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6 LOWERING UNAFFORDABLE COSTS:

7 EXAMINING TRANSPARENCY AND COMPETITION IN HEALTH CARE

8 TUESDAY, MARCH 28, 2023

9 House of Representatives,

10 Subcommittee on Health,

11 Committee on Energy and Commerce,

12 Washington, D.C.

13

14

15 The subcommittee met, pursuant to call, at 1:02 p.m., in
16 Room 2123 of the Rayburn House Office Building, Hon. Brett
17 Guthrie [chairman of the subcommittee] presiding.

18

19 Present: Representatives Guthrie, Burgess, Latta,
20 Griffith, Bilirakis, Johnson, Bucshon, Hudson, Carter, Dunn,
21 Pence, Crenshaw, Joyce, Harshbarger, Miller-Meeks, Obernolte,
22 Rodgers (ex officio); Eshoo, Sarbanes, Cardenas, Ruiz,

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23 Dingell, Kuster, Blunt Rochester, Craig, Schrier, Trahan, and
24 Pallone (ex officio).

25

26 Also present: Representatives Allen, Balderson; and
27 Matsui.

28

29 Staff Present: Alec Aramanda, Professional Staff
30 Member, Health; Jolie Brochin, Clerk, Health; Seth Gold,
31 Professional Staff Member, Health; Grace Graham, Chief
32 Counsel, Health; Jack Heretik, Press Secretary; Nate Hodson,
33 Staff Director; Peter Kielty, General Counsel; Emily King,
34 Member Services Director; Carla Rafael, Staff Assistant;
35 Lydia Abma, Minority Policy Analyst; Waverly Gordon, Minority
36 Deputy Staff Director and General Counsel; Saha Khaterzai,
37 Minority Professional Staff Member; Una Lee, Minority Chief
38 Health Counsel; Greg Pugh, Minority Staff Assistant; and C.J.
39 Young, Minority Deputy Communications Director.

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41 *Mr. Guthrie. The subcommittee will come to order.

42 The chair recognizes himself for an opening statement.

43 Today we are holding a bipartisan hearing to examine the
44 rising cost of health care for patients and their families.
45 Rising costs of care for individuals is one of the single
46 greatest threats to the overall economic security of
47 Americans. Over the past 30 years, the cost of health care
48 has steadily risen by almost 5 percent, annually. In 2021
49 costs eclipse 4 trillion annually, amounting to roughly
50 \$13,000 per person.

51 Rising costs have coincided with a sharp rise in
52 consolidation within the health care industry. There have
53 been almost 1,800 hospital mergers between 1998 and 2021,
54 leading to about 2,000 fewer hospitals throughout the
55 country. Larger health systems are also buying physician
56 practices at record rates. More than 80,000 physician
57 practices were acquired in 2018, a marked an increase over
58 the more than 35,000 acquired in 2012.

59 The three largest pharmacy benefit managers represent
60 over 80 percent of the marketplace, and many have merged with
61 insurance companies, specialty pharmacies, retail pharmacies,
62 and even drug distribution.

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63 Today we spend 31 percent of all health care
64 expenditures on hospital services, 20 percent on physician
65 services, and 9 percent on prescription medications. It is
66 important to note that these are just recent trends.

67 The point of today's hearing is to better understand
68 these trends, which I believe can be achieved through greater
69 price transparency in the health care system. Despite having
70 all this aggregate expenditure information widely available
71 to the public, patients and employers are unable to access an
72 upfront price for giving an item or service. They cannot
73 make informed decisions about how and where to spend their
74 money as they can in virtually every other industry.
75 Consequentially, this leads to high, unexpected costs; a lack
76 of trust with the health care system; and a reluctance to
77 seek critical health care services.

78 Not long ago, a constituent called me. He was
79 frustrated because he could not find the price to get a
80 simple health care procedure done. He had health insurance,
81 but was trying to find high-quality care at the best price
82 within his budget. Unfortunately, this was a -- is a
83 frustration shared by millions of Americans.

84 I hope today that -- I hope that today can be a start on

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85 finding bipartisan solutions to make health care pricing more
86 transparent, and the health care system easier to navigate
87 for patients. We should start with any improvements
88 necessary to the Centers for Medicare and Medicare Services'
89 Hospital Price Transparency Rule and the multi-department
90 transparency and coverage rule.

91 These rules require hospitals to publicly post prices of
92 hundreds of common procedures on their website in a user-
93 friendly format, and require private health plans to disclose
94 information about pricing and what patients are obligated to
95 pay. All of this information gives patients and employers
96 that pay for health insurance for their employees more
97 information and some peace of mind to know how much their
98 health care procedures or services would cost ahead of ahead
99 of receiving the care.

100 It is imperative for the Biden Administration to conduct
101 greater enforcement efforts on these rules to better serve
102 patients with clear and actionable price information.

103 It is also crucial for Congress to codify and strengthen
104 these important transparency rules to support a more
105 efficient price transparency regulatory environment.

106 Congress should also consider solutions to make other

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107 parts of the health care system more transparent. We should
108 build on our bipartisan work to make the pharmacy benefit
109 managers more transparent, and ensure patients as well as
110 employers are getting the best possible deal on their
111 prescription drug benefits. This could also lead to greater
112 access to biosimilars and generics when they come to market.

113 Shining a light on middlemen who are making
114 prescriptions more expensive is one important step to bolster
115 competition and lower prices.

116 Further, patients, especially seniors, are unnecessarily
117 paying more money for the same service because of the
118 location where it was delivered, which requires further
119 discussion.

120 It is well past time to carefully examine the root
121 causes of these inefficiencies that are plaguing patients
122 with higher costs and more confusion. By working together
123 across the aisle, I am hoping we can make important strides
124 to make the health care system easier for patients to
125 navigate, so they can get the health care they need. To that
126 end, I look forward to today's discussion.

127 I really appreciate working with the ranking member and
128 our staffs together to put this wonderful panel together.

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129 Every witness is a bipartisan witness and was -- is brought
130 together, and we really appreciate it.

131 [The prepared statement of Mr. Guthrie follows:]

132

133 *****COMMITTEE INSERT*****

134

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135 *Mr. Guthrie. I appreciate your hard work, and I yield
136 back, and I will now recognize my good friend, the gentlelady
137 from California, Rep. Eshoo, for five minutes for an opening
138 statement.

139 *Ms. Eshoo. Thank you, Mr. Chairman, for holding this
140 important hearing, and welcome to all the witnesses. We
141 can't wait to start asking you questions.

142 The late Uwe Reinhardt -- he was a prestigious health
143 economist who often appeared before this subcommittee --
144 famously said, "It is the prices, stupid," when critiquing
145 why the U.S. spends so much on health care. Twenty years
146 since Dr. Reinhardt's seminal analysis, our nation's inflated
147 health care prices are still the primary reason why the U.S.
148 spends significantly more on health care than any other
149 country in the world.

150 A quick comparison to other large, wealthy nations shows
151 the U.S. is an outlier. We spend two to three times more on
152 prescription drugs and medical devices. We spend \$10,000
153 more, on average, per hospital discharge. We spend seven
154 times more per capita on health insurance administrative
155 costs. Despite spending nearly 18 percent of GDP on health
156 care, we have fewer practicing doctors and nurses, fewer

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157 hospital beds per capita, and a lower life expectancy than
158 other wealthy nations. We also have the highest avoidable
159 death rates and maternal and infant mortality, and an obesity
160 rate nearly two times more than the average of our peer
161 nations. None of this, none of these points are bragging
162 rights, for sure.

163 In other words, we spend more, but we get much less. So
164 that is why I am pleased that we are holding this important
165 hearing on health care transparency today. I am fully
166 supportive of the efforts to shine a light on the fraud and
167 the waste and the abuse percolating in our health care
168 industry. But we need to do more than shine a light.
169 Fortunately, over the past two years, we have made some major
170 strides.

171 First, we finally gave Medicare the ability to directly
172 negotiate prescription drug prices, which will save taxpayers
173 more than \$300 billion over 10 years. The Biden
174 Administration has implemented price transparency
175 regulations, which require hospitals to publicly post prices
176 for all their services on their websites in a user-friendly
177 format.

178 Now, the hospitals, I would say, have been slow to

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179 comply. But CMS recently found that 70 -- at least 70
180 percent of hospitals are in compliance with the rules over 2
181 years after they were finalized. But this has to be 100
182 percent participation. CMS is now stepping up enforcement
183 measures against the 30 percent of hospitals who remain
184 non-compliant. And I would just put out a call today, don't
185 fall into the CMS enforcement lane; do it yourselves. You
186 have had time, do this.

187 Third, we are finally wrangling the abuses by Medicare
188 Advantage programs. The Administration has taken steps to
189 recover improper payments to private plans, and return this
190 money to the Medicare Trust Fund. This is going to put money
191 back into the pockets of American taxpayers, and protect the
192 long-term solvency of Medicare for future generations.

193 Looking forward, we have to examine reforms to Pharmacy
194 Benefit Managers, PBMs, the secretive middlemen in the
195 prescription drug industry that drive up prices and keep out
196 affordable drugs. And, Mr. Chairman, I was glad to hear in
197 your opening statement that you view this the same way.

198 *Mr. Guthrie. Absolutely.

199 *Ms. Eshoo. Count me in with you to do something about
200 this.

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201 We really have to start spending smart. This means
202 spending money on preventive care, public health, and
203 biosecurity. So again, I am glad that we are having this
204 hearing today.

205 But I am disappointed that we didn't receive the witness
206 testimony until 1:00 yesterday, even though the hearing was
207 noticed three weeks ago. But let's have a good hearing. I
208 want to acknowledge -- and I saw them out in the hall -- the
209 patients -- the patient rights advocates. They all have
210 patient gowns on. I don't see them in the hearing room; I
211 guess they will come in shortly. But I want to acknowledge
212 their advocacy, because advocacy is always highly instructive
213 to Congress.

214 [The prepared statement of Ms. Eshoo follows:]

215

216 *****COMMITTEE INSERT*****

217

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218 *Ms. Eshoo. So with that, Mr. Chairman, I yield back.

219 *Mr. Guthrie. Thank you. The gentlelady yields back.

220 I now recognize the chair of the full committee, Chair

221 Rodgers, for five minutes for an opening statement.

222 *Ms. Eshoo. There they are.

223 *The Chair. Yes. Thank you, Mr. Chairman. There they
224 are, the patient rights advocates.

225 Welcome, thank you for being here.

226 [Applause.]

227 *The Chair. Yes, welcome to the Energy and Commerce
228 Committee and a very important hearing today. And it is an
229 issue that we are addressing with bipartisan support. I
230 really appreciate the comments of the chairman, the ranking
231 member, as we are focused on driving down the cost of health
232 care.

233 It is a top concern, as cost of living has surged. More
234 than 60 percent of Americans are living paycheck to paycheck.
235 It means they are just one medical bill away from a financial
236 emergency, one doctor visit away from not being able to pay
237 the rent for their groceries or gas.

238 A recent poll of Americans with health insurance found
239 more than half ranked reducing health care costs as their top

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240 health care policy priority. For a more secure and healthier
241 future, people need to have certainty and stability.

242 As the ranking member just mentioned, the United States
243 spends more on health care as a percentage of our economy
244 than any other developed nation, and CBO projects that the
245 Federal health care costs per person are expected to grow
246 faster than the economy, meaning the U.S. will continue to
247 spend more as a percentage of our economy. So I am pleased
248 that we are working together in a bipartisan way to hold this
249 hearing on what the Federal Government can do about the high
250 cost of health care.

251 Improving price transparency in our health care system
252 is one of the ways that we can drive down costs. It is
253 fundamental to restoring the doctor-patient relationship.
254 Right now it is nearly impossible for patients or their
255 employers to shop for the best and most affordable care they
256 or their employees need. It is nearly impossible for people
257 to plan ahead and budget their health care costs.

258 Take, for example, Dani Yuengling from South Carolina.
259 She needed a biopsy and had a \$6,000 deductible. Her
260 hospital's price tool estimated that she would pay \$1,400.
261 After receiving the bill, she found out that the true cost of

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262 the service was nearly 18,000, and she was on the hook for
263 more than \$5,000. Patients shouldn't be in the dark until
264 after they receive care and their bills come.

265 Now, the Trump Administration finalized two rules on
266 price transparency. The first rule requires hospitals to
267 post standard charges and payer-specific rates for all items
268 and services and a consumer-friendly display of at least 300
269 shoppable services like an MRI. The second rule requires
270 insurers to post comprehensive rate information and provide
271 patients personalized pricing information for 500 items and
272 services. That includes a wide spectrum of services, from
273 routine doctor visits and imaging services to more complex
274 care like knee replacements, or even delivering a baby.

275 Unfortunately, independent evaluators broadly agree that
276 most hospitals have not complied fully with the rules. We
277 need stronger enforcement at CMS, which to date has only
278 leveled -- levied two penalties against hospitals for not
279 posting accurate information for patients.

280 We will hear from a hospital in my district that is
281 transparent and in compliance with the rules about their
282 experience, and why we should have reasonable expectations
283 that other hospitals should comply with these rules. Eastern

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284 Washington employers have also been on the forefront of
285 utilizing price transparency for good. Schweitzer
286 Engineering Laboratories in my district, one of the largest
287 private employers in eastern Washington, has been a leader in
288 utilizing price transparency to deliver better quality care
289 at lower prices.

290 We know from stories like these, if fully implemented,
291 these rules help Americans. A recent economic analysis found
292 that, together, both rules could reduce spending for
293 privately-insured individuals by tens of billions through
294 2025 alone, with low-income Americans seeing the most
295 significant benefits. Ranking Member Pallone and I have
296 worked together on oversight for these rules for the past two
297 years, and I look forward to continuing that bipartisan work
298 today.

299 Additionally, we will also examine how more competition
300 can help lower health care costs. Hospital physician and
301 health insurance markets have become increasingly
302 consolidated. Consolidation hasn't just been limited to
303 hospitals buying other hospitals or physician groups buying
304 other physician groups, also known as horizontal integration;
305 we have seen a rise in vertical integration, where purchases

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306 occur across different sectors within the health care system.

307 For example, this could mean hospitals acquiring
308 physician groups or insurers buying PBMs. For patients, this
309 could mean their insurance company may own their doctor's
310 practice, their pharmacy, and the PBM that decides what they
311 pay for medicine. These -- are these arrangements in the
312 best interests of patients? It remains to be seen, and one
313 of the reasons why we are having this hearing today.

314 So thank you. Thank you to the witnesses. We are
315 grateful for your expertise and work, and looking forward to
316 having this bipartisan conversation.

317

318 [The prepared statement of The Chair follows:]

319

320 *****COMMITTEE INSERT*****

321

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322 *The Chair. I yield back.

323 *Mr. Guthrie. Thank you. I thank the chair for
324 yielding. The chair now recognizes the gentleman from New
325 Jersey, the ranking member of the full committee, Mr. -- Rep.
326 Pallone for five minutes for an opening statement.

327 *Mr. Pallone. Thank you, Chairman Guthrie.

328 Today's bipartisan hearing builds on this subcommittee's
329 critical efforts to lower health care costs and make coverage
330 more affordable. More Americans have health coverage today
331 than ever before, thanks to the Affordable Care Act and the
332 expansion subsidies included in the American Rescue Plan and
333 the Inflation Reduction Act.

334 A record-breaking 40 million people have gained
335 coverage, and a record high 16.5 million Americans have
336 coverage through the ACA marketplace. Millions of families
337 have seen the cost of their monthly insurance premiums go
338 down by more than 20 percent. The average family is saving
339 \$2,400 in premiums a year, thanks to the ACA enhancements we
340 made over the last 2 years. And the Inflation Reduction Act
341 will also lower prescription drug prices for America's
342 seniors.

343 We are making significant progress, but high health care

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344 costs and affordability continue to be a challenge and a
345 financial burden for American families. Our health care
346 system is complex and challenging. Too many patients are
347 forced to wait until after they receive care and have the
348 medical bill to fully understand how much they owe.

349 Patients deserve greater transparency in the prices they
350 pay for health care. Today consumers are not able to easily
351 obtain price information in advance. Sometimes the price
352 information that is provided is inaccurate and misleading,
353 making it difficult to determine the true value of the care.
354 And patients also face wide price variations. The lack of
355 transparency makes it difficult to compare across providers
356 in advance of receiving care.

357 Prices for health care services also vary widely across
358 different geographic areas, but also across providers in the
359 same geographic area. According to an analysis by the New
360 York Times, a single hospital can have up to a 300 percent
361 price difference for the same service, depending on the
362 insurer. Another analysis by the Peterson Center and the
363 Kaiser Family Foundation found the price of a joint
364 replacement for knee or hip surgery varied widely across the
365 20 largest metropolitan areas, ranging from less than 20,000

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366 to more than 70,000.

367 So a lack of transparency into these prices makes it
368 difficult for both consumers and employers to make informed
369 decisions. Employers have difficulty accessing data that
370 could help them negotiate competitive prices and design high-
371 value plans.

372 The contracts of Pharmacy Benefit Managers are also
373 opaque. This makes it difficult for employers and plan
374 sponsors to understand drivers of cost and negotiate savings.
375 We also need greater oversight and enforcement of Pharmacy
376 Benefit Managers.

377 We must also build on the Hospital Price Transparency
378 final rule and the transparency and coverage final rule
379 requirements. The Hospital Price Transparency Rule is meant
380 to bring more transparency to health care by requiring
381 hospitals to display charges for the most used services in a
382 consumer friendly way.

383 However, I am concerned by reports that many hospitals
384 are either acting slowly or not yet complying with the final
385 rule. I am also troubled by reports that some hospitals are
386 making it more difficult for consumers to access the
387 information. I understand that some hospitals are requiring

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388 consumers to input personally identifiable information in
389 order to access information that should be easily available,
390 or burying the information deep in their websites.

391 All this is inexcusable, so I look forward to hearing
392 from the witnesses on what reforms are necessary, and what
393 more Congress can do to further strengthen those regulations.

394 While greater price transparency is important, I don't
395 believe it is sufficient in and of itself to expand coverage
396 or to improve affordability. Today 43 percent of U.S. adults
397 are inadequately insured, and half of uninsured or under-
398 insured Americans face problems paying their medical bills.
399 More than 40 percent of adults have delayed or forgone
400 medical care because of the cost. And more than 100 million
401 Americans have medical debt. So transparency alone will not
402 help lower out-of-pocket costs for families.

403 We need to couple greater transparency with real
404 solutions that will lower costs, and that is why we must
405 continue to build on the historic progress we have made over
406 the last two years. We need to continue to expand coverage
407 and make health care more affordable and accessible for all
408 Americans. It is critical that we make the ACA subsidy
409 expansions permanent, and build on the success of the

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410 Inflation Reduction Act to further lower drug prices for
411 consumers.

412 So today's hearing is an important bipartisan step in
413 our continued effort to reduce health care costs. I look
414 forward to the witnesses' testimony.

415 [The prepared statement of Mr. Pallone follows:]

416

417 *****COMMITTEE INSERT*****

418

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419 *Mr. Pallone. And with that, Mr. Chairman, I would
420 yield back, Chairman Guthrie.

421 *Mr. Guthrie. Thank you. I thank the ranking member
422 for yielding back.

423 The chair reminds members that, pursuant to the
424 committee rules, all members' opening statements will be made
425 part of the record.

426 Are there any further opening statements? Any opening
427 statements on the Republican side, any on the Democrat? Any
428 further opening statements?

429 Seeing none, I would like to introduce our witnesses.
430 Our first witness today is Chris Severn, co-founder and CEO
431 of Turquoise Health. Our second witness is Matthew Forge,
432 CEO of Pullman Regional Hospital. Our third witness is
433 Marilyn Bartlett, senior policy fellow with the National
434 Association of State Health Policy. Our fourth witness will
435 -- is -- witness is Sophia Tripoli, director of health care
436 innovation at Families USA. And our final witness today is
437 Ben Ippolito, senior fellow in economic policy studies with
438 the American Enterprise Institute.

439 I thank you all for being here, and the time that you
440 put into being here today and preparing for -- to be here

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441 today. I thank you.

442 Some of you -- most of you have testified. If you
443 haven't, you have five minutes. You will see a green button
444 and -- a yellow button means it is getting close to time to -
445 - yellow light, time to wrap up. And then -- that is right,
446 we get to push the buttons on our side -- the lights will
447 wrap up, and then red means that -- to finish up, if
448 possible.

449 So we will start with our first witness. Our witness
450 will be Mr. Severn.

451 You are recognized for five minutes for an opening
452 statement.

453

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454 STATEMENT OF CHRIS SEVERN, CO-FOUNDER & CHIEF EXECUTIVE
455 OFFICER, TURQUOISE HEALTH; MATTHEW FORGE, CHIEF EXECUTIVE
456 OFFICER, PULLMAN REGIONAL HOSPITAL; MARILYN BARTLETT, SENIOR
457 POLICY FELLOW, NATIONAL ASSOCIATION OF STATE HEALTH POLICY;
458 SOPHIA TRIPOLI, DIRECTOR OF HEALTH CARE INNOVATION, FAMILIES
459 USA; AND BENEDIC IPPOLITO, SENIOR FELLOW IN ECONOMIC POLICY
460 STUDIES, AMERICAN ENTERPRISE INSTITUTE

461

462 STATEMENT OF CHRIS SEVERN

463

464 *Mr. Severn. Chairman Guthrie, Ranking Member Eshoo,
465 members of the Health Subcommittee, thank you for the
466 opportunity to testify at today's hearing.

467 We started Turquoise Health in 2020 as a direct response
468 to the 2019 executive orders on price transparency for
469 hospitals and health insurers. In my 10-year background
470 working with the secret contracts negotiated between
471 providers and insurers, it was clear to me this sudden
472 profusion of price transparency data would both spur health
473 care price competition and reform the patient financial
474 experience.

475 Prior to January of 2021, there was no accessible market

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476 data for patients to price shop. Perhaps equally important,
477 there was no data to drive regional macroeconomic price
478 competition. In late 2020, as we prepared to launch
479 Turquoise, a platform that would allow patients to browse
480 these new prices for free, bipartisan efforts in Congress
481 passed the No Surprises Act. This new legislation detailed a
482 much-needed workflow for communicating good faith estimates
483 for insured patients. Critically, it also outlined an avenue
484 for patients to dispute inaccurate estimates after the fact.

485 These three laws each mandate essential data and system
486 changes that will finally permit insured patients and their
487 employers to know the cost of care. Any significant
488 modification to these laws could lead to the overall dilution
489 of the intended dual aims of creating competition and
490 empowering savvy consumers of health care.

491 There are three main themes I aim to shed light on
492 today: What is the state of compliance with existing
493 transparency mandates? What impacts are we already observing
494 on the economics of health care? And three, in what areas
495 can additional government effort further the impact of these
496 laws?

497 On the state of compliance, Turquoise is one of the few

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498 data companies that monitors all 6,000 hospital websites on a
499 quarterly basis, and all health insurance websites on a
500 monthly basis. As of March 1st, we have seen over 5,100
501 hospitals publishing price information, compared to just
502 1,800 hospitals this time 2 years ago.

503 Health insurers were required to publish pricing data 18
504 months after hospitals, starting July 1st of 2022. As of
505 March 1st, we have discovered over 180 insurers with pricing
506 data published, an increase from 69 in July of last year. We
507 estimate these prices to represent 96 percent of covered
508 commercially insured lives in the United States.

