

Committee on Energy and Commerce
U.S. House of Representatives
Witness Disclosure Requirement – “Truth in Testimony”
Required by House Rule XI, Clause 2(g)(5)

1. Your Name: Michael J. Schlosser		
2. Your Title: Sr. Vice President, Care Transformation and Innovation		
3. The Entity(ies) You are Representing: HCA Healthcare		
4. Are you testifying on behalf of the Federal, or a State or local government entity?	Yes	No X
5. Please list any Federal grants or contracts, or contracts or payments originating with a foreign government, that you or the entity(ies) you represent have received on or after January 1, 2020. Only grants, contracts, or payments related to the subject matter of the hearing must be listed.		
6. Are you a fiduciary (including, but not limited to, a director, officer, advisor, or resident agent) of any organization or entity that has an interest in the subject matter of the hearing?	Yes	No X
7. Please attach your curriculum vitae to your completed disclosure form. (attached on following page)		

Signature: 

Date: November 21, 2023

MICHAEL J. SCHLOSSER, MD, MBA, FAANS

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Qualifications

Seasoned healthcare executive with specialized expertise in digital health transformation. Experienced in leveraging AI and machine learning to optimize clinical workflows and enhance patient outcomes. Skilled in designing governance and enablement frameworks for responsible AI use, making me uniquely qualified for regulatory discussions. With a proven track record in data-driven quality assurance and risk mitigation, I offer a balanced perspective on the safety, efficacy, and implementation of digital health technologies.



EDUCATION

Vanderbilt University, Nashville, TN MBA, with honors	2013 - 2015
Johns Hopkins University, Baltimore, MD Assistant Chief of Service, Neurological Surgery	2005 - 2006
Neuro-Oncology Fellowship	2003 - 2005
Resident, Neurological Surgery	2000 - 2003
Yale University School of Medicine, New Haven, CT MD	1994 - 1999
Howard Hughes Research Fellow	1996 - 1997
Massachusetts Institute of Technology, Cambridge, MA BS, Chemical Engineering, minor in Biology	1991 - 1994

CERTIFICATIONS

Board Certified American Board of Neurological Surgeons	2010 - 2022
Fellow American Association of Neurological Surgeons	2010 - Present

PROFESSIONAL EXPERIENCE

Senior Vice President, Care Transformation and Innovation, HCA Healthcare

June 2021 - Present

- Designed the strategy, process, and team structure, recruiting and hiring a team of more than 50 to operationalize Care Transformation and Innovation.
- Led development of two dedicated innovation hub hospitals and a technology integration team.
- Partnered with HCA Information Technology Group and Google to develop an AI-driven Digital Intelligence Net.
- Built and launched a digital and automated end-to-end clinical labor management solution, Timpani.
- Established Responsible AI structure, process, and policy for HCA Healthcare to govern and enable use of AI across the enterprise.
- Responsible for HCA Healthcare's clinical informatics department, with the company CHIO reporting to me.
- Lead clinical technology implementations for the enterprise.

Director, Commure

2021 - Present

- Served as HCA Healthcare representative on the board of directors, providing health system insight.
- Served on special committee to evaluate and facilitate merger opportunity with Athelas.

Chief Medical Officer, HCA National Group

2017 - 2021

- Clinical executive leader for 93 national group hospitals across 14 states.
- Led improvement in 38 clinical outcome and process metrics, including a 30% reduction in HAIs.
- Reduced overall group O:E mortality rate to 0.73.

Vice President Clinical Excellence – Surgical Services

- Led clinical strategy for surgical service lines across 185 hospitals.
- Implemented Enhanced Surgical Recovery program.
- Led partnerships for real-time data in telemetry and labor and delivery units.
- Developed pain management and lung nodule management programs.
- Co-led HCA Physician Leadership Academy.

Chief Medical Officer, HealthTrust Purchasing Group

2015 - 2017

- Led clinical integration strategy and consulting services.
- Launched HealthTrust Physician Advisors program.
- Led clinical and medical device consulting division.
- Contributed to revenue growth.

Medical Director, Parallon Supply Chain Services

May 2013 - 2015

- Consulted on physician engagement and supply chain initiatives.
- Launched best practices committee and InVivoLink.
- Spearheaded physician-run surgical supply management process.

