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6 LEGISLATIVE PROPOSALS TO

7 PREVENT AND RESPOND TO GENERIC DRUG SHORTAGES

8 THURSDAY, SEPTEMBER 14, 2023

9 House of Representatives,

10 Subcommittee on Health,

11 Committee on Energy and Commerce,

12 Washington, D.C.

13

14 The subcommittee met, pursuant to call, at 10:01 a.m.,  
15 in Room 2123 of the Rayburn House Office Building, Hon. Brett  
16 Guthrie [chairman of the subcommittee] presiding.

17

18 Present: Representatives Guthrie, Burgess, Latta,  
19 Griffith, Bilirakis, Johnson, Bucshon, Hudson, Carter, Pence,  
20 Joyce, Harshbarger, Miller-Meeks, Rodgers (ex officio);  
21 Eshoo, Sarbanes, Cardenas, Ruiz, Dingell, Kuster, Kelly,

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22 Barragan, Craig, Schrier, Trahan, and Pallone (ex officio).

23 Also present: Representative Castor.

24

25 Staff Present: Jolie Brochin, Clerk, Health; Seth Gold,  
26 Professional Staff Member, Health; Grace Graham, Chief  
27 Counsel, Health; Emily King, Member Services Director; Emma  
28 Schultheis, Staff Assistant; Lydia Abma, Minority Policy  
29 Analyst; Keegan Cardman, Minority Staff Assistant; Tiffany  
30 Guarascio, Minority Staff Director; Stephen Holland, Minority  
31 Senior Health Counsel; Katarina Morgan, Minority Health  
32 Fellow; Avni Patel, Minority Health Fellow; Andrew Souvall,  
33 Minority Director of Communications, Outreach, and Member  
34 Services; and Rick Van Buren, Minority Senior Health Counsel.

35

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36           \*Mr. Guthrie. The subcommittee will come to order. The  
37 subcommittee will come to order, and the chair will recognize  
38 himself for an opening statement.

39           Today's hearing is focused on the critical topic of  
40 finding long-term solutions to prevent future drug shortages  
41 of key drugs for patients.

42           For months, cancer patients, including pediatric cancer  
43 patients, have had to scramble to find the drugs recommended  
44 or use alternatives because of instability in the markets and  
45 supply chains. In 2022 alone there are over \_ there were 301  
46 drugs in active shortages, according to the University of  
47 Utah.

48           For over a decade, professionals in the medical and  
49 regulatory community have sounded the alarm on the underlying  
50 economic causes of drug shortages. Unforeseen circumstances,  
51 like a tornado hitting a pharmaceutical warehouse in North  
52 Carolina or a manufacturing facility in India shutting down  
53 due to quality concerns, can throw a supply chain out of  
54 whack and potentially lead to a shortage of vital drugs.

55           To ensure we are prepared to respond appropriately to  
56 these issues, we must encourage strong investments to ensure

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57 that there are multiple means to develop, store, and  
58 distribute drugs. That is why the Energy and Commerce  
59 Committee is continuing extensive work to identify the  
60 drivers of what can cause the supply chain to be unstable and  
61 lead to the shortages we have seen over the last decade.

62 This Congress alone, we have held an oversight hearing,  
63 heard testimony on shortages at a PAPHA hearing, the chair  
64 did a request for proposals, all leading to the hearing today  
65 on potential solutions that span numerous Federal agencies  
66 and players. Through this work a key theme emerged: the  
67 fundamental economics of the generic drug market \_  
68 specifically, sterile injectable drugs \_ must be reformed if  
69 we want a more stable pipeline of drugs, including sustained  
70 investments in domestic manufacturing.

71 Earlier this year the New York Times wrote in an article  
72 diving into the complex supply chain for generic drugs that,  
73 "There is a high cost to low prices.'" From there, the  
74 article dives into the frailty of supply chains that operate  
75 at low cost, with these low costs often times being driven by  
76 artificially deflated prices from government programs like  
77 certain Medicare or Medicaid policies. Even Commissioner

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78 Califf agrees economics are the main driver, which he  
79 publicly shared before this committee during a previous  
80 hearing.

81 That is why today we will be considering a discussion  
82 draft from Chair Rodgers that aims to improve the systematic  
83 market failures of our drug supply chain. This discussion  
84 draft includes proposals to reform reimbursement rates for  
85 low cost drugs and include new ideas to ensure that FDA is  
86 appropriately prioritizing and using regulatory discretion to  
87 help get more low-cost generics to the market sooner.

88 It is also important to note that this is only a  
89 discussion draft, and I certainly expect there to be a  
90 healthy discussion among all members today on this draft and  
91 other proposals to address the issue of supply chains and  
92 shortages.

93 We are also continuing to actively solicit stakeholder  
94 feedback, given the complexities of the supply chain.

95 It is my hope, nonetheless, that after we have had our  
96 robust discussion, that we will be able to find common-sense,  
97 bipartisan solutions to shore up our generic drug market.  
98 Doing so will keep Americans healthy and protect our national

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99 security by making us less dependent on adversarial nations  
100 for medical needs in the event of future unforeseen natural  
101 disasters.

102 I look forward to the discussion today and our continued  
103 work to advance long-term policies designed to address this  
104 critical issue.

105 [The prepared statement of Mr. Guthrie follows:]

106

107 \*\*\*\*\*COMMITTEE INSERT\*\*\*\*\*

108

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109           \*Mr. Guthrie. Thank you, and I will yield back.

110           The chair now recognizes the gentlelady from California,  
111 the ranking member of the subcommittee, Chair \_ Ranking  
112 Member Eshoo, for five minutes for an opening statement.

113           \*Ms. Eshoo. Thank you, Mr. Chairman, and good morning,  
114 colleagues and witnesses.

115           Today is an important day. After months of pleading by  
116 the Democratic members of this subcommittee, we are finally  
117 having a legislative hearing on drug shortages in our  
118 country. I have been frustrated by our subcommittee's  
119 inaction through the spring and summer, as I heard from so  
120 many physicians in my congressional district and read about  
121 cancer patients, especially children, left behind due to  
122 shortages in lifesaving treatments.

123           A quick scan of the headlines demonstrate the magnitude  
124 of the shortages. The New York Times in June: "How the  
125 Shortage of a \$15 Cancer Drug is Upending Treatment.'" The  
126 Wall Street Journal in June: "They Got Cancer, Then Their  
127 Drugs Were Rationed.'" STAT in July: "Cancer Drug Shortages  
128 Deliver Gut Punch to Patients Unsure if their Survival Odds  
129 Will be Undercut.'"

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130           The Food and Drug Administration reports that more than  
131 130 drugs are currently in shortage. A July survey by the  
132 American Society of Pharmacy Professionals found that over  
133 half of the respondents said shortages of chemotherapy drugs  
134 were "critically impactful."

135           Long-term structural factors cause drug shortages,  
136 including high concentration among manufacturers, swings in  
137 consumer demand, complex manufacturing processes, and  
138 mismatched pricing. Today we will discuss five proposals  
139 that attempt to address this crisis.

140           First, my Drug Origin Transparency Act addresses  
141 manufacturer concentration by providing the FDA with the  
142 information they have repeatedly said they need to identify  
143 where critical drugs and active pharmaceutical ingredients  
144 are made to prevent shortages.

145           Second, the Bipartisan Drug Shortage Prevention Act by  
146 Representative Sara Jacobs of California, requires  
147 manufacturers to inform the FDA if there is a sustained  
148 increase in demand for a drug or ingredient.

149           Next, the Ensuring Access to Lifesaving Drugs by  
150 Representative Slotkin of Michigan and the Patient Access to



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151 Urgent-Use Pharmacy Compounding Act by Representative Morgan  
152 Griffith of Virginia attempt to mitigate shortages by  
153 allowing drugs to be safely used after their expiration date,  
154 or through pharmacy compounding.

155 Finally, we are considering Chairwoman Rodgers's long-  
156 awaited proposal, the Stop Drug Shortages Act. This  
157 subcommittee delayed action on the drug shortage crisis  
158 during the spring and summer with the promise of legislation  
159 that comprehensively addresses the issue. But I believe that  
160 this proposal mostly studies the problem with more reports.

161 Where the proposal has actionable policy, I think it is  
162 a grab bag of talking points. It weakens the 340B program  
163 and chips away at the Inflation Reduction Act by excluding  
164 certain manufacturers from the inflation rebate. The  
165 proposed inflation rebate policy misunderstands the market  
166 failure that caused drug shortages. Many of the chemotherapy  
167 shortages were caused by manufacturers choosing to drop their  
168 prices in an unsustainable attempt to gain market share.

169 So I look forward to working with my colleagues to  
170 ensure that any final package to address drug shortages  
171 contains policies like my Pediatric Cancer Drug Supply Act of

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172 2023, which I will introduce in the coming days. This bill  
173 establishes a program at HHS to create a long-term contract  
174 for the manufacturing of essential pediatric cancer drugs to  
175 ensure there is a consistent, six-month supply available.

176 I look forward to finding a bipartisan way to craft a  
177 proposal that thoroughly addresses the threat that drug  
178 shortages pose to our nation and its patients.

179 [The prepared statement of Ms. Eshoo follows:]

180

181 \*\*\*\*\*COMMITTEE INSERT\*\*\*\*\*

182

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183           \*Ms. Eshoo. And with that, Mr. Chairman, I yield back.

184           \*Mr. Guthrie. Thank you. The gentlelady yields back.

185 The chair now recognizes the chair of the full committee,  
186 Chair Rodgers, for five minutes for her opening statement.

187           \*The Chair. Good morning, everyone. Good morning,  
188 colleagues, witnesses. Thank you, everyone, for being here  
189 to address bipartisan solutions to a long-term, decades-long  
190 challenge around drug shortages.

191           We have all heard the heartbreaking stories about  
192 children and others that are struggling to get the medication  
193 that they need as a result of drug shortages. I visited  
194 Providence Sacred Heart Medical Center, including pediatric  
195 oncology in their children's hospital in Spokane over the  
196 August break, and heard firsthand how shortages are resulting  
197 in difficult decisions to conserve and prioritize supply,  
198 reevaluate treatment plans for some patients, and identify  
199 alternative therapeutics when possible.

200           The task before us today is to examine the drug supply  
201 chain and try to better understand the root causes of drug  
202 shortages so our health care providers and the patients that  
203 rely on them are not having to change recommended treatments

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204 due to a lack of supply.

205 I appreciate the witnesses from across the drug supply  
206 chain being here today to help us better understand the  
207 problem and provide feedback on the proposed solutions and  
208 any new ideas the committee should consider.

209 Over the last year, Energy and Commerce has committed  
210 itself to examining drug shortages that hit a 10-year high  
211 earlier this year.

212 May 11 of this year, the Oversight and Investigations  
213 Subcommittee held a hearing where a panel of expert witnesses  
214 testified to the underlying market failures that have made it  
215 harder for patients and health care providers to get  
216 essential medicines.

217 In June of this year I issued a request for information  
218 alongside Senator Crapo to additional stakeholders regarding  
219 drug shortages. The robust comments we received highlighted  
220 the complex challenges facing low-cost generic drugs, which  
221 make up more than 90 percent of the drugs dispensed in this  
222 country. Stakeholders submitted comments regarding the  
223 consequences of consolidation in the drug supply chain, and  
224 how below-market Federal reimbursements for such drugs can

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225 make it difficult \_ a difficult market even worse, leading to  
226 a lack of investment in manufacturing and supply chains.

227 Less than a month later I released a discussion draft to  
228 try to put specific solutions forward to address these broad  
229 concerns.

230 Our goal today is to pursue multifaceted and long-term  
231 solutions that address the root causes of the shortages.  
232 Again, we are hearing from people from across the supply  
233 chain to examine this issue.

234 According to FDA Commissioner Califf, "The economics of  
235 this are not favorable for fixing the problem the way it is  
236 currently working."

237 This committee has a chance to improve the economics for  
238 these drugs, potentially facilitating more onshoring and  
239 making sure patients have access to the drugs that they need.  
240 The challenge is how to appropriately target the incentives  
241 and relief from existing government price controls. And I  
242 hope there will be a robust discussion on how best to do  
243 that.

244 The discussion draft focuses primarily on generic,  
245 sterile, and injectable drugs for a serious disease or

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246 condition, and getting these drugs out from under mandatory  
247 340B rebates and inflation penalties. We require CMS to  
248 launch a model that tests market-based pricing policies for  
249 these drugs in Medicare, as well.

250 The discussion draft also looks into how we can bring  
251 transparency to current contracting practices through new  
252 340B guidance and disclosure reporting for group purchasing  
253 organizations.

254 FDA plays a role, as provisions in the discussion draft  
255 and other bills noticed today indicate. However, I do not  
256 believe FDA authorities would solve these issues and, in some  
257 cases, I think FDA may play a role in worsening a shortage  
258 through unclear communication.

259 I am also concerned FDA may not look domestically for  
260 production before turning outside the U.S. during a drug  
261 shortage.

262 I look forward to a robust, constructive dialogue about  
263 the policies noticed today and any potential unintended  
264 consequences, any additional ideas, and I am hopeful that we  
265 can work together in this committee to come together on a  
266 number of discreet proposals to tackle and turn the tide

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267 against these drug shortages.

268 It is clear that each shortage is unique, and there is  
269 not one solution that will address all issues.

270 [The prepared statement of The Chair follows:]

271

272 \*\*\*\*\*COMMITTEE INSERT\*\*\*\*\*

273

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274           \*The Chair. Thank you. I will yield back.

275           \*Mr. Guthrie. Thank you. The chair yields back, and  
276 the chair will recognize the ranking member of the full  
277 committee, Mr. Pallone, for five minutes for an opening  
278 statement.

279           \*Mr. Pallone. Thank you, Mr. Chairman. I am pleased  
280 that after months of refusing to work with Democrats to  
281 address the drug shortage crisis, the Republican majority has  
282 finally called a hearing to discuss legislative proposals to  
283 address this serious ongoing problem for patients.

284           Democrats put forward three of the bills noticed for  
285 discussion in the hearing today during consideration of the  
286 Pandemic and All-Hazards Preparedness Act, or PAHPA. We  
287 wanted to immediately act because experts, including doctors  
288 providing care on the front line, told us drug shortages are  
289 an ongoing emergency for their patients and a threat to  
290 national security.

291           They also told us that the Democratic bills could help  
292 address the crisis patients are facing by providing new  
293 authorities to the Food and Drug Administration.  
294 Unfortunately, Republicans refused to work with us to include



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295 these policies in the PAHPA reauthorization, and instead  
296 pursued a Republican-only bill that slashed health  
297 preparedness funding and will have difficulty passing the  
298 House before PAHPA expires at the end of this month.

299 After our nation was "unprepared for the worst pandemic  
300 in a century," and it is inexcusable that Republicans have  
301 failed to learn the lessons of COVID-19, and have refused to  
302 properly invest in public health preparedness. This failure  
303 is putting American lives at risk.

304 And then, just after gaveling out of session for the  
305 August recess, Republicans finally put forward their ideas to  
306 address drug shortages. Unfortunately, many of the proposals  
307 in the Republican discussion draft may actually lead to more  
308 drug shortages and increased profits for the pharmaceutical  
309 industry, while raising costs for consumers.

310 I oppose many of the policies in the Republican  
311 discussion draft because I simply do not believe they will  
312 help end the drug shortage crisis. In fact, I think they  
313 will make it worse. And that is not the approach Democrats  
314 want to take. Over the last month we have been highlighting  
315 our efforts to expand the middle class, including by making

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316 drugs more affordable under the Inflation Reduction Act.

317         For the first time, the Inflation Reduction Act allows  
318 Medicare to negotiate the prices of drugs for seniors,  
319 institutes a \$2,000 cap on out-of-pocket costs for drugs in  
320 Medicare Part D, and prevents huge price increases by  
321 requiring drug companies to pay a rebate back to the  
322 government if they raise drug prices faster than the rate of  
323 inflation.

324         Every Republican voted against lowering drug prices, and  
325 now they are trying to eat away at the consumer protections  
326 that Democrats created. The Republican discussion draft  
327 would allow some drug companies to raise prices on consumers  
328 faster than the rate of inflation without paying a penalty to  
329 Medicare or Medicaid.

330         I am deeply concerned that this proposal could  
331 unintentionally provide an incentive for drug companies to  
332 keep drugs in shortage or near shortage for longer periods of  
333 time in order to raise drug prices on the American people.  
334 And while it is true that market conditions affect  
335 manufacturing and supply issues, two major causes of the drug  
336 shortage crisis, the Republican proposal to simply allow drug

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337 companies to raise prices is not the answer to the problem.

338 In stark contrast to some of the misguided policies in  
339 the Republican discussion draft, the Democratic bills before  
340 us today are common sense, and take significant steps towards  
341 better securing our supply chain. We should know where our  
342 drugs and their critical ingredients are being made so when a  
343 drug shortage or other supply interruption happens, FDA and  
344 manufacturers can react appropriately.

345 Ranking Member Eshoo's legislation, the Drug Origin  
346 Transparency Act, would require drug companies to report the  
347 sources of active pharmaceutical ingredients to FDA, and  
348 includes the source of API on a drug's label.

349 We should also be ensuring that FDA knows that \_ the  
350 earliest possible time when a surge in demand for a drug is  
351 likely to cause a shortage. And that is exactly what the  
352 bipartisan bill introduced by Representative Jacobs and Mills  
353 will do.

354 And we should make sure that we are not needlessly  
355 throwing away safe and effective drugs that could be used  
356 past their shelf life date. Representative Slotkin's bill,  
357 the Ensuring Access to Lifesaving Drugs Act, will help

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358 address that by requiring manufacturers to report to FDA on  
359 the longest possible shelf life of their drugs.

360 So I am interested in hearing more from our panel, and I  
361 am hopeful that we can find a bipartisan path forward on  
362 these drug shortage policies, as patients and providers are  
363 facing life-altering consequences if we don't do more to  
364 address this critical problem.

365 [The prepared statement of Mr. Pallone follows:]

366

367 \*\*\*\*\*COMMITTEE INSERT\*\*\*\*\*

368

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369           \*Mr. Pallone. And with that, Mr. Chairman, I yield  
370 back.

371           \*Mr. Guthrie. Thank you. The gentleman yields back.  
372 We will now move to witnesses' opening statements.

373           I will introduce each witness, and then we will call on  
374 you individually. I will introduce the witness as a \_  
375 witnesses as a panel.

376           And so first before us is Michael Ganio. He is senior  
377 director of pharmacy practice and quality for the American  
378 Society of Pharmacy Professionals.

379           Mr. Todd Ebert, president and CEO of Health Care Supply  
380 Chain Association.

381           Mr. Chip Davis, president and CEO of Health Care  
382 Distribution Alliance.

383           Dr. Melissa Barber, post-doctoral fellow at the Yale  
384 School of Medicine, Yale Law School and Yale Collaboration  
385 for Regulatory Rigor, Integrity and Transparency.

386           Mr. Allan Coukell, senior vice president of public  
387 policy for Civica.

388           And Dr. David Gaugh, interim president and CEO at the  
389 Association for Accessible Medicines.

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390           And so each of you will have five minutes for your  
391 opening statement. You will \_ I think you have \_ some of you  
392 have testified before. You will have a yellow light when you  
393 get close to the end. I think four minutes in you will have  
394 a yellow light. And then when \_ the red light, we would ask  
395 you to wrap up if you haven't finished, get to your final  
396 thoughts, and then we will get to questions so we can have  
397 some discussion and talk.

398           And we appreciate it, and first I will recognize Dr.  
399 Ganio for five minutes for your opening statement.

400

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401 STATEMENTS OF MICHAEL GANIO, PHARM.D., M.S., BCSCP, FASHP,  
402 SENIOR DIRECTOR, PHARMACY PRACTICE AND QUALITY, AMERICAN  
403 SOCIETY OF HEALTH SYSTEM PHARMACISTS (ASHP); TODD EBERT,  
404 R.PH., PRESIDENT AND CEO, HEALTHCARE SUPPLY CHAIN ASSOCIATION  
405 (HSCA); CHESTER "CHIP" DAVIS, JR., JD, PRESIDENT AND CHIEF  
406 EXECUTIVE OFFICER, HEALTHCARE DISTRIBUTION ALLIANCE (HDA);  
407 MELISSA BARBER, POSTDOCTORAL FELLOW AT THE YALE SCHOOL OF  
408 MEDICINE, YALE LAW SCHOOL, AND YALE COLLABORATION FOR  
409 REGULATORY RIGOR, INTEGRITY, AND TRANSPARENCY (CRRIT); ALLAN  
410 COUKELL, BSCPHARM, SENIOR VICE PRESIDENT, PUBLIC POLICY,  
411 CIVICA; AND DAVID GAUGH, R.PH., INTERIM PRESIDENT AND CEO,  
412 ASSOCIATION FOR ACCESSIBLE MEDICINES (AAM)

413

414 STATEMENT OF MICHAEL GANIO

415

416 \*Dr. Ganio. Thank you, Chair Guthrie, Ranking Member  
417 Eshoo, and distinguished members of the Health Subcommittee.  
418 Thank you for the invitation to join today's hearing.

419 The American Society of Health System Pharmacists is the  
420 largest association of pharmacy professionals in the United  
421 States. Our 60,000 members, pharmacists, student

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422 pharmacists, and pharmacy technicians are on the front lines,  
423 managing drug shortages in hospitals, ambulatory clinics,  
424 community pharmacies, and other health care settings.

425 ASHP has monitored national drug shortages for over two  
426 decades. We collect public reports of drug shortages from  
427 clinicians, patients, and caregivers. And through a  
428 partnership with the University of Utah Drug Information  
429 Service, ASHP maintains a drug shortages list that includes  
430 both active and resolved prescription drug shortages.  
431 Shortages are added to our database only after the team at  
432 the University of Utah has thoroughly investigated each  
433 shortage and confirmed details with manufacturers.

434 We also provide practitioner-focused resources to help  
435 the health care community manage drug shortages.

436 As of July 2023, ASHP and the University of Utah were  
437 tracking 309 active ongoing drug shortages, the highest  
438 number in nearly a decade. Most of these medications are  
439 low-cost generics and many are sterile injectable products  
440 used in clinical settings. We recently conducted a survey of  
441 ASHP members, and found that 99 percent of our respondents  
442 are struggling with drug shortages every day in hospitals and



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443 health systems, with 57 percent reporting rationing  
444 chemotherapy drugs or canceling or delaying cancer treatment.

