Committee on Energy and Commerce

U.S. House of Representatives
Witness Disclosure Requirement - "Truth in Testimony"
Required by House Rule XI, Clause 2(g)(5)

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1.	Your Name: Frank Opelka, MD, FACS			
2.	Your Title:			
	Medical Director, American College of Surgeons			
3.	The Entity(ies) You are Representing: American College of Surgeons			
4.	Are you testifying on behalf of the Federal, or a State or local government entity?	Yes	No X	
5.	5. Please list any Federal grants or contracts, or contracts or payments originating with a foreign government, that you or the entity(ies) you represent have received on or after January 1, 2015. Only grants, contracts, or payments related to the subject matter of the hearing must be listed. N/A			
6. Please attach your curriculum vitae to your completed disclosure form.				
Sig	gnature:Date:	6/20	217	

Frank George Opelka, MD FACS Medical Director, Quality and Health Policy American College of Surgeons

2014 -

Medical Director, Quality and Health Policy (2014 -)

<u>Responsibilities:</u> Coordinate and collaborate across the nation and inside the Wash DC circles for surgical quality and surgical health policy. Aid the ACS in defining issues, developing policies and working those positions into regulatory and legislative comments and proposal. Seek to place the ACS on strategic committees and organizations to promote the best care for the surgical patient during times of health care transformation. Work with federal agencies to strengthen the position of the ACS for optimal surgical care. These agencies include CMS, AHRQ, ONC, FDA and PCORI, among others.

Accomplishments: Serve on the Committees as defined in the ACA – the National Priorities Partnership (NPP) and the Measures Application Partnership(MAP) within the National Quality Forum. Chair the Hospital Workgroup for the MAP which include coverage for inpatient and outpatient hospital care, cancer care and mental health. Chair the National Consensus Standards Advisory Committee (CSAC). Chair the Physician Consortium for Performance Improvement (PCPI). Lead the effort for HIT interoperability using a SOA architecture on behalf of Surgery to optimize data flows from EHRs. Launch the Surgical Quality Alliance for an inside-the Beltway alliance of surgical specialties.

2005 -

Louisiana State University, System
Executive Vice President (2012Louisiana State University, Health Sciences Center
Vice Chancellor (2008-2012)
Louisiana State University, School of Medicine
Associate Dean of Healthcare Quality and Safety (2005-2006)
Associate Dean of Clinical Affairs (2006 - December 2007)

Responsibilities:

Work across the state of Louisiana to redesign LSU Health and Medical Education for the 21st Century. Develop of clinical data ecosystem to define better healthcare and drive improvement. Create public private partnerships with strategic non-profit partners across all the LSU markets in the state. Coordinate with the Chancellor, Dean, Department Chairs and the Division chiefs for integrated program development across clinical service lines. Coordinate the quality and safety programs with the faculty, the residents and the students. Work with Louisiana Department of Health and Human Services in implementation of state wide initiatives for quality, accountability and transparency in health care. Develop insurance programs with the under insured and link these patients to

LSU. Assist in a state-wide public health system information exchange and electronic medical record. Create a culture for evidence based accountable care.

Accomplishments:

Lead the partnership project to create cooperative endeavor agreements across 9 of 10 cities throughout the state. Increased patient volumes and placed modern business systems into operations. Reduced the patient backlogs across the entire state hospital system to market levels. Moved offender care into a more sustainable fiscal model and turned operations over to Dept of Corrections. Fostered a culture of educations and GME by removing the burdens of care management from failing hospital systems. LSU HSC Related Activities: Establish a dialogue with the Louisiana Business Group on Health and working with employers, create an insurance vehicle for LSU to serve the under insured at Medicare Rates. Participate in the EHR steering committee to select and implement a state wide EHR and information exchange for public system. Serve on the Louisiana Health Care Quality Forum to develop a PCP focused state wide data aggregation and public reporting program for quality. Coordinate to public health scholarship programs with local health plans and a Fortune 100 Home Health Agency in support of the Independence at Home Act (Introduced in the US House and Senate). Initiate a complete business plan redesign from an expense focus to a patient centric revenue focused model. Redesign the entire clinical practice and develop a consolidation strategy for the private group based on electronic integration. Integrate national performance metrics into the clinical practice. (In draft) Provide a Quality Improvement Manual for a faculty lead QI program. Deploy a system wide EHR (Allscripts) and initiate a region wide grant (from Microsoft) for recruiting patients into personal health records in the event of personal evacuations due to natural disasters.. Initiate e-health systems through partnerships with Microsoft, Medem and iHealth Alliance.

National Level Activities: Attain national leadership positions in all the national quality forums including the executive committee of the physician measurement developing body of the AMA – the Physician Consortium for Performance Improvement (PCPI); serve as a member of Secretary Leavitt's national committee, the Quality Alliance Steering Committee; appointed to the National Quality Forum's National Priorities Partnership in Healthcare, the NQF's Consensus Standards Advisory Committee, and chair the National Voluntary Consensus Standards for Hospital Care Outcomes and Efficiency; serve as the founder and chair of the national Surgical Quality Alliance; serve as a member of the National Committee for Quality Assurance's Physician Advisory Committee for the Medical Home and for the Committee on Overuse and Appropriateness; serve as a founding chair of the American College of Surgeon's Patient Safety and Advisory Committee; serve the American College of Surgeon's Health Policy and Advisory Committee; Serve as co-chair of the AQA Alliance Physician Performance Group; Serve as a member of the United Healthcare Group's physician advisory committee; Serve United Healthcare Group's Executive Advisory Group. Serve Humana's physician advisory group. Serve BCBSA physician's advisory group. Serve as a director for the Health Care Notification Network which serves the Federal Drug Administration's physician alert system. Work with all the ABMS and the Surgical

Boards in a clinical registry project to join with the SQA, the surgical specialties and the American College of Surgeons.

2005 - 2009

Louisiana State University, HealthCare Network Chief Operating Officer (2005-2006) Chief Executive Officer and Chairman of the Board (2006-2009)

Responsibilities:

Report to the Board of Directors for LSU HealthCare Network (501c3) as CEO and President of the Healthcare Network for the private faculty group practice for LSU Health Science Center. Develop and maintain an operational plan for the healthcare network within the framework of a faculty group practice for the faculty of the Louisiana State University School of Medicine. The services provided cover the broad scope of a faculty multiple specialty group. Included within are initial and subsequent (re)credentials and licensure of the faculty, space management, resource allocation, office operations and workflow, billing and collections, human resources and staffing, provider contracts, strategic development, marketing, and information systems. In addition, to serve the Dean of the School of Medicine in assuring the FGP meets the strategic goals of the faculty.

Accomplishments:

Hurricane Katrina Response: Move the medical school 70 miles north to Baton Rouge. Build and establish living quarters for the entire faculty, the residents and the students through FEMA. Built over a 350 unit faculty trailer park with roads and inground plumbing/electric in under 28 days. Acquire a European cruise ship to house from Sweden to travel to Baton Rouge to house the residents and students. Re-establish residencies through the entire region with numerous new affiliation agreements with new facilities. Design and implement a program to create new teaching hospitals. Re-establish an entirely new faculty group practice within one month across the storm ridden region by building new systems for every aspect of a clinical practice. And, in a year's time, collapse all we had built as we returned all the programs to New Orleans. Then rebuilding all the New Orleans systems since all the clinics were destroyed by the storm.

