paid  
2736 \$4 million in bitcoin for a decryption key that it turned out  
2737 to be \_ the decryption process turned out to be so slow, that  
2738 restoring from backups was faster.

2739 So I mean, here is a related question. We know we are  
2740 talking about how to prevent future cyberattacks. One good  
2741 way of preventing it is not to pay ransom, right? If no one  
2742 paid a ransom, guess what? We wouldn't have any cyberattacks  
2743 because there would be no profit incentive. So let me ask  
2744 the question and anyone on the panel, I would be interested  
2745 in your opinion.

2746 Should United have paid the ransom?

2747 \*Mr. Riggi. So coming from the FBI, I will just give  
2748 with the standard guidance is. Of course, we strongly  
2749 discourage any entity to pay ransom because it encourages  
2750 these type of attacks.

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2751           But yet at the same time, there is no, I think, support  
2752 to ban ransom payments totally only in the sense that if  
2753 patient safety is at risk. Then becomes a business decision.  
2754 Even the FBI says they strongly discourage payment of ransom  
2755 but ultimately, it is a business decision. So if patient  
2756 lives are at risk, then of course, then it is going to have  
2757 to be a very difficult made.

2758           \*Mr. Obernolte. Sure. I understand. And I am not in  
2759 favor of through government fiat restricting people from  
2760 paying ransom. But my point is, if no one paid a ransom,  
2761 this problem would go away.

2762           Anyway, I see my time is expired. But let me just  
2763 reiterate the point that it's been three years since  
2764 Colonial, right? Anyone with the complex network  
2765 infrastructure that's vulnerable to this kind of attack is to  
2766 be looking at their infrastructure, putting together a  
2767 continuity of business plans that make it so that they can  
2768 restore their functionality in less than a day. There is no  
2769 excuse at this point. I yield back, Mr. Chairman.

2770           \*Mr. Bucshon. The Gentleman yields back. I recognize  
2771 Mr. Pence. Five minutes

2772           \*Mr. Pence. Thank you, Mr. Chairman. Again thank you

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2773 to the witnesses for appearing here today. Cyber attacks  
2774 continue to threaten the integrity of our nation's healthcare  
2775 industry. And as my colleagues have discussed today, the  
2776 attack on Change Healthcare was felt across our nation  
2777 including right in Indiana, my home state.

2778 Columbus Regional Hospital located in my hometown is  
2779 expecting a delay of 50 to \$60 million because 70 percent of  
2780 their payments are run through Change Healthcare. And that  
2781 significant. It's a 70,000 people town. That's very  
2782 impactful.

2783 Unfortunately, Indiana has continued to feel the impact  
2784 of cyberattacks in recent years. In 2018, Hancock Regional  
2785 Hospital in Greenfield, Indiana, was the victim of a  
2786 cyberattack that threatened 1,400 medical records and force  
2787 our hospital to pay 55,000 in ransom. It was even featured  
2788 on 60 minutes back then.

2789 While the attack ultimately did not allow the illicit  
2790 group to gain access to any files, the attack froze Hancock's  
2791 IT network until a ransom was paid in, wait for it, bitcoin.  
2792 Luckily, the hospital had employed sufficiently redundant  
2793 protocols that allowed care services to continue.

2794 Since then, Indiana hospitals have seen upwards of 30

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2795 similar attacks across the Hoosier state.

2796 Mr. Sheldon, as I mentioned in my remarks, Hancock  
2797 Hospital was able to prevent the worst impacts of their  
2798 cyberattack in 2018 because of redundant protocols. It is my  
2799 understanding that the hospital was able to maintain all of  
2800 their peer during the attack and has since been made whole  
2801 from the initial ransom.

2802 Having spent much of my career in the distribution of  
2803 petroleum products, the oil and gas industry commonly  
2804 separated physical operational facility technology from the  
2805 broader network of the companies IT infrastructure. And as  
2806 my peer was talking about Colonial, I think that's what they  
2807 have in place.

2808 Are there similarities in how oil and gas operations can  
2809 silo parts of their business to prevent cyberattack  
2810 disruptions so that when healthcare facilities based in  
2811 attack, they can continue providing care to patients in the  
2812 short term while issues are addressed?

2813 \*Mr. Sheldon. Thank you, Congressman. There is an  
2814 important concept in cybersecurity that pertains to  
2815 segmentation of systems, particularly sensitive systems. So  
2816 that you can apply different degrees of protections and

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2817 control over different parts of the network that serve  
2818 different functions. Including potentially limiting access  
2819 from certain accounts or to open systems like the Internet.