445 In recent years, the drug shortage problem has escalated  
446 into a crisis that threatens our nation's health care  
447 security. Clinicians with less than 20 years of practice  
448 experience have never known a world where drug shortages did  
449 not exist. Basic critical medications like sterile water,  
450 saline, and other electrolytes are chronically in short  
451 supply.

452 Clinical data show worse outcomes when patients are  
453 switched to alternative treatments that are less effective or  
454 have more side effects than the preferred drug. Medication  
455 errors attributed to drug shortages have resulted in patient  
456 harm and even death. Shortages can also force clinicians to  
457 make heartbreaking decisions about which patients receive a \_  
458 prioritized to receive potentially lifesaving treatments and  
459 which should receive an alternative.

460 And of course, the burden of managing shortages is not  
461 only on clinicians. Patients have faced frustrating  
462 shortages of prescription drugs like EpiPens, amoxicillin,  
463 and blood pressure medications. And currently, patients who

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464 depend on ADHD medications are currently upending their lives  
465 monthly as they look for their next prescription for the  
466 following month.

467         The causes of drug shortages can range from raw material  
468 availability to natural disasters disrupting infrastructure.  
469 Most often, however, shortages are caused by a manufacturing  
470 delay or declines in manufacturing quality. And the root  
471 causes behind these declines come from a lack of incentive to  
472 produce older generic drugs with slim profit margins and from  
473 a lack of market recognition of manufacturers who invest in  
474 more reliable supply chains and better quality systems.

475         The current shortage of some injectable chemotherapy  
476 drugs was caused by deficiencies in quality manufacturing at  
477 an overseas facility. However, these problems are not  
478 limited to foreign manufacturing sites. In 2018  
479 manufacturing deficiencies at a domestic facility resulted in  
480 severe shortage of injectable opioid medications that we use  
481 in hospitals to treat pain and to sedate patients in  
482 intensive care units.

483         The current system of FDA approval and pass-fail  
484 inspections does not provide purchasers with any distinction

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485 among drug products, other than price. This overly  
486 emphasizes the cost of drugs in purchasing decisions and  
487 contributes to the race to the bottom in generic drug prices.  
488 Because purchasers do not have a way to identify  
489 manufacturers with strong quality systems, there is no  
490 financial incentive for manufacturers to invest in quality  
491 management. Providing transparency through a reporting of  
492 critical information will allow purchasers to select from  
493 reliable sources of generic drugs.

494 ASHP supports efforts to expand domestic manufacturing,  
495 but this will not reduce shortages if it comes at the expense  
496 of reliable foreign suppliers. Manufacturing diversity and  
497 redundancy are needed to strengthen our supply chain and  
498 prevent drug shortages. Without diversity of production, a  
499 disruption either domestically or abroad can result in severe  
500 shortages, as we have seen recently with Hurricane Maria's  
501 impact on Puerto Rico in 2017, and most recently a tornado  
502 that recently hit Pfizer's North Carolina facility, damaging  
503 40,000 pallets of finished materials.

504 ASHP has developed and published detailed  
505 recommendations to reduce drug shortages that will be

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506 submitted for the record. The current status of drug  
507 shortages is untenable, and we look forward to working with  
508 this subcommittee and with Congress and other policymakers on  
509 implementing solutions to solve the problem. Thank you.

510 [The prepared statement of Dr. Ganio follows:]

511

512 \*\*\*\*\*COMMITTEE INSERT\*\*\*\*\*

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514           \*Mr. Guthrie. Thank you. We thank you for your  
515 testimony.

516           The chair now recognizes Mr. Ebert for five minutes for  
517 your opening statement.

518

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519 STATEMENT OF TODD EBERT

520

521 \*Mr. Ebert. Good morning, Chairman Guthrie, Ranking  
522 Member Eshoo, and distinguished members of the subcommittee.  
523 Thank you for the opportunity to discuss the important role  
524 of traditional health care group purchasing organizations in  
525 preventing and mitigating drug shortages. We appreciate your  
526 efforts to examine this pressing problem, and we look forward  
527 to continuing to work with Congress and all stakeholders to  
528 preserve patient access to high-quality care.

529 I have 44 years of experience as a registered  
530 pharmacist, and I have seen firsthand the impact of drug  
531 shortages on patients and their families. As a former CEO of  
532 a national GPO, and now as the head of the Healthcare Supply  
533 Chain Association, I have also witnessed the great work that  
534 healthcare GPOs do to mitigate and prevent drug shortages so  
535 that patients have timely and reliable access to the  
536 medications they need.

537 GPOs serve as the sourcing and contracting partners to  
538 hospitals and long-term care facilities, surgery centers,  
539 clinics, and other health care providers throughout the

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540 country. GPOs lower costs for patients, providers, Medicare,  
541 Medicaid, and taxpayers. GPOs allow health care providers  
542 and physicians to focus on their core mission, which is  
543 providing first-class patient care.

544 GPOs are voluntary, flexible, and clinically driven.  
545 Importantly, GPOs take a comprehensive approach to sourcing  
546 and contracting that not only accounts for the competitive  
547 price offered by suppliers, but also the quality,  
548 reliability, and the stability of supply.

549 We recognize that market conditions change. When they  
550 do, GPOs work with suppliers to adjust contracts. GPOs also  
551 work to expand the overall number of suppliers, including  
552 encouraging new manufacturers to enter the market. GPOs  
553 create a vigorously competitive market, both among GPOs and  
554 suppliers. Many health care providers maintain membership  
555 with more than one GPO at a time, and can shift their  
556 purchasing from one GPO contract portfolio to another, or  
557 purchase outside-a-GPO contract altogether.

558 We appreciate the subcommittee's interest in increasing  
559 transparency across the supply chain. GPOs already adhere to  
560 robust transparency and reporting requirements by GPOs to

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561 their members and, upon request, to the government.

562 As the GPO \_ as the committee has noted, drug shortages  
563 place a significant strain on hospitals, health systems,  
564 health care providers, and their patients. The FDA  
565 identifies manufacturing quality control issues as the  
566 primary cause of drug shortages, along with production  
567 delays, lack of raw materials, and supplier business  
568 decisions to discontinue product.

569 Drug shortages are antithetical to the GPO business  
570 model. Without sufficient product or suppliers, GPOs are  
571 unable to provide the services. HSCA and its member GPOs are  
572 committed to collaborating with health care providers and  
573 suppliers to bolster the resiliency of the health care supply  
574 chain and to ensure that patients and providers have reliable  
575 access to the drugs, products, and services they need.

576 HSCA and our member GPOs appreciate the full committee  
577 chair's recognition of the important role of 503B compounding  
578 facilities, which are crucial for acute and non-acute health  
579 care providers. We strongly support increasing flexibility  
580 for 503B compounders to mitigate and prevent drug shortages.

581 We are concerned about sections 305 and 401 of the Stop



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582 Drug Shortages Act discussion draft. These provisions will  
583 add significant administrative burden facing America's health  
584 care providers and exacerbate access challenges for crucial  
585 medicines, particularly among small and rural hospitals,  
586 without addressing the drug shortage crisis.

587 In addition, we are concerned that section 307 will  
588 change the ASP definition and discourage suppliers from  
589 working with GPOs. We respectfully ask that these three  
590 provisions be removed.

591 Solving the drug shortage crisis is a complex task. We  
592 have submitted a number of substantive recommendations that  
593 will help prevent and mitigate drug shortages, several of  
594 which build upon existing congressional authorities. Those  
595 recommendations are included in our written testimony.

596 We appreciate the opportunity to provide our comments,  
597 and appreciate this subcommittee's willingness to learn about  
598 the GPO industry and how we work, and how we work to prevent  
599 and mitigate drug shortages. We look forward to continuing  
600 to serve as a resource to Congress and all stakeholders, and  
601 I look forward to answering any questions that you may have.  
602 Thank you.

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603 [The prepared statement of Mr. Ebert follows:]

604

605 \*\*\*\*\*COMMITTEE INSERT\*\*\*\*\*

606

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607           \*Mr. Guthrie. Thank you. The gentleman yields back,  
608 and the chair now recognizes Mr. Davis for five minutes for  
609 opening statement.  
610

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611 STATEMENT OF CHESTER "CHIP" DAVIS, JR.

612

613           \*Mr. Davis. Good morning, Chairman Guthrie, Ranking  
614 Member Eshoo, full committee Chair Rodgers, and full  
615 committee Ranking Member Pallone, as well as all esteemed  
616 members of the committee. My name is Chip Davis. I am the  
617 president and CEO of the Healthcare Distribution Alliance.  
618 And on behalf of HDA and our members, we thank you for the  
619 opportunity to share the pharmaceutical distribution  
620 industry's perspective on this important issue of drug  
621 shortages.

622           Let me begin by applauding the efforts of this committee  
623 to examine this issue. We agree that drug shortages deserve  
624 attention, and support changes that allow us to preserve the  
625 strength and efficiency of the pharmaceutical supply chain  
626 while simultaneously tackling this issue.

627           As a result of that, our comments today will focus in  
628 the following areas: first, the role and value of the  
629 pharmaceutical distribution industry; second, the role of  
630 distributors in mitigating and managing drug shortages; and  
631 third, our takeaways from the committee's discussion draft

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632 that has been referenced that was shared last month.

633           Distributors truly are the backbone of the  
634 pharmaceutical supply chain. We handle approximately 94  
635 percent of medicines that are dispensed in the United States.  
636 Our members find the safest and the most efficient ways to  
637 get products to where patients need them. Our members work  
638 every day to connect approximately 1,400 manufacturers to  
639 over 300,000 sites of care on a daily basis, and sometimes  
640 multiple times per day. Our members are logistics experts  
641 that deliver over 11 million products on a daily basis, and  
642 they do it while maintaining a 0.6 percent net profit margin  
643 after taxes.

644           Distributors demonstrated their full capabilities during  
645 the COVID-19 pandemic by distributing vaccines and  
646 therapeutics, as well as expanding capacity to support  
647 specialized requests and partnering with our critical  
648 partners in pharmacy and hospital customers as they  
649 prioritized patient need. All distributors stepped up to  
650 serve patients, our communities, and our country by working  
651 collaboratively to ensure the safe and efficient distribution  
652 of critical medicines and supplies.

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653           Simply put, drug shortages occur because the available  
654 supply does not meet demand. We align with the FDA's  
655 definition of a drug shortage \_ we know there is multiple  
656 definitions out there \_ which the FDA defines as a period  
657 when the demand or projected demand of all versions of a  
658 commercially available drug exceeds the supply.

659           Due to our unique vantage point in the supply chain,  
660 with upstream partners and downstream partner providers, we  
661 see the issue of drug shortages as highly nuanced,  
662 categorized by both supply-driven and demand-driven  
663 shortages. Unfortunately, there is no single solution that  
664 will resolve or prevent drug shortages. Supply-driven  
665 shortages occur due to upstream disruptions, while demand-  
666 driven shortages are caused by sudden medical surges in which  
667 demand outpaces supply.

668           Distributors support overall supply chain resiliency as  
669 a strategy to manage supply chain shocks without significant  
670 disruption to patient care. When considering a supplier,  
671 distributors consider supplier reliability, quality,  
672 historical patterns, and business practices in addition to  
673 cost. When shortages occur, distributors employ multiple

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674 systems to mitigate the disruption and equitably distribute  
675 products. Demand forecasting and constant monitoring of  
676 supply help our members maintain inventory to meet demand.

677       When prolonged shortages occur, distributors look for  
678 alternative sources. And if demand outpaces supply,  
679 distributors employ what we refer to as fair share allocation  
680 programs to ensure that all downstream customers have  
681 equitable access to whatever product is available.

682       While drug shortages continue to strain the supply  
683 chain, there is also a countervailing pressure, as this  
684 committee knows, to constantly reduce costs. The discussion  
685 draft includes thoughtful policies to address supply chain  
686 shortages.

687       We support recommendations that encourage competition  
688 and supply chain continuity, and to avoid the potential to  
689 worsen existing shortages.

690       We support the proposed Medicaid drug rebate program  
691 rebate cap for specified generic drugs, and we encourage CMS  
692 to give preferred formulary position to new generics and  
693 biosimilars when they enter the market.

694       We also support the proposal to enhance domestic

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695 production and provide incentives for U.S.-based  
696 manufacturers to address challenges such as continuing  
697 manufacturing.

698       There are multiple positive policy recommendations in  
699 the discussion draft. However, there is a provision  
700 regarding the narrowing of bona fide service fees that Mr.  
701 Ebert referred to that we also believe would have unintended  
702 consequences, and could actually unintentionally exacerbate  
703 existing shortages.

704       The bona fide service fees that manufacturers pay  
705 distributors actually underwrite the physical movement  
706 through the supply chain of the products. These fees cover  
707 services such as the safe and secure storage and handling of  
708 products; costs associated with cold chain and ultra cold  
709 chain storage and delivery; automated inventory management  
710 systems to process orders, and select and package shipments;  
711 to document and report requirements for regulatory agencies  
712 such as the FDA; and the cost of transporting more than 11  
713 million products every day. Our members take on significant  
714 risks on behalf of manufacturers, and that fee structure  
715 allows them to perform these activities.



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716           We applaud the committee for the admirable efforts to  
717 address drug shortages, and I look forward to answering your  
718 questions today. Thank you.

719           [The prepared statement of Mr. Davis follows:]

720

721           \*\*\*\*\*COMMITTEE INSERT\*\*\*\*\*

722

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723           \*Mr. Guthrie. Thank you, the gentleman yields back.

724           And the chair now recognizes Dr. Barber for five minutes

725 for your opening statement.

726

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727 STATEMENT OF MELISSA BARBER

728

729           \*Dr. Barber. Good morning. That is a bit better.  
730 Chairman Guthrie, Ranking Member Eshoo, and members of the  
731 subcommittee, thank you for the invitation to testify today.  
732 My remarks reflect my own views and neither those of my  
733 employer nor organizations with whom I work.

734           Drug shortages are a symptom of a deeper problem in drug  
735 markets. I will focus on three themes: first, we need  
736 better data to understand the problem; second, we need to  
737 address dysfunctional markets with targeted legislation that  
738 aligns market incentives with public health need; finally,  
739 solutions will require whole-of-government approach.

740           Today you will hear evidence from many stakeholders.  
741 Both here and in my written testimony I will endeavor to  
742 report to you as precisely and honestly as I can the evidence  
743 from the academic and policy literature on what drives  
744 shortages.

745           As someone who has studied these problems for many  
746 years, the first thing I want to emphasize is that there are  
747 deep cracks in the information ecology around pharmaceutical

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748 production, and there is much we do not know because we don't  
749 collect data.

750 Briefly, here is what we know about shortages: first,  
751 some types of products, particularly generic, sterile  
752 injectables, are in shortage more often than others; second,  
753 while any shortage is important to patients, not all  
754 shortages are equal in terms of public health importance;  
755 third, we know that markets for some products are highly  
756 concentrated.

757 A 2023 study found that approximately one-third of  
758 generic active pharmaceutical ingredients, or APIs, produced  
759 for use in U.S. markets were manufactured by a single  
760 facility. An additional third were manufactured by just two  
761 or three facilities.

762 But there is much that we don't know.

763 First, we don't even know the cause of most shortages  
764 that are reported. As of June 2023, 59 percent of reported  
765 shortages in the FDA's database did not have a declared cause  
766 because manufacturers are not obligated to give detailed  
767 information. Nor does the FDA audit data to ensure accuracy.  
768 Thus today, when we discuss the causes of shortages, we are

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769 only discussing the half where we have data and we are  
770 ignoring the half where we do not.

771         Second, we don't know how many manufacturers there are  
772 globally for a given drug, where they are, or how much  
773 manufacturing capacity they have. This information is  
774 critical to understanding which drugs are most at risk if, to  
775 cite some recent examples, a tornado strikes a major  
776 pharmaceutical plant in North Carolina, as it did in June  
777 this year, or, as I focus on in my own research, when a  
778 global pandemic like COVID-19 leads to a shock in production  
779 capacity and interruption in global supply chains.

780         Given what we know about shortages, and with humility on  
781 what we don't know, I urge the subcommittee to carefully  
782 target legislation to reforms that address the root causes of  
783 shortages and not just increase costs.

784         Provisions in the proposed Stop Drug Shortages Act  
785 increase the prices paid for generic, sterile, injectable  
786 drugs and drugs in shortage by exempting them from  
787 inflationary rebates. There is little evidence that this  
788 will be effective. In fact, the FDA has previously found  
789 historical price increases have not addressed supply problems

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790 for drugs in shortage. Rather, these provisions could create  
791 more problems than they solve by generating perverse  
792 incentives for those companies that have not made needed  
793 investments to improve manufacturing quality to nevertheless  
794 benefit from price increases that outpace inflation.

795 More targeted measures would be more effective. For  
796 example, case-by-case exemptions where there is clear  
797 evidence that supply shocks were the result of external  
798 events outside of company's control, rather than under-  
799 investment in quality resilience, or by tying financial  
800 incentives to a rating system that conditions reimbursement  
801 on investments made in supply chain resilience.

802 Finally, there is no single silver bullet for addressing  
803 shortages. It will require coordination across many spheres  
804 of government. As a first step, the Agency Drug Shortages  
805 Task Force, previously launched by the FDA, should be  
806 reconvened as a single point of responsibility so, at the  
807 very least, Federal agencies can coordinate efforts.

808 Stepping back, at the core of this legislation is an  
809 understanding that health policy is industrial policy, and  
810 industrial policy is health policy. The United States is no

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811 stranger to targeting subsidies as part of our industrial  
812 policy, especially where industries are seen as vital to  
813 national security or the economy. The CHIPS Act provided \$39  
814 billion in incentives to advance domestic research and  
815 manufacturing of semiconductors. Federal programs like the  
816 Commodity Credit Corporation were established for  
817 stabilizing, supporting, and protecting farm income and  
818 prices.

819         So why have generic medicines not historically also been  
820 seen as a strategic focus of our health and industrial  
821 policy? Unlike other industries that policymakers have  
822 deemed too important to fail, the prevailing wisdom guiding  
823 generic drug policy has been that we should trust markets to  
824 sort themselves out. We are at this hearing today because  
825 this plan is not working for all medicines. Markets are in  
826 such a state that I am testifying alongside a non-profit that  
827 has had to step up to manufacture essential medicines.

828         Congress must pass a comprehensive set of targeted  
829 measures to address the market that has, for far too long,  
830 failed patients. This will require re-envisioning the  
831 intersection of health and industrial policy to effectively

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832 ensure access for medicines for all. Thank you.

833 [The prepared statement of Dr. Barber follows:]

834

835 \*\*\*\*\*COMMITTEE INSERT\*\*\*\*\*

836



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837           \*Mr. Guthrie. Thank you. I appreciate your testimony.

838           Mr. Coukell, you are now recognized for five minutes for

839 your opening statement.

840

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841 STATEMENT OF ALLAN COUKELL

842

843 \*Mr. Coukell. Chairman Guthrie, Ranking Member Eshoo,  
844 and members of the committee, thank you for the opportunity  
845 to speak with you today on the pressing issue of drug  
846 shortages, and on policies to prevent them. My name is Allan  
847 Coukell. I am a pharmacist by training, and I lead public  
848 policy for Civica, also known as Civica Rx.

849 Civica is the only pharmaceutical company established  
850 specifically to address drug shortages. We are a non-profit,  
851 non-stock organization founded by a group of U.S. health  
852 systems and philanthropists who, after more than a decade of  
853 chronic drug shortages, recognized that the market is not  
854 self-correcting, and that a different approach is required.

855 Civica's mission is to deliver a safe, stable, and  
856 affordable supply of essential medicines to U.S. patients.  
857 In our first five years of operation, Civica's hospital  
858 membership has grown to 55 health systems, 1,500 hospitals.  
859 We deliver more than 80 drugs today, 140 million containers  
860 to date. And with U.S. Government support, we have just  
861 completed construction of a state-of-the-art injectable

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862 manufacturing facility in Petersburg, Virginia.

863           The drugs that Civica delivers are not chosen for return  
864 on investment. They are chosen by hospitals because they are  
865 in shortage or at risk of shortage, tend to be old and low-  
866 cost but used in every hospital every day for the care of  
867 patients.

868           Because our mission is to prevent shortages, Civica  
869 takes a different approach from the traditional generic drug  
870 supply chain. For example, we enter long-term purchase and  
871 supply contracts that add stability to the market. We target  
872 and maintain a six-month buffer inventory of every drug to  
873 ensure continuity of supply. We also emphasize U.S. sourcing  
874 whenever possible, with the EU and Canada as our next  
875 preference, and we don't source drugs from China, either  
876 finished drugs or active ingredient, unless there is no  
877 other source.

878           We perform an intensive quality audit of potential  
879 suppliers, along with ongoing review of key metrics to reduce  
880 the risk of a failure to supply. And every drug is sold at  
881 the same price to any purchaser. Our prices remain stable,  
882 and do not increase when the drug is in short supply.

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883           The success of this model is demonstrated by the fact  
884 that 20 of our top 25 drugs are currently in national  
885 shortage, yet we are supplying our hospitals without  
886 interruption.

887           When a tornado recently hit a generic drug manufacturing  
888 plant in North Carolina, Civica had 21 products overlapping  
889 with drugs from that facility. We immediately let our member  
890 hospitals know that we could supply double their committed  
891 volume for every one of those drugs. And a peer reviewed  
892 analysis published today shows net cost savings associated  
893 with sourcing through Civica.

894           So what does this mean for policy? The resilience of  
895 this approach may point to Federal policy changes that could  
896 help us both respond to and prevent drug shortages.

897           And make no mistake, shortages now must be understood as  
898 a built-in and permanent outcome of the current system.  
899 Without change, shortages are likely to get worse in the  
900 years ahead.

901           The immediate cause of most shortages of sterile,  
902 injectable drugs is quality problems in the manufacture of  
903 the finished dosage form. The root cause is widely

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904 acknowledged to be low prices, with a vial of medicine often  
905 costing much less than a cup of coffee. This reduces the  
906 incentive and the ability for manufacturers to invest in  
907 quality or in newer manufacturing facilities, and low prices  
908 push production offshore to low-wage markets, where quality  
909 problems proliferate and the FDA presence is less consistent.