509 Notably, the new insurance disclosed data represents
510 prices for all types of providers, not just hospitals. This
511 creates a compelling new competitive dynamic around the site
512 of care: When is it most cost effective to treat in a
513 hospital or surgery center or at home?

514 On the impact of the new transparency mandates, the
515 sudden infusion of billions of health care prices into the
516 system requires time for the industry and innovators like
517 Turquoise to adjust. The initial setup time required for
518 data ingestion, software development, and consumer adoption
519 explains much of the gap in perception between the optimism

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520 felt by startups like Turquoise and the skepticism felt by --
521 in the press, excuse me.

522 Turquoise has now nearly 50,000 website visitors
523 browsing prices for free every month, a 400 percent increase
524 from a year ago. This data also reaches patients and
525 employers through 20 distribution partners working on care
526 navigation. Critically, we are also beginning to see this
527 data embedded into the clinician workflow at the time of the
528 referral.

529 Will these new efforts to decrease the cost -- will
530 these new efforts decrease the cost of health care in the
531 U.S.? There is existing literature to support that
532 competition and consumer choice will lead to lower prices.

533 But these new laws also present a second massive
534 opportunity to reduce the administrative costs of health
535 care, which studies note to exceed 30 percent of every dollar
536 spent in the U.S., health care dollar spent in the U.S. by
537 standardizing the payment of medical claims and the
538 reimbursement methods negotiated between providers and
539 insurers.

540 That being said, we are still far from seeing the full
541 impact of this new data on the industry. While dozens of

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542 academic researchers now use this data to monitor and publish
543 on economic progress, we need continued government
544 intervention to carry out price transparency's potential.
545 Notably, hospitals and payers should be held accountable to
546 publish transparency data. Enforcement has lagged, and this
547 delays progress for patients.

548 The No Surprises Act needs enforcement dates for key
549 outstanding critical measures such as the convening of good
550 faith estimates across multiple providers and the provision
551 of the advanced explanation of benefits. These two
552 requirements permit the vast majority of America's
553 commercially insured patients to benefit from the consumer
554 protections of the law.

555 Finally, hospitals should be required to publish data in
556 a standard format. CMS introduced this format in November of
557 2022 as a recommendation, and this should be made a
558 requirement as soon as possible in order to create cleaner
559 data sets for patients.

560 Thank you for your time today and for your continued
561 focus on health care price transparency in the U.S.

562 [The prepared statement of Mr. Severn follows:]

563

This is an unedited transcript. The statements within may be inaccurate, incomplete, or misattributed to the speaker.

564 *****COMMITTEE INSERT*****

565

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566 *Mr. Guthrie. I thank you for your testimony.

567 The Chair now recognizes Mr. Forge for five minutes for
568 your opening statement.

569

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570 STATEMENT OF MATTHEW FORGE

571

572 *Mr. Forge. All right, thank you. Good afternoon,
573 Chairs Rodgers and Guthrie, Ranking Members Pallone and
574 Eshoo, and members of the committee. Thanks so much for
575 having me all the way from Pullman out to see you today.

576 Again, my name is Matt Forge, I am the chief executive
577 officer for Pullman Regional Hospital. I have served as a
578 leader in rural health care in Idaho, Washington, and
579 Wisconsin over the past eight years, and certainly understand
580 the importance of pricing transparency, especially as it
581 relates to supporting effective health care decision-making
582 for individuals and families seeking health care.

583 You know, we really are here for the communities that we
584 serve, everything that we do. Pullman Regional Hospital is a
585 public hospital district, so everything that we do is in
586 relation to their best interests. Transparency is really,
587 really important to us. I want to give you kind of a -- we
588 have been compliant with the law since 2019, which we are
589 really proud of. And so I want to give you kind of a ground-
590 level observation and look into that.

591 So first of all, let's talk with -- about the positives

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592 that we have experienced with the transparency in the law.
593 You know, one, it is driving a greater understanding of a
594 really complex environment, down to the ground level. So not
595 just within our communities to patients -- patients are
596 having conversations that they have never had before -- but
597 also within our organization, as we are able to provide more
598 thorough information that our patients can utilize in their
599 decision-making, which is fantastic.

600 I think the second one, which we are really, really
601 excited about now, is it is creating a table that we can go
602 with people like Schweitzer Engineering and other industries
603 within our community -- it is creating a table where we are
604 looking at data and having conversations about how to lower
605 cost and increase value of health care within our
606 environment. Those are really, really important
607 conversations to have, and I think for one of the -- for the
608 first time we are starting to have those in our community.

609 Three -- and I think is a big reason why we are here
610 today -- is greater competition. Now, Pullman Regional
611 Hospital is one of five hospitals in our region, so of course
612 we are competing. And I think the important thing is that we
613 are not just talking about cost. I think when we are having

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614 those conversations with our patient financial counselors and
615 our patients about a joint replacement surgery, we are
616 talking about quality, as well. So we are talking about
617 cost, but we are talking about quality. And it is really
618 coming to the table and having those conversations together.

619 Now, we have been there since 2019. I have personally
620 been working on this my entire career, trying to -- you know,
621 point of care cost reporting is something that people are
622 really interested in. It is a challenging thing to
623 accomplish.

624 So the first challenge that we face is making it
625 accurate and meaningful. We all know health care is a
626 complicated business. It changes all the time. It is a
627 fingerprint business. That means every individual that comes
628 in has a little bit different experience. They have a
629 different employer. And so making sure that that information
630 is accurate and meaningful is difficult. And especially in
631 rural America, that is something that we are really
632 struggling with. But there is a lot of people putting a lot
633 of time and effort into that.

634 Managing constant changes. Health insurance plans
635 change every single year. You know, our regulations are

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636 changing consistently. We are spread thin as leaders. So,
637 of course, managing those constant changes, pricing
638 strategies, payer contract tracking, changes in the
639 marketplace are difficult. So managing that here.

640 And then a big one is competing priorities. We have to
641 recruit physicians. We have to manage health care needs
642 within our community. All these things come up against
643 ensuring that we have great pricing transparency. So while
644 it is one piece, it is a part of a bigger puzzle that will --
645 that we are working hard to solve.

646 And then, as we look forward to opportunities and how we
647 can get help from you all today, is continue to align
648 incentives. I mentioned working with industries within our
649 community. We are talking about data. That data is becoming
650 transparent. We are talking about real-life things, real-
651 life problems, and making progress there.

652 Continue to help us simplify. Our patients are asking
653 for that. Our communities are asking for that. We are
654 asking for that. It is not a simple process, and we need to
655 continue to work with each other to simplify this.

656 And then how can we minimize distractions? You know,
657 these programs are fantastic. I am a huge believer in all of

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658 them, and I work hard in doing that. Getting them to be
659 operational is extremely challenging. And if we are managing
660 multiple priorities through this, it makes it more and more
661 difficult to handle these things, especially from a rural
662 perspective. So help us minimize distractions.

663 Again, this is a really important topic, and I really
664 appreciate you guys having me today. Thank you.

665 [The prepared statement of Mr. Forge follows:]

666

667 *****COMMITTEE INSERT*****

668

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669 *Mr. Guthrie. Thank you for being here. I know that
670 you traveled a long way. I know the chair enjoys showing
671 great things that are happening in her home state, so thanks
672 for making the long trip. I appreciate it.

673 Next, Ms. Bartlett, you are the national policy --
674 policy fellow for National Association of State Health Plans,
675 but your state health plan was Montana. So please give our
676 regards to your governor. We miss him on the committee, and
677 tell him hello for us. You are now recognized for five
678 minutes for an opening statement.

679

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680 STATEMENT OF MARILYN BARTLETT

681

682 *Mr. Bartlett. Thank you. Chair Rodgers, Ranker
683 Pallone, Chairman Guthrie, and Ranking Member Eshoo, thank
684 you for this opportunity to testify this afternoon. I am a
685 senior policy fellow with the National Academy of State
686 Health Policy, but I am also a health care cost consultant.
687 And today I am speaking as Marilyn Bartlett, a forensic
688 accountant focused on following the money in the health care
689 system to support policy, employer-sponsored health plans,
690 and all with the goal of lowering health care costs.

691 I hope my testimony today will help the committee not
692 only understand the challenges for health care purchasers,
693 but the opportunities to make systemic and lasting change to
694 benefit all Americans.

695 Let me begin by sharing a story about the Montana State
696 employee health plan. It has been hailed as something
697 revolutionary, but what we did was nothing more than
698 demanding transparency, analyzing the data, and negotiating
699 for fair prices. The fact that this is remarkable is
700 indicative of a dysfunctional market that is our current
701 model.

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702 I was hired in late 2015 by the State of Montana to save
703 the health plan from insolvency. It had just ended a year
704 losing 28 million. By 2017 we had \$112 million in reserves,
705 and had achieved a savings of \$121 million.

706 How did we do it? We negotiated contracts with every
707 Montana hospital to reimburse as a multiple of Medicare Cost
708 Plus. No longer were we going to stand for a secret discount
709 off of an unknown figure.

710 And we had contracts. There was no balance billing of
711 members. We terminated our traditional PBM, we moved to a
712 transparent passthrough model, and we also removed CVS from
713 our pharmacy network because they would not accept our
714 prices.

715 We invested strongly in primary care.

716 So what happened? Employees have had enhanced benefits.
717 They have had no raise to premium -- last time was in 2016.
718 And we were able to return over 50 million taxpayer dollars
719 to Montana General Fund because we were over-funded.

720 The effort was bipartisan. The Democratic governor and
721 the Republican legislature worked together, and the state
722 employees in the union were engaged throughout the process.
723 We disrupted the status quo.

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724 Since then, other states have successfully launched
725 reference-based pricing. Oregon State employees have seen a
726 savings of 33 percent in the first year. California's state
727 employee plan saw savings between 12 and 18 percent for
728 various surgical procedures. And imagine the tremendous
729 savings you could have if the Federal Employee Health
730 Benefits plan were to take a similar approach with your eight
731 million members.

732 Other employers and unions have effectuated meaningful
733 change, but it is often against strong headwinds from the
734 industry that profits from the status quo. The State of New
735 Jersey and their unions achieved billions in savings by
736 launching a payment integrity program and a PBM reverse
737 auction. SEIU 32BJ used data to stop egregious billing, and
738 a small Pennsylvania county has identified 4 million in
739 savings by negotiating directly with hospitals.

740 The Hospital Transparency Rule was passed in order to
741 allow plans and consumers to compare prices of services and
742 supplies across hospitals. Patient rights advocate reports
743 only 25 percent of the hospitals have published complete
744 machine-readable files containing all of the required files
745 which are needed for a consumer, and especially for an

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746 employer, providing benefits.

747 The Consolidated Appropriations Act mandates employers
748 to have full access to their data, yet carriers are blocking
749 them at every turn, evidenced by a string of lawsuits. Owens
750 and Minor, a large, publicly-traded company headquartered in
751 Virginia, has been forced to sue Anthem to get their plan
752 data after 18 months of demands. A recent survey found that
753 89 percent of the voters believe Congress should take action
754 to reduce health -- hospital prices, and 72 percent are in
755 agreement that the prices should be limited to two times the
756 Medicare rate.

757 We can and we must do better. The State of Montana plan
758 did it, other employers are doing it, and the Federal
759 employee health plan can do it. But we have to have price
760 and cost transparency.

761 Thank you again for your bipartisan leadership.

762 [The prepared statement of Ms. Bartlett follows:]

763

764 *****COMMITTEE INSERT*****

765

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766 *Mr. Guthrie. Thank you. The gentlelady yields back.

767 Now the chair now recognizes Ms. Tripoli for five

768 minutes for your opening statement.

769

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770 STATEMENT OF SOPHIA TRIPOLI

771

772 *Ms. Tripoli. Chair McMorris Rodgers, Ranking Member
773 Pallone, Chair Guthrie, Ranking Member Eshoo, members of the
774 committee, thank you for the opportunity to testify today.
775 It is an honor to be with you this afternoon.

776 On behalf of Families USA, a leading national, non-
777 partisan voice for health care consumers working to ensure
778 the best health and health care equally accessible and
779 affordable to all, I want to thank you for this critical
780 discussion on health care affordability, transparency, and
781 competition.

782 Today's hearing is urgently needed. Our health care
783 system is in a crisis, evidenced by lack of affordability and
784 poor quality. It will take all of us working together across
785 political parties from rural and urban communities alike to
786 fix it.

787 Every person in the United States should have
788 affordable, high-quality health care that prevents illness,
789 allows them to see a doctor when they need it, and helps to
790 keep their families healthy. Yet almost half of all
791 Americans report forgoing medical care due to the costs. A

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792 third say that the cost affects their ability to secure basic
793 needs like food and housing. And over 40 percent of American
794 adults, 100 million people, face medical debt. Unaffordable
795 health care is a persistent problem for national and state
796 governments, and affects the economic vitality of middle
797 class and working families.

798 Despite this financial burden, our health is not better.
799 Our moms and babies die at higher rates, and a quarter of a
800 million people a year are killed by the health care system
801 for medical errors, infections, and the like. Make no
802 mistake, America's families are suffering, and swift action
803 is needed.

804 At its core, this crisis is driven by a misalignment
805 between the business interests of the health care sector and
806 the health and financial security of our nation's families.
807 Health care industry consolidation has eliminated competition
808 and allowed monopolistic pricing to push our nation's
809 families to the brink of financial ruin. Americans of all
810 watched as their local hospitals have become health systems,
811 and those systems were bought by large health care
812 corporations to increase prices year after year. These
813 higher prices are passed on to families as annual increases,

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814 and insurance premiums and cost sharing have become profit
815 margins for large hospital corporations.

816 Since 2015 hospital prices have increased as much as 31
817 percent nationally, now accounting for nearly one-third of
818 U.S. health care spending, and growing four times faster than
819 workers' paychecks. And these prices are irrational, with a
820 knee replacement costing three times as much in Sacramento,
821 California than in Tucson, Arizona, and an MRI at Mass
822 General Hospital in Boston, Massachusetts ranging from \$800
823 to \$4,200, just depending on the insurance carrier.

824 Particularly concerning is that health care is one of
825 the only sectors in the U.S. economy where consumers are
826 blinded to health care prices until after they have received
827 a service and a subsequent bill. This lack of transparency
828 is a major barrier to the health care sector competing based
829 on fair prices and high quality care.

830 But it doesn't have to be this way. We know what is
831 driving the crisis, and we know how to fix it. Solutions can
832 be deployed right away to end these pricing abuses, restore
833 competition, and make health care more affordable.

834 We urge the committee to consider well-vetted,
835 bipartisan solutions, including strengthening and codifying

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836 price transparency rules, addressing payment differentials
837 that incentivize consolidation and drive up costs, and
838 limiting anti-competitive behavior in provider and health
839 plan contracts.

840 Ultimately, the health care sector's economics must
841 change to align with the health and financial security of the
842 American people. Congress has overwhelming public support to
843 do this: 93 percent of Americans agree that we pay too much
844 for the quality of care that we get, and 9 in 10 voters
845 believe that Congress should act to reduce hospital prices.

846 I would like to finish my remarks with the story of
847 Kynghée Lee from Ohio to illustrate just how anti-competitive
848 these prices have become. Ms. Lee has arthritis, and once a
849 year goes to a rheumatologist for a steroid injection in her
850 hand to relieve her pain. Each round of injection costs her
851 \$30. But in 2021, when she arrived at her usual office to
852 see her regular rheumatologist, she found they had moved up
853 one floor in the building. She thought nothing of it until
854 she received a bill for nearly \$1,400. Ms. Lee's infusion
855 clinic was moved from an office-based practice to a hospital-
856 based setting, resulting in a price increase of more than
857 4,500 percent for the exact same service from the exact same

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858 provider.

859 This is a national scandal. This committee has the
860 power and responsibility to stand up for our nation's
861 families, and stop pricing abuses driven by big healthcare
862 corporations.

863 I thank the Committee for your time, and look forward to
864 answering any questions you might have.

865 [The prepared statement of Ms. Tripoli follows:]

866

867 *****COMMITTEE INSERT*****

868

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869 *Mr. Guthrie. I thank you for your testimony. I
870 appreciate it.

871 I will note there is a vote on the floor. We still have
872 318 left to vote, so I know we are going to have time for the
873 next -- to finish our opening statements, and then we will --
874 probably one or two people may be able to ask questions. We
875 will see how it moves forward.

876 But now, Dr. Ippolito, I will recognize you for five
877 minutes for an opening statement.

878

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879 STATEMENT OF BENEDIC IPPOLITO, SENIOR FELLOW IN ECONOMIC
880 POLICY STUDIES, AMERICAN ENTERPRISE INSTITUTE

881

882 *Dr. Ippolito. Well, thanks very much, Chairman
883 Guthrie, Ranking Member Eshoo, and members of the
884 subcommittee. My name is Benedic Ippolito. I am an
885 economist at the American Enterprise Institute here in
886 Washington, D.C.

887 You know, the high costs of health care underpin nearly
888 every health policy debate that we have and, frankly, many
889 non-health policy debates. Rising costs in programs like
890 Medicare and Medicaid create budgetary pressures for the
891 government, right? That stresses tax bases, and it crowds
892 out other valuable uses for that fund, those funds. Whether
893 it is lowering taxes, whether it is spending money on other
894 programs you like, you can't do it if health care is taking
895 all the money.

896 Within the employer-based market, rising insurance costs
897 eat away at the wage growth of workers. And across all of
898 those settings, it becomes more expensive to expand
899 insurance, either to cover more people or to cover more
900 services. Of course, all of that isn't necessarily a

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901 problem, per se, if we think that health care spending
902 reflects the demands of consumers, their preferences, right,
903 be it clinical quality, non-clinical value, convenience,
904 whatever it might be.

905 However, at this point there is very ample evidence that
906 much of our spending reflects market frictions and
907 inefficiencies, rather than consumer preferences. And I
908 think this hearing today is highlighting two key sources of
909 those frictions.

910 Markets require informed consumers who have meaningful
911 choice. If purchasers, whether it is individuals, a state
912 health plan, an employer, if they do not have any meaningful
913 choice, then their decision reflects nothing about their
914 preferences, it just reflects the fact that that was the only
915 option they had. And the same goes for a purchaser who
916 doesn't have any information. If you make a choice, but you
917 don't really know the full cost of that PBM, insurance plan,
918 whatever it is, well, that choice doesn't really reflect your
919 underlying preferences. And that really is the fundamental
920 problem here.

921 So in both of those cases, we have high prices that can
922 persist for reasons that are divorced from value. So

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923 economic theory and empirical evidence are very clear that
924 improving competition within health care markets increases
925 pressures on firms to improve quality and decrease costs.
926 Increasing transparency in conjunction can help market actors
927 make the best use of the choices that are made available to
928 them, and push markets to invest in the things they value by
929 providing clear signals, by moving with their feet, voting
930 with their feet, if you will.

931 In other words -- and I do think this is the key point
932 here -- more competition and transparency doesn't just lower
933 spending in some indiscriminate manner. Rather, it targets
934 spending that does not reflect value to consumers. And that
935 is the key point, I think, to this hearing.

936 Beyond this, policies that make progress along these
937 dimensions, particularly transparency, are important for
938 informing the policy-making process. We need an accurate
939 understanding of how markets work and when they do not. That
940 is key to redesigning incentives that, for example, may
941 affect consolidation incentives that were brought up earlier,
942 and understand when more active intervention is justified.

943 And I will just take a moment to highlight we are
944 probably going to talk about a lot of policies that are

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945 informed by the last 10 or so years. There has been an
946 explosion of understanding of the commercial health care
947 market. We much better understand the prices and the
948 spending in those markets, how important consolidation is,
949 and that is a direct function of the fact that we have much
950 better data today about commercial health care prices than we
951 did, say, 10 or 15 years ago.

952 In my written testimony I emphasize a host of specific
953 policy options that can help address high health-care costs
954 by increasing competition and transparency with a particular
955 emphasis on those that have attracted bipartisan interest in
956 recent years. And I will just note that that was coauthored
957 with Loren Adler of the Brookings Institution, and was
958 recently co-published by AEI and Brookings.

959 I am not going to summarize that list now, but I will
960 note that this is an issue that spans just about every part
961 of health care, and so that is a long way of saying that this
962 hearing is keying in not just on health care costs in
963 general, but rather two of the most important underlying
964 sources of inefficient spending in health care markets.

965 And I thank you for the invitation to be here today, and
966 I look forward to your questions.

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967 [The prepared statement of Mr. Ippolito follows:]

968

969 *****COMMITTEE INSERT*****

970

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971 *Mr. Guthrie. The gentleman yields back.

972 Like I said, there is a vote on the floor. There are
973 two votes. And so we are going to recess the committee. And
974 as soon as the second vote is cast, I am going to come
975 straight back. So -- and then I will be the first one
976 recognized. So people, plan to get back accordingly. I
977 appreciate it.

978 The committee will be in recess.

979 [Recess.]

980 *Mr. Guthrie. The committee will come back to order.

981 It is now time for members' questions, and the chair
982 will recognize himself for the purpose of -- five minutes for
983 the purpose of asking questions.

984 So, Ms. Bartlett, I know that you were in the Montana
985 health care policy, and so my question is, what I -- we want
986 individuals out shopping for their health care. We want
987 individuals to have access to that, and shop for their health
988 care.

989 But I think what is going to drive the system more -- I
990 mean, it would be difficult if I was in your situation in
991 Montana, and calling, trying to make a -- negotiate with
992 hospitals, whatever. But when you have 21,000 covered lives

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993 -- I think that is what you had -- it is more bargaining
994 power, I would say, for you to move forward. And I think
995 getting our big employer groups involved in this would be
996 important to really -- to make this work the way that we
997 think it should work.

998 And so my questions were, what did you find -- where did
999 you find the most excess spending in Montana?

1000 And then what were a couple of the biggest drivers in
1001 spending?

1002 And as you spent less, did your employees have less
1003 care, or did you spend less and they still had quality care?
1004 Because we all want to make sure we have quality, as well.

1005 So I would like to ask you that: What were the big
1006 costs; What were the big drivers of your costs; and, As you
1007 spent less, did they have less care?

1008 *Mr. Bartlett. Well, thank you, Chairman Guthrie.

1009 Our biggest spend was in hospitals. And being an
1010 accountant, and getting my data, I analyzed it, and 43
1011 percent of our plan spend were in the Montana hospitals. So
1012 I knew I had to hit that first.

1013 And we didn't have price transparency. I would argue we
1014 still don't have it now, totally. But what I did was run my

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1015 claims through an independent Medicare repricer to see what I
1016 was paying at different hospitals as a multiple of Medicare.
1017 And I found the highest was 611 percent. And I found a range
1018 that two of the hospitals were at that had high quality. And
1019 to me, they became the efficient hospitals, and I definitely
1020 negotiated to get them in the range. So we did separate
1021 contracts with each hospital to negotiate to get in the
1022 range.

1023 I also implemented Health Care Blue Book, which would
1024 show prices as red, yellow, green; and quality as red,
1025 yellow, green, so that employees could shop right now.

1026 I do believe that at that point employees were looking
1027 for a full bit of information to make decisions, but I also
1028 feel, as an employer, I was a fiduciary. I had to make sure
1029 only reasonable costs were spent, and I was also a steward of
1030 taxpayer dollars. So I had to make sure everything was
1031 transparent. I knew the Medicare rate, and I could verify
1032 whether or not they were [sic].