2820 So that concept is widely used across all critical  
2821 infrastructure sectors, and it's certainly worth looking at  
2822 how we can promote the adoption of that type of technique and  
2823 strategy in places where it is not being currently used  
2824 including in healthcare

2825 \*Mr. Pence. So you're saying it's not being employed in  
2826 healthcare like it was in the \_

2827 \*Mr. Sheldon. Where is not being applied.

2828 \*Mr. Pence. Where they are not.

2829 \*Mr. Sheldon. Specific entities, people should look at  
2830 that.

2831 \*Mr. Pence. Yes.

2832 \*Mr. Sheldon. But there are healthcare entities, to be  
2833 clear, that use that concept.

2834 \*Mr. Pence. So is that something that we ought to take  
2835 a look at making standards, a requirement that you separate  
2836 the delivery of care from say the back room?

2837 \*Mr. Sheldon. Perhaps someone else will now concede to  
2838 this. But I believe there is some material on this in the

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2839 Cyber Performance Goals for the healthcare sector.

2840 \*Mr. Pence. Anybody else answer that? Yes, sir.

2841 \*Mr. Riggi. Yes, sir. In healthcare, we have these  
2842 enormous networks that are vastly complex. So a lot of  
2843 medical devices, for instance, require a network connection  
2844 or an Internet connection to function. We have moved a lot  
2845 of our electronic medical records to the cloud.

2846 \*Mr. Pence. So let me ask. I am really  
2847 unsophisticated. I am not like my predecessor just now,  
2848 Congressman Obernolte. But can you kind of batch that  
2849 communication or has about to be \_

2850 \*Mr. Riggi. It's very difficult. For instance,  
2851 electronic medical record, which all clinicians the access  
2852 to, might have 300 different applications that one off  
2853 electronic medical record, even to medical devices.

2854 And as you have seen with Change, United, we depend on  
2855 these remote third parties. So we depend on their security.  
2856 We can segregate operational technologies such as HVAC  
2857 systems, door controls, cameras, and so forth. But the bad  
2858 guys are generally coming in through our network and intranet  
2859 connected technology in insecure third parties.

2860 \*Mr. Pence. Okay. In my time is almost expired. Thank



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2861 you all for being here today. I yield back.

2862 \*Mr. Bucshon. The Gentlemen guilds back. I recognize

2863 \*Mr. Balderson. Thank you, Mr. Chairman. I also want  
2864 to give a shout out to Madam Chair Rodgers and Chair Guthrie  
2865 for allowing me the privilege to he moved to this  
2866 Subcommittee. So I am very honored to be able to do that so  
2867 thank you.

2868 My first question is for Mr. Riggi. Mr. Riggi, while we  
2869 all embrace and value the increasingly digitalized world, we  
2870 know these technologies come with risk. The Change breach  
2871 has so far cost all Ohio hospitals and estimated  
2872 \$500 million. I worry how the small, rural hospitals, who  
2873 are already stretched resources will meet the demands of this  
2874 growing threat.

2875 What resources from HHS, AHA, or state associations are  
2876 available to rural hospitals?

2877 \*Mr. Riggi. Thank you for the question. First, we are  
2878 encouraging United to advance payments and to provide more  
2879 acceptable terms for that. We went to CMS as well to have  
2880 them advance in accelerated payments to help ease some of  
2881 that financial burden. And we have gone to the other payers  
2882 without, quite frankly, much success for them to advance

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2883 payments to these especially rural hospitals that operate on  
2884 such thin margins.

2885         And we are providing guidance to our hospitals, working  
2886 with the Healthcare Sector Coordinating Council and the  
2887 government to help provide and exchange knowledge on how to  
2888 best defend networks. And we have worked directly with the  
2889 FBI to exchange real-time threat intelligence so hospitals  
2890 can help defend themselves.

2891         But as I have said earlier, we can do everything we can  
2892 possibly on defense, that will not solve the issue. Because  
2893 there's foreign bad guys out there attacking us. So again,  
2894 this whole-of-nation approach is what is required. And  
2895 ultimately, we need to start with better secured technology,  
2896 secure by design and secure by default.

2897         \*Mr. Balderson. Okay. Thank you very much. My next  
2898 question is for Mr. Sheldon. Mr. Sheldon, thanks for being  
2899 there. Congresswoman Kuster and I have two tech-based  
2900 initiatives to strengthen the drug supply chain. Last  
2901 summer, we wrote a letter to the FDA regarding the industry's  
2902 readiness for enforcement of the Drug Supply Chain Security  
2903 Act more commonly known as Track & Trace.

2904         Cybersecurity would obviously be important to ensure

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2905 that these systems do not be compromise. In February,  
2906 building off this Committee's work in 2018, we introduced a  
2907 bill to require electronic prescriptions for all Schedule II  
2908 through IV controlled substance including opioids.