910 Finally, pharmaceutical production takes time to ramp  
911 up, meaning that when one manufacturer leaves the market, a  
912 shortage is likely, even if there are other manufacturers  
913 making the same drug.

914 So policy responses to reduce shortages should include  
915 measures to incentivize buffer inventory to ensure that  
916 generic, sterile, injectable drugs are priced sustainably.

917 We also need to create market demand for manufacturers  
918 that are less likely to have quality problems and to support  
919 domestic manufacturing.

920 My written testimony addresses a range of policy options  
921 in detail, but one that I would like to highlight is that  
922 Congress could have ASPR make a targeted investment to ensure  
923 that high-quality U.S. manufacturers have generic drugs  
924 already developed and approved by the FDA ready to go into

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925 production as soon as a shortage starts. This concept,  
926 called ANDAs at the Ready, is discussed in more detail in my  
927 written testimony, and would be a cost-effective mechanism to  
928 create reserve U.S. manufacturing capacity.

929 Thank you again for your attention to this important  
930 topic, and for the opportunity to be here, and I welcome your  
931 questions.

932 [The prepared statement of Mr. Coukell follows:]

933

934 \*\*\*\*\*COMMITTEE INSERT\*\*\*\*\*

935

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936           \*Mr. Guthrie. Thank you, I appreciate your testimony.  
937           And Mr. Gaugh, you are now recognized for five minutes.  
938

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939 STATEMENT OF DAVID GAUGH

940

941 \*Mr. Gaugh. Thank you, Chairman Guthrie, Ranking Member  
942 Eshoo, and Chair Rodgers, and Ranking Member Pallone, and  
943 members of the subcommittee. I want to thank you for this  
944 invitation to testify today.

945 AAM represents the manufacturers of finished generic and  
946 biosimilar pharmaceutical products, and works to expand  
947 patient access to safe, quality, and effective generic and  
948 biosimilar medicines. Generic medicines make more than 9 out  
949 of every 10 prescriptions. Generics and biosimilars provide  
950 enormous cost savings \_ in fact, \$408 billion in 2022 alone.

951 But these savings are at risk. We face significant  
952 threat to the long-term sustainability of this industry,  
953 along with potential for future drug shortages unless  
954 Congress acts to address these issues today. Business  
955 practices by middlemen such as GPOs, wholesalers, PBMs, and  
956 health plans are disrupting the economic sustainability of  
957 generic manufacturing, shrinking product portfolios, and  
958 reducing the availability of resources to counter drug  
959 shortages.



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960           Specifically, these factors include impact of high  
961 generic drug deflation and supply chain consolidation. A  
962 historically high rate of price deflation has been driven by  
963 the consolidation among generic buying organizations. Three  
964 GPOs control roughly 90 percent of all generic purchases for  
965 hospitals and clinics. As hospitals across the United States  
966 seek to remain profitable and look for savings, directors of  
967 pharmacies turn to the GPOs for the lower purchase prices.

968           In the retail market, three distributor retail pharmacy  
969 purchasing consortiums control 90 percent of the retail  
970 prescription market. As such, fewer buyers mean fewer  
971 markets for the more than 200 generic drug manufacturers.  
972 And I might point out that, of the FDA approvals, every  
973 approval for an ANDA \_ 60 percent of those approved never  
974 make it to the market because there is no market to make it  
975 to.

976           And the constant downward pressure created by the  
977 harmful, most-favored-nation contract terms imposed by  
978 purchasers can result in unrealistically low prices. This  
979 unchecked consolidation and vertical integration has created  
980 an unsustainable take-it-or-leave-it market for many of the

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981 lowest-cost generic medicines with one-sided terms, maximum  
982 downward pricing pressures, but no certainty on the price or  
983 the volume that you will get to sell.

984 To help ensure sustainability for the generic market, we  
985 believe Congress, FDA, and CMS can update the generic drug  
986 Medicaid inflation penalty to allow with inflation penalty  
987 included in the Inflation Reduction Act, expand the drug  
988 shortage exemption of the Inflation Reduction Act, speed new  
989 generics to market through legislation that enables generic  
990 manufacturers to receive key quantitative and qualitative  
991 formulation information from the FDA, ensure that Medicare  
992 drug plans cover and encourage the use of new generic and  
993 biosimilars, amend the 340B program to exempt low-cost  
994 generics, or adjust the ceiling price required of generics,  
995 empower the FDA drug shortage staff to engage with the Office  
996 of Regulatory Affairs and the Office of Compliance during the  
997 inspection, planning, and the debrief process, improve  
998 transparency regarding the status of applications and  
999 inspections, enhance the expedited inspection resolution  
1000 pathway, review shelf life extension programs for products in  
1001 critical supply and/or in shortage, and streamline regulatory

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1002 processes to expedite facility review.

1003           Lastly, I would like to say that I have seen this issue  
1004 at nearly every stage. I am a registered pharmacist, I have  
1005 been a hospital system director of pharmacy, I have been a  
1006 GPO director of contracting, and I have led a business for  
1007 the generic manufacturers. Thus, I fully am aware of the  
1008 multifaceted front affecting and with responsibility for many  
1009 entities in the supply chain.

1010           AAM remains committed to working with policymakers,  
1011 patients, and this committee, and other health care  
1012 professionals to provide effective \_ address \_ provide  
1013 effectively to address the challenges required to improve  
1014 sustainability of the generic drug industry and ensure  
1015 patients' savings and access.

1016           Thank you very much, and I will be happy to answer any  
1017 questions.

1018           [The prepared statement of Mr. Gaugh follows:]

1019

1020 \*\*\*\*\*COMMITTEE INSERT\*\*\*\*\*

1021

**This is an unedited transcript. The statements within may be inaccurate, incomplete, or misattributed to the speaker.**

1022           \*Mr. Guthrie. Thank you. The gentleman yields back.  
1023 That concludes our witness testimony, and will now begin  
1024 questioning, and I will recognize myself for five minutes to  
1025 begin questioning.

1026           So thanks for you all being here, and thank you for your  
1027 testimony.

1028           My good friend, the ranking member, talked about cheaper  
1029 drugs and cheaper drug prices. And we are not here to \_ we  
1030 all want cheaper drug prices, but we also want access to the  
1031 drugs that are needed. If the price of the drug is below  
1032 what creates a supply that is below the demand, that leads to  
1033 rationing. We have had people \_ I think my friend, Dr.  
1034 Bucshon, talked about his friends in the medical community  
1035 choosing to ration child cancer treatment. So this is  
1036 serious for us to be here, and we are not trying to one-up  
1037 each other politically. We are trying to get to an answer to  
1038 how we solve this problem because it is real.

1039           And then we have had some comments and \_ on provisions  
1040 of the bill that creates burdens and some other things moving  
1041 forward. You know, we wouldn't be here if your system was  
1042 working. The system is not working. We \_ it is not just \_

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1043 and I referenced the tornado in North Carolina in my opening  
1044 statement, and we know we have had hurricanes in Puerto Rico,  
1045 but this is a systemic problem. And that is just \_ it is  
1046 just failing. It is just failing to address the problem.

1047 And we need to shape \_ we need to address where the  
1048 government is involved in this, and has the issues creating  
1049 the lower prices that aren't created in the marketplace.

1050 And so Mr. Gaugh, we talked about drug shortages in  
1051 terms of the supply, as I have just talked about. To better  
1052 understand this dynamic \_ and we are \_ the government  
1053 reimbursement creates challenges \_ would you specifically  
1054 talk about how the average sales price calculations affect  
1055 the shortage?

1056 \*Mr. Gaugh. So thanks for the question, and a very  
1057 complicated question with a very, very long answer.

1058 So as you look across the entire spectrum of whether you  
1059 are talking about the sale to a distributor, or through the  
1060 GPO, or through the retail structure, it is different in each  
1061 and every one of those.

1062 And so what I would ask is that I be able to come back  
1063 to this committee in writing with a schematic, really, that

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1064 drives through all these issues that are out there, because  
1065 not one pricing issue \_ you can't fix all pricing issues with  
1066 one solution. There just isn't one that is out there.

1067 \*Mr. Guthrie. Okay. Well, thank you for that. And we  
1068 look forward to your response back.

1069

1070

1071

1072 [The information follows:]

1073

1074 \*\*\*\*\*COMMITTEE INSERT\*\*\*\*\*

1075

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1076           \*Mr. Guthrie. We have seen that a lot of people are  
1077 leaving the marketplace. I know when I am in \_ with the  
1078 supply chain in the automotive world, and if I contracted to  
1079 an OEM or an automotive producer to give them a product at  
1080 the price I am willing to pay for it, and I got to buy  
1081 product to go into my product to sell to them, then I am just  
1082 not obligated to give them the cheap price. I am obligated  
1083 to deliver the product. And it seems like we are having  
1084 people that are contracting to deliver a product on a \_ on \_  
1085 based on a price, or negotiating a price that is not  
1086 presenting the product. That is just, from a supply chain  
1087 background, is what I see with this.

1088           I know on the \_ so with the wholesalers, Mr. Davis, I  
1089 know we have had some feedback already on some of the  
1090 processes and the bona fide service fee. Can you clarify? I  
1091 know you addressed a little bit about some concerns that you  
1092 have with the provision. Like I said, this is a discussion  
1093 and we are trying to solve the problem, and we are interested  
1094 in what your \_ clarify your concern about moving forward, and  
1095 we are willing to listen.

1096           \*Mr. Davis. Good, thank you, Mr. Chairman. I will be

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1097 brief, because I know this is within the context of the  
1098 larger discussion around drug shortages.

1099 But I would also say that we respect the fact that this  
1100 committee and others in Congress over the last several years  
1101 have focused a lot more attention on the entire supply chain,  
1102 including many of the stakeholders here and some that are not  
1103 represented at this hearing, and have begun to question about  
1104 fees in the channel by different stakeholders.

1105 As I said in my opening remarks about bona fide service  
1106 fees, they are legitimate fees for a service rendered. And I  
1107 reinforce that because I distinguish that from what we would  
1108 refer to as access fees. There are access fees charged by  
1109 some, sometimes very significant, high-level, high percentage  
1110 off list-price access fees that impact decisions around  
1111 formulary access, either in the insurance market or in the  
1112 hospital setting. That is not what a distributor charge is  
1113 for. We charge for legitimate fees that CMS requires, have  
1114 to be at fair market value. It is literally regulatory  
1115 defined that it must be at fair market value. So by and  
1116 large, it is a nominal percentage of the list price of the  
1117 product.



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1118           Our concern about actually shifting it to flat rate  
1119 would be that, again, we don't know what that scenario would  
1120 potentially look like, and that system all impacts everybody,  
1121 from manufacturers to wholesalers. We would have to redo  
1122 every single one of our contracts. And then it also, perhaps  
1123 most importantly, impacts the provider community downstream,  
1124 which is often reimbursed \_

1125           \*Mr. Guthrie. Thanks. I have only got one more quick  
1126 question.

1127           So, Mr. Ebert, if I am an automotive supplier, and I  
1128 negotiate a component for my product that is too low, that  
1129 the supplier is not going to be able to consistently supply  
1130 it to me, and I put it into my product and sell it to an  
1131 automotive, and I can't deliver, then I am held accountable  
1132 for that. Is that part of your contract, too?

1133           \*Mr. Ebert. Our contracting process is an open and fair  
1134 and competitive process. When contracts are developed, the  
1135 entire process is one in which the manufacturer is included  
1136 in the entire process, including the ending, when we  
1137 determine what the final contract would be. They are part of  
1138 the entire process, where they understand what the

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1139 deliverables are and at the same time what the expectations  
1140 are from the standpoint of our customers.

1141 \*Mr. Guthrie. Okay, I am sorry. I asked you \_ that was  
1142 not fair to you, I asked the question with not much time  
1143 remaining, and I have expired. Hopefully, we will get a  
1144 chance to answer that, and \_

1145 \*Mr. Ebert. Okay.

1146 \*Mr. Guthrie. \_ and give you a chance to answer that  
1147 question. My time is expired. I apologize for that.

1148 And I now recognize the gentlelady from California for  
1149 five minutes for questions.

1150 \*Ms. Eshoo. Thank you, Mr. Chairman.

1151 And thank you to each one of you. I found your  
1152 testimony to be highly instructive.

1153 And to Mr. Coukell, I think your model is absolutely  
1154 fascinating, really fascinating, and I think the first in the  
1155 country, the model that you have established.

1156 And in the coming days I am going to introduce the  
1157 Pediatric Cancer Drug Supply Act. It is going to establish a  
1158 program to create a six-month buffer stock of essential  
1159 pediatric oncology drugs. And I hope to see this proposal

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1160 included as part of any final plan or package to help to  
1161 address drug shortages.

1162 So I want to ask you, Mr. Coukell and Mr. Ganio, do you  
1163 support this proposal?

1164 Mr. Ganio.

1165 \*Dr. Ganio. Thank you, Congresswoman. Yes, pediatrics  
1166 are an especially vulnerable population. There are fewer  
1167 drugs approved for pediatrics. We use many drugs off label,  
1168 so there are already fewer options for them. I would support  
1169 that provision.

1170 I would actually expand that to essential medicines for  
1171 everyone, including adults. But we have seen some very  
1172 heartbreaking drug shortages in pediatric patients \_

1173 \*Ms. Eshoo. Yes.

1174 \*Dr. Ganio. \_ knowing that they are going without \_

1175 \*Ms. Eshoo. Yes, I have been on this for months.

1176 \*Dr. Ganio. Yes, and the heartbreaking part of it is  
1177 that many of these pediatric cancers are curable with the  
1178 right treatment.

1179 \*Ms. Eshoo. Exactly.

1180 \*Dr. Ganio. So that provision would save lives.

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1181           \*Ms. Eshoo. Exactly. Thank you.

1182           Mr. Coukell.

1183           \*Mr. Coukell. Thank you for that question, Ranking  
1184 Member Eshoo.

1185           We, as I have said, maintain a six-month stockpile of  
1186 all of our drugs. So we think that is an important part of  
1187 creating reserve inventory that can buffer supply  
1188 interruptions.

1189           What we have found is, for that to work effectively, the  
1190 size of that inventory has to be directly tied to a  
1191 predictable demand for the drug. The worst-case scenario  
1192 would be to build up an inventory, and have all of that  
1193 product outdated and be expired, and then the government is  
1194 just out that money.

1195           So I think, absolutely, that it would be a valuable  
1196 thing to do, and we would be glad to work with your \_

1197           \*Ms. Eshoo. So what is the ancillary policy that should  
1198 be a part of this?

1199           \*Mr. Coukell. So it needs to be tied to \_ directly to  
1200 purchase commitments for the drug.

1201           \*Ms. Eshoo. I see. So how would long-term contracts

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1202 help non-profit manufacturers move into the generic sterile  
1203 injectables market?

1204 \*Mr. Coukell. Well, and not just non-profit  
1205 manufacturers, but, as you can imagine, if you have  
1206 predictable demand, then you have more ability to invest in  
1207 quality upscale facilities, and you know you are in it for  
1208 the long run. If you are manufacturing drug, but you don't  
1209 know that you will have market share next year, you can't  
1210 build up a stockpile, and are unlikely to sort of invest in  
1211 quality.

1212 \*Ms. Eshoo. So in advising our subcommittee, what are  
1213 the top three things that you believe should be included in  
1214 legislation to address what we are experiencing in our  
1215 country, really, placing so many patients in our country at  
1216 high risk?

1217 \*Mr. Coukell. Specific to a pediatric cancer drug  
1218 stockpile?

1219 \*Ms. Eshoo. Mm-hmm.

1220 \*Mr. Coukell. So I think, again, ensuring that the \_  
1221 there is an effective flow through inventory so that you are  
1222 always selling the older stock and replacing it with newer.

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1223 So it has to be tied directly to demand, so that it doesn't  
1224 outdate and expire.

1225 And then, you know, thinking carefully about is there  
1226 such a thing as pediatric cancer drugs, or are those also  
1227 used in adult cancers, and how do we navigate that?

1228 And then, really, thinking about how do we do it most  
1229 effectively? Does the government need to pay for the full  
1230 stock, or is there a way to make the market, you know, pay  
1231 for that inventory on an ongoing basis?

1232 \*Ms. Eshoo. Thank you.

1233 Let's see, Dr. Barber, what has your research into  
1234 generic sterile injectables shown about the relationship  
1235 between price and the potential for a drug to be in shortage?

1236 \*Dr. Barber. Thank you very much, Congresswoman Eshoo.  
1237 It is a complicated story. My research in particular looks  
1238 at markets for upstream active pharmaceutical ingredients,  
1239 for which \_ it is an important component of price for  
1240 generic, sterile injectables, and the low prices that we have  
1241 seen are in part tied to a race to the bottom in market  
1242 consolidation.

1243 To respond to your question specifically on what

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1244 research shows, I am just going to say what the FDA has  
1245 found, because they have the best data, the most  
1246 comprehensive analysis, and they found that for drugs in  
1247 shortage, even when price increases after, supply shocks are  
1248 not less likely. So price is a factor, but it is not the be-  
1249 all and end-all.

1250 \*Ms. Eshoo. Well, my time has expired, and I will yield  
1251 back with my thanks to all of the witnesses. This is such an  
1252 important hearing. And what we do, the words that we write  
1253 are going to walk right into people's lives. So we have to  
1254 get this right.

1255 Thank you, Mr. Chairman.

1256 \*Mr. Guthrie. Thank you. The gentlelady yields back,  
1257 and the chair recognizes the chair of the full committee,  
1258 Mrs. McMorris Rodgers, for five minutes for questions.

1259 \*The Chair. Thank you to all the witnesses for being  
1260 here this morning on this important issue.

1261 Mr. Gaugh, I wanted to start with you and ask a question  
1262 about some of the reimbursement issues that we see with  
1263 inflation rebates and the impact on the generic drug market.

1264 If a drug is \$0.88 per vial, and the price goes up to

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1265 \$1, that is over a 10 percent increase. Current law  
1266 penalizes the company for any increase in the price that  
1267 exceeds the rate of inflation. Do we really want to penalize  
1268 that manufacturer for a nominal increase in the price?

1269 \*Mr. Gaugh. So the easy \_ thanks for the question, and  
1270 the easy answer to that is no, we do not want to.

1271 So if you go back several years, and you look at the  
1272 intent behind these rebate systems, they were mostly around  
1273 the brand products, but the generic products got pulled into  
1274 it. So if you are looking at a brand product \_ and I will  
1275 make up some numbers, but \_ that sells for \$1,000 a vial,  
1276 then a 9 percent, 10 percent increase is a significant  
1277 increase.

1278 But to your point, if you are talking about something  
1279 that is selling for \$1 or less than \$1, and you are looking  
1280 at a \$.10 increase, and that is a penalty, it just continues  
1281 to push the price down lower and lower and lower. Thank you.

1282 \*The Chair. As a follow-up, do you believe exempting  
1283 generic, sterile, injectable drugs with multiple  
1284 manufacturers from Medicaid's inflationary rebate would  
1285 improve economics for these manufacturers and help prevent



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1286 shortages?

1287           \*Mr. Gaugh. It would be one aspect, yes, of reducing \_  
1288 preventing and reducing shortages, potentially, yes.

1289           \*The Chair. Thank you.

1290           Mr. Coukell, is the inflation penalty exemption in the  
1291 discussion draft, which is focused on generic, sterile,  
1292 injectable drugs that have an indication for a serious  
1293 disease or condition, the right way to target relief for this  
1294 class of drugs, are there other drugs necessary for patient  
1295 care that could still be subject to inflation penalties that  
1296 we should also consider including?

1297           \*Mr. Coukell. Thank you for that question. The  
1298 definition that is in the draft now, as you say, for serious  
1299 or life-threatening, may leave out some really important  
1300 drugs that are on shortage. I use the example of local  
1301 anesthetics like lidocaine and bupivacaine, which have been  
1302 on shortage for a long time, and I think probably wouldn't  
1303 qualify for that threshold.

1304           An alternate approach would just be to look at those  
1305 very low-cost drugs. When we look at drugs we are selling  
1306 for under \$4, some of them have rebates between, you know, 10

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1307 and 80 percent. And as you can imagine, it is hard to have  
1308 erosion of margin on products that are priced at that level.  
1309 So just setting that threshold to say below that threshold  
1310 they are not subject to those rebates and penalties would be  
1311 helpful.

1312 \*The Chair. Thank you. The \_ as another question, the  
1313 340B rebate exemption is similarly targeted. Could you talk  
1314 about Civica's experience with 340B, and how those rebates  
1315 affect the market for drugs often in shortage?

1316 \*Mr. Coukell. We participate in that program, like any  
1317 other manufacturer. And you know, as I was saying, for very  
1318 low-cost drugs, that can be a significant erosion of margin,  
1319 which makes it that much harder to deliver the products in a  
1320 sustainable basis.

1321 When we look at generic spending, spending on generic  
1322 drugs as a total share of health care spending, it is one  
1323 percent in total. So you know, removing or reducing the  
1324 rebates on those very low-cost drugs would be unnoticeable, I  
1325 think, within the context of the 340B program.

1326 \*The Chair. Thank you.

1327 Mr. Gaugh, if one of your members were to sign a

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1328 contract with a wholesaler or GPO, and a new entrant  
1329 manufacturing outside the U.S. launches at half the price,  
1330 does your member company lose the contract, or is there  
1331 certainty about the price and production number for the  
1332 duration of the contract?

1333 \*Mr. Gaugh. Contracts are typically a three-year  
1334 contract, with a set price and an estimated volume at day  
1335 one, when you sign, that is good for that day one. The  
1336 volume is estimated, so you are never guaranteed the volume  
1337 that you bid on. And if a new price comes forward, typically  
1338 you have 48 hours to match that price or then you lose the  
1339 contract.

1340 \*The Chair. If a manufacturer loses a contract, are  
1341 they likely to continue making that drug, or shift to a  
1342 completely \_

1343 \*Mr. Gaugh. Depending on how many other contracts are  
1344 out there.

1345 No, great question. But it is a limited number, as I  
1346 have mentioned in my talking points, limited number of  
1347 contracts to go to.

1348 So most often they will just "dump" their inventory and

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1349 move on to another product.

1350 \*The Chair. Thank you.

1351 During August I visited a generic manufacturer in my  
1352 district, and I learned a lot about the red tape our  
1353 manufacturers must navigate, including necessary state  
1354 licenses that bog down the process of building new facilities  
1355 that could help with this shortage.