We moved the LSUHN from a business survival to a stable business and prepare it for future growth. Pre storm revenues were cut 50% from over \$50M to \$25M after the storm. I designed and served as a steward to collapse the network with a reduction in force of over 45% of employees while moving the clinics, finding the faculty and the patients and restarting the clinical efforts within 30 days. Over the ensuing 4 years, the practices were returned to New Orleans, staff built up to 70% of ore storm levels and clinical revenues are once again approaching \$45-50M.

2002-2005

Harvard Medical Faculty & Beth Israel Deaconess Medical Center Vice Chief of Surgery Division of Colorectal Surgery, Chief

Responsibilities:

Manage Finance for 60(+) Academic Department of Surgery including all surgical disciplines (General Surgery, Urology, Otolaryngology, Ophthalmology, Cardiac Surgery, Thoracic Surgery, Vascular Surgery, Transplant Surgery. Neurosurgery, Hepatobiliary & Pancreatic Surgery). Manage Practice Expenses, Revenue stream, Compensation Plan, Retirement and Disability Benefit, and Establish a "newco" Surgical Foundation. Enhance BIDMC Operating Room Supply Budget, Enhance Operating Room Efficiencies, Co-Create a Clinical Resource Management Program for the hospital, Serve the Medical Executive Committee, and participate in the Hospital Capital Budget Plan.

Accomplishments:

Department of Surgery:

Established Revenue Cycle Management Program increasing revenue per surgeon. Contract Negotiations moved payments from 100% of Medicare up to 135% of Medicare. Reworked Clinics to include session based rents, and a mixture office based and hospital based billing. Created a mission-based compensation plan which flexes up or down every 6 months according to productivity in each strategic category. Establish a Web-based tracking system for physician code capture, billing and tracking. Create monthly reports that capture financial data for payer specific production, collection, cash on hand, denials, and payer mix reports. Teach faculty and residents practice management, office efficiencies, finance, and retirement planning. Implement a reserve recovery plan.

Division of Colorectal Surgery:

Increase colon surgery from less than 100 cases per year to over 300 cases. Create academic program with a colorectal inpatient service for resident education, and establishment of quality programs in nursing and intra-operative specific teams. Create outreach program with lecture series to referral base Primary Care throughout the New England region. Lecture program at Harvard including medical school lectures to third year students on clinical rotations and participate in the annual international Harvard Gastro-intestinal Review Course.

Beth Israel Deaconess Medical Center

Create a Clinical Resource Management Process that participated in strategic planning for a recovery program that reversed \$70 million in annual losses into an annual surplus of \$35 million, Limit losing programs, control loss leaders and bolster the major contributors to craft a sustainable hospital. Coordinate a free care program to maintain a viable financial plan. Create a Peri-operations committee to enhance the preop, intraop (day of surgery) and recovery program to maintain maximal efficiencies, provide compliance with JACHO regulations and enhance quality for patient care. Create a WEB-based informed consent program integrated with surgeon credentials and risk management for patient risks and benefits.

2000-2006

Surgical Practice Management, LLC; MD Consent, LLC Co-Founder and Owner

Accomplishments:

Establish an educational and consulting firm for Surgical Practice Management. The educational program includes a seminar program sponsored by the American College of Surgeons in multiple regions throughout the country. Educational mini-courses delivered in numerous forums for surgical specialties including Transplant Surgery, Vascular Surgery, Urology, and General Surgery. Consulting services provided to solo practices, multiple small group practices and large academic medical centers. Created a handbook for Practice Management and developed accompanying Computer Software for practice analysis, strategic planning and provider compensation. Created a DVD educational program in concert with the American College of Surgeons for residents and young surgeons. Establish a process performance compliance and quality program for the entire State of Maine for Colorectal Surgery. Establish a WEB-based informed consent program that integrates quality, privileges and risk management, with patent pending.

1992-2002

Ochsner Clinic, Ochsner Health Plan and Ochsner Clinic Foundation Member Board of Directors and Board of Governors President of the Medical Staff Finance, Department, Physician Member Department of Colon and Rectal Surgery, Member

Responsibilities:

Serve as a clinician with care responsibilities for colorectal surgery and colonoscopy. Participate in the education of general surgery residents, colorectal fellows and gastrointestinal fellows. Serve all surgeons as the operating room supply management. Oversee O.R. efficiencies. Serve all physicians as a member of Finance for improved coding, billing and corporate compliance. Serve all physicians as a member of the Board of Governors over the health maintenance organization (the Ochsner Health Plan) and the clinical physician group (the Ochsner Clinic). Serve as a Director of the Ochsner Clinic Foundation.

Accomplishments:

Contributed numerous lectures and clinical publications in the field of colorectal surgery. (See attached). Served as the director of Ochsner based CME biennial program for a joint effort with the Piedmont Society of Colorectal Surgery, sponsoring four years of CME. Played a key role in the merger of the Ochsner Clinic, the Ochsner Health Plan and the Alton Ochsner Medical Foundation into one entity, the Ochsner Clinic Foundation. Established a enterprise wide coding, reimbursement and compliance program in all specialty areas. Streamlined justin-time inventory systems and equipment, suture, and endomechanical

standardization for the operating room. Crafted further standards and cost saving effort in Ophthalmologic lens, Orthopedic implants and other medical devices.

1986-1992

US Army

Surgeon, Joint Special Operations Command (JSOC)

Fort Bragg, North Carolina

Responsibilities:

Forward Support of the Joint Special Operations Command – Air, Land and Seabased Special Operations in all-terrain, all-weather, mobile advanced surgical care.

Accomplishments:

Mission Activity: Classified

Develop new doctrine for surgical care in Special Operations environment.

Test and deploy new doctrine in combat environment

1990-1992

US Army

Chief of Surgery, Bayne-Jones Army Community Hospital

Fort Polk, Louisiana

Responsibilities:

Manage the Department of Surgery including Obstetrics & Gynecology, Otolaryngology, Ophthalmology, Orthopedics, Urology, and General Surgery.

Accomplishments:

Instituted the hospital's first ever enterprise wide Total Quality Management / Continuous Quality Improvement Program. Provided a physician-based program for Joint Commision Accreditation. During Desert Storm, created a processing center for reservist activation and medical assessment for "fitness for duty". Provide education and training for a hospital deployment to Desert Storm Theater of Operations.

1989-1990

Ochsner Clinic Foundation Fellow in Colorectal Surgery

1986-1990

US Army

Chief of Ambulatory Surgery, Darnall Army Community Hospital Fort Hood, Texas

Requirements:

Serve as a staff general surgeon.

Accomplishments:

Assigned to initiate an ambulatory surgical center, and serve as the surgeon administrator for the center. Invited to serve as the TEXCOM Surgeon in support. (TEXCOM: Testing and Experimentation Command). Served as the Subject Matter Expert coordinator for TEXCOM in the US Army Testing of the DEPMEDS (Deployable Medical Systems).