2909 Cyberattacks on either the DSCSA or E prescribing  
2910 systems could threaten our important work to advance same  
2911 access the medicines.

2912 Just the other day I saw an article that a cybersecurity  
2913 firm has found and taken down nearly 300 websites selling  
2914 fake pharmaceuticals.

2915 The hearing today is rightly focused on impacts of the  
2916 Change attack, but we must also take towards the future.  
2917 It's important to be both reactive against bad actors and  
2918 proactive to identify threats before they occur.

2919 Mr. Sheldon, how can the government leverage technology  
2920 like yours to go on the attack and discover bad actors such  
2921 as the drug counterfeiters?

2922 \*Mr. Sheldon. Thank you. There is an important role  
2923 for secure systems that are involved in functions like the  
2924 one that you described. I have not read the bill, and I  
2925 will. So it's important to start from a secure base when  
2926 you're operating systems like that.

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2927           And then there are parts of the government whose mission  
2928 it is to go out and disrupt bad actors. Law enforcement  
2929 agencies, public-private partnerships like JCDC at CISA that  
2930 work to target bad infrastructure or infrastructure that is  
2931 being leveraged by threat actors.

2932           And then there are obviously Cybercom and NSA Missions  
2933 that look to do other things to support the health of the  
2934 ecosystem. And I think all of us would agree that there is  
2935 an important role for government to continue to invest in  
2936 those sorts of capabilities to make sure that it's easier for  
2937 all of us to defend systems that we operate and do things  
2938 like provide healthcare.

2939           \*Mr. Balderson. Thank you very much. Mr. Chairman, I  
2940 yield back my remaining time.

2941           \*Mr. Bucshon. The Gentleman yields back. I recognize  
2942 Dr. Miller-Meeks. Five minutes.

2943           \*Mrs. Miller-Meeks. Thank you, Mr. Chairman. And I  
2944 think the witnesses for testifying before the Committee  
2945 today.

2946           Physician practices, hospitals, pharmacy, and most  
2947 importantly patients, have all experienced disruption caused  
2948 by the cyberattack at Change Healthcare. And let me also

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2949 just say that I am an old enough doctor that I had paper  
2950 records and paper billing, and we had none of these problems  
2951 even when there was a power outage.

2952 Change manages 15 billion transactions a year which  
2953 equates to approximately 1.5 trillion in health claims.  
2954 According to data from the American Medical Association,  
2955 80 percent of practices reported lost revenue from unpaid  
2956 claims, and 85 percent stated they had to allocate additional  
2957 staff time to complete additional administrative  
2958 requirements. And this is in an era with very high inflation  
2959 and problems getting workforce and staff.

2960 Neither doctors nor their nonphysician staff will  
2961 receive any additional compensation for time spent mitigating  
2962 the fallout of the Change attack. And this it is on top of  
2963 the administrative and financial burden that America's  
2964 physician and healthcare workforce are already experiencing.

2965 And I have had this in a small business practice where  
2966 we have not received reimbursement for two months due to  
2967 various CMS problems. And you as the provider go without pay  
2968 to pay your staff and to pay your bills.

2969 And Iowa doctors are very hesitant to take advance  
2970 payment dollars without confirmation that their claim

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2971 submission will be paid at the rate submitted. Experience  
2972 with American Rescue Plan dollars and post-recoupment of paid  
2973 claims have made providers concerning the that way will be  
2974 approved for payment once the backlog processing is  
2975 completed.

2976 The survey also found that 55 percent of doctors said  
2977 they had to use personal funds to cover practice expenses.  
2978 Notably, the overall effects of the Change attack had been  
2979 most acutely felt by practices with 10 or fewer physicians.

2980 Dr. Bruggeman, can you please detail the process of  
2981 patient billing and highlight the role that a clearinghouse  
2982 like Change plays in the process?

2983 \*Dr. Bruggeman. Yeah. I mean, billing in healthcare  
2984 unfortunately, is incredibly complex. Essentially, it starts  
2985 with me writing a code after I see a patient whether we are  
2986 talking about in the operating room or in a clinic. That  
2987 goes to my staff. My staff scrubs that and tries to clear it  
2988 and make sure it's ready to go.

2989 Then it goes two a second scrub which is the  
2990 clearinghouse that we have been talking about. Once it gets  
2991 through that second scrub, it gets to the insurance company.  
2992 The insurance company then can communicate back through that

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2993 clearinghouse to us to say why they approved or denied  
2994 claims, why they hate us.