1356 There is a provision in the discussion draft that would  
1357 require FDA to expedite inspections of generic, sterile,  
1358 injectable facilities in advance of an application being  
1359 filed so the moment the application is approved, the facility  
1360 could go forward.

1361 My time is expired, but I will follow up with more  
1362 questions regarding just the process of trying to get  
1363 manufacturing plants permitted in the United States. I yield  
1364 back.

1365 \*Mr. Guthrie. Thank you. The chair yields back, and  
1366 the chair recognizes the ranking member, Mr. Pallone, for  
1367 five minutes for questions.

1368 \*Mr. Pallone. Thank you, Mr. Chairman, and thank our  
1369 witnesses.

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1370           As I said in my opening statement, I am concerned that  
1371 the Republican proposal focuses on raising prices for drugs  
1372 without doing anything to require drug manufacturers to take  
1373 action to address drug shortages. So let me ask Dr. Barber.

1374           What effect would allowing drug companies to raise  
1375 prices faster than inflation have on preventing or addressing  
1376 drug shortages?

1377           \*Dr. Barber. Thank you very much for your question.

1378           So increasing the prices of medicines through inflation  
1379 rebate exceptions may incentivize new manufacturers to enter  
1380 the market. But the measure is poorly targeted, because  
1381 manufacturers are nevertheless not incentivized to invest in  
1382 improving quality and building resilience into their supply  
1383 chains. On the contrary, they will continue to be  
1384 incentivized to reduce investments in these areas in order to  
1385 cut costs and increase their margins. For this reason,  
1386 increased prices through the rebate exception are not a well-  
1387 targeted instrument for achieving the intended aim of  
1388 improved supply chain robustness.

1389           I also want to contextualize why we have price controls,  
1390 right? Like the Government Accountability Office found that,

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1391 you know, for dozens of drugs there were price increases of  
1392 more than 100 percent in the year that they were stating \_  
1393 so, yes, it is important to ensure that prices of medicines  
1394 are sustainable, that they are \_ have healthy margins that  
1395 allow for quality production, but we also need to be aware  
1396 that prices were increasing dramatically, and these measures  
1397 were put in place for a reason.

1398 \*Mr. Pallone. I had two more questions I think you kind  
1399 of answered, but let me just kind of summarize.

1400 I mean, basically note that lower drug prices are not  
1401 associated with an increase in shortages. So maybe just  
1402 explain a little more how you came to that conclusion.

1403 And then, could you see a scenario where, if the  
1404 Republican discussion draft was passed, a drug company may  
1405 have the incentive to keep a drug in shortage for longer in  
1406 order to raise prices faster than the rate of inflation  
1407 without any penalty?

1408 \*Dr. Barber. Sure. Thank you very much for your  
1409 question.

1410 I am sorry, the first question had to do with?

1411 \*Mr. Pallone. Well, I mean, how did you come to this

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1412 conclusion that the drug prices are not associated with an  
1413 increase in shortages?

1414 \*Dr. Barber. Sure. I am an academic, so I am going to  
1415 be very careful and step away from the word "associated."  
1416 It is not strongly associated. And these are not my  
1417 conclusions. This is the consensus in the literature. These  
1418 are the findings by the Government Accountability Office.  
1419 These are the findings by the FDA that point to the root  
1420 causes of shortages. The majority, I think, was 62 percent  
1421 being rooted in manufacturing issues, right?

1422 And there is a kind of, you know, put the horse before  
1423 the cart. Are manufacturing issues existing because prices  
1424 are too low so manufacturers can't invest in them, or is it  
1425 the other way around? And I encourage the subcommittee to  
1426 ensure that they are getting good value for money in terms of  
1427 extra payments, being sure that they are tied in an  
1428 accountable way to ensuring that we are paying not just for  
1429 profits, but for improved quality management.

1430 To answer to your second question, which was asking  
1431 whether or not there are financial incentives for drug  
1432 companies to keep certain drugs in shortage, as an economist

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1433 I have to answer yes. That is the effect of the incentive.  
1434 I wish I lived in a world where such business practices were  
1435 unimaginable, but unfortunately, there is evidence that,  
1436 given the opportunity, some companies will create artificial  
1437 shortages for their financial benefit.

1438 For example, in Italy, competition courts found in 2016  
1439 that a pharmaceutical company, Aspen, had intentionally  
1440 under-supplied Italy with lifesaving cancer medicines to  
1441 strengthen their negotiation position on price by creating an  
1442 artificial shortage. The courts ruled conclusively that  
1443 shortages were not the result of production issues, and  
1444 internal emails showed that Aspen went so far as they planned  
1445 to destroy stock of these medicines if they didn't get the  
1446 higher prices they demanded. I think this context is  
1447 important. Thank you.

1448 \*Mr. Pallone. All right. I am trying to get in one  
1449 more question here.

1450 There seems to be agreement about Republicans and  
1451 Democrats that, you know, there is a problem with the API,  
1452 right? The Republican \_ both the Republican discussion draft  
1453 and Ms. Eshoo's legislation ask drug manufacturers to report



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1454 where the API in their product is coming from. However, one  
1455 key difference is the Republican discussion draft only  
1456 requires this of companies relying on 1 API manufacturer for  
1457 60 percent or more of their supply chain.

1458 And so let me ask you this. I mean, what steps should  
1459 we take to better improve our knowledge of API sources and  
1460 the overall drug supply chain?

1461 And can you tell us whether it makes sense to require  
1462 only certain drug sponsors to report on their API sources?

1463 \*Dr. Barber. Thank you for your question.

1464 No, it doesn't make sense to exclude to only certain  
1465 sponsors. And to be frank, I think the thing that we should  
1466 focus on is not where was the API produced for a given drug,  
1467 but when we think about, you know, public health for the  
1468 drugs that we need, how many suppliers are there? Where are  
1469 they? Right?

1470 So at present there is no systematic monitoring of API  
1471 markets. That is not done by FDA. It is not done by EMA, it  
1472 is not done by WHO. We don't know, right? So the most  
1473 central questions for supply chain resilience: how many API  
1474 manufacturers are there, what capacity can be mobilized in a

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1475 shortage or emergency cannot be answered.

1476           So I hope one outcome of this hearing is a shared  
1477 understanding of the urgent need to map global and domestic  
1478 API production, to measure and monitor manufacturing  
1479 capacity, and to compel manufacturers to share more detailed  
1480 information on supply chain and manufacturing issues.  
1481 Promoting quality is a global problem, and I urge the  
1482 subcommittee to be vigilant in not allowing increasing trade  
1483 tensions to threaten health.

1484           It is a problem if there is only one factory  
1485 manufacturing a vital antibiotic, whether that factory is in  
1486 the United States or China or India. Economies of scale,  
1487 especially for drugs with small patient populations, are  
1488 always going to rely on globalized supply chains. But we  
1489 need more transparency. Thank you.

1490           \*Mr. Pallone. Thank you.

1491           Thank you, Mr. Chairman.

1492           \*Mr. Guthrie. Thank you. The gentleman yields back,  
1493 and the chair recognizes Dr. Burgess for five minutes for  
1494 questions.

1495           \*Mr. Burgess. Thank you, Mr. Chairman.

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1496           Mr. Gaugh, let me just ask you a question because price  
1497 setting, price controls now has come up with \_ as a way for \_  
1498 to hold the prices down. But in other areas of economics we  
1499 learn that price setting could actually reduce the  
1500 availability of a product. Is that something that you have  
1501 encountered?

1502           \*Mr. Gaugh. So, yes, thanks for the question. And yes,  
1503 throughout the contracting process you do find instances  
1504 where that does occur, absolutely.

1505           \*Mr. Burgess. It comes up because I went to a community  
1506 clinic back home in the district, talked to a doctor who  
1507 takes care of primarily uninsured, low-income, under-insured  
1508 patients. And his concern was that he is going to have less  
1509 availability of some lower-cost products because they are  
1510 just simply going to be eliminated. Is that a legitimate  
1511 concern of his?

1512           \*Mr. Gaugh. It is. And I actually \_ AAM belongs to an  
1513 international group called the International Generic and  
1514 Biosimilar Medicines. And in a conference that we had last  
1515 week, that statement, very similar to what you are making,  
1516 was made, and that is the prices are pushed down very low,

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1517 but the drugs are not available when they get to that low  
1518 level, hence drug shortages.

1519 \*Mr. Burgess. Okay, and that is a concern because we  
1520 are seeing more of a reliance \_ and I don't mean for this to  
1521 be political at all \_ but we are seeing more of a reliance  
1522 from the Administration to say, hey, we are just going to  
1523 limit your expense here on this. All well and good until  
1524 there is no more of that product to buy. And then that is a  
1525 serious problem.

1526 Mr. Ganio, let me ask you a question about \_ we had some  
1527 complaints earlier before we had this hearing that we weren't  
1528 tackling these problems at the FDA. Does the FDA have  
1529 existing authority to prevent drug shortages?

1530 \*Dr. Ganio. Thank you for the question. It gives me a  
1531 great opportunity to commend the work of the drug shortage  
1532 staff at the FDA. They do phenomenal work preventing  
1533 shortages.

1534 I think where there may be some deficiencies, or where  
1535 the CARES Act, for example, was passed in 2020 with reporting  
1536 requirements that we are actually talking about today, filing  
1537 risk management plans, but there is no enforcement authority.

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1538 And the FDA also doesn't have the authority to recall on  
1539 their own. They \_ most of the recalls are voluntary.

1540 \*Mr. Burgess. So let me get back to a theme that always  
1541 seems to recur with me. Has there been an internal analysis  
1542 at the FDA of what they have got right and what they have got  
1543 wrong, and how do we avoid some of the mistakes of the past?

1544 \*Dr. Ganio. The only insight I can give you into that  
1545 is the root causes report that was published in 2019. It was  
1546 an interagency effort, and it has pointed to these \_ the low  
1547 economic incentives for getting into the market and staying  
1548 in the market, and then a lack of market recognition of  
1549 quality. Whether there was an internal review within FDA on  
1550 their role, I can't answer, I am sorry.

1551 \*Mr. Burgess. And obviously, 2019 would be  
1552 pre-pandemic. And I am extremely interested to try to get  
1553 Dr. Califf to share with us any sort of introspection they  
1554 have done since the pandemic. But that is a separate issue,  
1555 we will work on that another day.

1556 How is the FDA working to ensure that drugs on the  
1557 market meet quality standards of what could be done to  
1558 further improve the transparency requirements to ensure that

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1559 providers have the tools they need to choose the drugs that  
1560 work for their patients?

1561       \*Dr. Ganio. I think that is the root cause that we  
1562 really should be talking about, is how do we make sure  
1563 purchasers have that information to know they are buying from  
1564 reliable supply chains.

1565       FDA has proposed the QMM Program, the Quality Management  
1566 Maturity Program. There are some other third parties that  
1567 have proposed systems to evaluate quality, and I know some of  
1568 the GPOs are looking at that as part of their contracting.  
1569 But that really \_ we need to find a way to support the  
1570 manufacturers that are making investments in quality. And  
1571 right now, the only information we have access to, as  
1572 purchasers, is the price.

1573       And so that just reinforces this race to the bottom, and  
1574 we are buying the cheapest product that we can because of the  
1575 way we are talking about ASP calculations. But these drugs  
1576 are not separately payable.

1577       So of course, we are incentivized to buy the cheapest  
1578 product because there is no recognition from payers on which  
1579 product we are using.

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1580           \*Mr. Burgess. So let me ask you another question before  
1581 my time runs out, and I will have \_ I will ask all of you to  
1582 respond to some written questions that I have, because I just  
1583 don't have the time.

1584           [The information follows:]

1585

1586           \*\*\*\*\*COMMITTEE INSERT\*\*\*\*\*

1587

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1588           \*Mr. Burgess. But you referenced Adderall in your  
1589 opening remarks. And look, we have trained consumers in \_  
1590 over the past several years that, if you can't find  
1591 something, you go online and you get it, right? There is a  
1592 risk to going online and buying your Adderall, because it may  
1593 come from someplace you have never heard of, and it may not  
1594 be pure Adderall, it may be laced with fentanyl. And that is  
1595 a real risk.

1596           \*Dr. Ganio. Absolutely. The online purchasing, any  
1597 kind of pharmaceuticals online, is a discussion we can  
1598 certainly have. And there are dangers with supply chain  
1599 vulnerabilities and counterfeit products on the online  
1600 pharmacies.

1601           \*Mr. Burgess. Great. I just thought it was important  
1602 to underscore that for people who are watching this hearing  
1603 today.

1604           Thank you, I will yield.

1605           \*Mr. Guthrie. That is accurate. Mr. \_ the doctor  
1606 yields back, and Mr. Cardenas is recognized for five minutes  
1607 for questions.

1608           \*Mr. Cardenas. Thank you very much, Chairman Guthrie



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1609 and Ranking Member Eshoo, for holding this hearing and to  
1610 discuss the shortage landscape. And I also want to thank the  
1611 witnesses for your insights and your opinions today.

1612 I have said in this committee before that failing to  
1613 provide FDA with a clear and end-to-end picture of our  
1614 pharmaceutical supply chains is a mistake with dire  
1615 consequences. We are now working to address a problem with  
1616 our hands tied behind our backs.

1617 My Republican colleagues, on the other hand, have  
1618 brought forth a proposal which clears the way for unchecked  
1619 price increases that will raise costs for consumers and do  
1620 nothing to alleviate shortages. Not only is this an  
1621 inappropriate solution to our current problem, it will limit  
1622 access even more.

1623 In a previous hearing I asked Dr. Julie Gralow, head of  
1624 the American Society of Clinical Oncology, what would be the  
1625 most helpful to avoid and mitigate shortages. Her response  
1626 was clear: expanding FDA's ability to know where  
1627 manufacturers source their active pharmaceutical ingredients  
1628 is critical. This sentiment has been affirmed by experts at  
1629 the FDA, as well, stating that manufacturing quality issues

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1630 and delays in sourcing raw materials are largely to blame for  
1631 the current shortage.

1632 Yes, drug shortage issues are complicated, and there are  
1633 market forces at play. But let's at least build consensus  
1634 around getting proper reporting and information structures to  
1635 allow us to monitor and anticipate these shortages.

1636 And most importantly, let's not forget why this matters  
1637 and what is at stake. We are talking about the lives of  
1638 every American.

1639 Almost one-third of hospital pharmacists say they have  
1640 had to ration or delay treatments because of these shortages,  
1641 with oncology drugs being particularly scarce. This means  
1642 that the victims of this shortage are very ill cancer  
1643 patients who can't wait, let alone weeks or months, to get  
1644 their treatments. For oncology drugs in particular, a delay  
1645 in treatment for 4 weeks can mean increased sickness and  
1646 mortality for over 40 percent of common cancers. We need to  
1647 intervene quickly, and playing with the price points on drugs  
1648 is not the answer.

1649 Mr. Ebert, your testimony notes that price isn't the  
1650 only factor that health care providers consider when making

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1651 purchasing decisions. Can you expand on that?

1652 \*Mr. Ebert. Yes. Our contracting process relies on  
1653 three important components in the contracting piece. Price  
1654 is one, as you have identified.

1655 Number two is quality, we are very keen on analyzing the  
1656 quality prospects or the aspects of the pharmaceutical  
1657 company that we are dealing with. We want more information,  
1658 as your comments made \_ have been made. Information is  
1659 better, from our standpoint, because it helps us make better  
1660 decisions. So we encourage the FDA's QMM program that has  
1661 been discussed, or others that give us more information. And  
1662 then we work really closely with our members relative to  
1663 their input regarding quality products, as well. It is  
1664 extremely important to us, and more information is better.

1665 And the final piece is the stability of supply. That is  
1666 important, as well. And we are using all those aspects to  
1667 develop stronger contracts for our suppliers to work with our  
1668 customers.

1669 \*Mr. Cardenas. Okay. And what kind of visibility into  
1670 the drug supply chain do group purchasing organizations,  
1671 distributors, and health care systems have?

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1672           And how might having the ability to forecast shortages  
1673 help to avoid similar situations in the future?

1674           \*Mr. Ebert. The visibility that we have now is pretty  
1675 limited. We try to use as much information as we possibly  
1676 can. We will go on the website to see what 483s are out  
1677 there. But a lot of that information is redacted, and so we  
1678 don't have a lot.

1679           The good thing is that we have members that have a lot  
1680 of experience. They will let us know if there are issues  
1681 with their products that they use. And as a pharmacist  
1682 practicing before, you know, you do look at your supplier and  
1683 determine what are the issues relative to quality.

1684           So we are looking, and we are seeking more information,  
1685 and that is very important to us relative to the contracting  
1686 process. And developing a strong supply chain line, that is  
1687 important to us.

1688           \*Mr. Cardenas. Okay, thank you.

1689           Mr. Ganio, what kind of notification processes are in  
1690 place so that health care settings can anticipate shortages,  
1691 and providers can put out guidance?

1692           And why is it important to build these systems in?

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1693           \*Dr. Ganio. It is actually critical to build those  
1694 systems in. We don't get a lot of notice of a shortage. And  
1695 often times you find out that there is a shortage when  
1696 something doesn't come in from a wholesaler. And then you  
1697 order it again, and if it doesn't come in then we get a  
1698 report that there is a potential shortage, and we will  
1699 investigate.

1700           The transparency information that we are discussing  
1701 today is critical to improving predictive models. I think  
1702 anticipating a shortage is very difficult, but there are  
1703 predictive modeling exercises being done by United States  
1704 Pharmacopeia, for example, looking at vulnerability. And  
1705 that vulnerability score can be improved with more  
1706 transparency, and those are the types of things that we can  
1707 use as providers to start to develop mitigation plans.

1708           \*Mr. Cardenas. Thank you very much.

1709           My time is expired. I yield back.

1710           \*Mr. Bucshon. [Presiding] The gentleman yields back. I  
1711 now recognize Mr. Latta from Ohio for five minutes.

1712           \*Mr. Latta. Well, thank you, Mr. Chairman, and thank  
1713 you to our witnesses for being with us today.

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1714           In the United States we shouldn't be facing a drug  
1715 shortage crisis. We have the tools, the manufacturers, and  
1716 the resources. In rural communities in my district I can't  
1717 tell you how many patients and hospital leaders I have spoken  
1718 with that have had to take matters into their own hands and  
1719 use creative ways to overcome these shortages.

1720 Unfortunately, there isn't a silver bullet to address these  
1721 shortages. They are a combination of overreaching government  
1722 programs and a lack of efficiency in approving new drugs.

1723           Mr. Gaugh, let me start with you. Do your companies  
1724 tell FDA where API is manufactured as part of the  
1725 applications, yes or no?

1726           \*Mr. Gaugh. Yes.

1727           \*Mr. Latta. And can FDA inspect an API facility, yes or  
1728 no?

1729           \*Mr. Gaugh. Yes.

1730           \*Mr. Latta. Thank you. Let me continue, Mr. Gaugh. I  
1731 know that the 340B programs that have been a concern have  
1732 been reviewed by this committee. Does the 340B program  
1733 influence the generic drug market? And if so, what can be  
1734 done to address the impacts?

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1735           \*Mr. Gaugh. So yes, it does influence the market.  
1736 Every hospital has the purchase power to buy under 340B  
1737 contracting. And so those prices and the price reductions  
1738 occur on the contract process under 340B. So that is just a  
1739 continued lowering of the price of the product.

1740           \*Mr. Latta. Okay. And so what can we do to address the  
1741 impacts, then?

1742           \*Mr. Gaugh. So there is a couple of things that can be  
1743 done.

1744           Number one, we look at the pricing in the inflation, and  
1745 then there is a 14 percent reduction underneath that. We  
1746 think that 14 percent reduction could be removed in areas of  
1747 drug shortage. Is that really required, if it is already  
1748 near zero, from a profitability, to take an additional 14  
1749 percent off?

1750           Also could raise the ceiling for 340B on the generic  
1751 drug prices.

1752           \*Mr. Latta. Okay, thank you.

1753           This committee recently worked on the reauthorization of  
1754 a generic drug user fee agreement, which included provisions  
1755 to speed up the approval of generic drugs. How does the FDA

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1756 process influence the generic drug market, and do potential  
1757 delays impact a manufacturer's ability to bring a product to  
1758 market?

1759       \*Mr. Gaugh. So we are now in our third iteration, if  
1760 you will, of GDUFA and BsUFA. And in both cases we have had  
1761 major advances in each of the five-year sections. So now we  
1762 are at a 10-year clock on the approval process, and very  
1763 tight metrics set around that that the industry can monitor  
1764 the FDA on. And in general, they are making that mark.

1765       So we either get an approval, tentative approval, or a  
1766 complete response letter towards the end of those 10 months  
1767 that we can then turn around and respond to in an additional  
1768 few months for review and approval.

1769       \*Mr. Latta. Okay, thank you.

1770       Mr. Davis, contracting practices between manufacturers  
1771 and wholesalers can have a large impact on ensuring adequate  
1772 supply of medicines. Is it typical for commercial  
1773 wholesalers like your members to contract with multiple  
1774 manufacturers to ensure supply isn't impacted if one  
1775 manufacturer encounters an issue that prevents them from  
1776 manufacturing a product?



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1777           \*Mr. Davis. Yes, Congressman Latta, thank you for the  
1778 question. The short answer is yes.

1779           I think if you actually look for a minute \_ and I know  
1780 the focus of this hearing is on generics and injectable  
1781 generics, but also recognizing that from our members'  
1782 perspective, their negotiations on the branded side versus  
1783 the generic side look very different, right?

1784           If you look at the balance of our system in  
1785 Hatch-Waxman, on the branded side you negotiate and consider  
1786 safety, efficacy, and cost. And on the generic side,  
1787 efficacy and safety have essentially been removed,  
1788 historically. And the intent of generics originally back to  
1789 the mid-80s was to compete on price.

1790           So the reality is, in the generic market, what our  
1791 members are forced to do is actually negotiate with multiple  
1792 manufacturers simultaneously to build in resiliency to  
1793 protect against one of them shutting down.

1794           \*Mr. Latta. Let me follow up. As far as you know, do  
1795 your members frequently award sole source contracts for  
1796 generic medicines?