1033 Now, you raise a really good question about the size of
1034 employer. I had a total of 31,000 lives on the plan.

1035 *Mr. Guthrie. Oh, 31,000. I thought it was 21.

1036 *Mr. Bartlett. And yes, that did give me bargaining

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1037 power. I have worked with employer forums, employer groups
1038 that bring together employee plans to do that. They still
1039 are struggling to get their data from their carrier, and they
1040 also come up against a wall with the carriers and with the
1041 consultants, large brokerage firms, any brokerage firm who
1042 has a vested interest to keep them where they are because of
1043 commissions.

1044 So transparency of the whole chain of middlemen and
1045 payers, I broke a lot of that out. I fired Aon, I did my own
1046 data analysis, and I fired our TPA, I fired our PBM, and
1047 contracted differently.

1048 *Mr. Guthrie. Well, so I guess my question -- you know,
1049 I used to work in the automotive supply business. And I will
1050 tell you, if I had a 611 percent markup on a product that I
1051 was selling them, the CEO of said automotive company would
1052 have fired the buyer buying from me moving forward.

1053 But the question is just how you know the price. So we
1054 want to get into transparency, where people know the price
1055 they are shopping for. I don't know if it is too high, too
1056 low, or whatever, but the market can determine that if people
1057 know what the price is.

1058 And so, as we develop transparency, what do you think

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1059 are the one or two things that absolutely are musts for us to
1060 make sure that you have access to?

1061 Because you said you went to a lot of effort, and lot of
1062 people aren't going to have that kind of buying power. So
1063 what is an absolute must for you to know what the
1064 marketing --

1065 *Mr. Bartlett. I think two things you need. In my
1066 world it was -- hospital prices was the big thing, although I
1067 did save 23 percent on pharmacy. But you needed to make sure
1068 you have the price. And we are starting to see that in a few
1069 of the hospital price transparency files that are complete.
1070 I can see the prices by every plan, and I can see the cash
1071 price. And I have been surprised.

1072 And STAT published an article showing that 55 percent of
1073 the charges are -- cash price are lower than the insurance-
1074 negotiated rate.

1075 *Mr. Guthrie. Well, thank you. I am sorry I am out of
1076 time. I had some more questions. I had some for Mr. Severn,
1077 and I will submit those for the record.

1078 [The information follows:]

1079

1080 *****COMMITTEE INSERT*****

1081

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1082 *Mr. Guthrie. The chair now yields back to himself, and
1083 will recognize the gentlelady from California, my friend, Ms.
1084 Eshoo, for five minutes for questions.

1085 *Ms. Eshoo. Thank you, Mr. Chairman, for holding this
1086 hearing.

1087 And to each of the witnesses, I think you all are
1088 terrific. You are highly instructive, given your experience,
1089 where you come from, what you do.

1090 This is about transparency and, like, who can be against
1091 transparency, right? Except there are some people that are.
1092 So this is an important hearing.

1093 I have to say, though, that I am somewhat skeptical that
1094 patients pick hospitals based on price. I think we go to the
1095 hospital that our insurance network covers. Because people
1096 that -- their out-of-pocket costs are what are foremost in
1097 their mind. I think that insurers need to negotiate prices
1098 to lower hospital costs. And in some areas, you know, there
1099 are health systems that have been bought up -- that have
1100 bought up every practice in town, and they can demand
1101 insurers pay whatever price they set.

1102 So I think that in this whole examination, Mr. Chairman,
1103 we need to bring the insurers in here and the PBMs. We

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1104 really want to get at hidden costs and how they operate, and
1105 then how we should operate based on how they operate. I
1106 think that that would be an important examination for us.
1107 Great.

1108 To Dr. Ippolito, it is nice to see you again. Thanks
1109 for coming back to the committee. Civica Rx is, as you know,
1110 it is a non-profit drug company. They announced in August
1111 that it would offer an important generic drug to treat
1112 prostate cancer for \$160 a month. This is about \$3,000 a
1113 month less than the average cost for someone on a medicare
1114 Part D plan. But many health plans are having trouble
1115 getting this lower cost to their members because of
1116 obstruction by PBMs.

1117 So I think there is an evident answer to my question.
1118 Why do you think PBMs -- what do you think they have to gain
1119 by keeping their costs so high for Medicare beneficiaries?

1120 *Dr. Ippolito. Well, I mean, PBMs are certainly at the
1121 -- they have long been blamed for the phenomenon of very
1122 high-list prices for many brand drugs. And particularly in
1123 Medicare Part D --

1124 *Ms. Eshoo. Right.

1125 *Dr. Ippolito. -- that can really --

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1126 *Ms. Eshoo. But why do you think they are doing it?

1127 *Dr. Ippolito. It is because they get paid on the
1128 rebates, the differential --

1129 *Ms. Eshoo. It is all about money.

1130 *Dr. Ippolito. -- between the list and the net price.

1131 *Ms. Eshoo. Right, it is all about money.

1132 What would you suggest to us that we do to get at how
1133 PBMs manipulate costs this way? That is a -- I mean, this is
1134 a stunning difference right here.

1135 *Dr. Ippolito. Yes, I --

1136 *Ms. Eshoo. You know, \$160 a month versus over 3,000
1137 and over.

1138 *Dr. Ippolito. Yes, it is an enormous difference. And
1139 I think the central point, the big difference between list
1140 and net prices in the drug market represents one of the most
1141 dysfunctional parts of health care, at least in its current
1142 form. So anything you can do to try and align lists and net
1143 prices in the drug market aligns -- it doesn't just lower the
1144 out-of-pocket for the senior taking that drug. What it does
1145 is it aligns the incentive. Suddenly, the insurer has the
1146 same incentive to negotiate for the same low net price that
1147 the consumer gets at the out-of-pocket -- out of pocket.

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1148 Right?

1149 So I think, in terms of conceptual approach, that is the
1150 key: aligning the list and the net price in the drug market.

1151 *Ms. Eshoo. Thank you.

1152 To Ms. Tripoli, welcome back. I know Families USA has
1153 testified at our subcommittee many, many times to the
1154 betterment of the hearings and what we do.

1155 Sutter Health has -- is really dominant in my
1156 congressional district, and they have a new CEO that came in
1157 and met with me maybe a few weeks ago, three weeks ago,
1158 something like that, very recently. And before he even asked
1159 me what I had on my mind, I told him. And at the top of my
1160 list was that they were turning away new patients with
1161 traditional Medicare, but accepting patients who have
1162 Medicare Advantage and private insurance.

1163 Obviously, I don't support that. I don't support that
1164 practice. And these complaints have come from my
1165 constituents. When I asked him about it, he said that as
1166 they moved to hire more doctors, that that would -- that
1167 policy would not remain in place. But when we circled back
1168 with them, they had changed their mind about it. Not a good
1169 policy.

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1170 Is this -- in your view or your understanding, is this a
1171 common practice of health systems nationwide?

1172 *Ms. Tripoli. Thank you for the question, and I would
1173 agree that is -- it is outrageous. I think it is just
1174 another example of how broken the markets have become, where
1175 we have large systems like Sutter with dominant power, and
1176 they are able to make all kinds of decisions about prices,
1177 turning away patients because of the types of rates that they
1178 are getting. So it is completely, completely unacceptable, I
1179 would agree.

1180 *Ms. Eshoo. But what it is is that the privately-
1181 insured are favored over the publicly insured. So how would
1182 you address that? What would you recommend this committee on
1183 a bipartisan basis to do?

1184 *Mr. Guthrie. You have got to sum up there, when --

1185 *Ms. Eshoo. Mm-hmm.

1186 *Ms. Tripoli. I think it is the very solutions that we
1187 are here --

1188 *Ms. Eshoo. Oh, it is way over.

1189 *Ms. Tripoli. -- to talk about today.

1190 *Ms. Eshoo. You can respond in writing to me in length.

1191 [The information follows:]

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1192

1193 *****COMMITTEE INSERT*****

1194

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1195 *Mr. Guthrie. Okay.

1196 *Ms. Eshoo. Thank you.

1197 Thank you, Mr. Chairman.

1198 *Mr. Guthrie. Yes, we want to hear your response.

1199 *Ms. Tripoli. Thank you for the question.

1200 *Ms. Eshoo. Yes, we need the response.

1201 *Mr. Guthrie. So the chair now recognizes Chair Rodgers
1202 for five minutes for questions.

1203 *The Chair. Thank you, Mr. Chairman. I have long said
1204 that price transparency is foundational to restoring the
1205 doctor-patient relationship. And as I mentioned in my
1206 opening statement, we have studies that show billions in
1207 savings for the health care system.

1208 I wanted to start by asking each one of you if you
1209 agree, yes or no, that robust price transparency will empower
1210 patients and help with the downward pressure on prices.

1211 I will start --

1212 *Mr. Severn. Yes. Yes.

1213 *The Chair. I will just go across.

1214 *Mr. Severn. I will start real quick. I mean, there is
1215 a reason I dropped everything and started a business with a
1216 bunch of great people to work on this. It is a really big

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1217 event that all these prices are now public.

1218 In the first effort over these past two years,
1219 especially for innovators that jumped in, is get all the data
1220 and create market forces. I am not an economist, but --

1221 *The Chair. Okay, thank you.

1222 *Mr. Severn. -- before --

1223 *The Chair. I want to keep this going.

1224 *Mr. Severn. Yes, oh, yes.

1225 *The Chair. Okay, Mr. Forge, yes.

1226 Thank you.

1227 *Mr. Forge. Yes, absolutely.

1228 *The Chair. Thank you.

1229 *Mr. Forge. Yes.

1230 *Mr. Bartlett. Yes, absolutely, too.

1231 *The Chair. Thank you.

1232 *Ms. Tripoli. Yes.

1233 *The Chair. Great.

1234 *Dr. Ippolito. Yes.

1235 *The Chair. Great. We are unified.

1236 So coming back to Mr. Forge, I am just personally very
1237 proud of the work that you have done at Pullman Memorial
1238 Hospital, a critical access hospital in eastern Washington,

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1239 leading the charge on price transparency. And it is clear
1240 that you also believe that you are doing right by your
1241 patients. Hospitals around the nation should look to Pullman
1242 as an example.

1243 So do you believe that your experience is one that can
1244 be scaled and replicated nationwide?

1245 *Mr. Forge. Well, I think, you know, first of all, I
1246 think transparency is always good. You know, we are all
1247 really smart people, and we can solve problems. If they are
1248 under the table, we are going to have a difficult time doing
1249 that. So I think, first and foremost, getting these
1250 challenges on the -- you know, pricing and these things -- on
1251 the table is how we are going to solve them.

1252 I think it is a big challenge as you are looking across
1253 the country. We are going to have to prioritize it as a key
1254 strategy, because there are so many priorities in health
1255 care.

1256 So absolutely, I think it can be scaled.

1257 *The Chair. Thank you. Would you speak to
1258 recommendations that you have for improving hospital
1259 transparency experience, while making sure that the data is
1260 available to patients and employers?

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1261 *Mr. Forge. Well, I think making -- I think data is
1262 going to be the key to it. I think right now we are having
1263 to fight to get access to data. But once we do have access
1264 to data, and we are sitting down with our partners like we
1265 are doing with the business community in Pullman, we are able
1266 to come up with solutions that make our communities a great
1267 place to receive care, a great place to live, and a great
1268 place to conduct business.

1269 *The Chair. Great. Thanks again for being here.

1270 *Mr. Forge. Thanks for having me.

1271 *The Chair. Mr. Severn, I -- you know, so we all agree
1272 on -- that price transparency is important.

1273 There has been a lot of issues with the hospital
1274 requirements. And unlike Pullman, not all the hospitals are
1275 in compliance with the CMS standards. And, you know, we need
1276 to have data quality completeness and user friendliness.

1277 So I wanted to ask, Turquoise helps hospitals come into
1278 compliance with the Federal regulations. If we increase
1279 hospital standards for data quality and completeness, do you
1280 have advice on the biggest challenges hospitals face?

1281 And are there ways that we can help mitigate those
1282 challenges, while increasing the quality of the data and

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1283 compliance?

1284 *Mr. Severn. Yes, there was -- it is a great question.
1285 There was a big initial setup of publishing this data for
1286 hospitals in Pullman and a lot of others, and they had to
1287 guess on a format, because there was no standard format.
1288 With the payer rule, there was a prescribed format: the
1289 table looks like this, the columns are named this. And
1290 hospitals would have appreciated that and, you know,
1291 innovators and folks using the data would have appreciated
1292 that.

1293 And so, you know, we now have a suggested standard that
1294 came out, and I would suggest making that enforced. And I
1295 think that also helps hospitals know, if we follow this
1296 standard, we are in compliance, we are not guessing, and we
1297 don't have a question mark when CMS comes and looks at our
1298 file.

1299 *The Chair. And I would also like you to speak to how
1300 you believe this is going to improve patient care. So
1301 increased compliance, better data, how is that going to
1302 bolster the patient-facing transparency, and ultimately
1303 directly helping patients?

1304 *Mr. Severn. Yes, there was a great point earlier about

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1305 will patients shop for care. And, you know, I hope they do,
1306 we are banking on it.

1307 But, you know, when my primary care doctor says, "Hey,
1308 you need an MRI," and there are four health systems in San
1309 Diego, I want those prices in front of my primary care to
1310 say, "Hey, you could go to any of these four. You could save
1311 \$1,000 if you go to Sharp instead of UCSD." And so, by
1312 making a standard, you speed up that data reaching the EHR in
1313 front of the doctor, so that they have that data in front of
1314 them.

1315 *The Chair. Well, again, it is just -- thank you all
1316 for being here. I really appreciate your input on this
1317 important issue. And we are -- we have more work to do.

1318 Thank you, I yield back.

1319 *Mr. Guthrie. I thank the gentlelady for yielding back,
1320 the chair for yielding back. The gentleman from California,
1321 Mr. Cardenas, is recognized for five minutes for questions.

1322 *Mr. Cardenas. Thank you, Chair Guthrie and Ranking
1323 Member Eshoo for holding this hearing, and thank you to our
1324 witnesses for being here to give us your expertise and your
1325 opinions.

1326 Americans are getting crushed by skyrocketing health

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1327 care costs. Medical debt is weighing down far too many
1328 people, preventing them from spending on basic necessities,
1329 and causing deeper financial pain beyond their health care.
1330 It is shameful that an individual's health can completely
1331 derail them financially. And what is worse, in most cases
1332 there is no information about how to make the best decision
1333 about their care.

1334 I am glad to see new rules being instituted to increase
1335 transparency about cost and coverage and in hospitals and
1336 health care settings. But there is still much to be done to
1337 make sure these rules are implemented in a way that is usable
1338 and easy to understand.

1339 I apologize, I am having a hard time reading my notes
1340 because I have allergies. And I was talking to one of my
1341 doctor colleagues, and he goes, "Let's go walk outside. It
1342 is a beautiful day," right? I forgot that I am probably
1343 going to get hit with my allergies. By the time I got to
1344 this building, I can barely see, and my eyes are watering.
1345 And I was walking with a doctor. My point is he couldn't
1346 help me in the moment.

1347 So access is real and different for every person. And
1348 in America, it appears, in my opinion, in districts like

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1349 mine, which are a little bit lower income than average,
1350 access and how we communicate with people really can make the
1351 difference as to whether or not they are going to get the
1352 care that they deserve and need, even though they might have
1353 insurance, even though they might have coverage. How to
1354 access that coverage is a real issue.

1355 So, Dr. Ippolito, thank you for providing your remarks
1356 today, and I hope I said your name right. That is the way I
1357 used to call my uncle. His first name was Hipolito. You are
1358 the second person in my life I have met with the same name.

1359 Part of having real transparency is ensuring that the
1360 information is accessible and understandable to everyone. To
1361 your knowledge, what efforts are being made to ensure that
1362 cost disclosures and comprehensible and easy, accessible --
1363 that are comprehensible, and easy, accessible for all,
1364 including for those with limited health literacy or reduced
1365 access to digital platforms?

1366 *Dr. Ippolito. Well, I think the answer to that is
1367 there is sort of twofold. The first is that making sure that
1368 the submitted forms come in some type of reasonable format
1369 that includes both the raw data that is submitted to places
1370 like Turquoise that they use, and the stuff that is put in

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1371 the user-friendly format. But the second piece of this is
1372 places like Turquoise.

1373 I mean, this is how markets work. Sometimes information
1374 is put out, and it is complicated. But Consumer Reports
1375 exists. You don't need to know everything about a car and
1376 everything about an engine to understand which one is better
1377 and which one is worse. And so there really is a role for
1378 places just like Turquoise, actually.

1379 *Mr. Cardenas. Thank you.

1380 In districts like mine, Spanish is the primary language
1381 for many, many families. And to your knowledge, what efforts
1382 are being made to ensure that non-English speakers can still
1383 have the same tools at their disposal to make informed
1384 decisions?

1385 *Dr. Ippolito. You know, I am not sure about the answer
1386 to that question right now. I would have to look it up
1387 after.

1388 *Mr. Cardenas. Okay, thank you very much. Does anybody
1389 have an answer to that question?

1390 Please.

1391 *Ms. Tripoli. I think on the price transparency
1392 requirements in particular, my understanding is there is not

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1393 a requirement for the information to be in any other language
1394 other than English.

1395 *Mr. Cardenas. Okay. Well, thank you for that. I
1396 think that in this very diverse country, we should make an
1397 effort to at least make sure that it is accessible to people,
1398 and that if there is language barriers, we have the
1399 technology and the ability to make it more accessible, which,
1400 at the end of the day, means better outcomes for individuals,
1401 for people. So thank you for that answer.

1402 I also want to acknowledge the impact of the cost of
1403 medications on American families, as well. I am thrilled
1404 that the Inflation Reduction Act was signed into law, and
1405 with it the many provisions to lower drug costs. But there
1406 are still several aspects of the drug pricing pipeline that
1407 are unclear, at best. As we turn our attention more to the
1408 role of Pharmacy Benefit Managers, or PBMs, as they are
1409 called, in the cost of drugs, I am left wondering why there
1410 is so little transparency in this space.

1411 Dr. Ippolito, how might greater public transparency
1412 around rebates and who they go to impact costs? Can you
1413 discuss some of the benefits that we could expect?

1414 *Dr. Ippolito. Yes. PBMs are extraordinarily -- have

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1415 extraordinarily complicated contractual relationships. And
1416 when you say PBMs, I would include things like PBM
1417 aggregators that are at a whole different level, but
1418 affiliated with those entities, as well.

1419 The problem is it makes it extremely difficult if you
1420 are a plan sponsor, if you are an employer, to evaluate that
1421 contract and compare two PBMs to each other if the contracts
1422 are very complicated, there is 20 different fees, and you may
1423 or may not even be getting all the rebates passed through to
1424 you.

1425 So the point about simplifying that information, making
1426 it clear to the person purchasing the plan how much this
1427 costs and what exactly I am getting suddenly makes it much,
1428 much easier to compare one PBM versus the other.

1429 *Mr. Cardenas. Thank you very much.

1430 With that, I will yield back the balance of my time.

1431 *Mr. Guthrie. I thank the gentleman for yielding back.
1432 The chair now recognizes Dr. Burgess for five minutes for the
1433 purpose of asking questions.

1434 *Mr. Burgess. I thank the chairman. Great panel today.
1435 I am glad we are doing it.

1436 Transparency is something that is -- a lot of us talk

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1437 about. It has been very, very difficult to achieve. I would
1438 be remiss if I did not acknowledge the signing of the
1439 executive order in June of 2019. I was down at the White
1440 House when that happened, and I could not believe the people
1441 in the audience that day, and how genuinely excited they were
1442 that someone at some level had finally elevated this to the
1443 point where something was actually going to get done.

1444 I -- you know, as a member of the House, and article 1
1445 in the Constitution, I don't think executive orders are the
1446 way to go, I think we should do it legislatively. But we had
1447 not been able to do it legislatively. So the President did
1448 it with an executive order and, to my surprise, it did not
1449 disappear two-and-a-half years ago, when the presidency
1450 changed.

1451 Well, Mr. Chairman, I would like to ask -- it is a short
1452 document, but it is a phenomenal document, so I would ask
1453 unanimous consent to introduce into the record President
1454 Trump's executive order on price transparency.

1455 *Mr. Guthrie. Any objection?

1456 Seeing none, so ordered.

1457 [The information follows:]

1458

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1459 *****COMMITTEE INSERT*****

1460

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1461 *Mr. Burgess. So, Dr. Ippolito, let me ask you. And
1462 one of the things I have worked on for a number of years -- I
1463 never understood why in the Affordable Care Act they carved
1464 out and said physician-owned practices or physician-owned
1465 hospitals could not expand after the passage of the
1466 Affordable Care Act.

1467 So I have a bill with Henry Cuellar of Laredo. It is a
1468 bipartisan bill to repeal the ban on physician-owned
1469 hospitals. Personal experience myself, owning an ambulatory
1470 surgery center; my dad, who was a general surgeon, actually
1471 had a physician-owned hospital when he was in practice -- I
1472 think doctors understand what it takes to make a hospital
1473 run, and they want the best facility for their patient. They
1474 want their patients to go to a facility that meets their
1475 needs, and is obviously of top notch in quality.

1476 I have worked with a hospital in McAllen, Texas, Doctors
1477 Hospital Renaissance, for many years on these policies. They
1478 operate on the Texas-Mexico border, a 530-bed general acute
1479 physician-owned hospital. During the pandemic, Doctors
1480 Hospital Renaissance converted its rehabilitation hospital --
1481 rehabilitation unit into a 102-bed COVID hospital in a matter
1482 of 10 days. They had to get a waiver from CMS to do that,

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1483 because they weren't allowed to expand as a physician-owned
1484 hospital. But a phenomenal service they provided in a part
1485 of the world that really wasn't receiving much in the way of
1486 services.

1487 And then, in addition to all of that, prior to COVID
1488 they received an accreditation for and opened several medical
1489 residency programs in primary care to bolster the physician
1490 workforce in what is a very under-served area of our state.
1491 So I would just like to hear your thoughts on the value of
1492 physician-owned hospitals. If we are going to combat
1493 consolidation in the health care space, physician-owned
1494 hospitals, do they play a role in this?

1495 *Dr. Ippolito. Yes. I mean, I think one of the lessons
1496 over the last, say, 20 or 30 years is that we ought to take
1497 any competition where we can get it in health care markets.
1498 And, you know, the bar ought to be very high for impeding
1499 entry of new competitors. And so, yes, there is some concern
1500 about, you know, potential cream-skimming with physician-
1501 owned hospitals. But to be completely honest, I don't really
1502 know that it is more acute in those settings than it is in,
1503 say, an environment where an insurer is vertically integrated
1504 with physicians. So that is a long way of saying --

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1505 *Mr. Burgess. Yes.

1506 *Dr. Ippolito. -- it is a reasonable addition.

1507 *Mr. Burgess. I would refer you to an article in Health
1508 Affairs of March of 2007 that I wrote that actually refuted
1509 that concept. Brilliant article.

1510 [Laughter.]

1511 *Mr. Burgess. So let me ask you this. Is there
1512 anything that -- else we can be doing to support the smaller
1513 and independent practice of medicine?

1514 *Dr. Ippolito. Yes, I mean, there is a number of
1515 things. I guess there is two buckets. One is getting rid of
1516 barriers to entry for new competitors. So whether that is
1517 certificate of need laws in some states -- I don't think
1518 Texas has one --

1519 *Mr. Burgess. Not any more.