2995           And through that process then we kind of check our  
2996 checkbook and clear everything through.

2997           \*Mrs. Miller-Meeks. And when disruptions in patient  
2998 billing processes occur, how are small and independent  
2999 providers impacted differently than those who work for larger  
3000 systems? And are patients impacted?

3001           \*Dr. Bruggeman. Yeah. I mean, small practices  
3002 typically have less cash on hand and have less resources and  
3003 have less ability to withstand these types of outages. And  
3004 so that is what we are seeing in my practice and many other  
3005 practices, is having to either fund internally, utilize lines  
3006 of credit.

3007           And our patients are receiving bills that they were not  
3008 intending to receive because we can't balance the books. We  
3009 don't know what's been paid and what's not been paid. And so  
3010 now they are receiving bills that are inaccurate.

3011           \*Mrs. Miller-Meeks. Change Healthcare has announced  
3012 that it issued roughly 5.5 billion in support to physicians  
3013 and health systems. While it's unfortunate that they could  
3014 not be here to testify today, I hope they are watching and

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3015 listening.

3016 In your written testimony, Dr. Bruggeman, you stated  
3017 that many of your colleagues have chosen not to utilize any  
3018 of the loans from Change since the attack. Can you explain  
3019 why?

3020 \*Dr. Bruggeman. Yeah. They have openly stated they  
3021 have limited insight into how much we actually bill, only  
3022 what's billed to them. And so Change Healthcare has very  
3023 limited ability to pay us back, either through Optum or  
3024 UnitedHealthcare.

3025 As such, immediately after this occurred, many physician  
3026 practices began hosting or communicating through other means  
3027 that there was limited funds available, and that you will  
3028 have to fight significantly for those funds.

3029 Given our limited resources, we dedicated all those  
3030 resources towards capturing the dollars that were needing to  
3031 be billed as opposed to going after these insurance companies  
3032 to get loans to cover us through that periods of time.

3033 \*Mrs. Miller-Meeks. Thank you. And, Mr. MacLean, I  
3034 have heard from hospital systems in my district in Iowa that  
3035 it will take a significant amount of time for clean claims to  
3036 be submitted. They are approaching one of the most



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3037 challenging periods as many Iowa systems were unable to bill  
3038 Medicare and Medicaid for a month and a half, six weeks.

3039 Even after claims start to be paid out, systems will  
3040 still need to pay pending invoices. Can you further detail  
3041 how system disruptions like the Change attack impact the  
3042 inner workings of health systems, especially ones?

3043 \*Mr. MacLean. Sure. We talked earlier about the  
3044 disruption to patient care, and I have outlined that a bit.  
3045 I think what are members of seen is significant disruption in  
3046 backend systems.

3047 You talked about the automation over time. And of  
3048 course, automation is great it makes us more efficient. We  
3049 can have more patient volume and whatnot. But when this  
3050 happens, there is extreme disruption to the revenue cycle,  
3051 our finance operations type of people.

3052 I think we detailed earlier, Dr. Bruggeman said, we  
3053 can't physically billed using paper in the same way. And  
3054 this would be particularly acute in smaller less well-  
3055 financed hospitals where you're actually having to employ  
3056 more people in order to take care of some of these previously  
3057 automated processes.

3058 \*Mrs. Miller-Meeks. Thank you very much. Mr. Chair, I

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3059 yield back my time.

3060 \*Mr. Bucshon. The Gentlelady yields back.

3061 Dr. Bruggeman, wait until the callback starts to happen to  
3062 everybody that took the money. That's coming.

3063 I recognize Mr. Griffith for five minutes.

3064 \*Mr. Griffith. Thank you very much, Mr. Chairman. It's  
3065 very good to see you again. We met yesterday.

3066 My district is 409th out of 435 in median income for all  
3067 of the congressional districts. This requires lots of  
3068 patients to rely on copay coupons to be able to afford their  
3069 medications. The Marion Family Pharmacy in Marion, Virginia  
3070 which is part of my district, was quoted in a CNBC article  
3071 stating that patients are not able to afford their  
3072 medications because their copay assistance cards were not  
3073 able to be processed.

3074 I quote, "We had one woman yesterday who had to pay  
3075 \$1,100 out of pocket because the copay card wasn't working."  
3076 This is not acceptable.

3077 To your knowledge, would UnitedHealth Group look to  
3078 back, and financially help those patients? And I am not just  
3079 about the \$1,000 that she had to pay out-of-pocket. That  
3080 most likely was borrowed money and probably had to pay

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3081 interest on it. Have you heard anything along those lines  
3082 from UnitedHealth?

3083 \*Mr. Riggi. We have not, Congressman Griffith. We  
3084 would hope they would do the right thing, but we have not  
3085 heard that.