Chief of Staff, Centennial Medical Center

2013 – 2015

- Led over 1,000 medical staff.
- Implemented EMR and CPOE systems.
- Revamped peer-review processes.
- Served on the Board of Trustees.

Chairman, Department of Surgery, Centennial Medical Center

2009 - 2012

2009 - 2012

- Innovated cost-saving clinical value analysis teams.
- Expanded the Surgery Advisory Committee's scope.
- Served on key governance committees.

Neurosurgeon, Neurosurgical Associates

2006 - 2015

Group President

2013 - 2015

**Medical Officer, U.S. Food and Drug Administration
Center for Devices and Radiologic Health**

2003 - 2005

- Reviewed 510k and PMA applications, advised companies on IDE plans and presented to advisory boards on several applications.

PUBLICATIONS

1. Brown, Phillip P., et al. "What is the Impact of Complications During the Index Hospitalization on Resource Utilization During the 90-day Follow-up Period Associated with CABG Surgery Among Medicare Beneficiaries?" *Journal of the American College of Cardiology*, vol. 69, no. 11S, 2017, pp. 113-113, American College of Cardiology Foundation Washington, DC.
2. Constable, RT, et al. "Depts. of Diagnostic Radiology', and Neurosurgery², Yale University School of Medicine, and Haskin's Laboratories³."
3. Carpentier, Alexandre, et al. "Patterns of fMRI activations in association with structural lesions in the central sulcus: a classification of plasticity." *NeuroImage*, vol. 5, no. 11, 2000, pp. S137.
4. Little, Kenneth M., et al. "Reducing unwarranted variation in care to improve health outcomes: one health system's experience demonstrates how physicians, hospitals, and patients can benefit substantially from a standardized approach to treatment throughout surgical episodes of care." *Healthcare Financial Management*, vol. 70, no. 11, 2016, pp. 88-95, Healthcare Financial Management Association.
5. Antezana, David F., et al. "3: 53 Anterior discectomy with fusion with allograft and plating: report on 134 patients with 2-year follow-up." *The Spine Journal*, vol. 2, no. 5, 2002, pp. 64-65, Elsevier.
6. Bone, M Crockett, et al. "Re: injured children receive twice the radiation dose at nonpediatric trauma centers compared with pediatric trauma centers." *Journal of the American College of Radiology*, vol. 15, no. 6, 2018, pp. 825, Elsevier.
7. Kugelmass, Aaron D., et al. "Understanding Readmissions in Medicare Beneficiaries During the 90-day Follow-up Period Following an AMI Admission." *Journal of the American College of Cardiology*, vol. 69, no. 11S, 2017, pp. 3-Mar, American College of Cardiology Foundation Washington, DC.
8. Culler, Steven D., et al. "Impact of complications on resource utilization during 90-day coronary artery bypass graft bundle for Medicare beneficiaries." *The Annals of thoracic surgery*, vol. 107, no. 5, 2019, pp. 1364-1371, Elsevier.
9. Schlosser, Michael, et al. "Physician-led clinical value analysis: Starting point for transition to value-based care." *Management in Healthcare*, vol. 1, no. 2, 2016, pp. 116-125, Henry Stewart Publications.
10. Schlosser, Michael J., et al. "Cerebral vascular malformations adjacent to sensorimotor and visual cortex: functional magnetic resonance imaging studies before and after therapeutic intervention." *Stroke*, vol. 28, no. 6, 1997, pp. 1130-1137, Am Heart Assoc.
11. Schlosser, Michael, et al. "The Case for Confronting Long-Term Opioid Use as a Hospital-Acquired Condition." *Health Affairs Forefront*, 2017.
12. Schlosser, Michael J., et al. "Functional MRI Studies of Auditory Comprehension." *Human Brain Mapping*, vol. 6, no. 1, 1998, pp. 1-13, Wiley Online Library.
13. Schlosser, Michael J., et al. "Positron Emission Tomography with O-(2-[18F] Flouroethyl)-L-Tyrosine Versus Magnetic Resonance Imaging in the Diagnosis of Recurrent Gliomas: Comments." *Neurosurgery*, vol. 57, no. 3, 2005, pp. 511, Lippincott Williams and Wilkins Ltd.
14. Schlosser, M.J., et al. "Functional Magnetic Resonance Imaging of Auditory Comprehension." *NeuroImage*, vol. 3, no. 3, 1996, pp. S458.