1797           \*Mr. Davis. There might be circumstances where that

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1798 happens. But as I just said, the reality is, particularly in  
1799 an era of increased shortages, they are looking at things  
1800 well beyond costs. They are looking at historical  
1801 reliability, ordering patterns, if they had preexisting  
1802 business relationships with the manufacturer, has that  
1803 manufacturer been in short before in certain therapeutic  
1804 areas, and, if so, how does that inform current negotiations?

1805 And they are also looking at the length of time of their  
1806 contracts, recognizing there is a desire for greater  
1807 stability in the market.

1808 \*Mr. Latta. Okay. Well, thank you very much.

1809 And Mr. Chairman, I yield back.

1810 \*Mr. Bucshon. The gentleman yields back. I now  
1811 recognize Dr. Ruiz for five minutes.

1812 \*Mr. Ruiz. Thank you, Mr. Chairman. As we have heard  
1813 from experts here today, our nation is facing a critical  
1814 shortage of medications, and we need to act now.

1815 As an emergency medicine physician, it has always been  
1816 my top priority in Congress to improve patient access to  
1817 high-quality, affordable health care. We have made great  
1818 strides towards this goal, but these efforts are moot if we

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1819 cannot ensure ready supplies of the medications patients  
1820 desperately need. In the emergency room I have witnessed  
1821 firsthand the dire implications that shortages of key  
1822 medications are having on the lives of my patients. For  
1823 patients suffering from infections or trauma, or fighting  
1824 against cancer, or needing paralytics to be intubated, this  
1825 is a matter of life and death.

1826           One factor we have identified that contributes to these  
1827 shortages are manufacturing challenges. These issues stem  
1828 from fewer drug manufacturers being based in the United  
1829 States and little regulation on reporting to the FDA. We  
1830 need to target our efforts at addressing these problems,  
1831 which are the source of supply problems to better prevent  
1832 deadly shortages. Current shortages of vital chemotherapy  
1833 drugs due to these manufacturing challenges illustrate the  
1834 urgency of this.

1835           We must increase transparency in manufacturing and  
1836 increase responsiveness to prevent further shortages in the  
1837 future. And we need to expand manufacturing, and we need to  
1838 put reporting mechanisms in place to \_ for transparency to  
1839 ensure reliable supply of safe medications to secure patient

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1840 access to the affordable care that they need. As we saw with  
1841 the recent baby formula shortage, lack of transparency and  
1842 limited manufacturing capacity leads to negative health  
1843 outcomes.

1844 Mr. Gaugh, what are the most effective mitigations we  
1845 can make to bolster domestic supply and production of  
1846 medications?

1847 \*Mr. Gaugh. To increase domestic?

1848 \*Mr. Ruiz. Yes, to bolster domestic supply and  
1849 production of medications.

1850 \*Mr. Gaugh. So it is all really about the expense for  
1851 doing that. So to your point, we have what we call a  
1852 blueprint. And in that blueprint we talked a significant  
1853 amount \_ and I can get it to the committee \_ about bringing  
1854 production back, or expanding production in the U.S. And  
1855 that is going to look at having \_ we are now up against, if  
1856 you will, foreign entities that are a much lower cost for  
1857 building and labor costs. But we are competing in the U.S.  
1858 market for a higher price point when you look at the  
1859 contracting.

1860 So this looks at potential tax relief, if you will,

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1861 grants, but also looking on the back end of a cost point or a  
1862 price point in the actual contracting of those products in  
1863 the U.S., because you are still going to be competing with  
1864 companies offshore in that contracting process. Thank you.

1865 \*Mr. Ruiz. Thank you. And thanks for your input  
1866 towards addressing these solutions.

1867 So, you know, I am going to urge my colleagues to  
1868 support the five bills before us, and especially the Drug  
1869 Shortage Prevention Act, which would directly address the  
1870 concerns I brought up today by requiring manufacturers to  
1871 notify the FDA when they experience periods of increased  
1872 demand so that the FDA can step in and respond more  
1873 immediately to prevent a looming drug shortage.

1874 So thank you and, a gift to the committee, I yield back  
1875 the rest of my time.

1876 \*Mr. Bucshon. The gentleman yields back. I am now  
1877 going to recognize Mr. Johnson from Ohio for five minutes.

1878 \*Mr. Johnson. Thank you, Mr. Chairman, and good morning  
1879 to all of our panelists.

1880 You know, today we are looking at how Congress can  
1881 address an issue impacting every single corner of our

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1882 society. From oncology drugs and baby formula to ADHD and  
1883 generic medications, the current drug shortage is restricting  
1884 the care that doctors can provide, and it is reducing the  
1885 quality of patient care nationwide. And all this reduces the  
1886 quality of life for all Americans.

1887 In some cases, parents are concerned about sending their  
1888 children off to start another school year without the  
1889 medications they need. In other cases, doctors are  
1890 substituting cancer treatments because they are unable to  
1891 access their preferred treatments. In any first-world  
1892 country, especially the United States, this is wholly  
1893 unacceptable.

1894 I am sure each member of this committee can tell a story  
1895 of someone they represent not being able to get their  
1896 prescriptions filled or having to change their cancer  
1897 treatments in order to work around a shortage of a particular  
1898 oncology drug. That is why this hearing today is so  
1899 important. We need to fix this, and we need to fix it now.

1900 So, Dr. Gaugh, many of our drug shortages are caused by  
1901 quality problems. Why do your members seem unable to invest  
1902 in more modern and upgraded manufacturing facilities that are

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1903 less likely to have quality issues?

1904 \*Mr. Gaugh. Thank you for the question, and that  
1905 question and the process around it, we don't believe, is a  
1906 totally true statement. We have heard the FDA say that, as  
1907 well. We do reinvest into our facilities. We do add in new  
1908 equipment, new lines, building new parts of the facility. So  
1909 it is not that reduction. It is a combination of FDA  
1910 inspection processes and the actual facility.

1911 So as I said in my opening statement, we think there  
1912 should be a very important process where the drug shortage  
1913 staff of the FDA works with the Office of Regulatory Affairs  
1914 and the Office of Compliance as they go through those  
1915 inspection processes to make sure that it is an objective,  
1916 not a subjective process.

1917 \*Mr. Johnson. Okay. Do group purchasing organizations,  
1918 or GPOs, contracting \_ do GPO contracting practices play a  
1919 role in pricing and the stability of the generic market?

1920 \*Mr. Gaugh. Yes, they do.

1921 \*Mr. Johnson. Okay. All right. While I am with you,  
1922 Mr. Gaugh, I heard a mention that FDA does not know where API  
1923 is made for generic drugs. Mr. Gaugh, do generic companies

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1924 tell FDA who their API suppliers are as part of a generic  
1925 drug application? Yes or no.

1926 \*Mr. Gaugh. Yes.

1927 \*Mr. Johnson. They do. Can FDA inspect those API  
1928 suppliers?

1929 \*Mr. Gaugh. Yes, they can, and they do.

1930 \*Mr. Johnson. Okay, great.

1931 Mr. Davis, what do your HDA members do when there is a  
1932 shortage and they don't have enough inventory on hand to fill  
1933 their customers' orders?

1934 How do they decide how much each customer gets, and how  
1935 do distributors mitigate and manage drug shortages?

1936 \*Mr. Davis. Thank you, Congressman, for the question.  
1937 So I would answer that in two ways.

1938 I think the first thing is they want to define the scope  
1939 and the severity of the shortage, and they do that through  
1940 regular communication, active communication with their  
1941 upstream manufacturing partners, as well as their downstream  
1942 providers. Often times, going back to my opening statement,  
1943 we have to define whether or not this is a demand-driven  
1944 shortage or a supply-driven shortage, because the solutions



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1945 to those things can \_

1946 \*Mr. Johnson. Okay.

1947 \*Mr. Davis. \_ and often does look differently.

1948 The biggest thing they do is they will \_ once it is

1949 confirmed that there is a shortage \_ will often put all of

1950 their downstream providers on what they call fair share

1951 allocation.

1952 \*Mr. Johnson. Right.

1953 \*Mr. Davis. It is often an algorithmic formula that

1954 makes sure that everybody gets a portion of what they like so

1955 that no one goes without it completely.

1956 \*Mr. Johnson. Okay.

1957 \*Mr. Davis. The shortage \_

1958 \*Mr. Johnson. Continuing with you, Mr. Davis, it seems

1959 that distributors are in a unique position to see shortages

1960 coming because of their interaction with both the supply and

1961 demand sides of the equation. So do distributors communicate

1962 to the FDA when they see the potential for a shortage coming?

1963 And is the FDA leaning forward and reaching out to you

1964 when they see the potential for a shortage?

1965 \*Mr. Davis. Yes, sir, on both of those fronts. I think

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1966 if you go back to last fall, and you look at what was  
1967 referred to as the Tripledemic, I had direct conversations  
1968 with the FDA commissioner as well as our team with the Office  
1969 of Drug Shortages and his office, as did many of our members.

1970 The only thing I would distinguish is I think there is  
1971 more visibility from us, given the relationship with the  
1972 provider end, particularly the pharmacy community, when there  
1973 is demand-driven, because that is coming up through the  
1974 system. And we don't have as much visibility on supply-  
1975 driven, because the manufacturers are obviously living with  
1976 that before \_

1977 \*Mr. Johnson. Okay, my time has expired. What about  
1978 the manufacturers? Do they communicate that they are  
1979 struggling with keeping up with supply and demand, yes or no?

1980 \*Mr. Davis. To distributors, sir?

1981 \*Mr. Johnson. Yes.

1982 \*Mr. Davis. Yes.

1983 \*Mr. Johnson. Okay.

1984 \*Mr. Davis. Yes, we try to ensure that there is regular  
1985 communication.

1986 \*Mr. Johnson. All right, Mr. Chairman, I yield back.

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1987           \*Mr. Bucshon. The gentleman yields back. We now  
1988 recognize Mrs. Dingell for five minutes.

1989           \*Mrs. Dingell. Thank you, Mr. Chairman, and thank you  
1990 to all of the witnesses today for being here.

1991           As you all are discussing, and all my colleagues are  
1992 discussing, drug shortages are upending patients' course of  
1993 treatments across the nation, which is why many of us have  
1994 been calling for this committee to take action for months. I  
1995 have been hearing from people who can't get access to the  
1996 chemotherapy drugs, et cetera.

1997           But during the August recess I held a roundtable at  
1998 Michigan Medicine, as well as met with a number of doctors to  
1999 discuss these ongoing shortages. And what was particularly  
2000 distressing to me was hearing that while FDA is saying we  
2001 have got a drug shortage of 100-some, for that hospital  
2002 themselves they have got a drug shortage of more than 500  
2003 drugs, and simple things like lidocaine and steroids.

2004           And people say, "Well, can't you do something else?"  
2005 But in a baby that is in intensive care, a drop is what is  
2006 needed. And if the larger is available, that larger amount  
2007 or that larger \_ will kill them. People are dying because of

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2008 this.

2009 My Michigan colleague, Elissa Slotkin, is leading H.R.  
2010 3793, the Ensuring Access to Lifesaving Drugs Act of 2023,  
2011 which I believe would be a meaningful step forward. The  
2012 legislation would empower the FDA to require drug  
2013 manufacturers to extend shelf life dates of drugs in shortage  
2014 based on sound data to ensure we are not unnecessarily  
2015 discarding valuable products.

2016 Dr. Barber, can you share how extending the longest  
2017 supported expiration date could help address future  
2018 shortages?

2019 \*Dr. Barber. I am sorry, I just had a bit of a hard  
2020 time hearing you at the end. The question is extending the  
2021 expiration date may help address shortages?

2022 \*Mrs. Dingell. Yes, can you share how extending the  
2023 longest supported expiration date could help address future  
2024 shortages?

2025 \*Dr. Barber. Thank you very much.

2026 So the shelf life extension program does exist. This  
2027 legislation expands it. It was established in 1986, and  
2028 funded by the U.S. Department of Defense and carried out by

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2029 the FDA, and it regularly conducts shelf life extension  
2030 studies on medicines deemed to be of military importance.  
2031 And these sorts of programs have demonstrated their value in  
2032 terms of ensuring that \_ in defense \_ access to quality  
2033 medicines are expanded.

2034 It would be \_ one example \_ sorry, I am going off notes  
2035 here. One example where this has been really obvious is on  
2036 insulin, right? So in terms of shelf life and awareness,  
2037 manufacturers are not incentivized to tell users what the  
2038 maximum kind of safe use of a period is.

2039 And the only reason that we know that insulin is heat  
2040 stable for longer than kind of we previously realized is  
2041 because a hurricane happened. And in the aftermath, the drug  
2042 company said, "Okay, actually, here is our internal data. It  
2043 is safer to use over a longer period of time than we said,  
2044 okay?'" And then that was further expanded upon by a non-  
2045 profit organization, Doctors Without Borders.

2046 And so that strange little turn of history has benefited  
2047 many people with diabetes in knowing that they can use their  
2048 drugs safely. And so these measures can be expanded across a  
2049 huge range of drugs so we have less wastage and more access.

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2050 Thank you.

2051 \*Mrs. Dingell. So thank you. But unlike the approach  
2052 in H.R. 3793 of empowering the FDA to work directly with drug  
2053 manufacturers to extend shelf life, the Republican discussion  
2054 draft includes a one-month extension of exclusivity for a  
2055 drug if a shelf life extension study is conducted.

2056 Dr. Barber, is granting an additional month of  
2057 exclusivity for a shelf life extension study a productive way  
2058 to mitigate the effects of a drug shortage?

2059 \*Dr. Barber. Absolutely not. So the added cost to CMS  
2060 would be significant if we extended exclusivities by a month.  
2061 An analysis of additional revenues generated for each  
2062 medicine \_ for something analogous, the pediatric  
2063 exclusivity, which is six months, found that the net benefit  
2064 to manufacturers was \$134 million per therapeutic receiving  
2065 this exclusivity.

2066 So scaling this estimate down to one month would suggest  
2067 average additional cost to Americans of over \$21 million paid  
2068 in profits for each medicine receiving one month of  
2069 additional exclusivity.

2070 So it has been reported that the cost of these studies

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2071 is only about \$350,000, right? So that is maximum. This is  
2072 just not good value for money. It is not addressing  
2073 shortages. And those resources could be better used to  
2074 target the key drivers of shortages in the first place.  
2075 Thank you.

2076 \*Mrs. Dingell. Thank you. I am going to have some  
2077 questions about compounding I am going to submit for the  
2078 record.

2079 But since I have only got a minute left, I am going to  
2080 go to Mr. Davis and ask you, what do your members do when  
2081 there is a shortage and they don't have enough inventory on  
2082 hand to fill their customers' orders?

2083 How do they decide how much each customer gets?

2084 How do distributors use fair share allocation to  
2085 mitigate and manage drug shortages?

2086 \*Mr. Davis. Thank you for the question, Congresswoman.  
2087 They do use, as you alluded to, fair share allocation, with  
2088 the goal being to make sure that every one of their customers  
2089 gets some percentage of what their order would have been  
2090 otherwise.

2091 That is informed by a number of things. Obviously,

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2092 real-time communication between the provider community and  
2093 the distributor. It is also based upon historical ordering  
2094 patterns, as well as forecasting as to when the shortage  
2095 might come off \_ or I should say the shortage will become  
2096 offline so that there is ample supply moving forward.

2097 \*Mrs. Dingell. But people aren't getting medicine that  
2098 they need. Is that not correct?

2099 \*Mr. Davis. In a fair share allocation you are correct  
2100 that each provider is not getting the full allotment of what  
2101 they requested. But instead of making sure that some get all  
2102 and some get none, they are allocating as best they can with  
2103 the supply that they have.

2104 \*Mrs. Dingell. Mr. Chairman, I am out of time so I am  
2105 going to submit questions for the record.

2106 [The information follows:]

2107

2108 \*\*\*\*\*COMMITTEE INSERT\*\*\*\*\*

2109



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2110            \*Mrs. Dingell. But I am going to reinforce we have got  
2111 an obligation to address and find solutions to this crisis  
2112 because it is real.

2113            \*Mr. Guthrie. [Presiding] Thank you \_

2114            \*Mrs. Dingell. And people are dying. Thank you, Mr.  
2115 Chair.

2116            \*Mr. Guthrie. Thank you. The gentlelady yields back.  
2117 The chair now recognizes Mr. Griffith from Virginia for five  
2118 minutes.

2119            \*Mr. Griffith. Thank you, Mr. Chairman. I appreciate  
2120 it greatly.

2121            I am pleased to see my bipartisan bill, H.R. 167, the  
2122 Patient Access to Urgent-Use Pharmacy Compounding Act, is  
2123 included on today's list. This bill is intended to create a  
2124 safe and efficient pathway for patient access to compounded  
2125 medications when there is an urgent need, or when there is a  
2126 drug shortage. This bill has support from many members of  
2127 this committee, especially my friend, Representative  
2128 Harshbarger, who is herself a compounding pharmacist.

2129            The bill uses 2020 successful temporary FDA guidance as  
2130 a template to allow pharmacies and other approved entities to

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2131 compound medications to respond to urgent use and drug  
2132 shortages. During this temporary guidance there were zero  
2133 adverse events reported from compounded drugs coming from  
2134 503A pharmacies.

2135         This bill would create a permanent path for 503A  
2136 pharmacies to provide urgent use and shortage drugs to  
2137 hospitals and physicians. It also expands the list of  
2138 eligible drugs to be included to not just the FDA's shortage  
2139 list, but also the American Society of Health System  
2140 Pharmacists' shortage list, which is more local or regional.

2141         Now, I think this is important: expanding the shortage  
2142 definition to include the FDA's list of drug shortages and  
2143 shortages identified by the ASHSP [sic] will help capture a  
2144 wider breadth of drugs facing a shortage. This list is much  
2145 more up-to-date and nimble than the FDA shortage list.

2146         The bill is not only important, but also timely due to  
2147 the tornado in July that damaged a Pfizer plant in North  
2148 Carolina. The damages to that plant have caused some of  
2149 their drugs to go on the shortage list, and this bill would  
2150 help mitigate some of those shortages. I hope to see the  
2151 bill move through the committee and step in the right

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2152 direction.

2153 Now let me address questions that people have not yet  
2154 verbalized, but I know are floating out there.

2155 How do we protect against another New England  
2156 Compounding Company problem? As you all will recall, New  
2157 England Compounding Company, frankly, was a criminal actor,  
2158 producing medications, sterile injectables or so-called  
2159 sterile injectables, and they created in the process of being  
2160 lax their own form of fungal meningitis, and it killed dozens  
2161 of people, some in my district. And as a part of that, and  
2162 as a result of that, this committee did oversight work and  
2163 found out that both Massachusetts and the FDA had not done  
2164 their job. We had a criminal actor who was not getting  
2165 proper oversight by state or Federal. We changed the laws.  
2166 We brought more scrutiny on the compounding pharmacies. DQSA  
2167 came into being.

2168 We can never completely protect society from a criminal  
2169 actor. That is why we need our agencies to be prepared to  
2170 step in. NECC was particularly problematic because the FDA \_  
2171 and Massachusetts came in and said, "Yes, we messed up" \_  
2172 FDA continued to think they didn't do anything wrong, and it

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2173 troubled me at the time. But they did. Both the State of  
2174 Ohio and the State of Colorado had warned them that there was  
2175 a problem at NECC. They took no action. They wanted a nice,  
2176 neat case if they were going to bring any action, all  
2177 presented to them nicely in a box with a bow on it. That is  
2178 not the way it works. I practiced criminal defense work.  
2179 That is not the way it works. You got to go in. Sometimes  
2180 you have to take the chance.

2181         And I said at the time \_ and this is what our agencies  
2182 need to do, and I think each of our witnesses would agree \_  
2183 if you see somebody who is creating a problem, and you get  
2184 warnings from the State of Ohio and the State of Colorado \_  
2185 Colorado even banned them \_ you probably ought to take  
2186 action, even if you end up not getting a conviction but you  
2187 save lives.

2188         And I gave the example of the officer on the street who  
2189 sees somebody who swerves a little bit in the road. May not  
2190 be a DUI, might be. But that person is headed to a crowded  
2191 intersection. In the case of NECC, the FDA did not stop that  
2192 actor who looked like they were doing something wrong. What  
2193 the officer is supposed to do, like that \_ with that drunk \_

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2194 potential drunk driver, stop them before they get to the  
2195 point where they will cause deaths. Go in and investigate.  
2196 If you find out that the person, you know, was just fiddling  
2197 around or not paying attention, then maybe you move on. But  
2198 if you find there is a serious problem, you stop it before it  
2199 happens.

2200 I believe that this bill, 167, will help us with drug  
2201 shortages. I believe that we have taken substantial steps  
2202 with our prior passing of the DQSA to prevent another NECC.  
2203 But for those who want the world to be perfect, I cannot  
2204 promise you that we won't have a criminal actor. I cannot  
2205 promise you that the state agencies who are charged with  
2206 overseeing medications brought into their states will do  
2207 their job. And I cannot promise you that the FDA once again  
2208 will not act negligently in not responding to state concerns.  
2209 But it is a good bill, and I hope that we will pass it.

2210 I yield back.

2211 \*Mr. Guthrie. The gentleman yields back. The chair  
2212 recognizes Ms. Kuster from New Hampshire for five minutes.

2213 \*Ms. Kuster. Great, thank you, Chairman Guthrie. And  
2214 thank you. I am glad that this committee is dedicating time

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2215 to ensuring that patients can access the medications they  
2216 need.

2217 I will say I am disappointed that we did not include  
2218 important policies to respond to drug shortages in the  
2219 context of pandemic preparedness. But I hope this committee  
2220 will get to that on another day.

2221 I want to thank our witnesses for your testimony. As  
2222 you have all explained, drug shortages are driven by multiple  
2223 factors, and require a sophisticated, thoughtful response.

2224 I am concerned, however, with some of the proposals  
2225 before us, particularly the notion that 340B is a program  
2226 that has any relationship with drug shortages. It does not.  
2227 The 340B program allows patients to help pay for the  
2228 lifesaving care and treatment they need. It does not  
2229 skyrocket drug use or prescriptions. To claim otherwise is a  
2230 disservice to the very real factors contributing to the drug  
2231 shortages, and lets manufacturers off the hook for raising  
2232 prices. We can and must pursue a better approach. Instead  
2233 of blaming patients for accessing the drugs that they need,  
2234 we should address manufacturing problems, supply chain  
2235 bottlenecks, and the mismatch between supply and demand.