3086 \*Mr. Griffith. And we have got a distinguished panel  
3087 here. Has anybody heard anything about them coming back in?  
3088 Forget the interest for a minute. Has anybody heard anything  
3089 about them just reimbursing these folks who were harmed by  
3090 the hacking incident which may not have been what they  
3091 wanted, but it was not living up to the\_ it did not fulfill  
3092 their contractual obligations with the various patients.  
3093 Would you agree with that, Mr. Riggi?

3094 \*Mr. Riggi. I would agree.

3095 \*Mr. Griffith. And I see a number of other people  
3096 nodding as well. Your background with the FBI and your  
3097 expertise in cybersecurity issues, I am just going to get  
3098 right to it. Do you think that there is something that  
3099 UnitedHealth could have done to have a backup ready?

3100 I mean we are already living in a world where the  
3101 initial hack might have ought to be expected and, therefore,  
3102 an immediate backup to protect patients, particularly when

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3103 you're talking about things that can be lifesaving?

3104       \*Mr. Riggi. Well, not having, of course, visibility  
3105 into their network, and it's purely speculating. But with  
3106 the company that size, with the immense amount of resources  
3107 that they have, the largest healthcare technology company in  
3108 the world, we would expect that they would be using the most  
3109 advanced, redundant, resilient technology to prevent an  
3110 attack like this which impacted so many Americans and risked  
3111 their data but risks patient care as well.

3112       \*Mr. Griffith. Yeah. The data is disturbing. The  
3113 patient care is shocking. So I do appreciate that.

3114       Mr. Sheldon, as you mentioned, the fiscal year 2025, the  
3115 President's budget request for HHS hints at potentially  
3116 penalizing hospitals starting in fiscal year 2029 if they do  
3117 not adopt essential cybersecurity practices. Do you think  
3118 these penalties should be expanded to not just hospitals but  
3119 insurance companies or anyone who touches sensitive medical  
3120 information and cares for patients?

3121       \*Mr. Sheldon. Thank you for the question. From my  
3122 perspective looking at many different industries, there has  
3123 been a lot of development in recent years on advancing new  
3124 obligations and new regulations, in particular to report

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3125 breaches.

3126           And because of these things are developing in parallel,  
3127 it will be interesting to see how they shake out whether  
3128 there are gaps or redundancies in them.

3129           I think it's worth thinking about those incentives.  
3130 It's also worth thinking about how to provide resources,  
3131 especially to places like hospitals that may just lack the  
3132 resources to do something that they know they ought to do and  
3133 really want to do.

3134           \*Mr. Griffith. I appreciate that. Mr. MacLean, on  
3135 March 26th, you claimed that CHIME sent a letter to HHS  
3136 Secretary Becerra regarding the need for more details and  
3137 information on the cyberattack.

3138           Has HHS responded to your letter or has HHS been in  
3139 communication with you to help mitigate the attack?

3140           \*Mr. MacLean. We have been in communication with them.  
3141 I don't know if they have responded specifically to our  
3142 letter. But we didn't receive the same response to previous  
3143 attacks that we expected. So there was a delay in that, and  
3144 we would like to have better communication in the future as  
3145 recommended in our testimony.

3146           \*Mr. Griffith. I appreciate that. UnitedHealth Group

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3147 is now claiming that 95 percent of their claims are flowing  
3148 uninterrupted. This is the number I have asked them  
3149 specifically with the letter I sent along with Mr. Guthrie.  
3150 Do you agree with her 95 percent of claims are flowing  
3151 statement? Because I am hearing somewhat different on that  
3152 than the \_

3153 \*Mr. MacLean. I don't have a good read on that, and I  
3154 don't know of anyone else on the panel will \_

3155 \*Mr. Griffith. Anybody else have a read on that?

3156 \*Mr. Riggi. To my understanding, that might have been  
3157 related to the claims they had in their network, not to the  
3158 claims that were going into the pipeline.

3159 \*Mr. Griffith. And so is giving a false impression to  
3160 the public that everything is almost back to normal. Is that  
3161 fair?

3162 \*Mr. Riggi. I think that would be a fair statement.

3163 \*Mr. Griffith. All right. I yield back. Thank you,  
3164 Mr. Chairman.

3165 \*Mr. Bucshon. The Gentleman yields back. I recognize  
3166 Mr. Crenshaw. Five minutes.

3167 \*Mr. Crenshaw. Thank you, Mr. Chairman. Thank you for  
3168 this important hearing, and we often talk about

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3169 cybersecurity, on both of my committees, this one, and the  
3170 Intel Committee.