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<u>Place of Birth:</u> Chicago, Illinois <u>Citizenship:</u> United States of America

Education:

1977 BS St. Mary's University, San Antonio, Texas

1981 MD University of Health Sciences, Chicago Medical School,

Chicago,IL

Postdoctoral Training:

1982InternSurgeryWalter Reed Army Medical
Center, Washington, DC1986ResidentSurgeryEisenhower Army Medical

Center, Augusta, Georgia

1989 Fellow Colon and Rectal Surgery Ochsner Foundation Hospital

New Orleans, Louisiana

Licensure and Certification:

Licensure

1981-1989 Illinois (Inactive)

1989-2002 Louisiana (Inactive) (Reactivation in Process)

2002- Massachusetts

Certification

1987	American Board of Surgery	
1988, 2000	American Board of Colon and Rectal Surgery	
Military	,	
1981 – 1992	United States Army Medical Corps	
1986 – 1989	United States Army Testing	Surgical Consultant
	And Experimentation Command	Fort Hood, Texas
1987 –1992	Joint Special Operations Command	Fort Bragg, North
Carolina		
1986 – 1992	General Surgeon and Colorectal Surgeon	Fort Hood, Texas
1990 – 1991	Chief of General Surgery	Fort Polk, Louisiana
1991 – 1992	Chief of Surgery	,

Academic Appointments:

2002-2003 Visiting Associate Professor Harvard Medical School,

of Surgery Boston, Ma

Hospital or Affiliated Institution Appointments:

2002 Active Beth Israel Deaconess Medical Center, Boston, MA

Other Professional Positions and Major Visiting Appointments:

Advisory Boards and Consultancies:

2006 - American College of Surgeons, Health Policy

2007 - United Health Group for American College of Surgeons

2007 - i-Health Alliance and PDR- Board of Directors

2008- Amedisys Home Health

2009 - Blue Cross Blue Shield of America, Blue Distinction Program

2010 - Humana, Physician Advisory Board

Hospital and Health Care Organization Service Responsibilities:

2002 Chief, Division of Colon Beth Israel Deaconess Medical Center

And Rectal Surgery Boston, MA

Major Administrative Responsibilities:

2002	Chief, Division of Colon And Rectal Surgery	Beth Israel Deaconess Medical Center Boston, MA
2002	Vice Chair, Finance Department of Surgery	Beth Israel Deaconess Medical Center Boston, MA

Government

1992 – 2005	Healthcare Finance Administration Relative Value Update Committee (RUC)/AMA	Advisory
1998 – 2000	Healthcare Finance Administration Practice Expense Advisory Committee (PEAC)/AMA	Member
1996 – 1997	Healthcare Finance Administration Clinical Practice Expense Panel	Member
1997 – 1998	Healthcare Finance Administration Health Economic Research	Consultant
2000 - 2001	Center For Medicare/Medicaid Service Documentation Guidelines Committee/AMA	Member
1998 -1999	Healthcare Finance Administration Correct Coding Committee/AMA	Member
2003 - 2005	Center for Medicare/Medicaid Services Advisory Panel Committee (APC)	Member

Foundation

2000 - 2001	Alton Ochsner Medical Foundation Board	Member
2003 - 2005	Beth Israel Deaconess Medical Center Surgical Foundation	Officer

Local

Major Committee Assignments:

Affiliated Institutions

Ochsner Clinic

1999 Executive	- 2002	Board of Governors	Physician
1995	- 2002	Finance Administration and Management	Advisory
2000	- 2002	Internal Audit Committee	Chairman
1998	-	Corporate Compliance Committee	Chair, Member
2000	- 2002	Finance Committee	Chair, Member
Ochsi	ner Healt	<u>h Plan</u>	
2001	- 2002	Internal Audit Committee	Chair, Member
Alton	Ochsner	Foundation Hospital	
2000	- 2001	Medical Staff	President
1995	- 2002	Operating Room Purchasing Committee	Chairman
1999	- 2002	Executive Purchasing Committee	Member
<u>Beth</u>	Israel De	aconess Medical Center	
2002	- 2005	Operating Room Work Environment Committee	Chairman
2002	- 2005	Operating Room Executive Committee	Member
2002	- 2005	Core Clinical Service Committee	Member
2002	- 2005	Revenue Cycle Steering Committee	Member
2002	- 2005	Operating Room Supply Steering Committee	Chairman
2002	- 2005	Benefits Advisory Committee	Member
2002	- 2005	Hunter Quality and CRM Team	Member
2002	- 2005	PAT Remodeling Committee	Chairman
2002	- 2005	Beth Israel Deaconess Physicians Organization Contracts and Payment Committee	Member

2002 2005	Gastro Intestinal Cancer Committee	Member
2002 - 2005	Clinical Resource Management Committee	Member
2002 - 2005	Periop Operations Committee	Co-Chairman
2002 – 2005	House Staff Education Committee	Member

Regional
2008 - 2012 Louisiana Health Care Quality Forum

Member

National

1993 -	General Surgery Coding and Reimbursement Committee American College of Surgeons	Member
1995 – 1997	Socioeconomic Committee American Society of Colon and Rectal Surgeons	Chair
1995 - 2004	Socioeconomic Committee American Society of Colon and Rectal Surgeons	Member
2001 -	Health Policy Steering Committee American College of Surgeons	Member
2002 -	Subcommittee Regulatory and Payment Policy American College of Surgeon	Member
2005 -	Surgery Quality Alliance, American College of Surgeons	Chair
2005 -	Ambulatory Care Quality Alliance, a.k.a. AQA, AHIP	Member
2005 -	National Quality Forum American College of Surgeons	Member
2005 -	Quality Alliance Steering Committee	Member
2007 -	National Quality Forum - National Priorities Partnership	Member
2007-	Physician Consortium for Performance Improvement Executive Committee	Member
2008 -	National Council for Quality Assurance Physician Performance Committee	Member
2009 -	National Quality Forum – Consensus Standards Approval Committee	Member

Professional Societies:

1987 -	American College of Surgeons	Fellow
1992 -	American Society of Colon and Rectal Surgeons	Fellow
2000 - 2001	Piedmont Society of Colon and Rectal Surgeons	President
2000 - 2001	New Orleans Surgical Society	President
1998 -	American Medical Association	Delegate
2002 - 2005	Massachusetts Medical Association	Member
2002 - 2005	Healthcare Finance Management Association	Member

Editorial Boards and Reviews:

1998 – 1999	Diseases of Colon and Rectum	Reviewer
2003 –	New England Journal of Medicine	Reviewer
2004 - 2005	Journal of Clinical Gastroenterology	Reviewer
2008 -	Surgery	Reviewer
2008 -	Up-to-Date	Reviewer
2008-	Diseases of the Colon and Rectum	Reviewer
2012-	Health Affairs	Reviewer

Awards and Honors:

1981	Dean's Award – Chicago Medical School
1988	U.S. Army - Meritorious Service Award
1991	Desert Storm Combat Service Award
1992	Distinguished Service Award American Society of Colon and Rectal Surgeons

Original Articles:

- 1. **Opelka FG**, Brigham R, Davies R, Kaplan KA. The Role of Dual Radio Nuclide Scintigraphy in the Preoperative Localization of Abnormal Parathyroid Glands. Am Surg 54(4):240-242, 1988.
- 2. **Opelka FG**, Timmcke AE. The Management of Diverticular Bleeding. Seminars in Colon and Rectal Surgery 1(2):109-115, 1990
- 3. Panos R, **Opelka FG**, Nogueras JJ. Peutz Jeghers Syndrome: A Call for Intraoperative Enteroscopy. Am Surg 56(5):331-333, 1990.