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2236           Today I want to focus on how generic and biosimilar  
2237 drugs can balance supply and demand. Generics are a low-cost  
2238 alternative for patients making up around 90 percent of  
2239 prescriptions in the U.S. However, they also make up two-  
2240 thirds of drug shortages at any given time. That is why I  
2241 was proud to introduce bipartisan legislation with  
2242 Congressman Dunn to increase transparency between the FDA and  
2243 manufacturers to help bring generics to market faster.

2244           Today I am also introducing bipartisan legislation with  
2245 Representatives Miller-Meeks, Matsui, and Dunn entitled the  
2246 Ensuring Access to Lower Cost Medicine for Seniors Act, which  
2247 would ensure that generics and biosimilars on Medicare Part D  
2248 formulary are available to seniors.

2249           Dr. Gaugh, can you describe how these two proposals  
2250 could help address generic drug shortages?

2251           \*Mr. Gaugh. Thank you for the question and, yes, you  
2252 are trying to expand the access, if you will, for that. And  
2253 so that is another customer base, if you want to look at it  
2254 that way, from a manufacturing standpoint.

2255           The problem is still in the contracting processes  
2256 between the manufacturer and the patient. And so there is

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2257 that stream in between that still needs to be addressed.

2258 \*Ms. Kuster. Thank you. Are there additional policies  
2259 that this committee should consider to specifically support  
2260 lower-cost generic and biosimilar drugs, in your view?

2261 \*Mr. Gaugh. So in my testimony I talked about the  
2262 sustainability of our industry, and I am going to go back to  
2263 what I just said. It is really about the in-between, if you  
2264 will, so between the manufacturer and the patient. If I am a  
2265 manufacturer selling a product, the \$.88 price that was  
2266 talked about earlier, but as a pharmacist and as a patient  
2267 that I go to my pharmacy counter and know that I have to pay  
2268 a co-pay of \$10 for that, there is more behind that in the  
2269 insurance than the \$0.88 that my manufacturer got for selling  
2270 that product. That needs to be researched further.

2271 \*Ms. Kuster. And with the minute-and-a-half that I have  
2272 left, is there anyone else that has any comment on how we can  
2273 lower the cost of specifically lower-cost generics and  
2274 biosimilars?

2275 Anyone want to comment? No?

2276 Yes, go ahead.

2277 \*Dr. Barber. Thank you very much. That is a very



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2278 important point.

2279           When drugs come off patent, they generally decline in  
2280 cost by, you know, between 99 and 95 percent. And then we  
2281 reach an equilibrium. And the concerns in this committee are  
2282 is that equilibrium too low to support cost of manufacture?

2283           So the two things I would say is, one, we are tossing  
2284 around a lot of numbers. Like, is \$0.88, okay? Is \$1.50  
2285 okay? Like, we should know what the cost of manufacture of a  
2286 medicine is so we can then build in appropriate margins to  
2287 ensure quality. That is the first thing I would say.

2288           The second thing I would say in terms of ensuring access  
2289 to generics, I think that there have been many actions  
2290 recently in terms of acting on competition policy to ensure  
2291 that we don't have collusion among generic suppliers. There  
2292 have been some cases brought forward by ADGs. And so I think  
2293 that is \_ competition regulation and vigilance is an  
2294 important element of a healthy generics policy. Thank you.

2295           \*Ms. Kuster. Great, thank you.

2296           Would you like to comment?

2297           \*Mr. Davis. Just briefly, Congresswoman, thank you for  
2298 your leadership on this issue.

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2299 I would just say, again, in the modern framework of the  
2300 balance between the innovative ecosystem where the U.S. leads  
2301 and, actually, the lowest cost generics, where the U.S. also  
2302 leads, if we don't have a system where once that follow-on  
2303 competition comes to market it is less expensive for the  
2304 patient, then you can legitimately ask the question, "Why is  
2305 there follow-on competition to begin with?"

2306 So we are very supportive of making sure that, as  
2307 generics come to market, as biosimilars come to market, they  
2308 are put in preferred positions on formularies to ensure that  
2309 level of lower-cost access.

2310 \*Ms. Kuster. Great, thank you.

2311 My time is up, and I yield back.

2312 \*Mr. Guthrie. Thank you. The gentlelady yields back.  
2313 The chair recognizes Mr. Bilirakis for five minutes.

2314 \*Mr. Bilirakis. Thank you, Mr. Chairman. I appreciate  
2315 it. Thank you for the panel's testimony today.

2316 Mr. Coukell, I have concerns about the shelf life  
2317 extension legislation noticed for today. It seems to allow  
2318 FDA at any time for any reason to require manufacturers to  
2319 conduct studies to lengthen the shelf life of a product and

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2320 turn those studies over to the FDA, or else face a \_ civil or  
2321 criminal penalties.

2322 My understanding is manufacturers already currently  
2323 collaborate with FDA to discuss expiration data. And in last  
2324 year's end-of-year package, Congress required FDA to issue  
2325 guidance on how to conduct shelf life extension studies that  
2326 are scientifically supported. But we have yet to see a draft  
2327 from this Administration.

2328 Could you comment on how stability data is currently  
2329 generated, and whether extending it would reduce drug  
2330 shortages?

2331 In your view, would requiring these studies help  
2332 mitigate shortages?

2333 What are the current incentives around shelf life, as  
2334 well, please?

2335 \*Mr. Coukell. Thank you for that question, Congressman.

2336 A sterile injectable drug typically comes to market with  
2337 a shelf life of two to three years. Much beyond that and you  
2338 start to get concerned that you are going to get breakdown  
2339 and impurities. So generally, going beyond that is not  
2340 desirable.

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2341           Manufacturers do that study when they \_ prior to first  
2342 making the FDA submission, and then they continue to conduct  
2343 stability studies on an ongoing basis as they go forward.  
2344 The \_ if the market is working well, and a drug is coming to  
2345 market with a two or three-year shelf life, then that drug is  
2346 not expiring on the shelf. And indeed, expired drugs is not  
2347 really a driver of the drug shortage problem we are  
2348 discussing today.

2349           So if the government is looking to have dating, you  
2350 know, beyond three years on a product, probably what they  
2351 should do is do what was referenced in the DoD program  
2352 earlier, which is buy the drug, do their own studies, and  
2353 they could own that risk. But otherwise, the shelf life  
2354 system works pretty well right now.

2355           \*Mr. Bilirakis. Thank you very much. The next  
2356 question, again, for Mr. Cawkell. Can you provide some  
2357 specific examples of products you worry could go into  
2358 shortage, based on their price, and why, please?

2359           \*Mr. Cawkell. So we have had reference today \_ thank  
2360 you, sir, for that question \_ to drugs selling for \$0.88 a  
2361 vial. You know, there is a drug called Lorazepam. It is

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2362 used as a sedative in surgery. It is used to interrupt  
2363 epileptic seizures. It sells for less than \$1 a vial. It  
2364 has been in shortage, been on the shortage list for 15 years.  
2365 And, you know, you \_ pretty hard to buy an empty vial and  
2366 fill it with sterile water for under a dollar. So I think  
2367 that illustrates the sort of instability in the market when  
2368 you are making a complex product that is priced at that  
2369 level.

2370           There are other drugs. There is a drug used for nausea  
2371 in cancer that is selling for well under a dollar. It is not  
2372 in shortage now, but, you know, at a price like that, it will  
2373 be someday, probably. And so, you know, it is relatively  
2374 easy in one sense to predict shortages. The best predictor  
2375 of a drug shortage in the future is whether that drug has  
2376 been in shortage in the past.

2377           And so we can look at the portfolio of essential drugs,  
2378 which ones are low cost, which ones have been in shortage in  
2379 the past, and really create a pretty strong priority list for  
2380 where we need to invest to ensure resiliency.

2381           \*Mr. Bilirakis. Thank you for that answer. I  
2382 appreciate it. I have got a couple \_ one more minute.

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2383 Mr. Gaugh, how has the generic drug market changed over  
2384 the last five years?

2385 Could you speak specifically to the number of genetic \_  
2386 excuse me, generic drugs getting approved and then marketed,  
2387 as well as any recent bankruptcy announcements by generic  
2388 drug companies, and if you believe drug shortages are  
2389 improving or getting worse over the next year or so?

2390 Please, Mr. Gaugh.

2391 \*Mr. Gaugh. Yes. Thank you for the question.

2392 To kind of address all of that at once, it is getting  
2393 worse, and it is going to get a lot worse, in our opinion.

2394 So to your point about foreclosures, we know a company  
2395 that closed in March, chapter 7, closed their doors, had to  
2396 recall 75 products from that. Six of those were sole source  
2397 products.

2398 At the same time, if you look at the number of  
2399 manufacturers, somewhere between 250 and 350 \_ I mentioned  
2400 200 in my talking points because that is what we are able to  
2401 validate, but per FDA it looks more like 350 companies. Of  
2402 those, as I have said earlier, in the approval process 60  
2403 percent of those approved by the FDA never make it to market

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2404 because there is no market to go to. So they typically, as  
2405 we would say, dump their product and move on to another  
2406 product, which can lead to shortage.

2407 \*Mr. Bilirakis. Thank you very much. Yes, thanks for  
2408 the direct answers.

2409 \*Mr. Guthrie. Thanks.

2410 \*Mr. Bilirakis. Very knowledgeable. Thank you very  
2411 much.

2412 And I yield back the balance \_

2413 \*Mr. Guthrie. Thank you. The gentleman's time has  
2414 expired. The chair recognizes Ms. Kelly for five minutes.

2415 \*Ms. Kelly. Thank you. Chair Guthrie and Ranking  
2416 Member Eshoo for holding today's critically important  
2417 hearing.

2418 Health systems, providers, and patients have all felt  
2419 the strain of the most recent wave of drug shortages.  
2420 Providers and hospitals, while still recovering from the  
2421 effects of the COVID-19 pandemic, have seen several financial  
2422 burdens and staff strain as workarounds are attempted to  
2423 fulfill the patient need.

2424 Furthermore, many patients have received inferior

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2425 treatment regimens, or even delayed treatment altogether,  
2426 which has impacts on both mortality and morbidity. Numerous  
2427 explanations for the shortages have been proposed and  
2428 identified. Despite this, the lack of transparency about  
2429 drug supplies from drug manufacturers persists as a critical  
2430 factor.

2431 Dr. Barber, a lot of the focus today has been on the  
2432 generic, sterile, injectable drugs. Is there any reason why  
2433 we should limit demand notifications to only generic, sterile  
2434 injectables, or should this requirement apply to all drugs?

2435 \*Dr. Barber. Thank you very much for this question.  
2436 Yes, there is no reason to limit.

2437 We talk about generic, sterile injectable drugs because  
2438 they are the drugs that are more likely to be in shortage  
2439 than other drugs. But other drugs are also likely being  
2440 shortage.

2441 If I may, I would like to very briefly counter a  
2442 misconception that has come up a lot in this hearing about  
2443 API transparency. On the one side, some people have said we  
2444 don't have access \_ the FDA doesn't have access to API data.  
2445 And on the other, folks have said, okay, API is reported.



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2446 Both of these are true. The issue is companies are obligated  
2447 to report the source of their API, but we don't necessarily  
2448 know if that is the original source.

2449 So for example, I may be manufacturing a finished  
2450 generic, sterile injectable drug, and I am buying my API from  
2451 a company that then buys it from another company, right? And  
2452 so you may have a situation where four companies are  
2453 manufacturing the finished product, and they are all buying  
2454 API from the same two companies that are all, in fact, buying  
2455 the same API from the same single factory.

2456 So if you looked at the mapping from the FDA's data, you  
2457 would say maybe there is four companies, maybe there is some  
2458 redundancy, but we don't actually know that. And for drugs  
2459 that have gone into shortage where we have done deep dives,  
2460 we have found that there is, in fact, often times only this  
2461 one single source. So I just wanted to clarify that because  
2462 that has come up quite a bit. Thank you.

2463 \*Ms. Kelly. Thank you.

2464 And is it Mr. Ganio or Ganio?

2465 \*Dr. Ganio. It's Ganio.

2466 \*Ms. Kelly. Ganio?

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2467           \*Dr. Ganio. Yes, thank you.

2468           \*Ms. Kelly. Thank you. Some of the testimony we have  
2469 heard today suggests that the FDA is getting incomplete data  
2470 on drug shortages. Under current law there is no requirement  
2471 for reporting shortages caused by spikes in demand. One of  
2472 the bills before us today, H.R. 3008, the Preventing Drug  
2473 Shortages Act, would change that.

2474           How can earlier notification help FDA address drug  
2475 shortages?

2476           \*Dr. Ganio. Thank you. That is a great question.

2477           And right now the FDA is receiving reports of supply  
2478 interruptions. But as we saw over the past winter, there was  
2479 an increase in demand for amoxicillin and other antibiotics.  
2480 That increase in demand would give the FDA drug shortage team  
2481 more time to do their work, be an earlier signal.

2482           The other way that would be beneficial is if another  
2483 manufacturer is having supply issues and does not report to  
2484 FDA, and other manufacturers begin seeing an increase in  
2485 demand. It would give the FDA a little bit more notice that  
2486 something is out of balance, and maybe there is a supply  
2487 issue somewhere.

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2488           \*Ms. Kelly. And additionally, the 340B program plays a  
2489 pivotal role to meet the health and social needs of  
2490 marginalized populations, as well as the broader community,  
2491 many of which would not otherwise be financially sustainable.  
2492 I have facilities in my district of Illinois that rely on  
2493 this program to provide quality health care to those that are  
2494 in their service area.

2495           Some have claimed that the 340B program contributes to  
2496 shortages. Did you see any evidence of this in your tracking  
2497 of drug shortages?

2498           \*Dr. Ganio. We are unable to find any link directly  
2499 between the 340B program and drug shortages.

2500           I can tell you that generic, sterile injectables are  
2501 about 7 percent of overall purchase volume of 340B, and if  
2502 you are looking specifically at drugs that are in short  
2503 supply, those drugs make up less than 1 percent of 340B price  
2504 savings.

2505           Where my co-panelist, Mr. Coukell, earlier said that  
2506 that one percent would go unnoticed, I disagree that our  
2507 hospitals and health systems that are providing care for  
2508 underserved patients would notice that.

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2509           \*Ms. Kelly. Thank you so much. Thank for your  
2510 response.

2511           I yield back.

2512           \*Mr. Guthrie. The gentlelady yields back. The chair  
2513 now recognizes Dr. Joyce for five minutes for questions.

2514           \*Mr. Joyce. Thank you for yielding, Chairman Guthrie,  
2515 and to our panel for appearing here today on such an  
2516 important topic.

2517           Over the August break I heard from health care providers  
2518 in my district as large as UPMC and as small as individual  
2519 practices about the acute shortages of both carboplatin and  
2520 cisplatinum [sic]. We all recognize this as a serious issue  
2521 with the potential to cause delays in care for patients which  
2522 are ultimately detrimental to the outcomes, specifically when  
2523 it comes to treating cancer. It is important today in this  
2524 hearing that we are working on both short-term and long-term  
2525 solutions to these issues, as I fear they will not be going  
2526 away any time soon.

2527           I would like to thank my colleagues, Representative  
2528 Griffith, Carter, and Harshbarger for their work on the use  
2529 of pharmacy compounding to help solve some of these issues in

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2530 the near term. These shortages are not a new phenomenon, and  
2531 have [sic] caused by decades of poor policy decisions that  
2532 have hollowed out the generic manufacturing capacity.

2533 One of these occurred in 2015, when the Bipartisan  
2534 Budget Act applied a brand drug rebate inflation penalty to  
2535 generic drugs, despite significant market differences. While  
2536 the penalty was originally established to control price  
2537 increases for branded medications when the market had  
2538 exclusivity, it was improperly also applied to generics.

2539 Dr. Gaugh, since the Medicaid generics penalty was  
2540 passed in 2015, what impact have you seen in the generic  
2541 market that has caused manufacturers to stop making certain  
2542 generic drugs due to this policy?

2543 \*Mr. Gaugh. So we have seen quite a reduction in  
2544 company continuing to produce products in their portfolio.  
2545 So, as you have seen in the press of late, we talked about  
2546 one company going bankrupt. Several other companies have  
2547 talked about reducing their portfolio of products so that  
2548 they can "right size their business," and that is what you  
2549 are seeing happen because of that.

2550 \*Mr. Joyce. So because of legislation, per your words,

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2551 companies have decreased their portfolios and, unfortunately,  
2552 some others have ultimately become bankrupt.

2553 \*Mr. Gaugh. Correct. Other factors included, but yes,  
2554 that is part of it.

2555 \*Mr. Joyce. Thank you. We have also heard some  
2556 companies \_ that over 90 percent of the drugs they are paying  
2557 the penalty on did not receive a price increase, and they are  
2558 even paying the penalty on drugs when the price was lowered.  
2559 Can you walk us through how that would occur?

2560 \*Mr. Gaugh. It is a difficult thing to walk through in  
2561 the 2 minutes and 13 seconds I have left. But yes, that can  
2562 happen where you didn't increase your price, but the overall  
2563 price of that particular product category came down, and  
2564 yours appeared to go up, if that makes sense.

2565 \*Mr. Joyce. It doesn't make financial sense.

2566 \*Mr. Gaugh. Right.

2567 \*Mr. Joyce. And it certainly doesn't allow companies to  
2568 continue to profit, or even maintain keeping the lights on.

2569 Finally, Dr. Gaugh, can you please explain how the  
2570 inflationary rebates included in the Inflation Reduction Act  
2571 could further erode sterile injectable manufacturers' ability

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2572 to invest in manufacturing improvements, or even simply in  
2573 keeping the facilities up?

2574 \*Mr. Gaugh. Thank you for the question, yes. So those  
2575 rebates are just added expenses, if you will, to a  
2576 manufacturing company.

2577 So with everything else that you are doing, the API, the  
2578 finished dose production process, keeping the lights on, if  
2579 you will, and then when you go to get your contract and the  
2580 additional inflation reduction is another penalty added into  
2581 that.

2582 \*Mr. Joyce. Do you feel that the Inflation Reduction  
2583 Act harmed the ability for manufacturers to continue  
2584 supplying the needed generic drugs?

2585 \*Mr. Gaugh. It can in the future because we are not  
2586 quite there yet, as it is just being implemented. But yes.

2587 \*Mr. Joyce. I thank all of our witnesses for testifying  
2588 here today.

2589 And Mr. Chairman, I yield.

2590 \*Mr. Guthrie. Thank you. The gentleman yields back.  
2591 The chair now recognizes Mr. Sarbanes for five minutes for  
2592 questions.

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2593           \*Mr. Sarbanes. Thank you very much, Mr. Chairman.

2594 Thank you all.

2595           Before this life I was a health care attorney and I  
2596 represented, at different times, prescription drug  
2597 manufacturers, generic drug manufacturers, pharmacy benefit  
2598 managers, hospitals, physician groups, pharmacies. As a  
2599 result of that, I gave up a long time ago thinking I would  
2600 ever be able to understand drug pricing. And that situation  
2601 gets worse by the day.

2602           A number of you have commented on the lack of  
2603 transparency, the need to get more data at our collective  
2604 fingertips. But certainly, I think the agencies that are in  
2605 this space need to have that data in order for us to get  
2606 better results on a whole variety of things, including  
2607 managing drug shortages.

2608           Dr. Barber, who benefits from lack of transparency right  
2609 now the most in this vast chain that is being described here  
2610 today would you venture to say?

2611           \*Dr. Barber. Thank you for that interesting question.

2612           I don't really want to ascribe intentions when we are  
2613 talking about markets and how, you know, incentives are set.



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2614 But if you, you know, look at it objectively, when government  
2615 has to negotiate for drug prices, when patients have to  
2616 access drugs and they can't afford them, and one party is  
2617 blindfolded, they don't know how much drugs cost to  
2618 manufacture, they don't know how much margins would be  
2619 necessary in the supply chain to ensure quality manufacture,  
2620 they don't know what profit margin is fair in terms of  
2621 incentivizing market entry but not resulting in wastage or  
2622 expenditure, one side knows those numbers, the other side  
2623 doesn't.

2624 So I would say that it benefits industry, the lack of  
2625 transparency benefits industry.

2626 \*Mr. Sarbanes. Yes. Well, I think that the fact that  
2627 we still have so \_ that it is still so opaque, there is still  
2628 so many black boxes in the system, even though the interest  
2629 in this area is as high and as intense as it is, is evidence  
2630 on its face that somebody is trying to hide the ball, which  
2631 makes it difficult for government acting on behalf of the  
2632 public and our constituencies to get the right solutions  
2633 here.

2634 You talked about the fact that raising prices alone

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2635 certainly isn't going to solve the manufacturing shortage on  
2636 the generic side, and without other strategies isn't going to  
2637 solve the problem of quality and reliability. Can you talk  
2638 about that a little bit more, and what \_ how you would  
2639 structure, let's call it investment, not just pricing, but  
2640 investment to ensure that the dollars flow towards quality  
2641 and reliability, and that the system can't be further gamed  
2642 at that stage so that you still have manufacturers  
2643 contributing to these shortages because of the quality and  
2644 reliability deficit?

2645           \*Dr. Barber. Thank you very much. That is a very  
2646 important point.

2647           So prices, when we talk about the prices are too low,  
2648 manufacturers can't compete, you raise a very important point  
2649 that there is importance that we get value for money. We  
2650 need to know what the price is going for, rather than just  
2651 wholesale allowing, you know, higher prices and not  
2652 necessarily getting that accountability.

2653           So the things that I have proposed in my written  
2654 testimony \_ I am happy to follow up later \_ are ideas.

2655           I would recommend pilots. So, for example, with

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2656 appropriate data FDA and CMS could rate generic manufacturers  
2657 by the resilience of the supply chain, and then that rating  
2658 could be incorporated by payers to adjust reimbursement for  
2659 generic drugs appropriately, in a similar way as value-based  
2660 modifiers adjust payments to providers based on the quality  
2661 of medical services provided.

2662 Another option is we could have CMS require  
2663 manufacturers to provide data around supply chain quality and  
2664 resiliency, and then adjust reimbursement through the CMMI.  
2665 And the CMMI should be given flexibility to pilot varied  
2666 approaches without restriction from Congress, and provide  
2667 public evaluations of such approaches towards informing more  
2668 long-term implementation to effectively address drug  
2669 shortages.