15. Schlosser, Michael J., et al. "Comparative Localization of Auditory Comprehension by using Functional Magnetic Resonance Imaging and Cortical Stimulation." *Journal of Neurosurgery*, vol. 91, no. 4, 1999, pp. 626-635, Journal of Neurosurgery Publishing Group.
16. Culler, Steven D., et al. "Trends in Aortic Valve Replacement Procedures Between 2009 and 2015: Has Transcatheter Aortic Valve Replacement Made a Difference?" *The Annals of Thoracic Surgery*, vol. 105, no. 4, 2018, pp. 1137-1143, Elsevier.
17. McGuire, Kevin J., et al. "Wednesday, September 26, 2018 9: 00 AM–10: 00 AM Best Papers: 7. Predictors of Total Hospital Resource Cost During 1-or 2-level Lumbar Spinal Fusion Among Medicare Beneficiaries." *The Spine Journal*, vol. 18, no. 8, 2018, pp. S4, Elsevier.
18. Schlosser, Michael J., et al. "The Impact of Complications on Total Health Care Spending and Resource Utilization During a 2–3 Vertebra Lumbar Spinal Fusion and the 90-Day Follow-Up Period Among Medicare Beneficiaries." *The Spine Journal*, vol. 17, no. 10, 2017, pp. S194, Elsevier.
19. Sands, Kenneth, et al. "Universal Protection: Operationalizing Infection Prevention Guidance in the COVID-19 Era." *The Joint Commission Journal on Quality and Patient Safety*, vol. 47, no. 5, 2021, pp. 327-332, Elsevier.
20. Westerveld, M., et al. "Case Report of False Lateralization using fMRI: Comparison of fMRI Language Localization, Wada Testing, and Cortical Stimulation." *Archives of Clinical Neuropsychology*, vol. 14, no. 1, 1999, pp. 162-163, Elsevier.
21. Kugelmass, Aaron D., et al. "MEDICARE REIMBURSEMENT ASSOCIATED WITH AN AMI HOSPITALIZATION AND 90-DAYS POST-DISCHARGE." *Journal of the American College of Cardiology*, vol. 69, no. 11S, 2017, pp. 225-225, American College of Cardiology Foundation Washington, DC.
22. Culler, Steven D., et al. "Understanding Readmissions in Medicare Beneficiaries during the 90-Day Follow-up Period of an Acute Myocardial Infarction Admission." *Journal of the American Heart Association*, vol. 8, no. 21, 2019, e013513, Am Heart Assoc.
23. Felten, Richard P., et al. "The Food and Drug Administration Medical Device Review Process: Clearance of a Clot Retriever for Use in Ischemic Stroke." *Stroke*, vol. 36, no. 2, 2005, pp. 404-406, Am Heart Assoc.
24. Sundaram, K., et al. "Hip Fracture Admissions among Medicare Beneficiaries 2010-2015-Rising Hospital Costs and Falling Reimbursements." *Int J Musculoskelet Disord: IJMD-107 DOI*, vol. 10, 2018.
25. Schlosser, Michael, et al. "COVID-19 Testing Processes and Patient Protections for Resumption of Elective Surgery." *The American Journal of Surgery*, vol. 221, no. 1, 2021, pp. 49-52, Elsevier.
26. Schlosser, Michael J., et al. "Reduced Post-Operative Opioid Use Decreases Length of Stay and Readmission Rates in Patients Undergoing Hip and Knee Joint Arthroplasty." *Journal of Orthopaedics*, vol. 21, 2020, pp. 88-93, Elsevier.
27. Carpentier, Alexandre C., et al. "Patterns of Functional Magnetic Resonance Imaging Activation in Association with Structural Lesions in the Rolandic Region: A Classification System." *Journal of Neurosurgery*, vol. 94, no. 6, 2001, pp. 946-954, Journal of Neurosurgery Publishing Group.
28. Culler, Steven D., et al. "Incremental Hospital Cost and Length-of-Stay Associated with Treating Adverse Events Among Medicare Beneficiaries Undergoing Cervical Spinal Fusion During Fiscal Year 2013 and 2014." *Spine*, vol. 42, no. 20, 2017, pp. 1578-1586, Wolters Kluwer.
29. Schlosser, Michael J. "Localization of Language Specific Cortex for Surgical Planning of Dominant Temporal Lobe Resections." 1999, Yale University.