- 4. **Opelka FG**. Malignant Polyps. Selected Topics in Colon and Rectal Surgery, Vol III, 1990.
- 5. **Opelka FG**, Timmcke AE. Diverticular Disease in Beck DE and Welling (eds) Patient Care in Colorectal Surgery. Little, Brown and Company, Inc. Boston, Massachusetts 1991.
- 6. **Opelka FG**, Hicks TC. Management of Malignant Polyps. Seminars in Colon and Rectal Surgery 2(4):296-304, 1991.
- 7. Hicks TC, **Opelka FG**. Pruritus Ani. In Beck DE, Wexner SD (eds) Fundamentals of Anorectal Surgery. McGraw-Hill, Inc. 1992.
- 8. **Opelka FG**, Timmcke AE, Gathright JB, et al. Diminutive Colonic Polyps: An Indication for Colonoscopy. Dis Colon Rectum 35:178-181, 1992.
- 9. Hicks TC, **Opelka FG**. Rectal and Perianal Complaints. In Polk, Gardner and Stone (eds) Basic Surgery. Applecroft Publ. 1992.
- 10. Beck DE, **Opelka FG**. Pelvic and Perineal Trauma. In Schrock (eds) Perspectives in Colon and Rectal Surgery 6(2):134-156, 1993.
- 11. Hicks TC, **Opelka FG**. Hazards of Anorectal Eroticism. In Schrock (eds) Perspectives in Colon and Rectal Surgery 7(1):37-57, 1993.
- 12. Hicks TC, **Opelka FG**. Diagnosis of Anorectal Disease. In Zuidema GD (eds) Shackleford's Surgery of the Alimentary Tract. Vol. IV Condon RE (eds). Fourth Edition, W.B. Saunders Co., 23:310-316, 1993-94.
- 13. Hicks TC, **Opelka FG**, Beck DE, Timmcke AE. Complications Associated with Bowel Preparation for Elective Colon and Rectal Surgery. In Complications in Colon & Rectal Surgery. Quality Medical Publishing, St. Louis, Missouri, Fall 1995.
- 14. Hicks TC, **Opelka FG**. Pruritus Ani. Wexner and Vernava (eds) Clinical Decision Making in Colorectal Surgery 9:49-54, 1995.
- 15. **Opelka FG**. Colonoscopic Perforations. Wexner and Vernava (eds) Clinical Decision Making in Colorectal Surgery 91:477-480, 1995.
- 16. Gibbs DH, **Opelka FG**. Post Polypectomy Hemorrhage. Wexner and Vernava (eds). Clinical Decision Making in Colorectal Surgery 95A:497-499, 1995.
- 17. Beck DE, **Opelka FG**. Complication of Laparoscopy and Their Prevention. Laparoscopic Colorectal Surgery. Jager RM, Wexner SD. (eds) Churchill Livingston, N.Y. 267-271, 1995.
- 18. Beck DE, **Opelka FG**, Hicks TC, Timmcke AE, Khoury DG, Gathright JB. Colonoscopy Follow-up of Adenomas and Colorectal Cancer. Southern Medical Journal 567-571, 1995.

- 19. **Opelka FG**, Nathan C, Hicks TC, Beck DE, Gathright JB. Unhealed Perineal Wounds. Submitted Dis Colon Rectum. In Press.
- 20. Khoury DG, **Opelka FG**. Anoscopic-Assisted Insertion of End-to-End Anastomosing Staplers. Dis Colon Rectum 1995 May, 38(5):553-4.
- 21. Hoffman B, Timmcke AE, Beck DE, Hicks TC, **Opelka FG**, Gathright JB. Fecal Seepage and Soiling: A Problem of Rectal Sensation. Dis Colon Rectum 38:746-748, 1995.
- 22. Beck DE, **Opelka FG**, Hicks TC, Timmcke AE, Khoury DG, Gathright JB. Colonoscopic follow-up of Adenomas and Colorectal Cancer. South Medical J. 567-571, 1995.
- 23. Gibbs DH, **Opelka FG**, Beck DE, Timmcke AE, Hicks TC, Gathright JB. Post Polypectomy Colonic Hemorrhage. Dis Colon Rectum 1996; 39(7):806-810.
- 24. Khoury DG, Beck DE, **Opelka FG**, Hicks TC, Timmcke AE, Gathright JB. Colostomy Closure. Dis Colon Rectum 39:605-609, 1996.
- 25. Khoury DG, Beck DE, **Opelka FG**, Hicks TC, Timmcke AE, Gathright JB. Colonoscopy Surveillance After Colorectal Cancer Surgery. Dis Colon Rectum 39:252-256, 1996.
- 26. **Opelka FG**, Beck DE. Complications of Colorectal Trauma. In Beck DE, Hicks TC, Timmcke AE, **Opelka FG** (**eds**). Complications of Colorectal Surgery. Williams and Wilkins, Baltimore 446-467, 1996.
- 27. **Opelka FG.** Specific Complications: Transanal Endoscopy. In Beck DE, Hicks TC, Timmcke AE, **Opelka FG (eds)**. Complications of Colorectal Surgery. Williams and Wilkins, Baltimore 143-152, 1996.
- 28. Beck DE, **Opelka FG**. Perioperative Steroid Usage in Colorectal Patients. Results of a Surgery. Dis Colon Rectum 1996;39:995-999.
- 29. Del Rio JV, Beck DE, **Opelka FG**. Chronic perioperative steroids and colonic anastomotic healing in rats. J Surg Res. 1996; 66:138-142.
- 30. Ng DA, **Opelka FG**, Beck DE, Hicks TC, Timmcke AE, Gathright JB. Predictive Value of TC99m Labeled Red Blood Cell Scintigraphy for Positive Angiogram in Massive Lower Gastrointestinal Hemorrhage. Dis Colon Rectum 1997; 40(4):471-78.
- 31. Le TH, Timmcke AE; Gathright JB Jr; Hicks TC; **Opelka FG**; Beck DE. Outpatient Bowel Preparation for elective colon resection. South Med J 1997; 90(5):526-30.
- 32. Whitlow CV, **Opelka FG**, Beck DE, Gathright JB. Treatment of Colorectal and Ileoanal Anastomotic Sinuses. Dis Colon Rectum 1997; 40:760-763.