3171           And it really just gets back to the same fundamental  
3172 question which is, okay, we are legislators. We make laws.  
3173 What do you want us to do about it? And because we have the  
3174 considerations here.

3175           We could establish a bunch of cybersecurity standards  
3176 whatever that means. What does that mean? I mean, everybody  
3177 has to have certain password, with, you know, certain  
3178 characters? I don't know. It could mean a lot of things.  
3179 The cyber experts would know.

3180           But then we have to consider, do we forcefully apply  
3181 that to all practices across the healthcare sector? It makes  
3182 sense when, you know, the huge and an impactful entity like  
3183 United. It makes a little less sense when it's a private  
3184 practice that might have a lot of trouble putting those kind  
3185 of standards in place.

3186           And so those are the kind of things we have to consider.  
3187 And generally, if we are going to force something, it should  
3188 be because there is a market failure. In the market itself  
3189 doesn't have the incentives to do it themselves.

3190           So those are all the things I think about when we talk

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3191 about imposing standards. I am not aware of a specific piece  
3192 of legislation that we are considering that goes in that  
3193 direction at all. This is obviously an informational hearing  
3194 where we can just talk about it.

3195 And so maybe comment on what I just said and give us  
3196 some suggestions. What do you actually want us to do. And I  
3197 look to my former FBI informer DHS folks here to maybe answer  
3198 that question. Maybe we can start with you, Mr. Riggi.

3199 \*Mr. Riggi. Sure. I appreciate the question. I think  
3200 we have to be very thoughtful and methodical on how we  
3201 proceeded. In the current pending thoughts on imposing  
3202 cybersecurity standards purely for hospitals would not have  
3203 prevented the UnitedHealthcare Change attack.

3204 We were the victims, collateral damage. And more  
3205 importantly, our patients for the collateral damage here. So  
3206 whatever strategy \_

3207 \*Mr. Crenshaw. Why? Could you explain why that's the  
3208 case? Why would it have not prevented it?

3209 \*Mr. Riggi. Because the attack originated with United.  
3210 So \_

3211 \*Mr. Crenshaw. That was like internal?

3212 \*Mr. Riggi. Excuse me?



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3213 \*Mr. Crenshaw. Go ahead.

3214 \*Mr. Riggi. So United was the target of the attack.

3215 \*Mr. Crenshaw. Right.

3216 \*Mr. Riggi. The current standards that are being  
3217 proposed are only targeted towards hospitals.

3218 \*Mr. Crenshaw. I see. I see.

3219 \*Mr. Riggi. So if we implemented all the standards,  
3220 that still would not have prevented the United attack.

3221 \*Mr. Crenshaw. Okay.

3222 \*Mr. Riggi. So again, proceeding there, thinking about  
3223 a holistic approach, whatever that strategy is, of course, we  
3224 want to incentivize hospitals. Hospitals are going to need a  
3225 lot of resources to help meet the standards to help defend  
3226 themselves. We need better, security technology as well. We  
3227 need the third parties to comply with whatever the standards  
3228 are.

3229 We better information exchange with the government. And  
3230 as I always say, the government has got to do more on  
3231 offense. You know better than most, when you have foreign  
3232 bad guys, beyond the reach of law enforcement, in the  
3233 government has got to use all their authority.

3234 \*Mr. Crenshaw. Well, it always gets back to this

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3235 question, which is okay, if you have a murderer in your house  
3236 or burglar, what do you do? You call 911, and there is  
3237 immediate action response. There is no parallel for cyber.  
3238 People think they can call the FBI. But the FBI is going to  
3239 come and collect evidence and maybe build a case later. Am I  
3240 correct?

3241 \*Mr. Riggi. That's correct.

3242 \*Mr. Crenshaw. CISA would supposed to be potentially  
3243 the on-site actor. But even then, I mean, what are they  
3244 really doing against it, an active ransomware attack? You  
3245 know, tracking down the bad guys and then kicking down your  
3246 door. Like that doesn't exist. Can it exist? Is that even  
3247 possible? Is that what the government should be thinking  
3248 about?

3249 \*Mr. Riggi. That is one of our recommendations to find  
3250 a way to have a more reflexive, rapid response capability  
3251 from the government. What the Congress can do is to explore  
3252 that. Congress did a good thing in terms of incentives back  
3253 in 2021 with an acumen of what became Public Law 116-321.

3254 It told HHS when it's enforcing a data breach to  
3255 consider the extent to which the breached entity had over the  
3256 past year implemented good cybersecurity practices, the NIST

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3257 cybersecurity framework, the 405(d) health industry cyber  
3258 practices.