1520 *Dr. Ippolito. -- but I think a number of other states
1521 have them still. Whether it is scope of practice, trying to
1522 make sure that people can actually practice up until their
1523 training. And on the other end, you have got to think about
1524 other policies that really do make it difficult for physician
1525 practices to compete with hospitals. Getting paid much less
1526 to, for example, administer a drug compared to a hospital-

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1527 based --

1528 *Mr. Burgess. Right.

1529 *Dr. Ippolito. -- facility suddenly makes it very
1530 difficult for that kind of facility to --

1531 *Mr. Burgess. So site neutrality is something this
1532 committee should focus on.

1533 Let me just ask you one last question. Mark Cuban came
1534 into our Doctors Caucus a few weeks ago and talked about his
1535 company, Cost Plus Drugs. They offer generic drugs at a
1536 discount, transparent price by removing PBMs altogether. Do
1537 you see a future for that type of activity?

1538 You talked about a line list of net prices. It seems
1539 like that is what is being accomplished there.

1540 *Dr. Ippolito. Yes, at least for some drugs it seems
1541 like there is a reasonable future for that kind of
1542 arrangement.

1543 It is going to be challenging in the big-name brand drug
1544 market to do that. But on the plus side, it is another sort
1545 of effort to chip away at the current standard of very high
1546 list prices and low net prices. We have seen that in other
1547 places. We have seen insulin makers lower list prices. We
1548 have seen by biosimilar makers that are competing with Humira

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1549 offer products at lower list price versions. And so I think
1550 the totality of evidence suggests there is at least an effort
1551 to move in that direction.

1552 So that is a reasonable goal, and I think that is one
1553 way to do it.

1554 *Mr. Burgess. Thank you, Mr. Chairman. I will yield
1555 back.

1556 *Mr. Guthrie. I thank the gentleman for yielding back.
1557 The chair now recognizes Dr. Ruiz for five minutes for the
1558 purpose of asking questions.

1559 *Mr. Ruiz. Thank you all for being here today.

1560 High health care costs continue to be a challenge for
1561 American families. About half of Americans have reported
1562 difficulty affording health care. Time and time again, my
1563 constituents tell me they ration or forgo medication or care
1564 because of the cost. In the emergency department, the first
1565 question I would get was, "Am I going to be okay?" And the
1566 second question was, "How much is this going to cost? Am I
1567 going to be able to afford it?"

1568 So even in non-emergency health care settings, patients
1569 cannot see prices in advance, and are forced to wait until
1570 after they receive medical care and get the bill to fully

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1571 understand how much they owe. Ms. Tripoli, can you discuss
1572 some of the challenges patients face in navigating the health
1573 system, and how increasing transparency can help patients
1574 achieve savings?

1575 *Ms. Tripoli. Absolutely. Thank you for the question.
1576 I think there are two.

1577 The big purpose of price transparency is that we have a
1578 system where we actually don't know what the prices are until
1579 we get a service and we get a bill. Price transparency helps
1580 to crack that wide open. The most important pricing
1581 information that we need in price transparency is the
1582 negotiated rate. That is the rate that is being negotiated
1583 behind closed doors between dominant health systems,
1584 hospitals, and plans, and then buried in proprietary
1585 contracts with no insight or oversight from the public.

1586 Pulling out that information gives patients the ability
1587 to say, "I want to get my MRI for \$80 at this facility, and
1588 not for \$3,000 at the one half mile down the road.'" It has
1589 direct ability for consumers to be able to shop, and also for
1590 policy-makers to be able to intervene where prices have
1591 gotten too out of control.

1592 *Mr. Ruiz. Thank you. You know, and I agree, patients

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1593 deserve greater transparency in the prices they pay for
1594 health care. But right now, despite the transparency rules
1595 that went into effect in January 2021, it is still difficult
1596 for consumers to access pricing.

1597 So, Ms. Tripoli, in your testimony you discussed how
1598 some hospitals are failing to fully comply with the hospital
1599 price transparency final rule. Can you briefly discuss how
1600 hospitals' failure to fully comply with the provisions of the
1601 final rule is making it difficult for consumers to access
1602 critical information on pricing?

1603 *Ms. Tripoli. Absolutely. I think that it is just
1604 another example of the gaming of keeping pricing -- prices
1605 hidden, how broken the markets are, that this pricing
1606 information is incredibly valuable for hospitals to keep
1607 hidden so they can increase prices year after year with no
1608 insight or oversight from the public.

1609 So I think being able to pull down the pricing
1610 information is critical. We are seeing hospitals doing
1611 everything from not posting any pricing information to
1612 posting a price as a percentage of Medicare, for example, 120
1613 percent of Medicare, which is meaningless for most consumers.
1614 They are publishing information in various formats that are

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1615 not usable or machine readable. They are using a lot of
1616 "N/As'" as examples, as well.

1617 *Mr. Ruiz. Yes, so what are some ways Congress can
1618 further strengthen the final rule?

1619 *Ms. Tripoli. Congress absolutely should be
1620 strengthening and codifying, increasing -- including, as we
1621 have heard some of the testimony already today about creating
1622 more standards around the format, outright prohibiting
1623 hospitals from being able to price -- post anything other
1624 than a dollar and cents amount. The actual price is what we
1625 need.

1626 More streamlining around the names of services, so we
1627 can actually compare and understand what the services are
1628 across hospitals.

1629 And I would also say that increasing the fine for
1630 hospitals that don't comply. The \$2 million max fine is not
1631 sufficient to incentivize most hospitals to comply.

1632 *Mr. Ruiz. I would also add the out-of-pocket costs for
1633 patients, as well, given the different health insurances that
1634 are out there.

1635 I continue to be concerned with reports of low hospital
1636 compliance, and I believe Congress needs to further

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1637 strengthen the regulation. I believe we also need to couple
1638 transparency with policies that will further expand coverage
1639 and lower health care costs.

1640 So, Ms. Tripoli, can you discuss how the subsidy
1641 expansions included in the Inflation Reduction Act are
1642 helping lower costs for families?

1643 *Ms. Tripoli. Absolutely. I mean, the bottom line is
1644 that our families are facing a health care affordability
1645 crisis. The extensions of the subsidies that were passed
1646 through the IRA were critical to be able to support families
1647 in a moment when 100 million people are facing medical debt
1648 because they can't actually afford the cost of care. So we
1649 absolutely should be extending those subsidies to continue to
1650 support families.

1651 And we also have to address the root problem of what is
1652 driving our affordability crisis. It is prices, it is
1653 predominantly driven by prices by hospitals due to unchecked
1654 consolidation from the last several decades. And so it is
1655 really -- it is critical that we are -- it is both/and. We
1656 have to also look at the root causes to address the
1657 affordability crisis.

1658 *Mr. Ruiz. Well, thanks to the subsidy expansion in the

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1659 Inflation Reduction Act, millions of families have seen the
1660 cost of their monthly insurance premiums go down, and the
1661 average family is saving \$2,400 in premiums a year. More
1662 than 40 million Americans are enrolled in the health coverage
1663 through the Affordable Care Act, the highest total on record.
1664 It is imperative that we make permanent the enhanced premium
1665 tax credits.

1666 So I thank you, and I yield back my time.

1667 *Mr. Guthrie. The gentleman yields back. The chair now
1668 recognizes Mr. Griffith for five minutes for questions.

1669 *Mr. Griffith. Thank you, Mr. Chairman.

1670 Mr. Severn and Mr. Forge, we have been discussing the
1671 Hospital Price Transparency Rule, which obligates the
1672 hospitals, as you have been testifying about, to post the
1673 "discounted cash price" for services to their website. But
1674 it seems like some cash prices are not available at specific
1675 hospitals.

1676 Are there any barriers in place prohibiting hospitals
1677 from complying and posting these cash prices?

1678 *Mr. Forge. I mean, I think there is a lot of
1679 challenges that is associated with posting cash prices.
1680 Fundamentally, they are in there. They are -- we are talking

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1681 about lists of thousands. I know that we are looking at top
1682 300s, but there is a lot in there. We have mentioned the
1683 negotiated prices, you know, that we are talking about.

1684 I think the part that we haven't talked enough about is
1685 transparency around payer strategies. You know, a lot of
1686 times in health care you are talking -- in hospitals it is a
1687 24-hour business, you know, that we are providing care. And,
1688 you know, you are looking at, potentially, three service
1689 lines that have a profit margin that helps support, you know,
1690 the other ones.

1691 I think that, you know, sometimes hospitals have a, you
1692 know, you know, have a difficulty, you know, sharing some of
1693 that. It is complicated, and it is difficult to manage. And
1694 so that is where we are with that.

1695 *Mr. Griffith. And do you agree with that, Mr. Severn?

1696 *Mr. Severn. Yes, cash prices are interesting for
1697 hospitals, because when this law came out you had 6,000
1698 hospitals -- some of them didn't have a cash pricing policy.
1699 Some did, some didn't. And this law forced them to think
1700 about cash prices maybe for the first time formally.

1701 And when we think about competition, if you have
1702 options, and you are uninsured or you have a high deductible

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1703 and you want to cash pricing option, Pullman or a hospital
1704 can say, "Hey, we have a clear menu of cash prices, come on
1705 in.'" And to me, that is competition.

1706 And so, if there is a hospital that hasn't come up with
1707 a clear cash pricing strategy, or is late to the game, that
1708 is just market competition. And we -- you know, we would
1709 hope to display sort of cash pricing certainty on the
1710 Turquoise website to reward forward-thinking hospitals doing
1711 that.

1712 *Mr. Griffith. And let me continue, Mr. Severn. How
1713 can HHS strengthen the price transparency rules and improve
1714 compliance so that consumers and tech developers can access
1715 all prices systemwide, and more meaningfully shop for the
1716 best care?

1717 *Mr. Severn. Is this a question about the hospital
1718 rule, or payer rule, or both combined?

1719 *Mr. Griffith. Let's go with both.

1720 *Mr. Severn. Okay. So on the hospital rule, you know,
1721 we have had two-and-a-half years with this. It is enforcing
1722 the standards. So adopting the standard as required, and
1723 enforcing it.

1724 On the payer rule, you know, because it is all items and

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1725 services for all providers, the data is just so much bigger.
1726 You know, I wish we had a scale replica of the comparison in
1727 size. And for that it is more course correction. There is a
1728 good process that CMS has going technically for technical
1729 specifications with the payer rule. I would say continue
1730 that process, continue iterating. It comes down to minor
1731 course corrections, adding a few fields, renaming a few
1732 fields, being more specific. And we will see more
1733 proliferation of these rates on the payer side.

1734 *Mr. Griffith. Well, and having these rates out there
1735 is helpful.

1736 I recently met with a company that works in Ohio:
1737 Sidecar. I think they have actually worked with you some at
1738 Turquoise. And what they do is they figure out -- based on
1739 the region that is set up by the ACA, they figure out what
1740 the average cost is for various procedures, and they cover
1741 you. They don't go through middlemen. They just say, "We
1742 are going to give you the money for the average cost. If you
1743 spend more, that is your choice. You can spend more, but it
1744 is out of your pocket. If you spend less, you can save that
1745 savings for future medical care.'" Or you can click a box
1746 that says, "Send me the check.'" And I think that is an

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1747 interesting, disruptor concept. We will see how it goes as
1748 it goes forward.

1749 Last week, ProPublica published a report that found
1750 Cigna, which covers or administers health care for 18 million
1751 people, built a system to instantly reject claims for not
1752 being medically necessary without its doctors even opening or
1753 looking at the patient's file to make them go through extra
1754 steps.

1755 Mr. Forge, based on your experience as a hospital CEO,
1756 what impact does this type of a system do when it
1757 automatically rejects medical claims? What does it do to the
1758 patients?

1759 And I have got about 39 seconds.

1760 *Mr. Forge. Sure. Well, I talked about it earlier in
1761 terms of distraction. You know, we have to train and get our
1762 people ready in denials management, you know, making denials
1763 management a priority. And so they are working hard, you
1764 know, to do that. That keeps us away from strategies to
1765 help, you know, support our patients, you know, up to the
1766 right speed.

1767 So, you know, we have a lot of distractions out there --
1768 those are one of them -- that is preventing us from helping

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1769 our patients.

1770 *Mr. Griffith. And in the last couple of seconds that I
1771 have I would just say that is what makes Sidecar -- and I am
1772 not fully advocating it, I am just saying it makes it kind of
1773 interesting, because they get rid of all those middlemen and
1774 you, the consumer, get to help drive what is going to happen.
1775 And you can either spend more on a doctor if you particularly
1776 want that doctor, or find somebody who has a lower price or a
1777 hospital that has a lower price. And I think putting the
1778 consumers in charge -- I understand there are some who may
1779 never use that, but there is a lot of us out there that would
1780 start doing it, and that creates the competition Mr. Severn
1781 has been talking about.

1782 My time is up, I yield back.

1783 *Mr. Guthrie. The gentleman yields back. The chair now
1784 recognizes Ms. Blunt Rochester for five minutes for
1785 questions.

1786 *Ms. Blunt Rochester. Thank you, Mr. Chairman, for the
1787 recognition, and thank you to our witnesses for your
1788 testimonies. I am grateful that we are having this hearing
1789 today that is focused on how the lack of price transparency
1790 is making health care unaffordable for countless Americans.

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1791 The Federal Government has recently made strides toward
1792 increasing transparency in the commercial health care market
1793 through two important Federal rules. But it is clear that
1794 more must be done to help Americans struggling with the
1795 crushing weight of health care costs.

1796 Ms. Tripoli, in your testimony you note that almost half
1797 of Americans have reported having to forego medical care due
1798 to cost. Almost a third of Americans indicate that the high
1799 cost of medical care is interfering with their ability to
1800 secure basic needs like food and housing. And although 8.2
1801 million fewer Americans are struggling with medical debt
1802 under the Biden-Harris Administration, too many Americans
1803 continue to have problems paying their medical bills.

1804 Can you give specific examples of how health care
1805 transparency can result in lower health care prices, and also
1806 let our constituents know why we should have faith in the
1807 policies that we are discussing, that they really will bring
1808 down cost?

1809 *Ms. Tripoli. Thank you for the question. I think
1810 there are two pieces to the price transparency rule that are
1811 really important. One is the negotiated rates and making
1812 sure we can actually see how irrational prices have become,

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1813 and then we can make informed policy decisions that target
1814 where they have gone too far in the price gouging direction.
1815 The other part of that, as was also mentioned earlier, is
1816 around making sure that you can understand out-of-pocket
1817 costs. Those are the two most important pieces of
1818 information for consumers.

1819 At the end of the day, price transparency is about
1820 disrupting the status quo in the hospital business model,
1821 which is keep prices hidden, buy up the local competition,
1822 price gouge year after year, all on the backs of the American
1823 people. So price transparency both for hospitals and for
1824 plans helps to disrupt that market and give policymakers,
1825 purchasers, employers the tools and consumers to be able to
1826 get a better deal in health care.

1827 *Ms. Blunt Rochester. Thank you.

1828 The Hospital Price Transparency Rule requires that
1829 hospitals publish a consumer-friendly online tool that allows
1830 people to shop for services and make informed decisions. Yet
1831 some patients may not have the medical literacy necessary to
1832 navigate and take full advantage of the online tools.

1833 Mr. Forge, it sounds like your hospital has been
1834 successful in developing a tool that is simple to navigate,

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1835 yet comprehensive. What steps did you take to accomplish
1836 this, and how can other hospitals replicate your success?

1837 *Mr. Forge. Well, a couple of things. We have a
1838 transparency website that went up in 2019. So we have a
1839 place, you know, right on our website that is directing
1840 patients right there. And I think that you hit on a good
1841 point. That is something that we are really working on that
1842 I think benefits everybody, which is medical literacy.

1843 You know, I mean, it is a very complicated system, and
1844 difficult for patients to understand. And so we are just
1845 trying to give multiple methods: a website, but also
1846 in-person, you know, care conferences. Like I told you, the
1847 patient financial counselors are really helping to train
1848 patients on -- right at the front end of service, to make
1849 sure that they are making the right decisions for themselves
1850 and their families.

1851 *Ms. Blunt Rochester. Thank you. You know, I am really
1852 concerned about this because I looked at a couple of these
1853 websites, and they are not equal. And some are still very
1854 hard to understand.

1855 And so, Ms. Tripoli, I would also like to hear your
1856 perspective on how hospitals can make it easier for consumers

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1857 and employers to compare prices for services and make
1858 informed decisions.

1859 *Ms. Tripoli. Absolutely. I think, first and foremost,
1860 we have got to get all the hospitals complying with the basic
1861 rules. And we know we have got a lot of work to do to be
1862 able to get there. I think part of that is making sure we
1863 have more standardization across what the required services
1864 are, so that when you are looking for an MRI in one hospital,
1865 that same MRI is showing up in another hospital. There is a
1866 little bit of variability right now.

1867 And I think the other piece to point out is we also have
1868 to clean up the data files. Like, we have to actually have
1869 prices. We have to have the same standard way for how we are
1870 describing services, so that consumers can actually
1871 understand. You know, most folks don't know what a CPT code
1872 is.

1873 *Ms. Blunt Rochester. Right.

1874 *Ms. Tripoli. So we need a description to explain,
1875 well, what does that mean?

1876 *Ms. Blunt Rochester. Exactly.

1877 *Ms. Tripoli. And what price am I getting for that
1878 service?

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1879 *Ms. Blunt Rochester. Thank you. I have, like, 30
1880 seconds left, but Ms. Bartlett, I co-chair the Primary Care
1881 Caucus, and so I was really pleased and interested to hear
1882 about your work with primary care. Can you tell us how you
1883 invested in primary care, and how that specifically helped
1884 save the plan from insolvency?

1885 *Mr. Bartlett. Yes, thank you. We implemented five on-
1886 site or near-site primary care clinics. Employees and
1887 dependents could have an appointment online. They could
1888 schedule -- all appointments were 20 minutes. You could do
1889 back-to-back appointments. We negotiated radiology,
1890 ultrasound lab contracts with independents that were
1891 wonderful. We also had health coaches for diabetic care
1892 clubs. And so we improved access, because the employees had
1893 no cost to go to these.

1894 *Ms. Blunt Rochester. That is so powerful.
1895 Thank you, Mr. Chairman, and I yield back.

1896 *Mr. Guthrie. Thank you. Ms. Blunt Rochester yields
1897 back. The chair now recognizes Dr. Bucshon for five minutes
1898 for the purpose of asking questions.

1899 *Mr. Bucshon. Thank you, Mr. Chairman, and I will start
1900 by expressing my appreciation to the members of this

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1901 committee and the witnesses here today for what seems to be a
1902 shared commitment to lowering the costs of health care by
1903 increasing transparency and accountability in our health care
1904 system.

1905 Many of you know about my long-time interest in a
1906 program known as 340B, named for a section of the Public
1907 Health Service Act in which it appears. The 340B drug
1908 pricing program was created by Congress in 1992 to enable
1909 providers, and I quote, "to stretch scarce Federal resources
1910 as far as possible, reaching more eligible patients, and
1911 providing more comprehensive services.'"

1912 If you take away one thing from my comments today, let
1913 it be this: I support the 340B program, and I want to see it
1914 succeed. I want Federal resources to be put to good use. I
1915 want services to reach more patients, and I want patients to
1916 have access to more comprehensive services. 340B operates by
1917 allowing certain entities -- theoretically, those that serve
1918 our most vulnerable populations -- to purchase prescription
1919 drugs from manufacturers at a discount.

1920 They are permitted to pocket that discount, because we
1921 expect that they are providing disproportionate amounts of
1922 charity care for patients who are uninsured or under-insured.

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1923 But because Congress failed in 1992 and in the last 30 years
1924 since to set clear guidelines and parameters for the program,
1925 we have no way of knowing when the program is being
1926 exploited, and we know that it is. And that is not just my
1927 opinion. A GAO report and a report from this committee's
1928 Oversight Subcommittee a number of years ago said so very
1929 clearly.

1930 Although I have heard rumors and have seen smaller-scale
1931 examples for the last decade, at least, exploitation of the
1932 340B program was clearly and strikingly demonstrated in a New
1933 York Times article published last September. I encourage all
1934 of my colleagues to read the article, which I will submit for
1935 the record.

1936 I ask unanimous consent to submit that for the record.

1937 *Mr. Guthrie. Hearing no objection, so ordered.

1938 [The information follows:]

1939

1940 *****COMMITTEE INSERT*****

1941

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1942 *Mr. Bucshon. The gist of this is -- and I am quoting
1943 again -- "Starting in the mid-2000s, big hospital chains
1944 figured out how to supercharge the program.'" I am quoting
1945 from the article. The -- "where patients with generous
1946 private insurance could receive expensive drugs, but on paper
1947 make the clinic's extensions of poor hospitals to take
1948 advantage of 340B.'"

1949 The article discusses how a large hospital system in
1950 Richmond, Virginia -- not far from here, in the former
1951 district of our late friend and former committee member, Don
1952 McEachin -- did just that. It purchased a 340B-eligible
1953 hospital in a poor, predominantly Black neighborhood, used
1954 the hospital's 340B status to purchase discounted drugs for
1955 use at points of care across the system, decreased services
1956 to patients at that 340B hospital, including closing its ICU,
1957 and profited to the tune of \$100 million per year on the 340B
1958 program.

1959 We also know from disclosures of Fortune 500 companies
1960 that 340B is seen for -- by profit entities as a revenue
1961 generator for shareholders. For example, CVS Health, the
1962 fourth largest company in the country, warned investors in
1963 its 2022 annual shareholder filing that changes to the 340B

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1964 program could, and I quote, "materially and adversely affect
1965 the company.'" Information like this informs us exactly
1966 where the 340B discounts are likely not going to: the
1967 patients.

1968 I hope to eventually work on broad, large-scale reforms
1969 to the program. But in the short term, consistent with this
1970 hearing, I am calling for Members of Congress to join me in
1971 advocating for more transparency on the discounts.

1972 Can we not agree that entities benefiting from the
1973 discounts need to show the American people what they are
1974 doing with the savings, and for that matter, what the savings
1975 are? This wouldn't be difficult, because CMS already
1976 requires many types of providers, the grantees, to report
1977 similar data.

1978 So Mr. Forge, does Pullman Hospital report its annual
1979 amounts of charity care and payer shortfall?

1980 *Mr. Forge. Yes, we are required to share our charity
1981 care outlay --

1982 *Mr. Bucshon. To CMS, correct. And if Congress asked
1983 Pullman to report how much savings in 340B they receive in
1984 the aggregate each year, would that be feasible?

1985 *Mr. Forge. I think anything is feasible. I think we

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1986 can share any information that is asked for us -- you know,
1987 asked from us. Transparency in the spirit is what we are
1988 looking for.

1989 I can say that it is a challenging program to manage.
1990 We have to get outside help to help us manage that.

1991 *Mr. Bucshon. Right, a lot of smaller facilities like
1992 yours have to have third-party people to do --

1993 *Mr. Forge. Correct.

1994 *Mr. Bucshon. -- that reporting. But it is being done,
1995 including in my district. And if a small, critical-access
1996 hospital like yours has the ability to collect and submit
1997 data, I have no doubt that other entities do, as well.

1998 I don't think there is anything hospitals should be
1999 afraid of when it comes to 340B transparency, honestly. If
2000 an institution needs this benefit to continue helping
2001 patients, let them show us so we can support those efforts
2002 and make sure we have a strong program.

