

## CHRISTEN LINKE YOUNG

### EXPERIENCE

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**Brookings Institution** **Washington, DC**  
*Fellow, USC-Brookings Schaeffer Initiative for Health Policy* 2018-Present

**NC Department of Health and Human Services** **Raleigh, NC**  
*Deputy Secretary* 2017-2018  
Served the State of North Carolina as the number two official in the Department of Health and Human Services, managing a \$20 billion budget and 15,000 employees. Oversaw initial transformation of state Medicaid program from fee-for-service to managed care.

**Center for Consumer Information and Insurance Oversight** **Washington, DC**  
*Principal Deputy Director* 2015-2017  
Served as the second-highest ranking official in the federal agency responsible for implementing the insurance market reforms in the Affordable Care Act. Led the agency as the primary day-to-day decision-maker with responsibilities similar to a chief operating officer.

**White House Domestic Policy Council** **Washington, DC**  
*Senior Policy Advisor for Health Reform* 2013-2015  
Managed the policy portfolio related to the Affordable Care Act's insurance reforms, Medicaid expansion, and tax policy.

**U.S. Department of Health and Human Services** **Washington, DC**  
*Director of Coverage Policy, Office of Health Reform* 2013  
Supported the Secretary's Office in implementation of the Affordable Care Act's coverage expansion, including insurance reforms and Medicaid expansion.

**Obama for America** **Chicago, IL**  
*Associate Policy Director* 2012  
Advised President Obama's re-election campaign on health and other domestic policy issues.

**U.S. Department of Health and Human Services** **Washington, DC**  
*Policy Analyst & Presidential Management Fellow* 2009-2011  
Supported policy analysis in the Office of Health Reform and the Washington Office of the CDC.

### EDUCATION

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**Yale Law School** **New Haven, CT**  
*Juris Doctor* 2009  
Editor-in-Chief, *Yale Journal of Health Policy, Law, and Ethics*; Senior Editor & Admissions Committee, *Yale Law Journal*

**Stanford University** **Stanford, CA**  
*Bachelor of Science with Honors and with Distinction, Biological Sciences* 2004

### PUBLICATIONS

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Christen Linke Young, Jason A. Levitis, and Matthew Fiedler, *Evaluating the Administration's Health Reimbursement Arrangement Proposal*, Brookings Institution, December 28, 2018

Christen Linke Young, *The Trump Administration Side-Stepped Rulemaking Processes on the ACA's State Innovation Waivers*, Brookings Institution, November 28, 2018.

Christen Linke Young, Note, *Pay or Play and ERISA Section 514*, 10 YALE J. HEALTH POL'Y, L. & ETHICS 197 (2009)

Christen Linke Young, Note, *Childbearing, Childrearing, and Title VII*, 118 YALE L.J. 1182 (2009)

Christen Linke Young, *FDA Preemption Inputs in Riegel v. Medtronic*, 118 YALE L.J. POCKET PART 22 (2008)

Christen Linke Young, *Conservation Easement Tax Credits in Environmental Federalism*, 117 YALE L.J. POCKET PART 218 (2007)