3259           You do the right thing, we'll take that into  
3260 consideration. Maybe the fines will be lower, the audits  
3261 will be less severe. You can have similar types of \_  
3262 Congresses doesn't need to legislate specific cybersecurity  
3263 controls. That is not within your expertise.

3264           But there are widely recognized cybersecurity controls  
3265 that can be a reference for positive incentives. If you do  
3266 the right thing. If CMS is the reimbursement authority,  
3267 well, if you do the right thing, maybe we'll give you a  
3268 little bump in your reimbursement. Okay. That's the money.  
3269 That's really what is driving.

3270           \*Mr. Crenshaw. That's an interesting suggestion. I am  
3271 out of time. I yield back. Thank you.

3272           \*Mr. Guthrie. The Gentleman yields back. We'll go to  
3273 Mr. Pfluger from Texas for five minutes for questions.

3274           \*Mr. Pfluger. Thank you, Mr. Chairman, and allowing me  
3275 to wait on. I serve on the Homeland Security Committee as  
3276 well so we talked a lot about CISA. We talk a lot about  
3277 information sharing. And really the point that most of these  
3278 questions have been asked.

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3279           But you know I kind of want to get to the heart of what  
3280 are we missing? What do you need to do in the future?

3281           And so, Mr. MacLean, you know talking a lot about Change  
3282 Healthcare's attack. But you know, maybe just describe the  
3283 biggest vulnerability in the current landscape that we face  
3284 right now that is unaddressed.

3285           \*Mr. MacLean. Sure. It's wide and varied. Answer the  
3286 question. We have spent a lot of time and energy talking  
3287 about loading interoperability in healthcare over the last  
3288 dozen to 15 years. And of course, that is about more  
3289 efficiency, better outcomes, better quality of care, those  
3290 types of initiatives.

3291           We found out in February we're interoperable in the  
3292 payments space, right? So I think what was introduced in the  
3293 testimony by Mr. Garcia is this idea of a review, a mapping  
3294 of what's happening in the healthcare system.

3295           So I think a lot of the discussion today was about how  
3296 we can't necessarily mitigate all the risks, all the varying  
3297 risks. There is no complete cyber defense.

3298           But having this situation where we understand the  
3299 mappings. And you know again, very large transactions going  
3300 through Change. And yes, Change should have known all of

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3301 those. It's only recently that they give a list of all the  
3302 payers that were involved so it was very difficult for people  
3303 to respond to that.

3304 But I think that nationwide mapping of what is  
3305 happening, where the transactions are going, and giving our  
3306 providers and payers alternatives when these kinds of  
3307 situations happen. So there would not be as reliance on one  
3308 organization as a single point of failure.

3309 \*Mr. Pfluger. Two minutes is not enough time to answer  
3310 these questions. I understand.

3311 Mr. Garcia, I represent a district, and we about 23  
3312 hospitals, 20 counties, and many of them small and rural,  
3313 some large. What we are talking about rural and the  
3314 dissemination of information from the sector, what can we do  
3315 to improve. And I got three or four more questions I'm  
3316 trying to get to, so please.

3317 \*Mr. Garcia. For the rural systems, they are going to  
3318 need some kind of a cyber safety net for them whether it's a  
3319 series of grant programs or subsidies or incentives from the  
3320 government. But also, regional networks of health providers  
3321 on the private sector side. Because they are interdependent,  
3322 interconnected in so many ways, they can be a mutual support

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3323 system.

3324 \*Mr. Pfluger. Mr. Riggi, how did the attack on Change  
3325 Healthcare system affect hospitals, health systems, and I  
3326 will go to you, Mr. Riggi.

3327 \*Mr. Riggi. Sure.

3328 \*Mr. Pfluger. Like how did it affect the ability to  
3329 provide healthcare?

3330 \*Mr. Riggi. Obviously, the first initially, we had the  
3331 most concern about was the impact of patient care. So  
3332 understanding who had insurance, when insurance, getting pre-  
3333 authorizations, pharmacy. That was remedied fairly soon  
3334 within a week or two. Then of course, the revenue cycle. So  
3335 the lack of ability to submit claims and receive claims  
3336 created additional burden and quite frankly, diverting  
3337 resources from patient care.

3338 \*Mr. Pfluger. Does the system have training in place so  
3339 that just normal, everyday people who are working within the  
3340 system \_ and I'm going to go to you Dr. Brueggeman here in  
3341 just a second. What is there training in place to identify  
3342 this to be able to say, hey, I think we have got an issue  
3343 here and the reporting is quick?

3344 \*Mr. Riggi. So initially, our reporting we did

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3345 understand from hospitals right away there was a problem  
3346 because they lost connectivity to their service, to Change's  
3347 Healthcare service.