30. Culler, Steven D., et al. "Predicting the Incremental Hospital Cost of Adverse Events Among Medicare Beneficiaries in the Comprehensive Joint Replacement Program During Fiscal Year 2014." *The Journal of Arthroplasty*, vol. 32, no. 6, 2017, pp. 1732-1738. e1, Elsevier.
31. Schlosser, Michael J., et al. "Anterior Cervical Discectomy and Fusion with Allograft and Anterior Plating: A Report on 219 Patients/469 Levels with a Minimum of 2-year Follow-up." *Neurosurgery Quarterly*, vol. 16, no. 4, 2006, pp. 183-186, LWW.
32. Davis, RF., et al. "Anterior Cervical Discectomy and Fusion with Allograft and Anterior Plating." *Orthopaedic Proceedings*, vol. 84, SUPP_III, 2002, pp. 346-346, Bone & Joint.
33. Carpentier, Alexandre C., et al. "715 Patterns of Motor-fMRI Activation: A Classification of Plasticity." *Neurosurgery*, vol. 47, no. 2, 2000, pp. 503-504, LWW.

1. Digital Health Innovation Summit West (DHIS)

- Role: Panelist
- Date: 1-Feb 2023
- Location: La Jolla, CA

2. Healthcare Roundtable with Senator Marsha Blackburn

- Date: 11-Apr 2023
- Location: Brentwood, TN
- Organized by: LifePoint Health

3. AHA Leadership Summit/Committee on Health Strategy & Innovation

- Session: "Innovation Center's biggest success story"
- Date: 18-Jul 2023
- Location: Seattle, WA
- Organized by: American Hospital Association

4. Vanderbilt University - School of Engineering

- Topic: "Improving Quality/KPI/Safety using new technologies/strategies amidst Staff Shortages"
- Role: Panelist
- Date: 9-Aug 2023
- Location: Nashville, TN

5. Google - Leaders Circle & Media Interviews

- Event: Google Leaders Circle: 'Ways AI can Help Patient & Clinician Experiences'
- Role: Panelist
- Date: Aug 30th 2023
- Location: San Francisco

6. Deloitte Consulting - Chief Strategy Officers Peer Call

- Topic: "Care Transformation and Innovation at HCA Healthcare"
- Date: 6-Sep 2023
- Location: Virtual

7. Palantir AIP/Con

- Role: Keynote Speaker
- Topic: "Large Language models to assist with staffing and scheduling and nurse handoff"
- Date: 14-Sep 2023
- Location: Palo Alto, CA
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8. Meditech Live '23

- Topic: "Innovative Care Delivery"
- Role: Panelist
- Date: 21-Sep 2023
- Location: Foxborough, MA

9. Senate Committee on Health, Education, Labor & Pensions (HELP) - AI RFI

- Date: 27-Sep 2023
- Location: Hart Senate Office, Washington, DC
- Notes: Provide industry perspective on AI regulation

10. AI 'Listening Session'

- Date: 20-Oct 2023
- Location: The White House, Washington, DC
- Organized by: Dept. of HHS, CMS, FDA

11. JP Morgan Conference

- Role: Panelist
- Date: 11-May 2022
- Organized By: JP Morgan
- Location: Nashville, TN

12. Nashville Healthcare Council - CIO Dinner

- Role: Guest Speaker
- Date: 13-Sep 2022
- Organized By: Nashville Healthcare Council

13. EMIDs Healthcare Summit

- Role: Panelist
- Topic: Shaping New Talent Solutions
- Date: 3-Nov 2022
- Location: Nashville, TN

14. KPV (Kaiser Permanente Ventures)

- Topic: Workforce Retention/Predictive Analytics
- Date: 17-Nov 2022
- Location: Virtual

PROFESSIONAL AFFILIATIONS

Member, American Hospital Association Committee on Strategy & Innovation (2020-present)

Member, International Hospital Federation *i-to-i hub* Steering Committee (2023-present)

Fellow, Nashville Healthcare Council (2022-present)

Member, National Academy of Medicine Action Collaborative on countering the US Opioid Epidemic (2018-2021)

Member, American Hospital Association COVID-19 Pathways to Recovery Task Force (2020-2021)

Member, National Quality Partners™ Opioid Stewardship Action Team (2017-2019)

Description of role or responsibilities, if applicable.