- 33. Whitlow CV, **Opelka FG**, Beck DE, Hicks TC, Timmcke AE, Gathright JB. Long Term Survival after Malignant Polyps. Dis Colon Rectum 1997; 40(8): 929-934.
- 34. Le TH, Timmcke AE, Gathright JB, Hicks TC, **Opelka FG**, Beck DE. Outpatient Bowel Preparation for Elective Colon Resection. Southern Med J. 1997; 90:526-530.
- 35. Whitlow CV, Beck DE, **Opelka FG**, TC, Gathright JB, Timmcke AE, Hicks TC. Perineal Repair for Rectal Prolapse in J La State Med Soc, January 1997; 149(1):22-6.
- 36. Hicks TC, Beck DE, **Opelka FG**, Timmcke AE. Complications of Colorectal Surgery. (**eds**). Williams & Wilkins, Baltimore. 1996 Complicaciones de la cirogia colorectal. Williams & Wilkins Espana, SA, Barcelona, 1998.
- 37. **Opelka FG**. In their own words. Practice expenses and the Resource Based Relative Value Scale. Bull Am Coll Surg 1998; 83(5): 36-7.
- 38. Whitlow CB, **Opelka FG**. Other Rectal Neoplasms in Fundamentals in Colon and Rectal Surgery 382-399. In Press (1998-99).
- 39. **Opelka FG**. Coding and Billing for Colon and Rectal Surgery. In Bailey HR (eds). Ambulatory Anorectal Surgery. Impressions, Madison WI 16:204-209, May 1999.
- 40. Perry WB, **Opelka FG**, Smith D, Hicks TC, Timmcke AE, Gathright JB Jr, Farr GH, Beck DE. Discontinuous Appendiceal Involvement in Ulcerative Colitis: Pathology and Correlation. J Gastrointest Surg. 3(2): 141-4, March-April 1999.
- 41. Beck De, **Opelka FG**, Bailey HR, Rauth SM, Pashos CL. Incidence of small-bowel Obstruction and Adhesiolysis After Open Colorectal and General Surgery. Dis Colon Rectum, 42:241-248, 1999.
- 42. Blumberg D, **Opelka FG**. Neoadjuvant and Adjuvant Therapy for Adenocarcinoma of the Rectum. In Edelstein PS (ed) Protocols in General Surgery:Colon and Rectal Cancer. Wiley-Liss, New York, NY. 309-326, 2000.
- 43. Blumberg D, **Opelka FG**, Hicks TC, Timmcke AE, Beck DE. The Natural History of Isolated Recto Sigmoid Adenomatous Polyps: Is Flexible Sigmoidoscopy a Safe Alternative for Surveillance? Dis Colon Rectum 43(7): 976-9, July 2000.
- 44. Blumberg D, **Opelka FG**, Hicks TC, Timmcke AE, Beck De. The Significance of Normal Surveillance Colonoscopy in Patients with a History of Adenomatous Polyps. Dis Colon Rectum. 2000; 43:1084-1092.
- 45. Beck DE; Ferguson MA; **Opelka FG**; Fleshman JW; Gervaz P; Wexner SD. Effect of Previous Surgery on Abdominal Opening Time. Dis Colon Rectum. 2000; 43:1749-1753.
- 46. Gregorcyk SG, Hicks Tc, **Opelka FG**, Timmcke AE, Beck DE. Outpatient Management of Anorectal Abscesses. Perspectives in Colon and Rectal Surgery. 2000;13:2:1-6.

- 47. Whitlow CB, **Opelka FG**, Hicks TC, Timmcke AE, Beck DE. Perineal Wound Complications Following Proctectomy. Perspectives in Colon and Rectal Surgery. 2000; 13:2:69-78.
- 48. Vargas HD, Beck DE, **Opelka FG**, Hicks TC, Timmcke AE, Gathright JB. Recurrence of Rectal Villous Adenoma Following Transanal Excision. Perspectives in Colon and Rectal Surgery. 2000; 13:2:7-16.
- 49. Perry WB, **Opelka FG**, Hicks TC, Timmcke AE, Beck DE. Geriatric Colonoscopy. Perspectives in Colon and Rectal Surgery. 2000; 13:93-100.
- 50. Yo IS, **Opelka FG**, Bolton JS, Fuhrman GM. A critical appraisal of treatment for T3N0 colon cancer. Am Surg Feb 2001; 67(2):143-8.
- 51. Araghizadeh F, **Opelka FG**, Hicks TC, Timmcke AE, Beck DE. Colonoscopic Perforations. Dis Colon Rectum. 2001; 44:713-716.
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- 11. **Opelka FG**. Unhealed Perineal Wound. American College of Surgeons, New Orleans, LA 1992.
- 12. **Opelka FG**, McGinity M, Timmcke AE, Beck DE, Hicks TC, Gathright JB. Colonoscopic Perforations. American Society of Colon and Rectal Surgeons. Orlando, Florida 1994.
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- 14. **Opelka FG**. Unhealed Perineal Wounds. International Society of University Colon and Rectal Surgeons. Orlando, Florida 1994.
- 15. **Opelka FG**. Colon Surveillance After Colorectal Surgery. International Society of University of Colon and Rectal Surgery. Singapore 1994.
- 16. **Opelka FG**. Rectal Cancer: Surgery. University of California, Los Angeles (UCLA). September 1994.
- 17. **Opelka FG**. Rectal Cancer: Adjuvant Therapy. University of California, Los Angeles (UCLA), September 1994.

- 18. **Opelka FG**. Hemorrhage with Diverticulosis. American College of Surgeons. Chicago 1994.
- 19. **Opelka FG**. Diarrhea in HIV Patients. Colon and Rectal Snowmass Seminar, Snowmass. Colorado 1995.
- 20. **Opelka FG**. Colonoscopic Complications. Colon and Rectal Snowmass Seminar, Snowmass, Colorado 1995.
- 21. **Opelka FG**. Clinical Considerations in the Treatment of Rectal Cancer. Colon and Rectal Snowmass Seminar, Snowmass, Colorado 1995.
- 22. **Opelka FG**. Colonoscopic Complications, The Gastrointestinal Surgery Update, Breckenridge, Colorado 1995.
- 23. **Opelka FG**. Clinical Considerations in the Treatment of Rectal Cancer The Gastrointestinal Surgery Update, Breckenridge, Colorado 1995.
- 24. **Opelka FG**. Socioeconomic Update for Surgeons, The Gastrointestinal Surgery Update, Breckenridge, Colorado 1995.
- 25. **Opelka FG**. Colonoscopic Anatomy, Colorectal Surgery Board Review Course, New Orleans, LA 1995.
- 26. **Opelka FG**. Socioeconomic Update HMO Models, Piedmont Society; Hilton Head, South Carolina 1995.
- 27. **Opelka FG**. Endorectal Ultrasonography Indications and Rational. University of Minnesota. Minneapolis, MN 1996.
- 28. **Opelka FG**. Endorectal Ultrasonography Preoperative Staging of Rectal Cancer, University of Minnesota, Minneapolis, MN 1996.
- 29. **Opelka FG**. Anorectal Diseases in AIDS, University of Minnesota, MN 1996.
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- 31. **Opelka FG**. Acute Hemorrhoidal Disease. American College of Surgeons Clinical Congress, San Francisco, CA 1996.
- 32. **Opelka FG**. Correct Coding. American College of Surgeons Clinical Congress, San Francisco, CA 1996.
- 33. **Opelka FG**. Endorectal Ultrasonography, Course Director. Ochsner Clinic, New Orleans, LA. February 1997.
- 34. **Opelka FG**. Piedmont Society, Course Director. Sea Island, GA, April 1997.
- 35. **Opelka FG**. Moderator, Changes in Physician Reimbursement and How They Affect you, the Surgeon. American College of Surgeons Clinical Congress, Chicago, IL, October 1997.