2003 With that, Mr. Chairman, I yield back.

2004 *Mr. Guthrie. I thank the gentleman for yielding. The
2005 chair now recognizes Mrs. Dingell from Michigan for five
2006 minutes for questions.

2007 *Mrs. Dingell. Thank you, Mr. Chairman, and thank you,

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2008 Ranking Member Eshoo, for convening this hearing.

2009 Nobody, Democrat, Republican, independent, anybody
2010 should be harmed by medical expenses. And as health care
2011 continues to rise, it is important that consumers have access
2012 to accurate pricing information about their health care.

2013 You know, I think the current health care system is
2014 gobbledygook. I am healthy, but for -- I have had an
2015 infection, and I have had three CAT scans at three different
2016 institutions in the last three months. They have all been
2017 between 6 and \$8,000. Medicare covers a few hundred. My
2018 insurance covers another few hundred, but each of them has a
2019 different amount, and the rest of it goes into Never Never
2020 Land. And I am one of the lucky ones, because I have
2021 Medicare and insurance. People can't understand the system.

2022 And talk to a pharmacist or a patient these days.
2023 Pharmacy Benefit Managers? I had a pharmacist ranting at me
2024 that a pill that cost them \$10 for 30 pills, they were -- the
2025 Pharmacy Benefit Manager was charging the customer \$700. It
2026 is wrong.

2027 So the Hospital Price Transparency Final Rule is a step
2028 in the right direction to improve transparency in health care
2029 prices. It went into effect in January 2021. But since the

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2030 hospital rule went into effect, studies have found that most
2031 hospitals are not meeting all the requirements of this final
2032 rule.

2033 Ms. Tripoli, one concern we continue to hear is the
2034 difficulties with the erratic compliance, with some estimates
2035 being as little as 16 percent of hospitals being in full
2036 compliance of the regulations. What do you think the
2037 obstacles are to preventing this compliance?

2038 *Ms. Tripoli. Thank you for the question. I think, at
2039 the end of the day, it is just about the business model of
2040 the sector, which is to keep prices hidden so that they can
2041 continue to increase prices year after year on the backs of
2042 the American people. There is not a strong enough financial
2043 incentive or requirement to get prices -- disclose prices,
2044 because that pricing information is the most valuable piece
2045 of information in the hospital business model.

2046 So price transparency, unveiling prices, requiring the
2047 negotiated rate to be disclosed for the public is hugely
2048 powerful, disrupts the status quo, and it actually allows
2049 policymakers to make targeted decisions about how irrational
2050 prices have become, and it allows academics to understand
2051 where does high value occur -- value care occurring, where is

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2052 low-value care occurring, and then we can make targeted
2053 interventions to make sure all people living in this country
2054 have high-value care.

2055 *Mrs. Dingell. So some of my colleagues were asking
2056 this question, but I am going to ask it again. As -- you
2057 know, what can we do to help encourage that compliance?

2058 You said there is no incentives. Do we penalize? There
2059 is -- what specifically would you recommend we do to start to
2060 increase this compliance number?

2061 *Ms. Tripoli. I think strengthening and codifying the
2062 rule into statute is a good step in terms of strengthening on
2063 top of the requirements that are already there.

2064 I think specifically prohibiting hospitals from posting
2065 prices as a percentage of Medicare or a percentage of gross
2066 charges -- so we actually need dollars and cents. Dollars --

2067 *Mrs. Dingell. So talk in English.

2068 *Ms. Tripoli. Exactly, in English. To that point, we
2069 actually need to understand beyond a confusing code that most
2070 folks don't understand what that is, a description that puts
2071 things in layman's terms: What is this?

2072 We need more standardization across the services that we
2073 can actually compare apples to apples, and not oranges to

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2074 grapefruits.

2075 And I would say the other piece that has not been
2076 mentioned yet is we need quality information. The only way
2077 to assess high-value care is if we have price and quality
2078 together so we can determine is that a value product that --
2079 and are we getting our money's worth for that?

2080 *Mrs. Dingell. Thank you. And I should have said
2081 Spanish or French or -- "layman's language'" is a much better
2082 word.

2083 *Ms. Tripoli. Absolutely.

2084 *Mrs. Dingell. Mr. Severn, while the rule also requires
2085 hospitals to publish the prices of common health services, we
2086 have heard about challenging -- the challenges of accessing
2087 the data. What kind of data are hospitals currently
2088 reporting, and how is a lack of standardization contributing
2089 to data inconsistencies?

2090 *Mr. Severn. Yes, thank you for the question. So with
2091 about 5,100 hospitals in our database now, which is much
2092 better than 2 years ago, we have had to written -- we have
2093 had to write over 1,000 unique programs to bring that data
2094 in.

2095 If you had a standard, not only is it easier to ingest

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2096 all the data and enforce compliance, it also puts some
2097 pressure on the gobbledygook of the rates, because there is
2098 now a column and a suggested format that -- it is a payment
2099 method column. And if the payment method is really simple --
2100 just cash, a full, inclusive rate -- patients and referring
2101 physicians and employers will go towards the upfront price.
2102 And so, you know, the standard will beget competition on
2103 simplicity, as well.

2104 *Mrs. Dingell. I am out of time, so I will yield back,
2105 Mr. Chairman.

2106 *Mr. Guthrie. I yield briefly to the gentleman from
2107 Texas for a unanimous consent request.

2108 *Mr. Bucshon. Thank you, Mr. Chairman. As a
2109 consequence of my excellent staff, they were able to dig up
2110 the excellent article that I referenced from Health Affairs
2111 from 15 years ago.

2112 [Laughter.]

2113 *Mr. Bucshon. And I ask unanimous consent to put that
2114 in the record.

2115 *Mr. Guthrie. Without objection.

2116

2117

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2118 [The information follows:]

2119

2120 *****COMMITTEE INSERT*****

2121

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2122 *Mr. Guthrie. I now yield to the gentleman from Florida
2123 for his five minutes for questioning, Mr. Bilirakis.

2124 *Mr. Bilirakis. Thank you. Thank you, Doctor. I
2125 appreciate it, and I want to thank the panel for their
2126 testimony.

2127 Dr. Ippolito, as you know, Community Health Centers are
2128 required under law to have a sliding fee schedule for low-
2129 income, patients based on their needs. One way they do this
2130 is by passing through the 340B rebates to their patients to
2131 lower their prescription drug costs. This allows health
2132 centers to meet the unique needs of their communities, and
2133 they do an outstanding job.

2134 However, when they utilize contract pharmacies, we have
2135 seen instances where these pharmacies will take these
2136 rebates, and not pass them on to patients. Do you think that
2137 is fair?

2138 *Dr. Ippolito. Well, I mean, I -- it certainly seems to
2139 undermine the goals of that program. And I think it speaks
2140 to this broader question about the 340B program, which is, as
2141 it increases in size, are we comfortable with how the program
2142 is actually targeted? Are the right sort of institutions
2143 benefiting?

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2144 We heard earlier about -- a question about, well, which
2145 hospitals are benefiting? Is it community access hospitals?
2146 Is it safety net hospitals? Is it the Johns Hopkins and the
2147 elite academic medical centers of the world? I think this is
2148 a question that is along those same lines.

2149 *Mr. Bilirakis. Thank you. Should we be concerned by
2150 the consolidation incentives you mentioned in your testimony,
2151 your written testimony, that also allows for single entities
2152 to take 340B rebates that should instead be legally passed on
2153 to the patient?

2154 How do we incorporate a policy that ensures consistent
2155 compliance and accountability in the program?

2156 And that is the bottom line. So if you could comment on
2157 that, I would appreciate it.

2158 *Dr. Ippolito. Yes. I think, if you think about 340B,
2159 the two big questions are is it targeted well, and is it
2160 functioning just literally the way we think it is supposed to
2161 be functioning? Are the discounts going where they are on
2162 paper supposed to be going? Are there duplicate discounts
2163 between the Medicaid program and the 340B program?

2164 When you talk about -- you mentioned consolidation -- I
2165 heard at the beginning of that. You know, one of the

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2166 ramifications of this whole program is that it gives this
2167 enormous arbitrage opportunity to hospitals that have 340B
2168 status that -- suddenly they have a big opportunity to
2169 propose to a physician that practices independently: "If you
2170 come affiliate with us, we have an enormous advantage on our
2171 acquisition costs for these medications, and we can basically
2172 share that with you.'" And so it is another contributor to
2173 this phenomenon of greater consolidation over time, and it
2174 goes back to that question about targeting.

2175 *Mr. Bilirakis. Okay. Again, Dr. Ippolito, can you
2176 discuss if the way that Medicare reimburses for physician-
2177 administered drugs has contributed to the consolidation trend
2178 of hospitals purchasing local physician practice offices?

2179 And how do we fix this problem without further squeezing
2180 small independent providers?

2181 *Dr. Ippolito. Well, yes. A Medicare payment policy is
2182 like a double whammy on top of a 340B. So 340B gives the
2183 hospital a big advantage on the acquisition cost, and then
2184 Medicare pays the hospital-affiliated facility more than it
2185 would an independent physician to administer that drug. And
2186 there certainly have been proposals to address that. I know
2187 H.R. 19, I believe, incorporated some site-neutral payments,

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2188 even just for administration of drugs.

2189 But that is part of this broader effort that places like
2190 MedPAC have highlighted. There are certain services that
2191 seem like they are basically the exact same service, and they
2192 don't really need access to the hospital. And so we ought to
2193 start thinking about whether we should reimburse those things
2194 in a way that is both saving Medicare money, but it doesn't
2195 disadvantage these independent physician practices quite as
2196 much.

2197 *Mr. Bilirakis. Thank you very much.

2198 Finally, I am interested in implementation of the price
2199 transparency rules. And I know that my good friend, Mrs.
2200 Dingell, here on this [sic].

2201 Mr. Severn and Ms. Bartlett, how can HHS not only boost
2202 hospital compliance, but ensure that compliant hospitals have
2203 prices that make sense and are easy to understand for the
2204 consumer -- that is the bottom line for it to work -- so that
2205 patients and websites can access more prices and more --
2206 meaningfully shop for the best care, please.

2207 We will go ahead and start with Mr. Severn. I don't
2208 have a lot of time, though.

2209 *Mr. Severn. Thanks for the question. The first -- and

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2210 I have said this a few times -- there is a standard that is
2211 suggested. And the moment that standard is enforced, and
2212 there is an enforcement date, it makes it easier for all of
2213 us to see what is in these files. It shouldn't be just
2214 Turquoise, a company with the resources, that can go through
2215 and process all this data. It should be easier to access
2216 this. And so the first step to making compliance and
2217 enforcement easier is having a standard to look through these
2218 6,000 files.

2219 *Mr. Bilirakis. Thank you.

2220 Ms. Bartlett?

2221 *Mr. Bartlett. I would agree. I think having a
2222 standard, a template, as -- would be the first big step to
2223 get those prices out, and standard descriptions and
2224 everything. But some standards would be great.

2225 *Mr. Bilirakis. Thank you.

2226 I don't -- I ran out of time, so I will yield back.
2227 Thank you, I appreciate it.

2228 *Mr. Guthrie. The gentleman yields back. I now
2229 recognize the gentlelady from Washington, Dr. Schrier.

2230 *Ms. Schrier. Thank you, Mr. Chairman. Thank you to
2231 all the witnesses for being here today, and a big, special

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2232 thank you to Mr. Forge for coming out from Spokane, from
2233 Pullman. Thank you for the work that you have done for rural
2234 patients.

2235 You have all pointed out how transparency is critical in
2236 bringing down costs, and for patients to know what they are
2237 paying for.

2238 Dr. Ippolito, I was intrigued by the discussion in your
2239 testimony -- and many people have commented on it now --
2240 about different Medicare reimbursement rates, depending on
2241 whether -- what procedures take place in a hospital, a
2242 hospital-affiliated center, or a freestanding clinic, or an
2243 ambulatory center that is not associated. And of course,
2244 this sets up all kinds of wrong incentives.

2245 And this is not pointing at the people doing the wrong
2246 thing for the wrong reason, it is just that when you have,
2247 say, an orthopedic surgeon who has to do a knee replacement,
2248 there may be pressure from all kinds of directions for that
2249 doctor to do a knee replacement in a hospital, rather than an
2250 outpatient surgical center, even though for a low-risk
2251 patient doing that is the safer and better thing to do, and
2252 even though, you know, in a hospital -- a hospital is a very
2253 expensive place to stay for a night, when you can just as

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2254 well go home and do your rehab and PT at home.

2255 So, you know, I was just going to ask you to expand a
2256 little bit on all of this, what we should do about it,
2257 whether you are finding that hospitals are buying up
2258 ambulatory surgical centers to kind of run around this issue,
2259 and how you suggest fixing it.

2260 *Dr. Ippolito. Well, sure. I mean, the short answer to
2261 your last question there is yes. There has certainly been a
2262 lot of consolidation of facilities that otherwise would have
2263 not been affiliated with a hospital into the hospital sphere,
2264 if you will.

2265 I will just emphasize one thing that hasn't really come
2266 up is that, especially in the Medicare market, the site of
2267 service doesn't just affect, like, aggregate Medicare spend
2268 or something like that, which obviously matters for
2269 taxpayers, and budgets, and all those things, which are very
2270 real. But it matters for the person who is getting the care,
2271 because your out of pocket can be a 20 percent coinsurance.
2272 Well, if the bill is larger, 20 percent of a larger bill is a
2273 larger bill, you know.

2274 *Ms. Schrier. That is right.

2275 *Dr. Ippolito. And so I think we don't want to lose

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2276 sight of that. It is one of the examples where consolidation
2277 issues sometimes sound abstract. They affect the medium and
2278 the long run. That is an example where, yes, you can affect
2279 the consolidation incentives in a meaningful way, like you
2280 point to, but in the short run it materially affects
2281 out-of-pocket spending for people. So it is one of the
2282 avenues through which we can really make a big difference in
2283 the relatively short term.

2284 *Ms. Schrier. And I think you brought up a really
2285 important -- there about whether people feel that if you are
2286 paying 20 percent of the bill, then you actually feel -- and
2287 you can have some power in making those decisions.

2288 Mr. Severn, you were talking about MRIs costing vastly
2289 different amounts at different locations. And I was going to
2290 say that, with many insurance companies -- for example, with
2291 mine -- there is a co-pay. And so I don't feel it if there
2292 is a higher price or a lower price for the MRI, and the
2293 insurance company negotiates whatever price they want that
2294 has nothing to do with the list price.

2295 I was wondering if you could talk a little bit about
2296 transparency there, but also how to give people more agency
2297 so that, when there is a higher or a lower price out there,

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2298 it serves us to go for the place with the lower price. Give
2299 us some, like, good skin in the game, if I am explaining
2300 that --

2301 *Mr. Severn. Thanks for the question. So there is a
2302 couple ways to summit Transparency Mountain.

2303 You mentioned one of them, which is just copay-based
2304 plans. And there is a lot of startups innovating to say,
2305 hey, no matter where you go, here is the copay.

2306 You know, giving patients the skin in the game. There
2307 is a couple of different mechanisms. High-deductible plans
2308 is one; having a percent, co-insurance, is one. And it is
2309 back to the issue of, hey, 20 percent of a bigger number is
2310 more money, right? And so the problem with saying patients
2311 need skin in the game, but without giving them a variable
2312 that is necessary to calculate that skin in the game is what
2313 was so ludicrous before 2021.

2314 Now we have this key negotiated rate variable, where if
2315 you have a high deductible plan or a percent co-insurance,
2316 you can do the math as a patient. But I think what I am
2317 advocating for is they shouldn't have to do the math. You
2318 know, companies like Turquoise should make it as simple as
2319 possible, like you are buying a toaster off Amazon, to say

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2320 you will pay \$50 if you go here.

2321 Hopefully, that answers your question.

2322 *Ms. Schrier. Thank you. Yes, I appreciate it. And I
2323 know how much people are suffering from high prices.

2324 I just wanted to lastly touch on PBMs. I use insulin.
2325 I have seen the price of insulin go up from about \$40 a
2326 bottle to north of 300 now. We have talked about that
2327 before, and the role of PBMs in those pricing changes. And
2328 just want to say to my colleagues I am happy and ready to
2329 work on combating some of these perverse incentives for
2330 Pharmacy Benefit Managers, where they get compensated more
2331 for a higher negotiated medication price.

2332 So thank you. I yield back.

2333 *Mr. Guthrie. The gentlelady yields back. I now yield
2334 to the gentleman from Ohio, Mr. Johnson, for his five
2335 minutes.

2336 *Mr. Johnson. Thank you, Mr. Chairman, and thank you to
2337 our witnesses for being here today.

2338 I think this is a crucial time for discussion on price
2339 transparency, and I thank the chairman for having this
2340 hearing. It comes as Congress is in the middle of debt limit
2341 discussions with the President, and health care costs are a

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2342 really big part of what is driving the national deficit. The
2343 Medicare Trust Fund will be insolvent in less than 5 years,
2344 and our national debt is over \$31 trillion, a major reason
2345 why health care costs are simply too high.

2346 Runaway health care prices are bankrupting the country,
2347 often putting everyday Americans, our constituents, in
2348 financial distress. They are having to choose between paying
2349 for health care or paying for groceries, energy, and other
2350 necessities. Often times, they go without the health care
2351 that they need because they can't afford to go to the doctor,
2352 and they can't afford the insurance premiums that would get
2353 them there.

2354 Health care costs now make up nearly 20 percent of GDP.
2355 This is not sustainable. At a time when inflation is
2356 crushing families, it is our responsibility to scrutinize the
2357 contributors to these skyrocketing costs, and either call for
2358 regulatory changes or make statutory changes when
2359 appropriate.

2360 So my first question, Dr. Ippolito, how can increased
2361 health care price transparency and competition tamp down
2362 these costs and start to give families a little more wiggle
2363 room?

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2364 Will this help change the trajectory for health care
2365 costs?

2366 *Dr. Ippolito. Yes. Well, I mean, it is a necessity,
2367 to some degree. If an employer or an individual doesn't
2368 really have much in the way of choice, well, there is not
2369 much way for them to put any downward pressure on prices in
2370 their local market. And I think we have certainly heard
2371 about specific examples of that today.

2372 You know, in terms of a high-level point, you know, it
2373 is easy to lose sight of the direct impact that competition
2374 in health care costs have on people. We forget you don't see
2375 that if you have employer-based coverage, that costs \$20,000
2376 a year. And economic theory and evidence is extremely clear:
2377 employees pay for that, every cent of it. Every time we see
2378 health care costs go up, even if just for a sliver of
2379 workers, we see the wages adjust for that sliver of workers.

2380 And so we really need to hammer home that point. This
2381 is not some abstract budgetary issue that affects the
2382 government in some sense. It is an issue that directly
2383 affects people, both through wages and their tax bill and so
2384 many other things.

2385 *Mr. Johnson. Okay. Better price transparency

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2386 throughout the health care system will result in greater
2387 competition, lower costs, and create a better level of trust
2388 between patients, insurers, and providers. Congress has
2389 given the Biden Administration the tools necessary to ensure
2390 compliance of the hospital price transparency regulations
2391 already on the books.

2392 So my next question, Ms. Tripoli, in your opinion, what
2393 could be done by CMS or the executive branch to better ensure
2394 compliance with the hospital price transparency regulations?

2395 *Ms. Tripoli. I think, at the end of the day, this is
2396 about hospitals failing to comply. They have the
2397 requirements. We have been -- it is a Federal rule. We have
2398 been in implementation for two years. At this point we would
2399 expect to see much higher compliance, and not just a -- the
2400 -- posting some prices, complete data files.

2401 So I think, at the end of the day, this is about
2402 hospitals showing up and doing their part and complying with
2403 Federal rules.

2404 *Mr. Johnson. Okay, all right.

2405 Mr. Severn, you work to help patients obtain a good
2406 faith estimate of what they will pay for services they need
2407 under the No Surprises Act, which mandated that providers

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2408 furnish such estimates. It has been a challenge to implement
2409 this part of the law in cases where multiple providers or
2410 facilities are involved.

2411 Do you have recommendations for Congress or CMS to
2412 improve data sharing, to make good faith estimates seamless,
2413 and ensure patients have access to accurate cost information?

2414 *Mr. Severn. Thank you for the question. So to answer
2415 that question, I will give a couple of stats.

2416 You know, we say there are 5,300 hospitals, it looks
2417 like as of today, that have prices posted; 4,600 over that
2418 have negotiated rates; 4,500 have cash prices. I think these
2419 numbers are important, because those stats are pretty high,
2420 and we are in this data every quarter. And so maybe a lot of
2421 things that you saw last year and the year before show you
2422 that there aren't as many prices. There are quite a few
2423 prices out there, what we call coverage in the market.

2424 The next step, as you mentioned, is these prices turn
2425 into good faith estimates, and these estimates need to be
2426 packaged. And the beautiful thing about No Surprises is that
2427 there is teeth to create an estimate that is accurate within
2428 \$400. And so, to us, that is the next step. That is where
2429 this is going next is, great, your prices are out there. We

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2430 need to get them to a patient before time of service, and
2431 then you need to be -- it needs to be enforced that the
2432 estimate is accurate.

2433 *Mr. Johnson. Isn't it amazing how a free enterprise
2434 economy actually works to drive down costs when you tell
2435 people what they are going to pay for stuff?

2436 Mr. Chairman, I yield back.

2437 *Mr. Guthrie. The gentleman yields back, and I
2438 recognize Mrs. Trahan from Massachusetts for her five
2439 minutes.

2440 *Mrs. Trahan. Thank you, Mr. Chair.

2441 Health care in the United States operates on a free
2442 market system, where larger systems command higher rates of
2443 reimbursement with their market clout and smaller, often
2444 urban or rural systems have limited opportunity to negotiate
2445 higher prices. As many of my colleagues have said here
2446 today, this contributes to the strong getting stronger and
2447 the weak getting weaker, as providers with market clout can
2448 demand higher reimbursement from insurers.

2449 During COVID we saw a number of rural hospitals closed
2450 because of this trend. And in the district I represent, we
2451 are seeing the same threat to access among urban community

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2452 hospitals. We are told that hospital mergers and
2453 consolidation are supposed to increase efficiencies and lower
2454 costs, but community hospitals have not been part of market
2455 consolidation, and therefore they lack negotiating power.
2456 These hospitals don't have strong operating margins to begin
2457 with, and provide care for some of the most under-served
2458 communities across the country. So they often aren't invited
2459 to join larger systems.

2460 Mr. Ippolito, do larger hospitals and hospital systems
2461 charge more than smaller community hospitals for the same
2462 services because they cost more at larger facilities, or is
2463 it simply because these large hospital systems wield more
2464 negotiating power, and can therefore fetch higher
2465 reimbursement rates for the services they provide?

2466 *Dr. Ippolito. It is to some degree both, but it is
2467 important to remember that the costs are endogenous. The
2468 hospital gets to choose how much things cost, and Partners
2469 has made different decisions about their underlying cost
2470 structure than, for example, a smaller community hospital.

2471 But there is no getting around the second point. They
2472 have more negotiating leverage, and that is absolutely
2473 correct.

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2474 *Mrs. Trahan. Thank you. In Massachusetts, outside of
2475 cities like Boston, we have lower-income communities that
2476 rely on stand-alone providers. These providers have the
2477 lowest prices and operate with the fewest resources. They
2478 cannot command prices, and many of them limiting essential
2479 services and, in the worst cases, are on the brink of closing
2480 entirely.

2481 Ms. Tripoli, where is access to care most threatened due
2482 to the limited market clout of smaller community hospitals?