3348 So immediately, they began notifying us. We had contact  
3349 with the government. They were aware of separately. And  
3350 then they began to try to figure out what the impact would  
3351 be.

3352 \*Mr. Pfluger. Dr. Bruggeman, as a provider, how did it  
3353 affect your ability and that of other providers to do  
3354 healthcare practice?

3355 \*Dr. Bruggeman. Yeah. I mean, it's significantly  
3356 impacted our ability for revenue cash flow, right? And many  
3357 of us have only a few weeks to maybe a month of cash flow on  
3358 hand.

3359 And the result of this, reducing our cash flow, put  
3360 people in a very difficult position to provide the care, how  
3361 they were going to make payroll, how they were going to keep  
3362 their doors open, how they were going to pay rent.

3363 And ultimately, impacted patient care by patients  
3364 receiving inappropriate buildings that have not been  
3365 corrected as a result of the payments from the insurance  
3366 companies.

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3367           \*Mr. Pfluger. So let me just ask a general question.  
3368 What sort of information sharing needs to either be enhanced  
3369 or you know, how can we better work with agencies like the  
3370 FBI, CISA, and other federal agencies that are looking at  
3371 this and may not be able to get the information to you? What  
3372 do you need?

3373           \*Mr. Riggi. I think I will just opine quickly. In the  
3374 spirit of the 2015 Cybersecurity Sharing Act call for  
3375 automated indicator sharing, automated sharing of malware  
3376 signatures.

3377           And where the government has done a great job at  
3378 disseminating reports more frequently. But we need to have  
3379 this done on and on a needed basis almost like an antivirus  
3380 service.

3381           \*Mr. Pfluger. Thank you. Mr. Chairman, again, thanks  
3382 for letting me wave on, and I yield back.

3383           \*Mr. Guthrie. Thank you. The Gentleman yields back.  
3384 Seeing no other members present for questions, I guess that  
3385 concludes her question period.

3386           I really appreciate your time and effort and the  
3387 knowledge that you have here. And we have a lot of sensitive  
3388 things that we are trying to figure out and deal with and how



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3389 we respond to it. And this has been extremely helpful. So  
3390 thank you. Thank you for your time. Do you want to \_ a  
3391 couple words?

3392 \*Ms. Eshoo. Again, all of our gratitude to each one of  
3393 you. As I said earlier, your testimonies have been highly  
3394 instructive. And, Mr. Chairman, it's my understanding that  
3395 the CEO of UnitedHealthcare has agreed to come in. So we  
3396 won't have to use a Subpoena.

3397 But this really deserves a strong response by the  
3398 Congress. I mean this is \_ the outrageousness of this, you  
3399 know, every time someone speaks, you put a multiplier on it.  
3400 And so we need to address this.

3401 And I think with the testimony today, you have enriched  
3402 was in terms of deep background and experience that we can  
3403 come up with a bill that really fits the bill here. Because  
3404 it's too important a sector. It's an entire sector and so  
3405 thank you, Mr. Chairman.

3406 \*Mr. Guthrie. Thank you. And you said Mr. Garcia  
3407 represented Palo Alto well here today.

3408 \*Ms. Eshoo. Oh, yes, he did.

3409 \*Mr. Guthrie. Well, I know it's been a long.

3410 \*Ms. Eshoo. Absolutely. Not a surprise from my

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3411 district, right? We all should acknowledge that.

3412 \*Mr. Guthrie. That you said that earlier.

3413 \*Ms. Eshoo. Not to diminish the testimony of anyone  
3414 else. Thank you, Mr. Chairman.

3415 \*Mr. Guthrie. Well, thank you. Thank you. And we all  
3416 of the ones from our district more than \_ we love you all,  
3417 but the ones from our districts more.

3418 \*Ms. Eshoo. This is a bipartisan issue. This is not a  
3419 partisan issue. So our side to the aisle, we will work with  
3420 you to address this. And our country and its people are  
3421 going to be better off when we do. So thank you.

3422 \*Mr. Guthrie. Thanks. So now ask unanimous consent to  
3423 insert in the record the documents included on the staff  
3424 hearing documents list. I believe, Mr. MacLean, your  
3425 statement was included in that. So without objection, that  
3426 will be in order.

3427 And I want to remind members so you may have extra  
3428 questions in writing. Members have 10 days to submit the  
3429 questions for the record, and I asked the witnesses to  
3430 respond promptly. Members should submit their questions by  
3431 the close of business on April 30th.

3432 So without objection, Subcommittee is adjourned.

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3433           [Whereupon, at 12:56 p.m., the Subcommittee was  
3434 adjourned.]