- 36. **Opelka FG**. Oops; It's Malignant. American College of Surgeons Clinical Congress, Chicago, IL, October 1997.
- 37. **Opelka FG**. Role of the Surgeon in Adhesions. Grand Rounds, University of Tennessee, Memphis, TN, October 1997.
- 38. **Opelka FG**. Future of Surgery. Grand Rounds. Thomas Jefferson Hospital, Philadelphia, PA, November 1997.
- 39. **Opelka FG**. Future of Surgeons in HMO's. Grand Rounds, Cleveland Clinic, Cleveland, OH, November 1997.
- 40. **Opelka FG**. Radionuclide Scans for LGI Hemorrhage. Grand Rounds, Henry Ford Hospital, Detroit, MI, January 1998.
- 41. **Opelka FG**. Molecular Biology of Colon Cancer. Grand Rounds, Henry Ford Hospital, Detroit, MI, January 1998.
- 42. **Opelka FG**. Endorectal Ultrasonography. Course Director, Ochsner Clinic, New Orleans, LA, March 1998.
- 43. **Opelka FG**. Piedmont Society Course Director, New Orleans, LA, March 1998.
- 44. **Opelka FG**. Managed Care Panel. ASCRS Meeting, San Antonio, TX, May 1998.
- 45. **Opelka FG**. CPT Coding and Reimbursement: Fraud and Abuse. ASCRS Meeting, San Antonio, TX, May 1998.
- 46. **Opelka FG**. Beyond Sphincteroplasty When All Else Fails. Visiting Professor, Virginia Mason Medical Center, Seattle, WA, June 1998.
- 47. **Opelka FG**. From Big Bang to Information Age Applications in the Healthcare Industry in the New Millennium. Grand Rounds, Virginia Mason Medical Center, Seattle WA, June 1998.
- 48. **Opelka FG**. Getting Political: Dealing with Medicare Setbacks. ACS Annual Meeting, Orlando, FL, October 1998.
- 49. **Opelka FG**. Moderator Panel: Cost Effective Care of Patients with Colon & Rectal Problems. ACS Annual Meeting, Orlando, FL, October 1998.
- 50. **Opelka FG**. Panelist and Presentation. ACS Spring Meeting, New York, NY, April 1999.
- 51. **Opelka FG** Course Instructor. Complications of Colonoscopy. ACS Annual Meeting, San Francisco, CA, October 1999.
- 52. **Opelka FG** One Surgeon's Real World Experiences. ACS Annual Meeting, San Francisco, CA, October 1999.

- 53. **Opelka FG** Why Are We Having This Conversation? A Brief History of the Practice Expense Problem. ACS Annual Meeting, San Francisco, CA, October 1999.
- 54. **Opelka FG** Surgical Socioeconomics. Guest Speaker. 48th Annual Meeting of the New Jersey Chapter of the American College of Surgeons, Atlantic City, NJ, December 1999.
- 55. **Opelka FG** Pain Management in Postoperative Abdominal Wound. Piedmont Society, West Virginia, 2000.
- 56. **Opelka FG** Lower Gastrointestinal Hemorrhage. ACS Meeting, Chicago, IL. October, 2000.
- 57. **Opelka FG C**rohn's Related Topics for Surgeons. Washington Hospital, Grand Rounds. Washington, DC. April 23, 2002.
- 58. **Opelka FG** Chapter Leadership Conference & Young Surgeon Representatives Annual Meeting. Chicago, IL. May 16-18, 2002.
- 59. **Opelka FG** Socioeconomic Workshop. CPT Coding and documentation basics. Strategies for Cost Analysis and Management of the Revenue Cycle for the Colorectal Surgeons. ASCRS Annual Meeting. Chicago, IL. June 3-8, 2002.
- 60. **Opelka FG** Physician Compensation. Association of American Medical Colleges Group On Faculty Practice Summer Symposium. Vail, CO. July 11-14, 2002.
- 61. **Opelka FG** Socioeconomic Workshop. CPT Coding and documentation basics. Strategies for Cost Analysis and Management of the Revenue Cycle for the Colorectal Surgeons. ASCRS Annual Meeting. Chicago, IL. June 3-8, 2002.
- 62. **Opelka FG** Orthopedics and the Revenue Cycle. Guest Speaker. Illinois Associations Orthopedic Surgeons. Chicago, IL. October 19, 2002.
- 63. **Opelka FG** Financial Management in Surgical Practice. American College of Surgeons. Phoenix, AZ. March 15, 2003.
- 64. **Opelka FG** Changes in Surgical Practice: Getting Ahead of the Game. Guest Speaker. American College of Surgeons, 31st Annual Spring Meeting. New York, NY. April 12-15, 2003.
- 65. **Opelka FG** Management of Common Ano Rectal Problems. Guest Speaker. Comprehensive Review of Gastroenterology Postgraduate Course. Boston, MA. May 1, 2003.
- 66. **Opelka FG** Financial Practice Management Course. American College of Surgeons. Atlanta, GA. May 31, 2003.
- 67. **Opelka FG** Malpractice Course. ASCRS Annual Meeting. New Orleans, LA. June 20-27, 2003.