2483 *Ms. Tripoli. I think, at the end of the day, what we
2484 know about the markets is that these large, dominant systems
2485 are able to buy up independent physician practices. And that
2486 is one of the greatest trends we are seeing right now, in
2487 terms of vertical integration. And that has a direct impact
2488 not only on prices, but also access to care, and particularly
2489 primary care for many of the communities around our country.

2490 And so one of the solutions we can do right now to end
2491 one of those incentives for big systems buying up smaller
2492 doctors' offices is to expand site-neutral payments, and --
2493 which will also result in significant savings for the system
2494 and also for the beneficiary.

2495 *Mrs. Trahan. So my follow-up question to that was that

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2496 I am exploring policy solutions to address this access to
2497 care challenge that is disproportionately hurting low-income
2498 communities, especially in the district I represent.

2499 So if you could share some of the challenges facing
2500 smaller community hospitals and some of the ways that we can
2501 improve reimbursement for these kinds of hospitals, that
2502 would be helpful.

2503 *Ms. Tripoli. That was directed for me?

2504 *Mrs. Trahan. Yes.

2505 *Ms. Tripoli. Again, I think one of the things we can
2506 do right off the bat, which is what is under discussion for
2507 this committee here today, is expanding site-neutral
2508 payments, which eliminates this perverse incentive for big
2509 systems to buy up independent doctors' offices, which has a
2510 direct impact on making sure that we have access to critical
2511 care in communities.

2512 The other thing that I would just say is one of the
2513 other things we are seeing in terms of dominant market power
2514 is a lot of anti-competitive practices, including restricting
2515 providers from being able to go to competing systems, which
2516 has also a direct impact on access to care in communities.
2517 So I think taking a closer look at the different types of

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2518 anti-competitive practices that are occurring between plans
2519 and providers, and prohibiting some of those practices that
2520 we know that lead to burnout, reduced access to care, drive
2521 up prices, and result in poorer quality care.

2522 *Mrs. Trahan. Great. Thanks so much.

2523 I yield back.

2524 *Mr. Guthrie. The gentlelady yields back. The chair
2525 now recognizes Mr. Carter from Georgia for five minutes for
2526 the purpose of asking questions.

2527 *Mr. Carter. Thank you, Mr. Chairman, and thank all of
2528 you for being here. I appreciate it very much.

2529 This is my ninth year in Congress, and I have to tell
2530 you -- I am just beginning my ninth year and, you know, when
2531 I first got here eight years ago, the first thing I did was
2532 to go to the FTC and ask them to look at the vertical
2533 integration that exists with the insurance company owning the
2534 PBM, owning the pharmacy.

2535 To me, it is a direct conflict of interest. All this
2536 could be resolved by just saying the insurance company can't
2537 own the PBM, and saying the PBM can't own the pharmacy. If
2538 we did away with that, we wouldn't have any problem. We
2539 would have what all of you have been calling for today, and

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2540 that is competition, and that is what we need.

2541 Obviously, transparency is a big part of it. I am not
2542 going to repeat everything that you have heard here. You
2543 know that 3 PBMs control 80 percent of the market, 75, 80
2544 percent of the market. That in itself is a big problem.
2545 When you have the insurance company that owns the PBM, you
2546 have steering going on because they are trying to get them to
2547 their pharmacy. All of that you understand.

2548 I want to ask you, Ms. Bartlett, because I was
2549 intrigued. I haven't, unfortunately, been able to sit here
2550 the whole time to listen. But what was done in Montana with
2551 our good friend and former colleague, with -- or who is now
2552 the governor -- I guess it may have been done before then,
2553 but nevertheless, thank you for what you did. But you
2554 mentioned that you all had changed PBMs, I think, at one
2555 point. Did you know if the PBM before -- were they engaging
2556 in spread pricing?

2557 And all of you know what spread pricing is, I am
2558 assuming, and I am sure you do. So --

2559 *Mr. Bartlett. Yes, thank you for the question. The
2560 PBM we had previously was engaged in spread pricing.

2561 They also had contracted with CVS to be the rebate

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2562 aggregator who would bring all the rebates in. And we were
2563 given \$20 per drug rebate. And from my previous experience,
2564 I knew that that was way, way, way too low.

2565 *Mr. Carter. Right.

2566 *Mr. Bartlett. And then they also had contracted with a
2567 specialty pharmacy that was owned by an insurance company.
2568 And so --

2569 *Mr. Carter. Go figure.

2570 *Mr. Bartlett. Oh, yes. Going through that contract,
2571 you were able to see all the places that needed to be cleaned
2572 up. And so I terminated all those contracts, and went for a
2573 transparent passthrough.

2574 *Mr. Carter. You know, I mentioned earlier about the
2575 FTC. And finally, last summer, they are undertaking a study
2576 now, a 6B study looking at the impact that PBMs are having on
2577 independent retail pharmacies. Four percent of all
2578 independent retail pharmacies are going out of business every
2579 year, primarily because of the low reimbursement by the PBMs.

2580 And of course, you know, it is such a problem,
2581 particularly when you think about the fact that the
2582 independent pharmacies adjudicate their claims through the
2583 insurance company. Therefore, the insurance company that

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2584 owns the PBM that owns the pharmacy has all that information
2585 right there.

2586 We had a case in middle Georgia just here in the last
2587 year, where they were cut off by one of the PBMs, and all of
2588 their patients were transferred to the mail order pharmacy
2589 that was owned by the PBM. That is -- I mean, it is so
2590 obvious to me, and thank goodness my colleagues are getting
2591 it now, and understanding what is going on. And thank
2592 goodness the FTC is undertaking this study.

2593 I know you find it hard to believe -- we get updates
2594 from them as to how the study is going, and they are having
2595 trouble getting the PBMs to cooperate. I can't imagine. But
2596 nevertheless, that is happening.

2597 I want to mention -- and I know it is self-serving, but
2598 I do have legislation, and it is bipartisan legislation. It
2599 is called the Drug Price Transparency in Medicaid Act of
2600 2023. And it is to improve transparency and eliminate the
2601 use of spread pricing. You all know what is going on right
2602 now -- it made news yesterday with the attorney general of
2603 Ohio, and what he is doing -- that is the kind of thing we
2604 need. That is the kind of action that needs to be taken.

2605 Dr. Ippolito -- I am sorry, I know you have been before

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2606 us and before the Doctors Caucus, and thank you for your
2607 expertise in this field, as well. But what about -- you
2608 know, the thing that concerns me is employers don't get it,
2609 either. They don't understand. They don't know. What can
2610 we do to help employers understand, and see just how rogue
2611 this is?

2612 *Dr. Ippolito. Well, I mean, I think what -- you
2613 referenced your bill, and I think CBO will tell you -- I am
2614 sure they have -- that if you give the employers better
2615 information, their expectation is that they are going to
2616 change their behavior. If they better understand, really,
2617 what the rebate levels are, what the gross spend and what the
2618 net spend really is.

2619 *Mr. Carter. Right.

2620 *Dr. Ippolito. The only thing I will add -- it has come
2621 up a couple times -- you have got to make sure that those
2622 things actually incorporate more than just the PBM, but it
2623 has to include the rebate aggregator, the one level higher
2624 than the PBM, just to make sure that you get the full
2625 picture.

2626 But I think their expectation is my expectation. If you
2627 know more, you are going to make a better decision, and you

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2628 are going to be -- it is going to make it easier to compare
2629 the PBMs against each other if these fees and the costs are
2630 much clearer.

2631 *Mr. Carter. You know, I will tell my age here, but I
2632 can remember practicing pharmacy and -- when PBMs were
2633 nothing more than processors. That is all they did, was
2634 process claims. And then they evolved into this now that is
2635 causing -- you know, all of us in Congress, and Democrats and
2636 Republicans alike, we want accessibility, affordability, and
2637 quality in health care. That is what we want.

2638 Well, right now, pharmacists are the most accessible
2639 health care professionals in America. Ninety-five percent of
2640 all Americans live within five miles of a pharmacy. If you
2641 start doing away with independent retail pharmacies, that is
2642 going to end. Therefore, it will impact accessibility to
2643 health care in America.

2644 I am sorry, Mr. Chairman, I know I am over, and I will
2645 yield back. Thank you.

2646 *Mr. Guthrie. The gentleman's time has expired and he
2647 yields back. We will complete the members of the committee,
2648 and then go to people who are waiving on to the committee.
2649 So next would be Dr. Dunn from Florida.

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2650 You are recognized for five minutes.

2651 *Mr. Dunn. Thank you very much, Mr. Chairman.

2652 You know, policies to promote transparency in health
2653 care pricing are a sure way to address the pressing issue of
2654 high health care costs. Empowering consumers with knowledge
2655 about the true cost of health care services and products will
2656 put more Americans in the driver's seat when it comes to
2657 their family's health and spending.

2658 President Trump executed a number of transparency
2659 policies across the health care continuum, from drugs to
2660 insurers to hospitals to doctors. And this committee must
2661 ensure that this compliance with these new rules continues or
2662 is enacted. However, policies such as price caps and price
2663 setting actually pervert the market and limit access to
2664 consumer choices. That is not the path we should follow.
2665 Instead, I think we should be promoting the transparency that
2666 everybody has talked about so well tonight, and thus
2667 competition to ensure health care markets operate in a way
2668 that serves the consumers.

2669 Mr. Severn, we have seen greater compliance amongst
2670 insurers, rather than hospitals, when it comes to their
2671 respective transparency rules. But the size and complexity

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2672 of the data files has made this information difficult for
2673 consumers to use in a meaningful way. I appreciate what
2674 Turquoise has been able to accomplish in the private sector
2675 when it comes to distilling these complex data sets to
2676 empower patients.

2677 Will this data continue to improve the availability --
2678 the legibility, if you will -- of the data, and continue to
2679 improve with time, or should we consider tweaks to the
2680 regulation to assist with the processing of data?

2681 *Mr. Severn. Thank you for the question. You know, I
2682 will leave it up to others, not myself, to decide where best
2683 to tweak this.

2684 But what I would recommend is there is a process right
2685 now for the insurance data to be modified through a technical
2686 back-and-forth that occurs on GitHub, which CMS runs. And
2687 over nine months in the -- since this data has come out,
2688 every month it has gotten more accessible, easier to work
2689 with. More companies and more third parties are making use
2690 of it, distributing it to patients and downstream.

2691 So I would recommend continued tweaks, at least through
2692 the GitHub process with CMS, and then I will leave it to
2693 regulators to decide if more needs to happen in the text.

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2694 *Mr. Dunn. How about enforcement?

2695 *Mr. Severn. Enforcement on the payer side is, you
2696 know, a little harder to address. I might not fully speak
2697 over that, because it kind of filters out to states and --

2698 *Mr. Dunn. Okay, we haven't been doing it, for the most
2699 part. I think there is a couple of isolated instances, but
2700 we haven't been doing it.

2701 Mr. Forge, the theme of this hearing is competition. It
2702 seems that you have, in fact, created competitive value for
2703 your patients in -- by complying with the Hospital Price
2704 Transparency Rules as a community-based critical access
2705 hospital. How does price transparency enhance your ability
2706 to compete with larger competitors?

2707 *Mr. Forge. Well, I think we have kind of addressed it
2708 a little bit earlier. I think the -- what it focuses on for
2709 us, what we can really compete at is with quality. You know,
2710 when you are talking about competing on price, you know,
2711 volumes really takes the ticket right now. And so we are
2712 kind of, you know, where we are.

2713 But if we can continue to provide a better product, and
2714 we can prove it, and a better service, maybe our volumes will
2715 continue to grow, we will gain more leverage. The cost has

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2716 got to be a part of that equation.

2717 *Mr. Dunn. So I would say -- I am a doctor in my real
2718 life. I would say that I have seen, you know, large hospital
2719 systems that simply did not compete on cost. They didn't use
2720 the benefit of their size to get low cost for themselves,
2721 which they would then -- they didn't pass on to the consumer.
2722 So I think you have some potential to compete on cost, as
2723 well.

2724 Dr. Ippolito, we have seen PBMs become vertically
2725 integrated with large health companies and pharmacies. I
2726 completely associate myself with the remarks of my colleague,
2727 Mr. Carter. You have previously written, however, that the
2728 effects of that integration is somewhat unclear. I am fairly
2729 confident that such integration drives higher costs for
2730 consumers. Do you have recommendations for transparency-
2731 oriented policies Congress could enact that would shed some
2732 light on the effects of that vertical integration?

2733 *Dr. Ippolito. Yes. So I will maybe clarify my prior
2734 writing.

2735 The effects of vertical integration, as a general
2736 proposition, are a little bit less certain, just because
2737 conceptually there can be things like better adherence or

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2738 better communication between various levels of the
2739 organization that could provide value.

2740 That said, if you want to think about high level, what
2741 is important, you know, what do these contracts look like?
2742 Where are the incentives, right? Are there incentives to
2743 steer patients or steer volume to things that deliver, you
2744 know, revenues for you? If there is a choice between, for
2745 example, a pharmacy-dispensed product and a physician
2746 administered one, and you run a pharmacy, do you tend to
2747 steer people to the pharmacy?

2748 Those are the kinds of questions I would be asking when
2749 it comes to vertically integrated firms like you are talking
2750 about.

2751 *Mr. Dunn. Thank -- I want to thank the panel for their
2752 time today.

2753 And, Mr. Chairman, I yield back.

2754 *Mr. Guthrie. The gentleman yields back. The chair now
2755 recognizes Mr. Latta for five minutes for questions.

2756 *Mr. Latta. Well, thank you, Mr. Chair, and thanks for
2757 today's hearing, and also thanks for our panelists.

2758 I am sure the chair has already said we have three
2759 different subcommittees that have been running today in the

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2760 committee, so we appreciate your indulgence.

2761 Mr. Forge, if I could start my questioning, what can or
2762 should the Federal Government do to make price transparency
2763 requirements and compliance criteria clearer -- this has
2764 always been the tougher one -- and more user friendly for
2765 hospitals, while also being useful for the -- our patients
2766 out there?

2767 *Mr. Forge. Well, I think, you know, basically, just
2768 simplification. You know, how do you simplify the
2769 regulations so that, you know, more hospitals can comply with
2770 them, you know, with less resources, less, you know, less
2771 effort, less work? We need simplification of these things.

2772 The truth is we have to compete in rural America with
2773 big hospitals. We have to compete in that area. And so we
2774 need a little bit of help to make that easier for us to do so
2775 at that level.

2776 *Mr. Latta. Well, you know, you bring up a question
2777 when you say "simplification," because, again, I know that
2778 when I go through my health facilities in the 5th district
2779 and around the region, you know, sometimes you look around
2780 and also we have had panels here before us of docs and other
2781 individuals, and I -- you know, after a while you have to ask

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2782 this question: How much time do you get to practice? How
2783 much time are you actually doing, really, the medical end of
2784 this job, instead of all of the paperwork?

2785 And I know I have been in some doctor's offices that
2786 they have invited me in, and as I observed things for a
2787 little while, I say, "Who is actually practicing medicine
2788 here, instead of filing forms?"

2789 So how do we -- you know, how do we get the
2790 simplification in there? Because we all know it needs to be
2791 done. But how do we do it?

2792 *Mr. Forge. Good question. I spent most of my days
2793 trying to solve that for our teams, as it is.

2794 I think, you know, the volume of change in regulations
2795 is a big part of it. You know, we are adopting -- adapting
2796 to new concepts, to new programs, to new deals every month,
2797 every year. And the volume of that becomes excessive. We
2798 need to kind of get back to why we are here.

2799 An example would be simplifying the CPT codes. What do
2800 we have, 10,000 codes, you know, that we are working on? I
2801 know that is really important for value-based care, and I am
2802 all for that, but we have to figure out ways to make it
2803 easier for providers just to take care of patients and for us

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2804 to get clear bills out to our patients.

2805 *Mr. Latta. Well, thank you very much.

2806 Dr. Ippolito -- I hope I pronounced that -- is it
2807 Ippolito?

2808 *Dr. Ippolito. Ippolito, but I have heard --

2809 *Mr. Latta. Ippolito, I am sorry. We have heard much
2810 about transparency in the 340B program. And while I believe
2811 in the importance of transparency, I want to ensure that
2812 steps we take do not deny the resources from the hospitals
2813 that need them.

2814 So do you believe we can increase transparency over the
2815 340B program without serious consequences for our hospitals
2816 that use the program?

2817 *Dr. Ippolito. Yes, sure. When it comes to 340B, I
2818 think the first step is transparency on two elements. Number
2819 one, is it just functioning the way that we expect it to
2820 function? And then, number two, how are the hospitals
2821 actually using that money? And I think the answers to those
2822 questions should inform any potential reform efforts that
2823 people have in mind. And they certainly would be relevant to
2824 your question about if you have a hospital that is genuinely
2825 delivering a lot of, say, uncompensated care, and they are

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2826 using their funds in that manner, then, you know, maybe we --
2827 even if you want to reform 340B, you want to make sure you
2828 protect that kind of institution. And so transparency seems
2829 like the first kind of step in that direction.

2830 *Mr. Latta. Well, thank you. Let's see if -- maybe I
2831 can do this real quickly in my last minute and nine seconds
2832 for the panel: Would you each briefly opine on what you
2833 believe to be the most significant driver of high health care
2834 costs?

2835 And maybe in one minute for all five of you: What is
2836 the driver in high health care costs?

2837 *Mr. Severn. Lack of competition and, particularly, the
2838 hospital spend, most likely.

2839 *Mr. Forge. Complexity.

2840 *Mr. Bartlett. The middlemen.

2841 *Ms. Tripoli. Consolidation, particularly in the
2842 hospital sector.

2843 *Dr. Ippolito. Yes, I would echo that, consolidation on
2844 the provider side.

2845 *Mr. Latta. Well, Mr. Chairman, you know, I think if we
2846 can get it down in one word for an answer of what is driving
2847 the cost, I think we are doing pretty good.

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2848 But I want to thank our witnesses and, Mr. Chairman, I
2849 thank you for holding today's hearing, and I yield back the
2850 balance of my time.

2851 *Mr. Guthrie. I thank the gentleman for yielding. Next
2852 will -- I recognize Mr. Joyce for five minutes for questions.

2853 *Mr. Joyce. Thank you for yielding, Mr. Chairman, and
2854 to the committee for having this hearing today on such an
2855 important topic.

2856 As this committee looks to address health care costs, we
2857 need to make sure that we are addressing misguided incentives
2858 that are ballooning those costs. As has been mentioned here
2859 today, one of the biggest drivers in increasing spending over
2860 the last 10 years has been the 340B drug pricing program.
2861 The 340B drug pricing program was created in 1992, and aimed
2862 at enabling certain health care providers known as covered
2863 entities -- and this is a quote -- "to stretch scarce Federal
2864 resources to reach more eligible patients or provide more
2865 comprehensive services.''

2866 Between 2000 and 2020, the number of covered sites
2867 participated in the program grew from 8,100 to over 50,000.
2868 During this period, discounted purchases in the program grew
2869 from \$4 billion to 38 billion from 2007 to 2020.

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2870 Mr. Chairman, I would like to ask unanimous consent to
2871 enter into the record an article from December in the Wall
2872 Street Journal to join the one entered by my friend and
2873 colleague, Dr. Bucshon, earlier today.

2874 *Mr. Guthrie. Any objection?

2875 Seeing none, so ordered.

2876 [The information follows:]

2877

2878 *****COMMITTEE INSERT*****

2879

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2880 *Mr. Joyce. Thank you. Both of these detail a myriad
2881 of issues in a program which highlight the need for changes
2882 to be made.

2883 I want to also be clear that we must ensure that any
2884 reform in this space cannot come at the expense of patient
2885 access to medications.

2886 Dr. Ippolito, can you explain in detail how the 340B
2887 program is contributing to the overall trend of increased
2888 costs for patients that we are seeing in the health care
2889 marketplace right now?

2890 *Dr. Ippolito. Well, in terms of the patient effect, I
2891 think there is probably two things that would come to mind.
2892 The first is that, in theory, the money is supposed to be
2893 used to help fund care for patients, typically, that cannot
2894 afford to pay. So one of the big questions is, is that
2895 actually how the money is being used? And if it is not, that
2896 is something that is worth addressing.

2897 And then I think the second point that I would emphasize
2898 is that this is another one of these policies that tends
2899 towards the direction of more consolidation, because it gives
2900 certain entities, hospitals, a big arbitrage opportunity over
2901 stand-alone physician practices. And so it pushes in the

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2902 direction of more consolidation. That pushes in the
2903 direction of higher costs for patients.

2904 *Mr. Joyce. So you brought up a very interesting point.
2905 So you addressed is this being utilized for the patients who
2906 need that care? Do you think it is? And do you think that
2907 that explains the \$4 billion increase to \$38 billion over 13
2908 years, or is this being abused?

2909 *Dr. Ippolito. I think the perhaps most sort of damning
2910 answer is that I have no idea. I have no idea how the money
2911 is used, because I don't think there really is any effective
2912 oversight. I think it operates through HRSA, and I don't
2913 even know that there are standards for how the money is
2914 supposed to be spent, let alone how the oversight is supposed
2915 to work.

2916 So that seems like an area that, for program integrity
2917 and just making sure it is doing what people want it to do,
2918 that seems like an area where transparency would be
2919 particularly useful.

2920 *Mr. Joyce. So I addressed the district where I serve,
2921 Pennsylvania's 13th congressional district, which is rural
2922 and under-served, and I see great benefits from 340B programs
2923 for several of the rural hospitals. But I share your

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2924 concerns if this process is being over-utilized and abused.

2925 Mr. Forge, to follow up on my colleague Dr. Bucshon's
2926 questions on reporting HRSA, do you think if Congress were to
2927 ask to compare current metrics on charity care with the total
2928 amount of savings that Pullman gets in a year from 340B or --
2929 from 340B programs, that the need for the program would
2930 outstrip any savings that the hospital will get?

2931 *Mr. Forge. I am not sure that I can speak to that.
2932 But what I do know is that, in rural areas, hospitals that
2933 should benefit from 340B, in my experience, have had a tough
2934 time doing so. I think they are getting to the point where
2935 they are figuring it out, and we are starting to feel the
2936 benefits. But I don't think that all the places that should
2937 be feeling the benefits from 340B are feeling that.

2938 *Mr. Joyce. Do you feel that there might be better
2939 metrics that we in Congress should use to fully grasp the
2940 value to patients that hospitals can provide with these
2941 programs, with these savings?

2942 *Mr. Forge. Sure. I think maintaining viability and
2943 sustainability of these, you know, hospitals, these
2944 community-based hospitals in rural areas is the priority. So
2945 how do we, you know, look at 340B in these areas as an

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2946 effective measure to keep these hospitals going, keep 24-hour
2947 emergency care services going, and make sure that these
2948 people have access to services where they live?

2949 *Mr. Joyce. I thank you for your concise answer,
2950 because I don't think there is anything that hospitals should
2951 be afraid of when it comes to 340B transparency. If a
2952 hospital needs that support, it should be obvious, and it
2953 should be transparent. And for -- the hospital that you run
2954 and in many districts are exactly who this program is meant
2955 to serve, but I do wonder whether this same story would be
2956 clear for every hospital. And I look forward to working with
2957 my colleagues in a bipartisan way to address this issue.

2958 Thank you, Mr. Chair, and I yield back.

2959 *Mr. Guthrie. The gentleman yields back. The chair now
2960 recognizes Mr. Pence from Indiana.