2670 \*Mr. Sarbanes. Thank you.

2671 Mr. Coukell, in two seconds, should there be more  
2672 companies like yours?

2673 \*Mr. Coukell. We are not trying to replace the  
2674 traditional industry, but I think there is a role for our  
2675 model to help solve problems.

2676 \*Mr. Sarbanes. Thank you, and I yield back.

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2677           \*Mr. Guthrie. Thank you. The gentleman yields back.  
2678 The chair recognizes Mr. Carter for five minutes for  
2679 questions.

2680           \*Mr. Carter. Thank you, Mr. Chairman. This is an  
2681 extremely important hearing.

2682           Mr. Davis, I would certainly be remiss if I did not  
2683 thank you for the opportunity to speak to your group earlier  
2684 this week. Thank you for that, and thank you for being in  
2685 our district. I appreciate that.

2686           Folks, we all know what is going on: 240 drugs right  
2687 now in shortage, 240, anything from cancer drugs to Tylenol.  
2688 This is something that has got to be addressed.

2689           I don't think it is any coincidence. It has been  
2690 mentioned numerous times during this hearing, the coincidence  
2691 that we have a sharp rise in consolidation in our health care  
2692 industry with a shortage of essential medications. I think  
2693 that that is more than just coincidence. In fact, I think it  
2694 is one of the reasons why.

2695           As you know \_ and all of you know this \_ 80 percent of  
2696 the market right now is controlled by 3 PBMs, 3 pharmacy  
2697 benefit managers control 80 percent of the market. And that

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2698 is \_ that, to me, is a big problem, and we need more  
2699 competition in that area.

2700 We have also seen an increase in hospital consolidation.  
2701 We have had over 1,800 hospitals merge in \_ since 1998 and \_  
2702 between 1998 and 2021. As a result of that, we have got  
2703 2,000 fewer hospitals than we had at that time. So  
2704 consolidation is a concern.

2705 And when we look at the GPOs and the distributors, we  
2706 see just 3 companies controlling almost 90 percent of the  
2707 market.

2708 Mr. Ebert, I will start with you. In markets like this,  
2709 this consolidation has posed significant problems, especially  
2710 when, according to some reports \_ and you have seen them,  
2711 just like I have \_ that for every \$100 spent on a generic  
2712 drug, \$44 goes to a middleman, goes to a PBM. Can you  
2713 comment on the consolidation within your respective industry,  
2714 and what impact it has had?

2715 \*Mr. Ebert. Thank you for the question. There has been  
2716 consolidation in the industry. However, if you take a look  
2717 at the definitive health care database that is out there, it  
2718 does identify that there is a number of opportunities for

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2719 pharmaceutical manufacturers to participate.

2720           That database identifies over 150 entities in that \_ in  
2721 the GPO, if you will, market space, national GPOs as well as  
2722 other regional cooperatives that participate in that arena.  
2723 And those include a number of organizations that work with  
2724 GPOs, but they do their own contracting. It is quite  
2725 flexible for them to contract on their own, and at the same  
2726 time there are opportunities within the GPO contracts for  
2727 them to buy on their own.

2728           I do believe, and I still believe \_

2729           \*Mr. Carter. There may be opportunities, but I am not  
2730 sure it is that easy to do.

2731           \*Mr. Ebert. Well, there are opportunities, and they are  
2732 relatively \_ you have to work at it. There is no doubt about  
2733 it. But at the same time, there are other organizations such  
2734 as the Department of Defense, large hospital systems that  
2735 contract. There are other organizations such as  
2736 pharmaceutical distributor source lines \_

2737           \*Mr. Carter. Right.

2738           \*Mr. Ebert. \_ and programs.

2739           \*Mr. Carter. Right.

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2740           \*Mr. Ebert. There are oncology GPOs. There is a number  
2741 of opportunities to do so \_

2742           \*Mr. Carter. Okay.

2743           \*Mr. Ebert. \_ that they should be able to access.

2744           \*Mr. Carter. Okay. Mr. Davis, I am going to ask you  
2745 the same thing in your industry and the distributors. What  
2746 kind of impact has consolidation had on the availability of  
2747 essential medicines?

2748           \*Mr. Davis. Yes, thank you for the question,  
2749 Congressman.

2750           So we are an industry that has experienced  
2751 consolidation. But I would actually say in the last 15 years  
2752 I am only aware of sort of one significant level of  
2753 consolidation within our membership. We do, as you know,  
2754 have 3 very large, national-scale members and then 32 what we  
2755 would refer to as generally regional distributors.

2756           I would like to just address one thing specifically. We  
2757 have heard in both the policy debate and the business debate,  
2758 there are some that said if you don't get a contract with one  
2759 of the three largest distributors, it really compromises you.  
2760 I can assure you on behalf of the 32 other members, many of

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2761 whom either predominantly or exclusively focus on generic  
2762 drug distribution, that there is a distributor market that is  
2763 waiting for you. And if any generic manufacturer needs  
2764 contact information, they can call me and I will put them in  
2765 touch with the rest of them.

2766 \*Mr. Carter. Okay, thank you.

2767 Dr. Gaugh, let me ask you. What about consolidation  
2768 among purchasers of generic drugs? Has that led to any  
2769 unsustainable low prices for manufacturers, which in turn  
2770 leads for drug shortages?

2771 \*Mr. Gaugh. So from our viewpoint \_ thanks for the  
2772 question \_ from our viewpoint, yes, absolutely. So as I  
2773 mentioned earlier, 60 percent of the ANDAs approved by the  
2774 FDA don't make it to the market \_

2775 \*Mr. Carter. Right.

2776 \*Mr. Gaugh. \_ because there isn't an outlet to go to.

2777 \*Mr. Carter. Right. I hope all of you saw the article  
2778 that was in the Wall Street Journal earlier this week about  
2779 generic drugs should be cheap, but insurers are charging  
2780 thousands of dollars for them. It talks about Gleevec, which  
2781 I dispensed a bunch of when I was a practicing pharmacy,



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2782 about the price of it being almost \$6,600, yet now you can  
2783 buy it as cheap as \$55. But still, the PBMs are charging  
2784 \$6,600. They are gangsters. This is robbery.

2785 Thank you, Mr. Chairman. I will yield back.

2786 \*Mr. Guthrie. Thank you. The gentleman yields back.  
2787 The chair recognizes Dr. Schrier for five minutes for  
2788 questions.

2789 \*Ms. Schrier. Thank you, Mr. Chairman. Thank you to  
2790 the witnesses. I have really enjoyed listening and learning  
2791 from this conversation today.

2792 Just for context, that "Dr.'" was a reference to the  
2793 fact that I am a pediatrician. So I have gotten  
2794 notifications about drug shortages for years. But I will  
2795 tell you, this year is the first where I have been getting  
2796 stopped at the supermarket, on the street, at the gym, with  
2797 people telling me that they can't get their chemotherapy  
2798 drugs, that it is\_ you know, they are getting 80 percent of  
2799 the dose, parents are telling me they can't get their child's  
2800 ADHD medication. And that is pretty disastrous, both  
2801 academically and if you have a young driver. So these are  
2802 important medications.

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2803           The Fred Hutchinson Cancer Center is in the greater  
2804 Seattle area. They are having to delay stem cell transplants  
2805 because they can't get some of the agents cheap. I mean,  
2806 these are not expensive drugs, but they are a necessary  
2807 precursor to a transplant.

2808           And we have heard today from all of you about, really,  
2809 the nuance and complexity of drug shortages and what is at  
2810 the root of them. I think, though, that we can all agree in  
2811 this room that it is really never going to pencil out  
2812 economically for an American company to invest millions in  
2813 manufacturing medicines like amoxicillin, Lidocaine,  
2814 methylphenidate, saline, sterile water, and yet they are  
2815 indispensable and used every single day in doctors' offices  
2816 and hospitals.

2817           I thought I might just float an idea. This is inspired  
2818 by Operation Warp Speed, which I thought was a beautiful  
2819 collaboration between the Federal Government and industry, it  
2820 de-risked the procedure. It said if you are successful, we  
2821 will contract to buy a certain amount of this medication.  
2822 And I just wonder if there is a role in manufacturing  
2823 medications.

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2824           And what I am imagining \_ and I am going to have some of  
2825 you comment on this \_ is could the Federal Government stand  
2826 up a sort of generic manufacturing facility? It is open to  
2827 any manufacturer who is willing to make whatever drug is in  
2828 shortage at that time. The University of Washington has  
2829 something like this for scientific innovations. The very  
2830 expensive machinery is here. You can come and rent it, and  
2831 reserve it, and do your research, and take it back to your  
2832 private company.

2833           And I am just thinking that this might be a way \_ I  
2834 mean, this is kind of like Civica, but Civica is funded by  
2835 philanthropists, which makes me, like, on the broader scale,  
2836 a little nervous to depend on charitable contributions. And  
2837 I think the Federal Government could have a role here. We  
2838 stand up the facilities, incentivize in some way the  
2839 manufacture of these medications, and companies can turn a  
2840 profit without having to make major investments.

2841           And so I would love to hear this. I am just going to,  
2842 for fun, start with Mr. Coukell, because you have had some  
2843 experience here, go to Dr. Barber if possible, Mr. Gaugh, and  
2844 Mr. Ganio for your comments. So pace yourselves. Two

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2845 minutes left.

2846           \*Mr. Coukell. Thank you for that question, and just one  
2847 point of clarification, that the capital to start Civica came  
2848 from philanthropies and hospitals. The organization is  
2849 self-sustaining. So I want to clarify that about the model.

2850           But to your point, where could the capital come from to  
2851 start an enterprise like that? And I think government can  
2852 absolutely be a part of the solution.

2853           In particular, we could look at categories of drugs that  
2854 we don't make in the United States anymore. We could look at  
2855 penicillin and cephalosporin antibiotics, for example, many  
2856 of which are on shortage. At today's prices there is no  
2857 commercial enterprise that could invest the capital to create  
2858 a new manufacturing facility for those drugs in the U.S. So  
2859 if we want them here for supply chain security or national  
2860 security, it is going to take some kind of partnership.

2861           \*Ms. Schrier. And if we want to use low-level  
2862 antibiotics to avoid antibiotic resistance, we have got to  
2863 have amoxicillin and low-level cephalosporins.

2864           Okay. Next, Dr. Barber.

2865           \*Dr. Barber. Thanks so much for this great question.

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2866           The United States has manufacturing capacity, and we  
2867           have immense resources and great researchers. There is 400  
2868           process scientists on staff at NIAID that could and that are  
2869           working to improve manufacturing processes to make them more  
2870           efficient. The U.S. has capacity to manufacture drugs which  
2871           they use for the clinical trials. The capacity is there.

2872           I think your question is important: How can we expand  
2873           it? And I do support a robust public option, and it has a  
2874           long history in the United States. A state-owned company,  
2875           for example, from Congresswoman Dingell's great state of  
2876           Michigan, manufactured anthrax and rabies vaccines for  
2877           decades.

2878           I believe there are no members from New York on this  
2879           subcommittee, but the New York State Public Health Department  
2880           manufactured diphtheria antitoxin.

2881           The State of California, represented by Congresswomen  
2882           Eshoo and Barragan and Congressmen Ruiz and Cardenas, is  
2883           exploring public manufacture of insulin.

2884           It is not a future dream that we can have public  
2885           manufacturing. Public manufacturing has existed. It has  
2886           worked, and it should be expanded. Thank you.

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2887           \*Ms. Schrier. Thank you. I have to yield back because  
2888 of time, but I would love answers in writing.

2889           [The information follows:]

2890

2891           \*\*\*\*\*COMMITTEE INSERT\*\*\*\*\*

2892

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2893           \*Ms. Schrier. Thank you.

2894           \*Mr. Guthrie. Thank you. The \_ Dr. Schrier yields  
2895 back. The chair now recognizes Mrs. Harshbarger for five  
2896 minutes for questions.

2897           \*Mrs. Harshbarger. Thank you, Mr. Chairman, and it is a  
2898 pleasure to see four pharmacists on the panel today. I  
2899 appreciate that.

2900           By now you know I am a compounding pharmacist, and we  
2901 have had drug shortages as long as I have I have been in  
2902 practice, and that is over three decades. And it is critical  
2903 that Congress work with stakeholders and Federal agencies to  
2904 find solutions to the problems. That is where I have stepped  
2905 in many times over my career as a compounder to deliver those  
2906 drugs when we had shortages, whether it was to facilities or  
2907 to physicians, patients, whatever.

2908           Now, there has been a lot of talk about the sourcing of  
2909 APIs. The FDA is requesting from Congress new authorities to  
2910 mandate that drug manufacturers and repackagers of APIs  
2911 include information regarding the original manufacturer, the  
2912 unique facility identifier on APIs, on finished drug  
2913 products, and on the label of bulk drug substances.

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2914           But it is also my understanding that the FDA already has  
2915 access to this information as a result of various regulations  
2916 and reporting requirements. And I recently sent a letter to  
2917 FDA Commissioner Caleb posing a number of questions to better  
2918 understand the FDA's legislative proposals so that we can  
2919 work together on a potential workable solution.

2920           And, Mr. Chairman, I ask unanimous consent to submit  
2921 into the record a copy of this letter.

2922           \*Mr. Guthrie. I see no objection.

2923           [The information follows:]

2924

2925           \*\*\*\*\*COMMITTEE INSERT\*\*\*\*\*

2926



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2927            \*Mrs. Harshbarger. Okay, thanks.

2928            And I think it is particularly important, the solutions  
2929 to drug shortages put forward by Chair Rodgers's discussion  
2930 draft, and especially Rep. Griffith's H.R. 167, which is the  
2931 Patient Access to Urgent-Use Pharmacy Compounding Act.

2932            And you know, many people don't know what compounders  
2933 do. And per the FDA we have been divided into two different  
2934 facilities, 503As for traditional compounders, 503Bs that are  
2935 outsourcing facilities. And some two percent of  
2936 prescriptions filled each year are compounding medications,  
2937 and these are customized medications that meet a patient's  
2938 specific need, and it is written by a prescriber. And we use  
2939 all different modalities to fill that gap in health care.

2940            The 503A compounding pharmacies, which are traditional,  
2941 provide individual physician-prescribed drug products  
2942 designated for a patient, and they are primarily regulated by  
2943 state boards.

2944            Now, 503B drug products are produced in outsourcing  
2945 facilities, or CGMP facilities, and they are produced by bulk  
2946 APIs, and are readily available for ambulatory care centers,  
2947 hospitals, other health care systems. And they are regulated

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2948 by the FDA. Our main discussion drafts today include  
2949 flexibilities for 503B outsourcing facilities to help fill  
2950 that gap, and also Rep. Griffith's bill will add  
2951 flexibilities with guardrails for 503A facilities to provide  
2952 urgent use of drug shortages to these patients.

2953 You know, and you tell me if you agree, because lack of  
2954 access is a patient safety issue. Do you agree? Just shake  
2955 your head, yes or no.

2956 Do you also agree that a delay in providing a medication  
2957 can cause patient harm?

2958 It does. It does. So that is why I support Rep.  
2959 Griffith's bill and everything we are doing on this  
2960 committee.

2961 Mr. Coukell, is your facility \_ you were talking about  
2962 your facility in Petersburg. Is that a 503B facility?

2963 \*Mr. Coukell. No, ma'am. That is a facility that will  
2964 approve \_ manufacture FDA-approved drugs.

2965 \*Mrs. Harshbarger. Okay. So you have to go through the  
2966 whole process, the IND and all that. Okay. In your view,  
2967 what should be our national strategies for developing the  
2968 ability to predict and prevent drug shortages?

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2969           \*Mr. Coukell. Thank you for that question. I think  
2970 that we can look at a variety of data in terms of market  
2971 consolidation, quality history, and so on. But the strongest  
2972 predictor of a future shortage is a past shortage. And if we  
2973 go down the list of essential drugs and look at which ones  
2974 have been in shortage over the past decade or so, it gives us  
2975 a pretty strong risk of \_ indication of where the risk is,  
2976 going forward.

2977           \*Mrs. Harshbarger. Yes.

2978           \*Mr. Coukell. To give you a sense, I said Civica is  
2979 providing 80 drugs today. Half of them are on the ASHP drug  
2980 shortage list right now, which tells you it is quite possible  
2981 to predict the ones that are at risk.

2982           \*Mrs. Harshbarger. Well, ASHP has a more complete list  
2983 of drug shortages than even the FDA does. And you know as  
2984 well as I do, being a pharmacist, we have seen drugs on and  
2985 off lists for 10 to 15 years, as somebody said earlier. Now,  
2986 why is that?

2987           Do you know approximately how many of the drugs  
2988 currently in shortage and in shortage over the past five  
2989 years are manufactured or sourced through APIs primarily from

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2990 China and India?

2991 \*Mr. Coukell. I do not know that number, Congresswoman.  
2992 We know, overall, that a substantial share of the world's  
2993 supply of API comes from those two countries.

2994 \*Mrs. Harshbarger. Probably over 90 percent.

2995 And I know my time is up, so I will yield back.

2996 \*Mr. Guthrie. The gentlelady yields back. The chair  
2997 now recognizes Mrs. Trahan from Massachusetts for five  
2998 minutes for questions.

2999 \*Mrs. Trahan. Well, thank you, Chair, and thanks to the  
3000 ranking member, as well, for holding this timely hearing.

3001 While I am pleased that there are some bipartisan bills  
3002 to address drug shortages included, I am disappointed in the  
3003 approach that my colleagues' discussion draft aims to take,  
3004 and hope they work with Democrats to introduce a package that  
3005 takes a more sustaining approach to addressing drug  
3006 shortages.

3007 You know, many of us have heard the pleas from our  
3008 constituents back home for us to address this issue. As Dr.  
3009 Schrier mentioned, we have heard from parents whose kids  
3010 cannot take their Adderall prescriptions filled to help them

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3011 focus. We have heard from constituents whose mothers and  
3012 fathers cannot access the appropriate chemo drug for them,  
3013 causing unnecessary side effects.

3014 Drug shortages have disrupted the lives of too many  
3015 Americans. And instead of passing legislation to help these  
3016 families, my Republican colleagues included policies in their  
3017 discussion draft that may end up incentivizing prolonged drug  
3018 shortages.

3019 It is no question that drug manufacturers are not fans  
3020 of the 340B program, and there is no clear data that 340B is  
3021 a driver of drug shortages. However, the provisions in  
3022 today's discussion draft may incentivize manufacturers to  
3023 prolong shortages if it means that they don't have to  
3024 participate in the program. This is not the right approach,  
3025 and we must take a more rigorous and thoughtful approach  
3026 immediately.

3027 You know, as a co-founder and co-chair of the  
3028 Congressional Pandemic Preparedness Caucus, I am particularly  
3029 interested in what we need to know to prepare for a future  
3030 pandemic. So, Dr. Ebert, what are some of the main supply  
3031 chain vulnerabilities that you discovered during the peak of

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3032 the COVID pandemic?

3033 And could you share those lessons learned, particularly  
3034 as we look to address drug shortages and reauthorize PAHPA?

3035 \*Mr. Ebert. Thank you for the question. During the  
3036 pandemic there was a lot that was identified relative to some  
3037 of the issues that were out there. And many times it is a  
3038 function of what information you need, or what information is  
3039 available, what is available. In fact, the group purchasing  
3040 organizations work very closely with Federal Government and  
3041 others relative to where supplies were throughout the  
3042 country, and to distribute those products throughout the rest  
3043 of the country, where needed, as the pandemic would shift as  
3044 we go forward.

3045 So information about where products are is extremely  
3046 important. Also, information relative to the best treatments  
3047 and best treatment protocols are important for us, as well.  
3048 But we have been actively engaged in trying to work with the  
3049 manufacturers relative to information regarding their  
3050 products and where they are sourced at, so that we can better  
3051 predict what is needed as we go forward.

3052 \*Mrs. Trahan. Thank you for that. You know, I am going

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3053 to switch gears because a 2019 study by Vizient found that  
3054 managing drug shortages cost hospitals and health care  
3055 systems an estimated \$359 million per year in labor, not  
3056 including the impact on patients from delayed and canceled  
3057 procedures caused by shortages of drugs and essential  
3058 supplies.

3059 In addition, on average, hospitals in the United States  
3060 dedicate more than 8.6 million hours of additional labor time  
3061 annually to manage drug shortages. And these figures are  
3062 particularly concerning as we think about the workforce  
3063 shortage that we have seen across the health care sector.

3064 So, Dr. Ebert, in the event of a drug shortage, besides  
3065 getting hospitals access to the product itself, what are some  
3066 of the additional needs of hospitals that Congress should  
3067 consider?

3068 \*Mr. Ebert. Well, the biggest issue is a quality and  
3069 stable supply. That is what they are looking for, and that  
3070 is what we hear on a routine basis. Hospitals recognize and  
3071 depend upon GPOs to do the sourcing evaluations relative to  
3072 quality and quality products that they serve.

3073 The other key thing is open line of communications to

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3074 where products may be and to manufacturers. GPOs are well  
3075 versed, and have great partnerships with all manufacturers to  
3076 identify where issues are and how they can potentially help  
3077 us.

3078 And then GPOs, many GPOs, also have buffer stocks, as we  
3079 have heard about in the discussion today. So that for  
3080 critical medications those buffer stocks are available, not  
3081 just for one particular GPO that can be used for many  
3082 organizations that may not belong to one GPO, but they are  
3083 available for others that need that product for use.

3084 \*Mrs. Trahan. Thank you.

3085 And Dr. Coukell, you discussed in your testimony the  
3086 potential for the government to take action to assist  
3087 domestic manufacturers to ensure that they meet the standards  
3088 set by the FDA and are prepared to produce essential  
3089 medications as soon as a shortage begins. Could you just  
3090 describe the program, and why that would be a good investment  
3091 for us to make?

3092 \*Mr. Coukell. Thank you for that question. Let me  
3093 start by saying that once a drug shortage starts, it is  
3094 really hard to stop. And if we are looking for a



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3095 manufacturer to enter the market with a new FDA-approved  
3096 drug, that has a timeline of several years. And so that is  
3097 clearly not a quick solution for drug shortages.

3098 But if we had been \_ and we talked earlier about drugs  
3099 that are so low in price that you can't competitively make  
3100 them right now in the United States. So a manufacturer is  
3101 unlikely to spend the money to have that drug ready to go if  
3102 and when it goes into shortage.