- 68. **Opelka FG** Surgical Approach to Colorectal Disease for the Primary Care Internist. Cambridge Health Alliance, Grand Rounds. Cambridge, MA. July 9, 2003.
- 69. **Opelka FG** Piedmont Society of Colon and Rectal Surgeons. Paradise Island, Bahamas. August 6-10, 2003.
- 70. **Opelka FG** Financial Practice Management Course. American College of Surgeons. St. Louis, MO. August 23, 2003.
- 71. **Opelka FG** Laparoscopic Colectomy for Cancer. 2003 NE Cancer Society Annual Membership Meeting. Brown Medical School, Newport, RI. November 6-8, 2003.
- 72.. **Opelka FG** Outpatient reimbursement for artificial anal & urinary sphincters. American Medical Systems. Baltimore, MD. November 21, 2003.
- 73. **Opelka FG** Financial Practice Management Course. Guest Speaker. Kansas City Surgical Society. Kansas City, MO. January 14, 2004.
- 74. **Opelka FG** Surgical Practice Management. Mount Auburn Hospital. Grand Rounds. Cambridge, MA. March 23, 2004.
- 75. **Opelka FG** Grand Rounds. Robert Wood Johnson Medical School. March 9-10, 2004.
- 76. **Opelka FG** Surgical Practice Management Course. American College of Surgeons. Houston, TX. March 26-27, 2004.
- 77. **Opelka FG** Cleveland Clinic. Guest Speaker. Weston, FL. April 11-13, 2004.
- 78. **Opelka FG** UCSF Vascular Surgery Meeting. Guest Speaker. San Francisco, CA. April 21-23, 2004.
- 79. **Opelka FG** Surgical Practice Management. Guest Speaker. Maine Chapter American College of Surgeons Annual Meeting. Northeast Harbor, ME. June 4-6, 2004.
- 80. **Opelka FG** Surgical Practice Management Course. American College of Surgeons. Atlanta, GA. June 25-27, 2004.
- 81. **Opelka FG** American College of Surgeons 90th Annual Clinical Congress. New Orleans, LA. October 8-15, 2004.
- 82. **Opelka FG** Surgeons and the Electronic Medical Record. Guest Speaker. Maine Chapter. American College of Surgeons Annual Meeting. Northeast Harbor, ME, June 2005.
- 83. **Opelka FG.** Pay for Performance (P4P), Walking the Quality Curve. Guest Speaker. Maine Chapter. American College of Surgeons Annual Meeting. Northeast Harbor, ME, June 2005.

- 84. **Opelka FG** "Pay for Performance (P4P)"; American College of Surgeons. Louisiana Chapter. New Orleans, LA, January 2006.
- 85. **Opelka FG** "Cubits, ells and meters, Surgeon Performance Measures"; American Society of Breast Surgeons. Baltimore, MD, April, 2006.
- 86. **Opelka FG** "Cubits, ells and meters"; Surgeon Performance Measures, American College of Surgeons. Dallas, TX, April 2006.
- 87. **Opelka FG** "Cubits, ells and meters"; Surgeon Performance Measures, National Quality Forum, Miami, FL, May 2006.
- 88. **Opelka FG** Cubits, ells and meters, Surgeon Performance Measures, Maine Chapter American College of Surgeons, Bar Harbor, ME June 2006.
- 89. **Opelka FG** "Cubits, ells and meters"; Surgeon Performance Measures, American Society of Colon and Rectal Surgery. Seattle, WA June 2006.
- 90. **Opelka FG** Annual Clinical Assembly of Osteopathic Specialists. New Orleans, LA September 2006.
- 91. **Opelka FG** "Aftermath of Hurricane Katrina"; 92nd Annual Clinical Congress. Chicago, IL October 2006.
- 92. **Opelka FG** "Pay for Performance (P4P): The Future of Physician Payment"; American Academy of Ophthalmology. Las Vegas, NV November 2006.
- 93. **Opelka FG** "Pay for Performance (P4P)" LA-American College of Surgeons/Surgical Association of Louisiana Joint Annual Meeting. New Orleans, LA January 2007.
- 94. **Opelka FG** "Developing Surgical and Anesthesia Quality Measures for a Confused Federal Government". Practice Management Conference ASA Annual Meeting. Phoenix, AZ January 2007.
- 95. **Opelka FG** "Evidence Based Medicine"; American Society of Plastic Surgeons. Baltimore, MD October 2007.
- 96. **Opelka FG** "Pay for Performance Initiative"; Saint Joseph's Hospital. Atlanta, GA May 2007.
- 97. **Opelka FG** "Pay for Performance Initiative"; Memorial Health University Medical Center Dept. of Surgery Grand Rounds. Savannah, GA May 2007.
- 98. **Opelka FG** "Pay for Performance" ASCRS Annual Meeting. St. Louis, MO June 2007.
- 99. **Opelka FG** Joint Commission's 2nd Annual Reducing Waste and Improving Efficiency Roundtable. Oakbrook Terrace, IL. September 2007

- 100. **Opelka FG** "The Role of Healthcare Corporations within the National Framework for Quality & Cost Transparency: Healthcare Redesign"; Genzyme. Cambridge, MA December 2007.
- 101. **Opelka FG** "National Framework and the Multi-state-holder Perspective for Value Driven Healthcare"; South Florida Chapter of the American College of Surgeons. Miami, FL January 2008.
- 102. **Opelka FG** "National Framework for Value Based Purchasing"; Memorial Sloan Kettering, New York, NY. February 2008.
- 103. **Opelka FG** " **Health Care Reform and Quality**" Grand Rounds, Saint Luke's Hospital. Kansas City, MO February 2008.
- 104. **Opelka FG** 3rd Annual Reducing Waste & Improving Efficiency Roundtable. February 2008 Oakbrook Terrace, IL. February 2008.
- 105. **Opelka FG** "The Future of Performance-Based Payment for Physician Groups"; World Health Care Congress. April 2008, DCA.
- 106. Opelka FG "National Framework in Healthcare for Value Based Purchasing"; Indiana Chapter American College of Surgeons Annual Meeting. Indianapolis, IN April 2008.
- 107. **Opelka FG** "Development of Quality Measures in the US" Tripartite Plenary Session. Boston, MA 2008.
- 108. **Opelka FG** "Health Care Policy"; Georgia Chapter American College of Surgeons Annual Meeting. Atlanta, GA August 2008.
- 109. **Opelka FG** "Issues for the General Surgeon: Trauma, Single Specialty, Workforce, Etc" Roundtable Discussion Georgia Chapter American College of Surgeons Annual Meeting. Atlanta, GA August 2008.
- 110. **Opelka FG** "National Trends in Measuring and Reporting on Surgical Quality and Cost"; 94th Annual Clinical Congress Conference. San Francisco, CA October 2008.
- 111. **Opelka FG** "The Future of our Profession as seen from today.....What do we need to do?"; NH Chapter American College of Surgeon. November 2008.
- 112. **Opelka FG** "Perioperative Patient Data Registries: What ASA Members Need to Know and Why?" American Society of Anesthesiologists. Orlando, FL October 2008.
- 113. **Opelka FG** "Optimizing Pay for Performance and Value Based Benefit Design" World Research Group. Scottsdale, AZ December 2008.
- 114. **Opelka FG** "The Role of Clinical Data Registries in the National Quality Process: A Surgical Quality Alliance Perspective"; American Society of Anesthesiologists. Phoenix, AZ January 2009.