2961 Oh, I am sorry, excuse me. The gentleman recognizes
2962 Mrs. Harshbarger for -- yes, Harshbarger for five minutes for
2963 the purpose of questions.

2964 *Mrs. Harshbarger. Hey, thank you, Mr. Chairman, and
2965 thank you, witnesses, for being here today. This is
2966 informative for me.

2967 I have been a pharmacist 37 years, and PBMs are just

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2968 from the devil. Okay?

2969 And Ms. Bartlett, you are my kind of gal, okay? And I
2970 do want to ask you one question. You have already heard from
2971 Mr. Carter about the PBMs, but you said you used a
2972 transparent passthrough PBM. Can you tell me who that is?

2973 *Mr. Bartlett. Yes, that was Navitus.

2974 *Mrs. Harshbarger. Navitus, okay. And there are some
2975 transparent PBMs out there.

2976 *Mr. Bartlett. Yes, there are.

2977 *Mrs. Harshbarger. Integra, and --

2978 *Mr. Bartlett. And you have to make sure it is in the
2979 contract.

2980 *Mrs. Harshbarger. Yes. I will be talking to you
2981 later.

2982 *Mr. Bartlett. Okay.

2983 [Laughter.]

2984 *Mrs. Harshbarger. And I want to follow up on something
2985 that Mr. Griffith talked about, and I want to talk about that
2986 ProPublica report that was published last week.

2987 And this is for Mr. Severn. You know, I am also
2988 concerned about the pricing, what they charge: a blood test,
2989 \$1,000. And I have looked at these, because people bring

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2990 them in to me. Remember, we are the most trusted health care
2991 professional. Everybody lives five minutes from a pharmacy.
2992 And by gosh, they utilize us. All right? I guess -- are all
2993 laboratories that are not hospital-based required to post
2994 their prices?

2995 *Mr. Severn. Thanks for the question. The simple
2996 answer is yes. And that is what is so great. We had 18
2997 months where we only had hospital prices, and now nine months
2998 ago we are mixing non-hospital prices into the fray, which
2999 should create more competition.

3000 *Mrs. Harshbarger. So the labs have to report that, as
3001 well?

3002 *Mr. Severn. The --

3003 *Mrs. Harshbarger. If they are not hospital-based?

3004 *Mr. Severn. The insurance companies report the
3005 negotiated rates with labs on their behalf.

3006 *Mrs. Harshbarger. Okay. Are they doing that?

3007 *Mr. Severn. Yes, we --

3008 *Mrs. Harshbarger. Okay.

3009 *Mr. Severn. Billions of rates now just live on the
3010 Internet.

3011 *Mrs. Harshbarger. You know, we had the biggest -- in

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3012 the history of the country in my district, so there is no
3013 competition. We all know competition makes everything
3014 better, and it drives prices down. And there was a hospital
3015 -- well, it really wasn't a hospital. They published their
3016 prices, their cash prices online on Facebook, compared it to
3017 the hospital, and people were angry, very angry. It is just
3018 getting the information out there.

3019 And I guess this is for everyone. If suddenly the
3020 curtains were pulled back on all health care prices, and
3021 consumers could see prices systemwide in health care by the
3022 insurance payer and the plan, as well as discounted cash
3023 prices, what would happen? What would happen?

3024 And I will start with you, sir.

3025 *Mr. Severn. I think people would get in their cars and
3026 start driving to Pullman or somewhere more affordable.

3027 [Laughter.]

3028 *Mr. Forge. I think they would be confused.

3029 *Mrs. Harshbarger. They would.

3030 *Mr. Forge. I think they would be confused.

3031 *Mrs. Harshbarger. They would be saying, "I have been
3032 paying too much for a long time."

3033 *Mr. Forge. Yes, that is for sure.

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3034 *Mrs. Harshbarger. Yes, ma'am.

3035 *Mr. Bartlett. And I think employers would be very glad
3036 to see that, to see that their plan is paying much more than
3037 the cash price --

3038 *Mrs. Harshbarger. Those --

3039 *Mr. Bartlett. -- and compare it to their claims data,
3040 and see that there is probably some medical spread pricing
3041 going on, too.

3042 *Mrs. Harshbarger. Totally. Self funded, they have no
3043 idea. They have no idea.

3044 *Mr. Bartlett. You are right.

3045 *Mrs. Harshbarger. Yes, ma'am.

3046 *Ms. Tripoli. When we get to full transparency, I think
3047 it would give policymakers the tools to be able to intervene
3048 where prices have become completely irrational, so we can
3049 actually bring down the cost of care for the American people.

3050 *Mrs. Harshbarger. Yes.

3051 *Dr. Ippolito. Yes, like the last two, employers and
3052 policymakers might be the biggest users of that in the end.

3053 *Mrs. Harshbarger. Yes, where --

3054 *Dr. Ippolito. Where are the prices high, where are
3055 they low, and why?

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3056 *Mrs. Harshbarger. We compare prices at Walmart versus
3057 Amazon, don't we? Well, why can't we do that with health
3058 care? We can. They call me for a price on a medication at
3059 the pharmacy, and I better be lower.

3060 Though I could talk -- I could ask you a whole lot of
3061 other questions, but I do have one for you, Dr. Ippolito, and
3062 it is about certificate of need. If you are talking about
3063 competition, you don't have competition in that arena, do
3064 you?

3065 That is one glaring area where health care system lacks
3066 competition. And I hear about it from my constituents all
3067 the time. And these certificate of need regulations require
3068 hospitals and health care providers to obtain government
3069 approval before they can build new facilities, expand
3070 existing facilities, or purchase certain types of equipments,
3071 even beds.

3072 Making matters worse, the laws allow existing providers
3073 to prevent competition by giving them the ability to object
3074 to new certificate of need application submitted by their
3075 would-be competitors. And many view these certificate of
3076 need laws as being the epitome of government interference,
3077 suppressing competition.

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3078 Do you agree that, as a whole, those certificate of need
3079 laws are misguided?

3080 *Dr. Ippolito. Yes. Well, I think at this point we
3081 have about 30, 40 years of evidence, and that evidence isn't
3082 particularly kind to certificate of need, however well
3083 intentioned they were. At this point I think we need as few
3084 impediments to competition as possible in the health care
3085 market.

3086 *Mrs. Harshbarger. Yes, I guess that is -- my time is
3087 up. I will submit some more questions to you in writing,
3088 though. Okay?

3089 [The information follows:]

3090

3091 *****COMMITTEE INSERT*****

3092

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3093 *Mrs. Harshbarger. All right. With that, Mr. Chairman,
3094 I yield back.

3095 *Mr. Guthrie. Thank you. The gentlelady yields back,
3096 and the chair now recognizes Ms. Kuster for five minutes for
3097 questions.

3098 *Ms. Kuster. Thank you, Mr. Chairman, and thank you to
3099 our witnesses for being with us today.

3100 As my colleagues on both sides of the aisle have stated,
3101 health care costs are unaffordable for literally millions of
3102 Americans. On top of high costs, patients are also
3103 navigating a confusing landscape where they can't
3104 realistically plan for how much lifesaving treatment will
3105 cost them, or if they will be able to afford it. This
3106 uncertainty often leads to decisions that only further harm a
3107 patient's health and burden the medical system, such as
3108 delaying care and rationing medication.

3109 Patients rely on supports like the 340B program, which
3110 provides discounts on essential prescription drugs to
3111 vulnerable communities. Without programs like 340B, health
3112 care would simply be out of reach for too many. We can and
3113 must do better by our constituents.

3114 One tool at our disposal are the efforts by this

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3115 Administration to increase transparency by enforcing existing
3116 compliance law that require hospitals and health plans to
3117 make the costs of services public, as we have been discussing
3118 today.

3119 Another tool is increasing transparency about how
3120 hospital bills -- patients depending on where the care is
3121 provided. I am working to introduce bipartisan legislation
3122 to give patients the peace of mind that they will pay the
3123 same amount for care, regardless of where the care is
3124 provided.

3125 Ms. Tripoli, Families USA has supported these site-
3126 neutral payment policies because they will save consumers
3127 money. How would changing hospital billing for clinically
3128 appropriate services help lower costs for patients?

3129 *Ms. Tripoli. Absolutely. It is really about just
3130 reducing -- eliminating an incentive in the payment, the way
3131 we reimburse for care, that drives towards higher cost
3132 outpatient care, and allows hospitals, when they acquire
3133 physician practices, to rebrand them as outpatient
3134 facilities, they then tack on a facility fee, which consumers
3135 are paying directly, thousands of dollars.

3136 I think we have seen from a variety of different

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3137 projections, from MedPAC to CBO to the Committee for
3138 Responsible Budget, significant savings, not just for the
3139 system -- estimates up to \$153 billion over the next decade -
3140 - also would include lowering premiums and cost sharing for
3141 Medicare beneficiaries by \$94 billion. And for those in the
3142 commercial market up to \$466 billion.

3143 It is a no-brainer in terms of cost savings for the
3144 American people.

3145 *Ms. Kuster. Thank you so much. Site-neutral policies
3146 are also a tool to help strengthen the Medicare program
3147 overall.

3148 Mr. Ippolito, your recent report, "Pro-Competitive
3149 Health Care Reform Options for a Divided Congress,"
3150 highlighted that site-neutral payments could reduce Medicare
3151 spending. How could expanding this policy save the Federal
3152 Government and taxpayers money?

3153 *Dr. Ippolito. Well, I mean, the savings to taxpayers
3154 are clear. Right now, Medicare pays substantially more for
3155 care if it is delivered in one of these settings that was
3156 just discussed, the ones that are owned by hospitals, as
3157 opposed to a physician-owned facility.

3158 And so I still want to emphasize, though, there is two

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3159 pieces of this. There are direct savings to Medicare. There
3160 is direct savings to the government, the taxpayer. Those are
3161 very, very important. But there are also direct savings to
3162 beneficiaries in the form of out-of-pocket spending.
3163 Co-insurance can be a percentage of the price. So if the
3164 price, the underlying price, is higher, the co-insurance is
3165 going to be higher.

3166 And so that is an important thing to keep in mind here,
3167 and that is a near-term benefit of these policies.

3168 *Ms. Kuster. Well, thank you. Another aspect of
3169 lowering costs for patients is ensuring they can choose less
3170 expensive generic drugs.

3171 I am reintroducing my bipartisan bill, Increasing
3172 Transparency in Generic Drug Applications Act of 2022. This
3173 legislation would make it easier for lower cost generic drugs
3174 to come to market, making lifesaving prescription drugs more
3175 affordable for patients across the country. By increasing
3176 transparency in the FDA's approval process, manufacturers
3177 will be able to bring more generic drug options to pharmacies
3178 faster.

3179 We must continue to support a competitive drug market
3180 that encourages high-quality, lower-cost drug manufacturing.

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3181 With that, I look forward to working with my Energy and
3182 Commerce colleagues on these important policies that can
3183 increase transparency and lower costs for patients and
3184 taxpayers.

3185 And I yield back.

3186 *Mr. Guthrie. The gentlelady yields back. We are
3187 trying to figure out who is next in line. And next is Mr.
3188 Obernolte.

3189 Mr. Obernolte, you are recognized for five minutes for
3190 questions.

3191 *Mr. Obernolte. Thank you very much, Mr. Chairman.
3192 Thank you to our witnesses.

3193 Mr. Severn, I would like to start with you. You know,
3194 we have been having this robust discussion that is -- we are
3195 talking about price transparency. But really, the
3196 consequence of our inability to have price transparency is
3197 that we don't have functional, free markets for health care
3198 in the United States. And we have seen the consequence of
3199 that not only in a lower standard of care here, but in much,
3200 much higher pricing, which I think we are all kind of
3201 incentivized here, both there and here on the dais to try and
3202 fix.

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3203 Mr. Severn, I admire the work that you have been doing
3204 trying to enhance the visibility of price data. But, I mean,
3205 if we don't have a functional health care market where
3206 consumers are making decisions about where to go for their
3207 health care based on that data, then the data doesn't do us
3208 any good, because we need those consumers to be using the
3209 data to make decisions. And when we have got a market where
3210 most, if not all the costs are borne by health insurance
3211 companies, then it is not the consumers making the choices.

3212 So I know you have been talking about -- I think your
3213 exact words were "getting more skin in the game from
3214 consumers,'" and I wanted to tunnel down on that a little
3215 bit. So you talked about high-deductible health plans, co-
3216 pays. What do you think is the optimal strategy?

3217 I mean, realistically, given where we are with the
3218 Federal Government's regulation of health care markets, what
3219 are the realistic next steps to getting us to -- more towards
3220 a functional health care market?

3221 *Mr. Severn. Thank you for the question. I think we
3222 are starting to see a ripple effect, where this data is
3223 making its way, you know, to smaller and smaller
3224 organizations, and ultimately the consumer. You know,

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3225 employers, care navigators, nurse care navigation companies,
3226 and then now we are starting to see many more tech companies
3227 like Turquoise pop up and put this data right in front of the
3228 consumer.

3229 You know, our stats is that we have got -- this time a
3230 year ago we had 12,000 people a month on our site, and now we
3231 have 50,000. So as you start to see more data filter in, and
3232 more companies pop up, you see better consumer experiences.

3233 And there is one piece of the transparency in coverage
3234 law that we haven't seen many payers use yet, which is
3235 issuing rebates back, and writing off those rebates against
3236 the MLR. I think we are just going to keep seeing
3237 innovation, and we are only nine months into this data being
3238 public.

3239 *Mr. Obernolte. Okay. Mr. Ippolito, kind of a similar
3240 line of questioning for you, and I am particularly
3241 interested, because I know you have done a lot of thinking
3242 about this.

3243 The other countries have done this a lot more
3244 thoroughly, and with a lot more innovation than we have. We
3245 spend three times as much per capita as countries like
3246 Singapore, who have allowed consumers to take a much more

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3247 active role in their choices about health care.

3248 So what would you think about doing what Singapore has
3249 done, in pairing high-deductible health insurance plans with,
3250 essentially, a co-insurance program where the government sets
3251 aside 100 percent of the amount for the maximum deductible
3252 for a year, and gives it to the consumer in a health savings
3253 account and says, "Look, this is your money.'" You know,
3254 "This will meet 100 percent of your deductible, spend it on
3255 what you want to spend it on. But by the way, it rolls over
3256 if you don't use it at the end of the year. And if you don't
3257 use it after five years, it rolls over into a retirement
3258 account. So it is yours. It has got your name on it.'"

3259 Would that kind of a system work here, do you think?

3260 *Dr. Ippolito. Yes, it is sort of like a pre-funded
3261 HSA, kind of, it sounds like.

3262 I think -- whenever I think of those kinds of systems, I
3263 think there is a lot of promise. And I think one of the most
3264 important parameters that I focus on is it is not just that
3265 you have liability, it is that you have liability that you
3266 understand. And so, if you were to ask me to prioritize
3267 things, I would say making sure that people actually
3268 understand the incentives they face, not just that they know

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3269 they are going to get a percentage of the bill, but making it
3270 clear.

3271 So that means using things like reference pricing; using
3272 things like networks, which are very salient to people; using
3273 things like co-payments, which are very salient to people.
3274 Those kinds of things, it is not just that you have the
3275 incentive, it is that the incentive is very clear to you.
3276 And then I think that kind of arrangement has a little bit
3277 more potential, and we are likely to see the benefits.

3278 *Mr. Obernolte. Sure. Well, I mean, and I understand
3279 that we are talking about transparency and consumer pricing
3280 for health care here. And the panel -- and I know everyone
3281 is pivoting back to that.

3282 But, I mean, you said something, Dr. Ippolito, in your
3283 testimony that resonated so much I wrote it down. You said,
3284 "Ample evidence that" -- "There is ample evidence that
3285 health care spending in the United States reflects economic
3286 frictions, rather than consumer choice.'" And my point is
3287 consumer choice doesn't matter when it is not consumers
3288 making the choices.

3289 So when you hand them an account and you say, look, this
3290 is your money, here is a card, you can access it, do with it

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3291 what you want, you are in charge of your health care, the
3292 health insurance system is there to backstop you if you have
3293 costs that are greater than what this account can make, can
3294 bear, but this is your money, I mean, if you look at economic
3295 studies, it is very clear that kind of consumer buy-in is
3296 what is going to be required to make our health care markets
3297 in the United States function again.

3298 And let me also point out in my remaining 14 seconds
3299 that Singapore, in addition to spending about a third what
3300 the U.S. does per capita for health care, has the highest
3301 quality health care in the world by any objective
3302 measurement. So there is a lot of room for improvement for
3303 us.

3304 But thank you very much for your testimony today.

3305 I yield back, Mr. Chairman.

3306 *Mr. Guthrie. The gentleman yields back, and the chair
3307 recognizes Mr. Pence for five minutes.

3308 *Mr. Pence. Thank you, Mr. Chairman, and thank the
3309 witnesses for being here today.

3310 Hoosiers and, as my congressman -- as Congressman
3311 Crenshaw is very aware, and all Americans are facing higher
3312 medical costs and fewer options for care, particularly in

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3313 rural communities. Complex medical fee structures, surprise
3314 billing, and confusing coverage plans have further eroded
3315 patient trust in our health care system.

3316 Improving health care price transparency, however, would
3317 inject needed competition for health care facilities and
3318 ultimately lower costs for patients. This is especially
3319 needed in the Hoosier State, which consistently ranks among
3320 having some of the highest hospital prices in the country.

3321 Across southern Indiana, rural facilities are closing at
3322 an alarming rate, as they are all across the country,
3323 lowering access to care for vulnerable communities. Lack of
3324 competition has patients with fewer alternatives to access
3325 care, particularly in rural communities across Indiana's 6th
3326 district, my district. These issues are exasperated by
3327 unsustainable workforce shortages and skyrocketing labor
3328 costs.

3329 There have been recent efforts to improve transparency,
3330 such as the Trump-Pence Administration's 2019 HHS rule
3331 requiring hospitals to disclose standard charges, as well as
3332 transparency in coverage requirements for health insurers.
3333 However, it is clear there is still more that needs to be
3334 done so that Hoosiers and all Americans can make the best

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3335 medical decisions for themselves and their families.

3336 Dr. Ippolito, several years ago Congress took steps to
3337 harmonize Medicare payments between various sites of care for
3338 the same services provided through a site-neutral payment
3339 model. However, the services covered under the existing
3340 policy are relatively small -- are a relatively small portion
3341 of outpatient services, since almost all existing facilities
3342 are grandfathered in by the legislation.

3343 Do we know what portion of facilities are grandfathered
3344 in under this policy, and the scope of outpatient hospital
3345 spending the current policy impacts?

3346 *Dr. Ippolito. Well, you are certainly right that it is
3347 a very limited policy.

3348 I don't know the number of facilities, but I can tell
3349 you that it represents less than a percentage of Medicare's
3350 total outpatient spending. I think it is 0.8 percent of
3351 Medicare's outpatient spending. So it affects a very small
3352 share.

3353 *Mr. Pence. Okay, thanks. How would patients be
3354 impacted if the policy were to apply to a greater universe of
3355 providers and services?

3356 *Dr. Ippolito. Well, Medicare and commercial market

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3357 patients would benefit in the long run, because it reduces
3358 the incentive to keep consolidating the provider side in the
3359 market. In the immediate term, there is an obvious benefit
3360 to Medicare beneficiaries in the form of lower out-of-pocket
3361 spending. Their out-of-pocket is often a function of the
3362 price of the service. And if that price goes down, their
3363 out-of-pocket goes down.

3364 *Mr. Pence. So it might be a good idea?

3365 *Dr. Ippolito. Well, I think so. But, you know, nobody
3366 voted for me, so --

3367 *Mr. Pence. All right, thank you.

3368 And Mr. Chair, I yield back.

3369 *Mr. Guthrie. The gentleman yields back. The chair now
3370 recognizes Mr. Crenshaw for five minutes for the purpose of
3371 asking questions.

3372 *Mr. Crenshaw. Thank you to the chair. Thank you to my
3373 friend from Indiana. I counted three mentions of Hoosiers.

3374 [Laughter.]

3375 *Mr. Crenshaw. It is a thing. All right.

3376 So thank you all for being here. I appreciate your
3377 patience with us.

3378 You know, I want to start out by saying, you know, let's

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3379 frame this problem. So everybody needs health care. We can
3380 debate whether or not it is a right, per se, but everybody
3381 needs it, and we all agree that it is too expensive, and that
3382 our payment system is largely to blame. It is not operating
3383 like a proper marketplace.

3384 We have a couple of things that we want in our system.
3385 We want to increase quality. We want to maintain our
3386 innovative edge. We are one of the few countries that still
3387 maintains these promises of quality, but we want it to be
3388 cheaper and accessible. Okay.

3389 And now, I would articulate that the only forces that
3390 really drive down prices while also maintaining an innovative
3391 edge and quality are choice, competition, transparency. And
3392 that is what we are here to talk about today.

3393 The complexity of health care makes transparency a
3394 really difficult problem. It is not like going to the
3395 grocery store. And so I would encourage this committee to
3396 focus on the entry point that everybody faces in health care,
3397 and that should be our legislative entry point, and that is
3398 primary care, and what we can do to make primary care more
3399 accessible and easier for the patient because that is your
3400 quarterback. That is -- that should be the person you use to

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3401 navigate the rest of the immensely complex health care
3402 system. You can give me all the spreadsheets in the world on
3403 price transparency; I still can't figure it out. And I am a
3404 pretty experienced patient, okay? It is just -- it is so
3405 complex.

3406 And so I want to talk about primary care, and my
3407 favorite type of primary care, direct primary care, with you,
3408 Dr. Ippolito, if that is all right. A lot of the
3409 conversation today is about the traditional care model, where
3410 we have patients interacting with primary care providers,
3411 specialty care providers in different clinical settings, all
3412 of that. It is complex. It is overwhelming. Can you talk
3413 about how personalized care models like direct primary care
3414 can play in creating a wider, more competitive health care
3415 marketplace?

3416 I guess I should define what I am talking about really
3417 quick, which is effectively a monthly fee for a primary care
3418 doctor, which is all inclusive. It doesn't matter how many
3419 visits you have, it is independent of insurance. It is
3420 essentially a subscription service for health care. And in
3421 the Houston area we are talking 60 to 70 bucks a month.

3422 *Dr. Ippolito. I mean, yes. So to echo a point I made

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3423 earlier, given what we see in the health care market, we
3424 ought to be encouraging just about any kind of competition we
3425 can get. And so I think that is sort of the baseline.

3426 When I think about direct primary care, you know,
3427 honestly, it fits pretty well within what you might think of
3428 as a sort of optimal insurance design if you were starting
3429 from scratch. That is, you really focus insurance on
3430 protecting people in the catastrophic situations, but then
3431 you try and have competition under a more normal pricing
3432 structure for more regular services. And I think that is --
3433 at least conceptually, that is what a lot of direct primary
3434 care seems to be trying to get at.

3435 *Mr. Crenshaw. Do you think it could have a positive
3436 effect on overall health care spending?

3437 *Dr. Ippolito. You know, it is always tough with
3438 spending. I guess I will say two things.

3439 The first is that, at least as I understand these
3440 models, they are often a capitated approach. Capitated
3441 payments do have really good incentives, right? So that is a
3442 good thing.

3443 The second point, though, is that, when you think about
3444 primary care, it is often difficult to evaluate that on pure

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3445 cost savings, because part of what you are doing is you are
3446 giving people access to care that they might need, right?
3447 And a lot of that care is really high value. Getting
3448 somebody on an antihypertensive or a statin is a really big
3449 ROI.