3103 But if the government were to fund some targeted ANDA  
3104 development, so the manufacturer went through the FDA process  
3105 and had that there in reserve so that when that drug goes  
3106 into shortage \_ and we could predict which drugs will go into  
3107 shortage with reasonable accuracy \_ we would be ready to  
3108 start production right away. That would be a \_ really, what  
3109 that program would cost is less than what we would pay today  
3110 to end, you know, just one high-profile drug shortage.

3111 \*Mr. Guthrie. Thank you.

3112 \*Mrs. Trahan. Thank you. Thank you.

3113 \*Mr. Guthrie. Thank you, the gentlelady yields back.

3114 The chair recognizes Dr. Dunn for five minutes.

3115 \*Mr. Dunn. Thank you very much, Chairman Guthrie.

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3116           Now let me say I am very glad that our subcommittee is  
3117           addressing the topic of generic shortages today. I  
3118           appreciate the chair's discussion draft, and look forward to  
3119           supporting efforts to address generic drug shortages on the  
3120           supply side.

3121           The Stop Drug Shortages Now Act takes important steps to  
3122           unleash innovation and correct distorted markets. It seeks  
3123           to examine how existing FDA authorities address shortages,  
3124           and will also speed the inspections that the FDA engages in.

3125           There are many players in the generic drug supply chain,  
3126           and I appreciate all of our witnesses who represent those  
3127           entities here today. Thank you.

3128           Some of the proposals before us today seek to increase  
3129           regulation, or give the FDA additional authorities related to  
3130           reporting requirements and data collection. However, I think  
3131           we have seen the failure of the FDA firsthand. Just look at  
3132           the baby formula crisis. I think it is clear that empowering  
3133           three-letter agencies is not going to solve our problem.

3134           We need to examine policies that fix the supply side and  
3135           embrace the free market in order to address these root  
3136           causes. Policies that speed generic drugs' entry to the

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3137 market and support generic manufacturing capacity, that is  
3138 what we need.

3139 We also need to empower compounders who can nimbly  
3140 address shortages. And to do that we have to cut their red  
3141 tape, as well, holding them back from answering the call to  
3142 shortages when they occur.

3143 And these shortages, by the way, are constant and they  
3144 are chronic. The same drugs that are short right now were  
3145 short when I was doing surgery 10 years ago. There is \_ and  
3146 more. And more, let's say. But there is no surprises there.

3147 I am proud to be a cosponsor of Mr. Griffith's bill,  
3148 H.R. 167, which enables 503A compounding facilities to  
3149 produce drugs in urgent circumstances without jumping through  
3150 all the FDA-required hoops. So we need to remove red tape to  
3151 allow industry to quickly move ahead and not give more red  
3152 tape to them.

3153 I do have serious concerns with H.R. 3008, which would  
3154 compel manufacturers to comply with additional FDA reporting  
3155 requirements regarding disruptions to supply. This bill  
3156 actually is highly prescriptive, and would bog down  
3157 manufacturers with gathering and reporting data that may not

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3158 even be useful or indicative of a shortage. For example,  
3159 this bill requires reporting on increased demand that is  
3160 sustained for six weeks or more. You know, there are  
3161 increases and decreases in demand all the time that are  
3162 caused, you know, by all kinds of reasons other than  
3163 shortage.

3164 So to that end, I have a few \_ well, let's see, I  
3165 actually wanted to start with Mr. Ebert, if I may.

3166 I used GPO contractors back in the day when I was  
3167 running my practice. In some cases I was able to negotiate  
3168 directly with suppliers, but many cases, perhaps most cases,  
3169 I leaned on your industry, and I did so for good reason. I  
3170 could practice medicine, and you could get me a cheaper  
3171 price. Tell me how GPOs have evolved from being just a price  
3172 and a catalog, and sort of walk me through that value  
3173 proposition, if you would, please.

3174 \*Mr. Ebert. Thank you for the question. GPOs over the  
3175 years have evolved tremendously. They have invested a  
3176 tremendous amount of time and expense into enhanced services,  
3177 and those services could include anywhere from significant  
3178 data analytics to help customers, providers understand where

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3179 there are opportunities to save money just based upon their  
3180 operations and procedures, as well. They have spent a lot of  
3181 time relative to supply chain benchmarking, again, using the  
3182 data that they do collect.

3183         Also, one of the key things is they are able to work  
3184 with their membership to share and identify best practices,  
3185 not only from the standpoint of materials management or  
3186 supply chain, but also we work very closely with clinicians  
3187 and certain components of the health care supply chain.

3188         So there is a number of things that we have done. And  
3189 at the same time, as I have said before, we have great  
3190 contacts and great opportunities to work with manufacturers  
3191 so that we can understand what is going on in the industry  
3192 relative to the shortages. We may not be able to solve them,  
3193 but at least try to understand and help them to reduce  
3194 shortages as much as we possibly can.

3195         \*Mr. Dunn. I think \_ and I would note, without going  
3196 too much into it, that I think the GPOs also have  
3197 transparency requirements that actually set them apart from  
3198 other members of the supply chain.

3199         I am going to \_ Mr. \_ or Dr. Gaugh, I am sorry, the FDA

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3200 already requires drug manufacturers to report when there is  
3201 interruption in manufacturing. Additionally, the agency  
3202 recommends that companies notify the FDA when there is a  
3203 sudden, unexpected spike in demand, even when it is not due  
3204 to a manufacturing issue. Is \_ does this make sense?

3205 \*Mr. Gaugh. Thank you for the question. We believe  
3206 that \_ and especially under the Cares Act \_ that the FDA has  
3207 all the data that they need. So we are reporting data from  
3208 our quarterly manufacturing on an annual basis. That gives  
3209 them the API source, the API usage, the finished dose,  
3210 source, and usage, and we think to have all the information  
3211 they currently need.

3212 \*Mr. Dunn. Thank you very much. I see I am over on my  
3213 time.

3214 Thank you very much \_

3215 \*Mr. Guthrie. Thank you. The gentleman \_

3216 \*Mr. Dunn. \_ for your indulgence, Mr. Chairman.

3217 \*Mr. Guthrie. The gentleman yields back. The chair now  
3218 recognizes Dr. Miller-Meeks for five minutes.

3219 \*Mrs. Miller-Meeks. Thank you, Mr. Chairman, and I  
3220 thank all of our witnesses for testifying before the

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3221 committee today.

3222 I am a physician, former nurse, and also the director of  
3223 the Iowa Department of Public Health when we were not in a  
3224 pandemic.

3225 The impacts of drug shortages on patients can't be  
3226 overstated. In a RAND study conducted after a shortage,  
3227 there was an observed decline in drug volume between 28  
3228 percent and 35 percent, compared to the year before the drug  
3229 entered the shortage. And I think that was alluded to  
3230 earlier.

3231 The reduction in volume of generic drugs \_ drug fills  
3232 was larger, with a median of 37.6 percent compared to brand-  
3233 name drugs experiencing a shortage, which saw a median of  
3234 30.4 percent. Patients in rural Iowa, who already face  
3235 significant challenges when it comes to accessing quality  
3236 health care, have been hit hard by recent drug shortages, and  
3237 this includes our rural critical access hospitals.

3238 While the cause of the issue is multifaceted, there  
3239 appears to be general agreement that economic challenges,  
3240 especially in the generics market, are a major factor.

3241 Because generics manufacturers compete with one another on

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3242 price, at some point it results in diminishing return on  
3243 investment. If a price gets too low, multiple manufacturers  
3244 might leave a particular market. Or if there is a single  
3245 API, which was alluded earlier, it might leave the market.  
3246 And if the one remaining supplier is hit with a disruption,  
3247 such as a lack of API, water contamination, natural  
3248 disasters, et cetera, there is a resulting shortage.

3249           So I have a question. Is there a correlation of past  
3250 drug shortages \_ since this was brought up \_ and  
3251 reimbursement for that particular drug to the manufacturer,  
3252 i.e. like we have done in the rest of health care, especially  
3253 government-run health care, be Medicare or Medicaid? If we  
3254 are setting the price for reimbursement too low we get  
3255 shortages. Can you just go down the line? Is there any  
3256 correlation? Yes, no, or you don't know.

3257           Mr. Gaugh, I will start with you, and we will go that  
3258 way.

3259           \*Mr. Gaugh. Thank you for the question. Yes, we do  
3260 believe there is a correlation. And earlier in the hearing  
3261 it came up, and we said there are many aspects to this as you  
3262 go through the start to finish, so the manufacturer to the



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3263 patient. And we are going to send back a document that \_ a  
3264 schematic document that maps all of that out.

3265 \*Mrs. Miller-Meeks. Mr. Coukell.

3266 \*Mr. Coukell. Numerous authoritative reports have  
3267 examined the root causes of drug shortages, and they all  
3268 conclude that price is part of the problem. That is not to  
3269 say that government programs are creating drug shortages, but  
3270 that erosion of margin is not helpful.

3271 \*Mrs. Miller-Meeks. Dr. Barber.

3272 \*Dr. Barber. I agree that there is no evidence that  
3273 government programs are creating erosion, but price is always  
3274 relevant. We have chosen a system where generic  
3275 manufacturers can \_

3276 \*Mrs. Miller-Meeks. Thank you very much.

3277 \*Dr. Barber. \_ price, but there are other options.

3278 \*Mrs. Miller-Meeks. Mr. Davis.

3279 \*Mr. Davis. As we all see, it is a very complicated  
3280 ecosystem, but we would agree with the assessment,  
3281 Congressman.

3282 \*Mrs. Miller-Meeks. Mr. Ebert.

3283 \*Mr. Ebert. As Mr. Davis said, it is complicated.

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3284 However, our concern many times is payments don't always make  
3285 it down to the source of where they \_ where you want them to  
3286 go. For example, to the generic manufacturers.

3287 \*Dr. Ganio. And I agree. I think we have already  
3288 established the root causes involve market incentives. But I  
3289 think we have to be careful not to just throw money at the  
3290 problem, and make sure those investments are going toward  
3291 quality.

3292 \*Mrs. Miller-Meeks. Yes, my point is not to throw money  
3293 at the problem. My point is to make that correlation, which  
3294 we know exists.

3295 We have the same \_ you know, we just put forth in  
3296 Congress a bill last year in order to subsidize chip  
3297 manufacturing, to bring it back to the United States. Are we  
3298 doing the same thing to other industries? And my concern  
3299 with the public option is that because we are underpaying  
3300 what it costs to make a generic drug, what it costs to stay  
3301 in business \_ having been a small business owner \_ and pay  
3302 property taxes, which private businesses pay, that we will  
3303 then subsidize another type of industry, and will end up  
3304 paying more than we would pay if we were fairly reimbursing.

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3305 That is the point that I am making.

3306 Mr. Gaugh, in your written testimony you highlight how  
3307 prevalent generic medications are, stating that over 90  
3308 percent of prescriptions filled today are done so using  
3309 generics. Can you highlight how drug shortages impact the  
3310 generic markets differently?

3311 And part of this will be some correlation or some effect  
3312 of the IRA, as well, and whether there are specific factors  
3313 that lead to generic shortages.

3314 \*Mr. Gaugh. Thank you for the question. And yes, we  
3315 are going to go right back to reimbursement as being the  
3316 factors that lead to the drug shortages.

3317 So you can look today at cisplatin, which was \_ we  
3318 understand this week that it has been resolved, but it is  
3319 still an ongoing issue. In that particular case there were  
3320 seven companies that make cisplatin. It was down to only  
3321 three when the drug shortage occurred, and so the other four  
3322 weren't able to come back. Hence, the drug shortage. When  
3323 one company has 50 percent of the market and goes out of the  
3324 market, you just can't catch up fast enough.

3325 \*Mrs. Miller-Meeks. Thank you, sir.

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3326 With that I yield back.

3327 \*Mr. Guthrie. Thank you. The gentlelady yields back.

3328 The chair recognizes Mr. Obernolte for five minutes.

3329 \*Mr. Obernolte. Thank you very much, Mr. Chairman, and  
3330 thank you to all of our witnesses for this hearing on what is  
3331 an extremely important topic.

3332 Over the August break I met with my health care advisory  
3333 board, which includes representatives from all of the  
3334 hospitals in my district, and the shortage of certain drugs  
3335 was the number-one issue for most of them. I heard about  
3336 shortages of sedatives, of anesthetics, chemotherapy drugs,  
3337 which I know we have in common with a lot of hospitals, but  
3338 also about epinephrine, which surprised me. And they let me  
3339 know in no uncertain terms just how important solving this  
3340 problem is to them.

3341 Dr. Ganio, I read something really interesting in your  
3342 testimony that I wanted to follow up on. One of the  
3343 recommendations that you made is that the FDA finalize  
3344 metrics for quality management maturity, and then require  
3345 suppliers to report those metrics. And in doing so, that  
3346 would create information that is publicly available that

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3347 would allow purchasers to prioritize purchases from  
3348 manufacturers that were less likely to experience shortages  
3349 in drugs in the future.

3350 And that piqued my curiosity because, you know, as a \_  
3351 someone who is a fan of limited government and, you know, of  
3352 of requirements from government only being a last case  
3353 solution when the mechanisms of the free market can be  
3354 employed, you know, I think that that would be great, this  
3355 idea that just some more transparency and freer exchange of  
3356 information could solve the problem.

3357 But I mean, I also have to admit being a little  
3358 skeptical, because that ignores the complications of drugs  
3359 where there is only a sole source, that ignores situations  
3360 where unpredictable demand has caused a shortage, rather than  
3361 any error in forecasting on the side of the manufacturer.

3362 So could you talk a little bit more about that, and give  
3363 us some hope that maybe that could be a possible solution to  
3364 this problem?

3365 \*Dr. Ganio. Sure. And I will refer back to the FDA's  
3366 root causes report that established a lack of market  
3367 incentive for quality manufacturing as a root cause of

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3368 shortages.

3369           And Mr. Gaugh had just previously cited cisplatin had 50  
3370 percent of the market. But when you read the inspection  
3371 report from that plant inspection, if that doesn't terrify  
3372 you then I don't know what would.

3373           So if the purchasers who built up 50 percent of the  
3374 market share for that company knew what they were investing  
3375 their money in, would they have then continued to buy from  
3376 that company, or would they perhaps have bought from another  
3377 company?

3378           So that is where we feel like the transparency into  
3379 quality \_ the QMM program is a pilot that the FDA has been  
3380 working on. It looks at a culture of quality, not just a  
3381 particular manufacturer's specific supply line. And we think  
3382 that gives purchasers that additional information to know,  
3383 okay, this is the cheapest product, but maybe it is not the  
3384 best investment for me to buy at this time.

3385           \*Mr. Obernolte. So just playing devil's advocate, isn't  
3386 there already a market mechanism for that? Because if you  
3387 are a manufacturer who is willing to have invested in a more  
3388 robust supply chain that is less susceptible to disruption,

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3389 couldn't you evangelize that fact to potential buyers, and  
3390 use that to justify a higher price for your product, and use  
3391 that as a competitive advantage without the intervention of  
3392 the FDA?

3393         \*Dr. Ganio. Well, that is where we hope that the market  
3394 forces continue to encourage competition. And if everyone is  
3395 rising up to the standards that we would expect to see in a  
3396 QMM program, then hopefully we are leveling the playing field  
3397 and price competition comes back to where it should be.

3398         But without that transparency and equality, it is not a  
3399 level playing field, and purchasers are just simply buying  
3400 the cheapest product available.

3401         \*Mr. Obernolte. Right, yes. Well, I mean, I would  
3402 think that, if there was a competitive advantage to be had  
3403 there, there is an incentive for a manufacturer to go seize  
3404 it.

3405         But we will continue to explore it because, as I said,  
3406 the \_ this idea that greater transparency would solve part of  
3407 this problem, I think, is a very attractive one. But  
3408 whatever we do, we absolutely must fix this problem because  
3409 it is affecting the health care of the constituents of

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3410 everyone on this dais, and we have heard that message loud  
3411 and clear from the health care providers in our district. So  
3412 I want to thank you very much for being here, and for your  
3413 service in trying to accomplish that really important goal.

3414 Mr. Chairman, I yield back.

3415 \*Mr. Guthrie. Thank you. The gentleman yields back.  
3416 Seeing all members of the subcommittee being present and  
3417 having asked questions, the chair now recognizes \_ we are  
3418 going to waive on, and we have our good friend from Florida.

3419 Ms. Castor, you are recognized for five minutes.

3420 \*Ms. Castor. Well, thank you, Mr. Chairman, for  
3421 allowing me to waive on, because this is such an important  
3422 matter.

3423 And I want to thank you all. You are almost done. You  
3424 are almost done.

3425 But Mr. Ganio, at the very outset you really got my  
3426 attention: 309 drugs in shortage that you are identifying  
3427 now. You said most in a decade, and that folks are really  
3428 struggling. You called it a crisis untenable.

3429 Mr. Ebert, you said it is a pressing problem. That  
3430 tracks exactly with what I am hearing from neighbors at home.



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3431 They are just scrambling to find workarounds and get people  
3432 the access to the medications that they need.

3433 I did a roundtable at Saint Joseph's Children's Hospital  
3434 in Tampa with patients and doctors and pharmacists and  
3435 providers, and here is some of what they said. Parents, they  
3436 said, they have children who can't get their chemotherapy  
3437 drugs or the IV medical nutrition that they need to survive.  
3438 There was one ER doc who said he scrambles every day. He  
3439 contacts pharmacists to see what drugs are in stock so that  
3440 he knows that day what prescriptions for patients will be  
3441 available. A cancer researcher who almost had to halt a  
3442 clinical trial for a CAR T, and a pediatrician who has hired  
3443 an employee just to handle pharmacy callbacks.

3444 So everyone is struggling to keep up with the cascading  
3445 impacts of the shortage. It is a colossal waste of money and  
3446 a colossal waste of time. We have got to fix this. I am not  
3447 certain that the bills that are being proposed here by the  
3448 GOP majority get that job done.

3449 One of the folks who is really focused on brainstorming  
3450 solutions is Laura Bray with Angels for Change. She has  
3451 appeared before the committee. She is from the Tampa Bay

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3452 area. That is a volunteer-supported non-profit that works to  
3453 connect providers with the drugs they need. So I want to ask  
3454 you about that model.

3455 They have a pilot called Project Protect, where they  
3456 give a small grant to a 503B compounding pharmacy to  
3457 manufacture a drug that they take \_ they model what \_ and  
3458 predict what is going to go into shortage. And then, with  
3459 very modest funding, they get purchasing commitments from  
3460 hospitals, a pharmacy who can produce this essential drug  
3461 before the shortage begins, typically for about 10,000 to  
3462 \$50,000.

3463 So Mr. Ganio, for a \_ do you know about this Project  
3464 Protect and predictive modeling, where you select some of the  
3465 most vulnerable drugs for some of the sickest patients?

3466 Are there ways that we can better align the supply chain  
3467 to allow more accurate predictive modeling and give us early  
3468 warning, early warnings for drugs and shortages \_ in  
3469 shortage?

3470 \*Dr. Ganio. Thank you for the question. And yes, Laura  
3471 is obviously very passionate, and she has done some good work  
3472 that has been a little outside of the box, and I think that

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3473 program is one that could be scaled.

3474           We heard my colleague here from Civica talk about ANDAs  
3475 at the Ready, which would be a similar model for commercial  
3476 manufacturers. But the predictive modeling is the important  
3477 part of that. It is identifying which drugs are most at risk  
3478 using multiple data points.

3479           And we talk about transparency and improving \_  
3480 understanding where we rely on single sources or single nodes  
3481 in the supply chain. Those only help inform those predictive  
3482 models even further, and give us more decision \_ more tools  
3483 for decision-making in identifying things like Project  
3484 Protect. Or even as we talk about buffers or stockpiles of  
3485 certain medications, we don't need to buffer every single  
3486 medication in the supply chain. We just need to find the  
3487 ones that are most vulnerable, most essential, and choose  
3488 those.

3489           So I think the increased predictive modeling actually  
3490 opens the opportunity for public-private partnerships like  
3491 the Angels for Change, and gives us an idea of where those  
3492 vulnerabilities are to start shoring up.

3493           \*Ms. Castor. And Dr. Barber, this seems to track with

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3494 some of your recommendations, these type of public-private  
3495 partnerships and more predictive modeling. What do you  
3496 think?

3497       \*Dr. Barber. Thank you very much for that question.  
3498 Modeling only works when you \_ the data is good, right?  
3499 Trash data in, trash models out is the adage we learned in my  
3500 Ph.D. So I echo the comments made that we need to improve  
3501 prioritization, right? We need to know where the problem is.

3502       So what are the most essential drugs? Not all drugs are  
3503 equal. What are the most brutal supply chains? Single  
3504 source?

3505       And yes, modeling will get us only so far. But we need  
3506 investment, systemic investments like the ANDA program and  
3507 not just charity, to address this.

3508       \*Ms. Castor. Well, thank you all very much. I hope  
3509 that the majority will take this to heart, and work these  
3510 kind of public-private partnerships into their proposals.  
3511 Thank you.

3512       \*Mr. Guthrie. Thank you. The gentlelady yields back,  
3513 and that concludes everybody who has been present for  
3514 questions. And I think almost all of us said what I think is

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3515 important for all of us to say, particularly being the first  
3516 hearing after a \_ after being home working, is this is what I  
3517 am hearing back home. And so that is \_ that should shape  
3518 policy that we do here in Washington, D.C.

3519 So there is actually a \_ so we have concluded questions.  
3520 We are almost finished. But there are documents for the  
3521 record. We have gotten the list to the \_ both sides for the  
3522 majority and minority. I submit the requests for the record.

3523 Without objection?

3524 \*Ms. Eshoo. Without objection.

3525 \*Mr. Guthrie. Without objection, so ordered.

3526 [The information follows:]

3527

3528 \*\*\*\*\*COMMITTEE INSERT\*\*\*\*\*

3529

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3530           \*Mr. Guthrie. And I will remind members they have 10  
3531 business days to submit questions, and I ask that the  
3532 witnesses promptly reply. I know there were some who said  
3533 they will reply in writing, and then there could be other  
3534 questions coming forward, and members should submit their  
3535 questions by the close of business on September the 27th.  
3536           So without objection, the subcommittee is adjourned.  
3537           [Whereupon, at 12:57 p.m., the subcommittee was  
3538 adjourned.]