- 115. **Opelka FG** "The Critical Impact of National Surgical Quality Databases: From Public Health Policy to the Bedside"; American College of Medical Quality Conference. Los Angeles, CA February 2009.
- 116. **Opelka FG** Health Care Reform, Quality Symposium. American Academy of Orthopaedic Surgeons Annual Meeting. Las Vegas, NV February 2009.
- 117. **Opelka FG** "The Changing Nature of Health Care: The New Players: The Payors and What They Want"; Society of Surgical Oncology 62nd Annual Cancer Symposium. Phoenix, AZ March 2009.
- 118. **Opelka FG** "Reforming Provider Payment: Moving Toward Accountability for Quality and Value" (Panelist); Brookings-Dartmouth Forum. DCA March 2009.
- 119. **Opelka FG** "Value Based Purchasing of Health Care"; Indiana Chamber of Commerce Annual Meeting. Corydon, IN March 2009.
- 120. **Opelka FG** "Value-based Healthcare from Current State to Future"; American Head & Neck Society Conference. Phoeniz, AZ May 2009.
- 121. **Opelka FG** "Pushing for Change: Examining the Initiatives of the national Priorities Partnership"; World Health Care Congress 5th Annual Leadership Summit on Medicare. DCA July 2009.
- 122. **Opelka FG Delivery System Reform and Resource Use.** Panelist for the Fishbowl Discussion; ABIM Foundation Forum. Santa Pueblo, NM, August 2009.
- 123. **Opelka FG** "ACS Current Events"; American College of Surgeons Oklahoma Chapter Meeting. Tulsa, OK August 2009.
- 124. **Opelka FG** "Surgical Quality Alliance and Quality Assessment: Where are we Headed?"; 95th Annual Clinical Congress. Chicago, IL October 2009.
- 125. **Opelka FG** "Health System Reform: Moving from Volume to a Value Base"; Society for Education in Anesthesia. New Orleans, LA October 2009.
- 126. **Opelka FG** "Transformative Change: Case Study"; Society for Education in Anesthesia. New Orleans, LA October 2009.
- 127. **Opelka FG** "Registries for the Care of the Surgical Patient"; American Society of Anesthesiologists Annual Meeting. New Orleans, LA October 2009.
- 128. **Opelka FG** "Surgeon Specialist Panel"; HIT Policy Committee Meeting. DCA October 2009.
- 129. **Opelka FG** "Registries as a Tool for Measuring Value in Healthcare"; American Association of Hip and Knee Surgeons 19th Annual Meeting. Dallas, TX November 2009.
- 130. **Opelka FG** "The 5 Pillars of the Quality Enterprise" Keynote Address; American Academy of Orthopaedic Surgeons Workshop. Chicago, IL December 2009.

- 131. **Opelka FG** "Putting Quality into Practice"; eHealth Solutions Medicare Quality Summit & Awards. Baton Rouge, LA April 2010.
- 132. **Opelka FG** "P4P: Where is this Going?"; American Society of Colon & Rectal Surgeons Annual Scientific Meeting. Minneapolis, MN May 2010
- 133. **Opelka FG** "ACOs Physician Led Organizational Structure for the Future"; American Medical Association Organized medical Staff Section 2010 Annual HOD Meeting. Chicago, IL June 2010.
- 134. **Opelka FG** "MOC Part IV Discussion"; American Board of Otolaryngology Annual Meeting. Houston, TX September 2010
- 135. **Opelka FG** "HealthCare Redesign: The Road Ahead for Surgery"; 160th Annual Meeting Kentucky Medical Association. Louisville, KY September 2010.
- 136. **Opelka FG** 'SQA and Surgical Measurement in MOC"; American College of Surgeons 96th Annual Clinical Congress. DCA October 2010.
- 137. **Opelka FG** "The Ongoing Evolution of Clinical Data Registries and the National Quality Process: The Perspective of the Surgical Quality Alliance"; American Society of Anesthesiologists Annual Meeting. San Diego, CA October 2010.
- 138. **Opelka FG** "Health Care Reform" Keynote Speaker; American Society of Transplant Surgeons Leadership Development Program. Evanston, IL November 2010.
- 139. **Opelka, FG** "Survival Economics in Neurophysiologic Monitoring in a World of Comparative Effectiveness" Healthcare Summit; American Society of Neurophysiologic Monitoring. Chicago, IL December 2010.
- 140. **Opelka, FG** "ACS Perspective"; Pre-Symposium Course: Pay for Performance: An Update on National Quality Improvement Initiatives for American Society of Transplant Surgeons. Hollywood, FL January 2011.
- 141. **Opelka, FG** "Challenges of Health Care Reform for Academic Surgery"; 6th Annual Academic Surgical Congress Conference. Huntington Beach, CA February 2011.
- 142. **Opelka, FG** "Health Care Reform"; American College of Surgeons Southeastern Surgical Congress. Chattanooga, TN February 2011.
- 143. **Opelka, FG** "The Relative Roles in ACOs of Primary, Specialty and Surgical Care Physicians"; Medical Quality 2011 Transformative Changes in Healthcare: A Roadmap to Improving Quality, Efficiency and Outcomes. San Antonio, TX February 2011.
- 144. **Opelka, FG** "The Road Ahead in Health Care Reform"; Health Care Reform St. Louis Medical Society. St. Louis, MO March 2011.

- 145. **Opelka, FG** "ACO's" New Jersey Amercian College of Surgeons Chapter Socio Economic Meeting. March 2011
- 146. **Opelka, FG** "Health Care Reform". American College of Surgeons Southwester Surgical Congress. April 2011
- 147. **Opelka, FG** Brandeis University PACES Clinical Technician Advisory Committee Meeting. April 2011
- 148. **Opelka, FG** Grand Rounds. MG Hospital. April 2011
- 149. **Opelka, FG** "Keynote Speaker: Role of Surgeons in Delivery System Redesign" American Geriatrics Society's (AGS) Section for Enhancing Geriatric Understanding and Expertise Among Surgical and Medical Specialists (SEGUE). May 201.
- 150. **Opelka, FG** "Overview of the Recent Changes in US Healthcare System"; Healthcare Economics Impact of the Changing Healthcare Environment on Colon Rectal Surgeons. May 2011.
- 151. **Opelka, FG** ATL Meeting. May 2011
- 152. **Opelka, FG** MS Meeting July 2011.
- 153. **Opelka, FG** "Policy Topics in Surgery"; Policy Topics in Surgery. Northwestern University. July 2011.
- 154. **Opelka, FG** "Surgeons in the 21st Century: Redesigning Care Delivery"; Annual Clinical Assembly of Osteopathic Surgeons (ACA). Atlanta, GA September 2011.
- 155. **Opelka, FG** "Quality"; Fifth Annual Samuel J. Labow Stevens R. Sachkford Conference University of Vermont. September 2011.
- 156. **Opelka, FG** Social Security Meeting . September October 2011.
- 157. **Opelka, FG** "ACOs and Bundled Payments: Where we Stand?" Advocacy/Health Policy Discussion. American College of Surgeons Clinical Congress. October 2011.
- 158. **Opelka, FG** "Individual Surgeon Performance Measures: An Overview and Summary"; Advocacy/Health Policy Discussion. American College of Surgeons Clinical Congress. October 2011.
- 159. **Opelka, FG** "Keynote Speaker: Health Care Reform: The Road Ahead for Surgery" OAGS Meeting. Ontario, Canada. October 2011.
- 160. **Opelka, FG** "Colorectal Complications"; OAGS Meeting. Ontario, Canada October 2011.

- 161. **Opelka, FG** "An Update on Health Reform Initiatives"; American Medical Association Organized Medical Staff Section Meeting. November 2011.
- 162. Emergency Medicine lectures Health Care Reform May 2012.
- 163. **Opelka, FG** "Quality" ASCRS Symposium on Quality San Antonio, TX. June 2012.