3450 And so I don't know that I would emphasize pure cost
3451 savings. Instead, what I would do is say it is -- there is a
3452 potential to really get more efficient spending, right?

3453 *Mr. Crenshaw. Yes.

3454 *Dr. Ippolito. Especially --

3455 *Mr. Crenshaw. Well, certainly because you are keeping
3456 people out of the emergency room, and what our goal should be
3457 this continuity of care. Our goal should be every American
3458 knows who their primary care doctor is. That is definitely
3459 not the case right now. You think, like, do I call my -- if
3460 you have a problem, do you -- do I call my insurance? Do I
3461 just go to the ER? Nobody knows what to do. You need a
3462 quarterback.

3463 All right, and I got 54 seconds. So Mr. Severn, could
3464 you talk to us about -- you get all this data, you guys have
3465 all this experience gathering this data. Can you talk about
3466 what we should do to make it more transparent and readable to

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3467 the consumer, so we can actually translate it?

3468 *Mr. Severn. We have talked about the hospital standard
3469 that, you know, is suggested right now, and I think we have
3470 pretty unanimously said we would love that standard to be
3471 enforced. And that does make these spreadsheets a little bit
3472 more apples to apples comparable.

3473 It also -- you know, I mentioned this a bit earlier --
3474 it has got a column that says "payment method.'" And there
3475 is a spectrum of complexity to these payment methods. And
3476 what you will find is not just price pressure, but you reward
3477 simpler payment methods. So I will go to the doctor that can
3478 say, hey, it is \$50 up front versus some sliding fee or
3479 percent of charge.

3480 *Mr. Crenshaw. Okay. Thank you, and I yield back.

3481 *Mr. Guthrie. The gentleman yields back. The chair now
3482 yields to Dr. Miller-Meeks for five minutes for the purpose
3483 of asking questions.

3484 *Mrs. Miller-Meeks. Thank you, Mr. Chair, and I thank
3485 all our witnesses who are here. It is a fascinating
3486 discussion. I could certainly ask questions for more than
3487 five minutes.

3488 As an ophthalmologist, I moved our small three

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3489 ophthalmology practices to have a cash-based payment and a
3490 discount for paying cash because it was simpler for patients
3491 than trying to navigate through their insurance company.

3492 And I think it is interesting, as we talk about
3493 consolidation and competition and PBMs, that, you know, one
3494 of the biggest errors was in the establishment of Medicare,
3495 Medicare having different reimbursement for different states
3496 rather than a single reimbursement for a single procedure or
3497 a single visit, which would -- then would have led to
3498 competition and medical tourism throughout the United States.

3499 And in 2010, when the Affordable Care Act was being
3500 implemented, myself and many other individuals warned that
3501 prices would go up, that premiums would go up with the
3502 passage of the Affordable Care Act. We especially were
3503 concerned about consolidation, hospital to hospital
3504 consolidation, physician practices becoming larger physician
3505 practices or being purchased by hospitals, and that -- we
3506 warned at that time that those procedures and things being
3507 done in doctor's offices would then move to hospital-based
3508 clinics, and the prices would go up.

3509 And it is not just the price goes up. As Dr. Ippolito
3510 said, the patient's cost share is also much greater. So

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3511 their out-of-pocket cost is also greater.

3512 So consolidation increases health care prices and
3513 insurance premiums, as well as worsens equal access for care
3514 to patients in rural communities and medically under-served
3515 communities. And why is that? Because consolidation
3516 threatens competition. It doesn't matter if you have price
3517 transparency if there is no competition. So as you drive out
3518 competition, the value of price transparency in certain areas
3519 decreases.

3520 You know, we have seen an increasing number of physician
3521 groups get absorbed by health systems such as the recent
3522 purchase of Oak Street Health by CVS, and more physicians
3523 working in integrated groups, and more Medicare beneficiaries
3524 being directly affected by the high cost of integration. For
3525 example, the numbers of diagnostic and imaging lab tests
3526 being performed in a hospital has increased dramatically. We
3527 are pushed as physicians within a hospital to do things
3528 within the hospital, and this has led to Medicare incurring
3529 tens of millions of dollars of unnecessary costs, as was
3530 pointed out.

3531 And one of the things we talked about is the payment
3532 reform -- or payment reform that we think Congress should

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3533 consider, which is site neutrality. And what other things
3534 could we encourage providers to remain -- other things to do
3535 to remain -- providers to be independent, which could help
3536 with competition, Dr. Ippolito?

3537 *Dr. Ippolito. I am sorry. Could you repeat the last
3538 part of that?

3539 *Mrs. Miller-Meeks. What other things can we do,
3540 payment reforms can we do, to encourage both, you know,
3541 physicians --

3542 *Dr. Ippolito. Sure.

3543 *Mrs. Miller-Meeks. -- to remain independent, site
3544 neutrality being one of those.

3545 *Dr. Ippolito. Sure. So, you know, think about any
3546 payment policy that pushes in the direction of consolidation.
3547 So site-neutral, making sure 340B doesn't push too far in
3548 that direction. That is one.

3549 At the state -- while there are state policies the
3550 Federal Government could, in principle, have effects on,
3551 things like certificate of need, which some states still do
3552 have -- we have tons of evidence on that at this point -- we
3553 can talk about things like scope of practice.

3554 Especially when you talk about rural areas, the natural

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3555 level of competition that is going to be supported is going
3556 to be lower. And so you have really got to push everywhere
3557 you can. You have got to think about where can we
3558 realistically harness telehealth, right? Certain areas,
3559 mental health, things like that, you have a lot of
3560 opportunity to use that.

3561 But still, you know, at the end of the day, I think
3562 about the U.S. health care system in sort of three buckets.
3563 There is the really competitive markets, big cities; there is
3564 the plausibly competitive markets, a lot of mid-sized cities
3565 that may have one big, big provider; and then you have got
3566 rural areas. And you just do need to recognize that rural
3567 areas are a little bit different, and be open to being a
3568 little bit more creative in those settings.

3569 *Mrs. Miller-Meeks. Thank you so much for that answer.
3570 And we have talked some about PBMs, and as a state senator in
3571 2019 I put forward a bill in Iowa for transparency within the
3572 PBM and for the rebates, half of the rebate to go back to the
3573 person paying for the drugs. I got it through the Senate,
3574 but not the rebate part, the transparency part. We finally
3575 did not get it through the House that year, but we finally
3576 did. But three years later, we still don't have the

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3577 transparency data coming forward, which we are finally
3578 getting to come forward.

3579 And as you all know, the three largest PBMs -- CVS
3580 Caremark, Express Scripts, and OptumRx manage about 80
3581 percent of all prescriptions in the United States, up from 48
3582 percent a decade ago. And, you know, this is very pivotal in
3583 how we make decisions. We have -- one of the PBM tactics --
3584 and I won't talk about all of them, but it is something that
3585 Representative Carter and I have worked on -- is the growing
3586 practice of misappropriating patient assistance dollars for
3587 the benefit of the PBM's bottom line. A middleman places
3588 increasing cost on patients by relying more on co-insurance
3589 and deductibles, copay assistance, an important bridge to
3590 ensure access to needed medications.

3591 So Ms. Bartlett, what financial burdens do accumulators
3592 place on patients when copay assistance maximum is reached?

3593 [No response.]

3594 *Mrs. Miller-Meeks. I may have to use -- have you
3595 submit that in writing, because my time is --

3596 *Mr. Bartlett. I definitely will.

3597 *Mrs. Miller-Meeks. -- expired, so --

3598 *Mr. Bartlett. I definitely will. I got the question.

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3599 *Mrs. Miller-Meeks. So if you would submit that in
3600 writing, I would thank you.

3601 [The information follows:]

3602

3603 *****COMMITTEE INSERT*****

3604

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3605 *Mrs. Miller-Meeks. Thank you, Mr. Chair. I yield
3606 back.

3607 *Mr. Guthrie. Thank you. I thank the gentlelady for
3608 yielding back. We have now completed -- the members who are
3609 of the committee, we have three that waived on, two that are
3610 present. So we -- it looks like we have two more witnesses,
3611 so thank you all for your patience, and we will now go to our
3612 members of the full committee that are meeting here with us
3613 today, and the first will be Ms. Matsui from California.

3614 You are recognized for five minutes.

3615 *Ms. Matsui. Thank you very much, Mr. Chairman and
3616 Ranking Member Eshoo, for having this very important hearing
3617 today and allowing me to waive on. And thank you for the
3618 witnesses for being here today. I want to ask Mr. Forge a
3619 question.

3620 I would like to briefly discuss the 340B program, which
3621 I know has been discussed here. But as many of my colleagues
3622 know, I have long been a champion of the 340B program, which
3623 is a critical part of the health care safety net that all our
3624 constituents depend on.

3625 Unfortunately, there has been a lot of criticisms about
3626 this program lately, and I am concerned about some of the

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3627 conversation around 340B happening today, which is why I felt
3628 compelled to waive on. 340B is, first and foremost, a
3629 program to provide discounted drugs to low-income patients.
3630 But some of the critics of this program seem to forget that
3631 340B has another critical purpose: to help safety net
3632 providers to provide critical services to under-served
3633 patients, and to empower them to stay open, especially after
3634 the strains of the past few years.

3635 Mr. Forge, can you share some of the programs or
3636 services Pullman Regional is able to offer because of your
3637 340B discounts?

3638 And what would happen if the hospital is no longer able
3639 to participate in the 340B program?

3640 *Mr. Forge. Well, I want to enter in a couple of
3641 different ways.

3642 You know, first of all, it impacts more than just
3643 Pullman Regional Hospital. You know, there are local
3644 pharmacies who we contract with, which are really lifelines
3645 for small communities, you know, that they are serving.
3646 Colfax, Washington is one that comes to mind.

3647 You know, we are working in rural areas on two to four-
3648 percent margins, you know, really tight margins. And so, you

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3649 know, maintaining access to high-quality, board-certified
3650 physicians in our emergency room, for example, you know,
3651 making sure that, you know, we have 24-hour access to
3652 obstetric care, et cetera.

3653 You know, two to four percent is not a lot, you know, it
3654 doesn't go a long ways. And so 340B, without that, you know,
3655 we would most likely have to cut some critical services to
3656 our service area, as well as lose some lifeblood providers to
3657 our communities.

3658 *Ms. Matsui. Oh, absolutely. Now, you mentioned
3659 pharmacies. One way that Pharma and other 340B critics have
3660 attempted to chip away at the program is by restricting
3661 entities from using contract pharmacies.

3662 Mr. Forge, I know that Pullman Regional has
3663 relationships with several contract pharmacies to help you
3664 distribute your discounted drugs. Can you share why it is so
3665 important to your hospital and the patients you serve to use
3666 contract pharmacies?

3667 *Mr. Forge. Well, you know, I have to say that we have
3668 had positive and negative experiences with contract
3669 pharmacies, and the most positive ones have been with the
3670 community-based, you know, pharmacies. So I kind of want to

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3671 stick with that. You know, we haven't always had positive
3672 ones, but they are -- and the reason why there is one better
3673 than the other, it really comes down to the service and --
3674 the customer service that goes back to the patient, goes back
3675 to the people that live in the community.

3676 *Ms. Matsui. Certainly.

3677 *Mr. Forge. You lose that a little bit with some of
3678 those bigger ones.

3679 *Ms. Matsui. Certainly, yes. I have another question
3680 for you regarding transparency around 340B.

3681 Some of the latest proposals on 340B reform have
3682 suggested a need for greater accountability. Mr. Forge, can
3683 you briefly describe the requirements your hospital already
3684 faces when it comes to submitting data to HRSA and
3685 maintaining records documenting compliance with 340B
3686 requirements?

3687 *Mr. Forge. Sure. You know, I will talk, you know,
3688 back to my experiences. I have worked in multiple rural
3689 communities in critical access areas.

3690 Some of the hospitals that I worked with were not able
3691 to meet the regulatory standards because of the high bar that
3692 they have, you know, within 340B. And therefore, those

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3693 communities -- in very rural Idaho, for example -- weren't
3694 able to benefit from those.

3695 You know, in other areas we had a little more expertise
3696 on our team. We were able to kind of pull that off in
3697 Wisconsin. And now, you know, back in Pullman, we are still
3698 figuring it out. We have to rely on outside resources to
3699 help us manage the 340B thing. That just tells you how
3700 complicated that it really is. We have multiple audits per
3701 year that really stress our team outside of normal operations
3702 -- our finance teams, that is.

3703 And so it is a standard that we are continuing to strive
3704 to do. We take it seriously. We want to be accountable to
3705 that. But that becomes more and more difficult as we go, and
3706 more complexity keeps being added.

3707 *Ms. Matsui. Absolutely. You know, I understand, you
3708 know, but I am concerned about proposals that unnecessarily
3709 burden you. You have already gone through all of that.

3710 I really appreciate the reminder of the importance of
3711 this program. I think we all agree that it is very
3712 important, and I don't want this program to be a scapegoat of
3713 high drug pricing and other problems that we know exist with
3714 our health care system. So I really do appreciate this

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3715 committee bringing this up today, and I would really like to
3716 strengthen 340B and make sure it is there for the right
3717 reasons.

3718 So thank you very much, and I yield back.

3719 *Mr. Guthrie. Thank you. The gentlelady yields back,
3720 and next will be Mr. Allen.

3721 You are recognized for five minutes.

3722 *Mr. Allen. Thank you, Mr. Chairman, and thanks for
3723 waiving me on.

3724 To give you a little background about why I am very
3725 interested in this is -- and I want to thank the witnesses
3726 for staying with us, and talking about this important issue.
3727 But back from 1991 to 2000, of course, I was running a
3728 construction business back then. And about 80 percent of our
3729 work was health care. And in fact, one of my clients asked
3730 me to serve as chairman of the hospital board, and I did that
3731 for -- from 1991 to 2000.

3732 And it was pretty interesting, how things evolved,
3733 because in the construction business you got to know what
3734 your costs are or you are not going to be in business very
3735 long. And what I learned about hospital accounting is -- and
3736 one of the things we worked on -- is we really didn't know

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3737 what it cost us to do business. We knew that we charged a
3738 dollar, that at that time Medicare was paying about \$0.60 on
3739 the dollar. And the insurance companies started -- you know,
3740 they at one time were at \$1. Of course, we had a functional
3741 free market health care system back then, and then they
3742 dropped below Medicare.

3743 So I said we better figure out what our cost is here, or
3744 we are going to be out of business real quick. And
3745 unfortunately, that hospital is consolidated now, along with
3746 two other hospitals, and we have no locally owned or operated
3747 hospitals in my hometown of Augusta, Georgia.

3748 And, you know, the -- I was also asked to, as the
3749 ranking member on the Health, Employment, Labor, and Pensions
3750 Subcommittee over at Education and Workforce, which covers
3751 about 160 million lives all year, ERISA, health care, and I
3752 was I was asked to serve on the Healthy Future Task Force
3753 Subcommittee.

3754 And again, my question to all the experts -- and we had
3755 some great testimony from folks talking to us about where
3756 health care is, and what we got to do as far as affordability
3757 is concerned, but not one could tell me where our health care
3758 dollars are going. Not a single one. In fact, they said it

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3759 was impossible. And I think it is because we don't have a
3760 functional free market system to compare anything to.

3761 And so I said, "How do we peel the onion back here?"
3762 And -- because we got tax dollars going into this, we got
3763 premium dollars going into this. And guess what? You know,
3764 we are -- I was in Israel, eight percent of their GDP, health
3765 care. Nobody complained about their health care system. And
3766 I have a hard time finding folks that are happy with the
3767 health care system, you know, with their health care or the
3768 providers happy with health care in this country.

3769 But, Mr. Tripoli, your organization advocates for
3770 patients. And so what is the most single important thing to
3771 make sure that patients know about how their health care
3772 dollars are being spent?

3773 *Ms. Tripoli. Well, I think you really nailed it, which
3774 is there has been an incredible shift over the last 60 years.
3775 Hospitals that used to be these community-based institutions
3776 have emerged into these mega-cost centers, and communities
3777 have watched their local hospitals disappear. It is a major
3778 problem. It is the number-one driver -- it is one of the
3779 biggest drivers of unaffordable care in the form of higher
3780 prices.

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3781 So I think, for consumers, it is knowing that, it is
3782 knowing that their local hospital doesn't exist anymore. And
3783 so we need to think about the types of solutions that we can
3784 implement that are going to bring down the cost of care for
3785 the American people. It is the very solutions we are talking
3786 about today in terms of strengthening price transparency,
3787 codifying that rule --

3788 *Mr. Allen. Exactly, yes.

3789 *Ms. Tripoli. -- expanding site-neutral payments.

3790 *Mr. Allen. Yes, right. Well, good, thank you.

3791 Mr. Severn, we -- as part of the Healthy Future Task
3792 Force we had several companies -- and Walmart is involved in
3793 what is called direct contracting for health care. Could you
3794 -- and of course, obviously, they are doing it and our
3795 business community is going to figure this out, but we are
3796 going to have to have a functioning free market health care
3797 system to do it, because the government is driving everything
3798 right now.

3799 But they have been able to use direct contracting to
3800 personalize care for their employees. Mr. Severn, can you
3801 comment on and tell us about your experience with direct
3802 contracting?

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3803 *Mr. Severn. Prior to this transparency data being
3804 published in 2021, direct contracting was really only
3805 possible for large employers that could act as payers. They
3806 could pay the consultants, they could buy the data sets.
3807 With this new transparency data public, the barrier to direct
3808 contracting goes down, and so we will see more companies much
3809 smaller than Walmart have the ability to enter into direct
3810 contracts with providers, just based off the available --

3811 *Mr. Allen. Yes. And one of the things we wanted to do
3812 in our committee was to allow companies to form co-ops to do
3813 this, that they could then have the influence of a large
3814 contractor.

3815 Listen, you all been great. Thank you so much for your
3816 testimony.

3817 And thank you, Mr. Chairman, again.

3818 *Mr. Guthrie. Thank you.

3819 *Mr. Allen. I yield back.

3820 *Mr. Guthrie. I thank the gentleman for yielding, and
3821 we do have one more. We have Mr. Balderson from Ohio, who is
3822 waiving on for the hearing for five minutes.

3823 You are recognized for five minutes for questions.

3824 *Mr. Balderson. Thank you, Mr. Chairman, I appreciate

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3825 the waiver, and thank you all for hanging in there today. I
3826 will be brief.

3827 Mr. Severn, from your experience with your patient-
3828 facing transparency tool, do you agree that when provided
3829 accurate pricing data patients make informed judgments on
3830 where they want to receive care?

3831 *Mr. Severn. The short answer is patients are just
3832 starting to learn that this data is there. And we are very
3833 early in seeing patients use this data. The best way to
3834 present the data is something simple, a consumer experience
3835 like we see elsewhere on Amazon or other e-commerce sites.
3836 Once that is possible on Turquoise and other sites, to say
3837 this is the upfront cost, this is the only bill you are going
3838 to get, we will see a huge consumer uptake here. But we are
3839 just starting to see this at Turquoise.

3840 *Mr. Balderson. I agree. Unfortunately, CMS disagrees
3841 with you, since it denied an innovative health plan by
3842 claiming it is, and I quote, "not reasonable to expect
3843 prospective enrollees to understand" a new, unique plan.

3844 Last year I wrote a letter, a bipartisan letter, to CMS
3845 in support of increasing access to innovative health plans
3846 that already are providing price transparency for patients.

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3847 These plans are similar, somewhat similar, to the ones used
3848 in Montana by Ms. Bartlett, as they offer set reimbursement
3849 for anything you can do in the health care system. This
3850 allows consumers to shop for care and receive information
3851 about their cost obligations at any given provider -- not
3852 just any given provider in their network, any given provider,
3853 period.

3854 But what Mr. Severn is saying is that the consumers can
3855 and do have the ability to shop for value. As we increase
3856 the level of price transparency in our health care system, it
3857 is important to ensure that the entire system keeps up, and
3858 lessons learned in one place are applied to others to
3859 maximize their benefits for patients.

3860 Mr. Forge, I myself come from rural Ohio, in Ohio's 12th
3861 congressional district, but I also have central Ohio, which
3862 has some of the big health care systems. Just like yours,
3863 though, the smaller one serves smaller communities. No one
3864 wants to be more punitive to the small community hospitals
3865 that are already stretched thin and trying to serve their
3866 patients, but we all agree that price transparency is
3867 important.

3868 How do we work with these hospitals to make sure their

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3869 price transparency experience is a positive one for the
3870 hospital and patients?

3871 *Mr. Forge. Well, good question. I appreciate it.

3872 *Mr. Balderson. Thank you.

3873 *Mr. Forge. I think, though, the first step is just
3874 recognizing that they need the help, right, recognizing that
3875 we need -- you know, we need support, and making sure that it
3876 is a good experience.

3877 But I think it comes back down to, you know, really
3878 thinking about those families and those individuals, and
3879 really helping those people with their medical literacy,
3880 helping them, you know, access programs like Mr. Severn here,
3881 and helping people access, you know, what people and the --
3882 that have bigger resources and bigger health systems have
3883 access to.

3884 So it is recognizing it, you know, removing barriers,
3885 and continuing to focus on improving.

3886 *Mr. Balderson. Okay. Thank you. My last question,
3887 Mr. Severn is for you again, I apologize.

3888 Starting this year, insurers were required to provide
3889 personalized pricing information for 500 items and services
3890 to their enrollees. Have you tracked insurer compliance with

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3891 this aspect of the rule?

3892 *Mr. Severn. We don't track -- ensure compliance with
3893 that aspect. We just look at the machine-readable file, the
3894 second piece of the requirement. That is what we track.

3895 *Mr. Balderson. How is it working?

3896 *Mr. Severn. You know, the stat we shared is 96 percent
3897 of covered lives are represented in the data across 181
3898 payers as of today, which is much quicker than the hospital
3899 compliance --

3900 *Mr. Balderson. Yes, it is. Thank you.

3901 Mr. Chairman, I yield back and I thank you all again.

3902 *Mr. Guthrie. Thank you.

3903 The gentleman yields back. Seeing no further witnesses,
3904 that concludes witness questions.

3905 Thank you all so much for being here. I know it has
3906 been a long afternoon, but I know you are passionate about
3907 these issues as bipartisan. We are, as well, and look
3908 forward to making this the first of many efforts to get to
3909 the point where we are going to have transparency in the
3910 health care system, so that people can -- we need health care
3911 systems to be -- to exist, so they are going to need to do
3912 what they need to do -- exist, but we also need information

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3913 so people can make fair choices. So we are looking forward
3914 to that, moving forward.

3915 I do have a list that I have shared with the ranking
3916 member of documents for the record from the majority and the
3917 minority. Any objection?

3918 Without objection.

3919 *Ms. Eshoo. No objection, Mr. Chairman.

3920 *Mr. Guthrie. No objection, so it is so ordered.

3921 [The information follows:]

3922

3923 *****COMMITTEE INSERT*****

3924

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3925 *Mr. Guthrie. And then I want to remind the members
3926 they have 10 business days to submit questions for the
3927 record. And I ask the witnesses to respond to the questions
3928 promptly. Members should submit their questions by the close
3929 of business on April the 11th.

3930 And without objection, the subcommittee is adjourned.

3931 [Whereupon, at 4:32 p.m., the subcommittee was
3932 adjourned.]