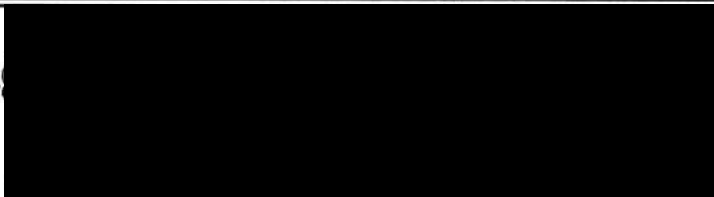


Committee on Energy and Commerce
U.S. House of Representatives
Witness Disclosure Requirement - "Truth in Testimony"
Required by House Rule XI, Clause 2(g)(5)

1. Your Name: <u>JEFFREY BAILEY</u>		
2. Your Title: <u>EVP, Health Care Quality + Affordability - Blue Shield of CA</u>		
3. The Entity(ies) You are Representing: <u>PTAC + Blue Shield of California</u>		
4. Are you testifying on behalf of the Federal, or a State or local government entity?	Yes <u>X</u>	No
5. Please list any Federal grants or contracts, or contracts or payments originating with a foreign government, that you or the entity(ies) you represent have received on or after January 1, 2015. Only grants, contracts, or payments related to the subject matter of the hearing must be listed. <p style="text-align: center;"><u>NONE</u></p>		
6. Please attach your curriculum vitae to your completed disclosure form.		

Signature



Date: _____

JEFFREY W. BAILET, MD, MSPH, FACS

PROFESSIONAL EXPERIENCE

BLUE SHIELD of CALIFORNIA San Francisco, CA Executive Vice President Healthcare Quality & Affordability	1/3/2017-Present
AURORA HEALTH CARE Milwaukee, WI Executive Vice President Aurora Health Care and Co-President Aurora Health Care Medical Group Executive Vice President Aurora Health Care and President Aurora Medical Group Regional Director, Medical Operations, Aurora Medical Group	6/23/2003-12/31/2016 12/2013-12/31/2016 1/2006-11/2013 2003-2005
ASSOCIATED HEALTHCARE CONSULTANTS Seattle, Washington Chief Executive Officer	2000-2003
NORTHWEST SPECIALTY PHYSICIANS Seattle, Washington President	2000-2003
PACMED CLINICS Seattle, Washington Chief Medical Officer Associate Chief Medical Officer Medical Director of Surgical Specialties Chief of Surgery Physician, Otolaryngology-Head and Neck Surgery	1993-2000 1999-2000 1998-1999 1997-1998 1995-1997 1993-2000

EDUCATION

Undergraduate:	Bachelor of Arts Clark University Worcester, Massachusetts	1979
Graduate School:	Masters of Science, Public Health University of Washington School of Public Health and Community Medicine Seattle, WA	1984
Medical School:	Doctor of Medicine, with Honors University of Washington School of Medicine Seattle, WA	1987
Internship:	Department of Surgery University of California Los Angeles	1987-1989
Residency:	Otolaryngology - Head & Neck Surgery University of California Los Angeles	1989-1993

LICENSURE

State of Wisconsin	2004-present
State of Washington	1993-present
State of Illinois	2008-present

CERTIFICATION

Diplomat of the American Board of Otolaryngology	May, 1994
Fellow of the American Board of Otolaryngology	July, 1994
Fellow, American College of Surgeons	October, 1996

HONORS AND AWARDS

Gilbert S. Omen Award for Outstanding Academic Achievement University of Washington School of Public Health and Community Medicine	1983
Alpha Omega Alpha Medical Honor Society	1987
Seattle Gynecological Society Award for Outstanding Research in Gynecology	1987
Winner, American Society for Head and Neck Surgery Basic Science Resident Research Award	1993
UCLA Resident Teaching Award, Division of Head and Neck Surgery	1993
UCLA Distinguished Research Achievement	1993
Teaching Recognition Certificate, American Academy of Family Practice	1994, 1995, 1996
Accepted on behalf of Aurora, 2015 Optum & AMGA Award for Innovation in Population Health	March 25, 2015

ACADEMIC POSITIONS

Clinical Assistant Professor, Department of Otolaryngology -Head and Neck Surgery, University of Washington School of Medicine	1995-2003
Clinical Instructor, Department of Otolaryngology -Head and Neck Surgery, University of Washington School of Medicine	1993-1994

HOSPITAL AFFILIATIONS

Aurora-Kenosha Medical Center, Kenosha, WI	2005-2016
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Swedish Medical Center, Seattle, Washington	1995-2003
Providence Hospital, Seattle, Washington	1993-2003
Children’s Hospital, Seattle, Washington	1993-2003

BOARD MEMBERSHIP

National & International

American Medical Group Association Board of Directors, Director	2012-Present
Officer – <i>Chair Elect</i>	2015-2016
Chair Executive Committee of the Board	2017-Present
GE Healthcare Global Breast Care Physician Advisory Board	2015-Present
Merck Medical Group Advisory Board	2007-Present
AMA Advisory Committee on Large Group Practice Physicians	2008-2012

Regional

Wisconsin Medical Society Board of Directors, Director	2009-2016
Wisconsin Manufacturers & Commerce, Director	2015-2016

Local

Aurora Healthcare Medical Group Board, Director	2006-2016
Aurora Liabilities Assurance Ltd., Director	2006-2016
Aurora BayCare Medical Center Board of Directors	2008-2015
Aurora Health Care Board of Directors, Director	2009-2013
Aurora Advance Healthcare Board of Directors, Director	2008-2014
Lakeshore Medical Group Board of Directors, Director	2006-2013

COMMITTEE MEMBERSHIP

National

<i>Founding Chair</i>	2015-Present
Federal Government Physician-Focused Alternative Payment Model Technical Advisory Committee (PTAC)	
Member, American Medical Association (AMA)	2007-Present
Humana’s National Physicians Relations Council	2007-2011
Member, Bayer Pharmaceutical Div. Otolaryngology Advisory Board	1998-2003

Regional

Aetna Health Inc. Regional Quality Advisory Committee for Arizona, California, Nevada, and Washington 2001-2003

Local

Member, Wisconsin State Medical Society 2004-Present

Wellpoint Blue Cross Blue Shield of WI Physicians Relations Committee 2004-2011

United Way of Greater Milwaukee, Campaign Cabinet, Member 2007 & 2008, 2010
2012 & 2013

Member, Washington State Medical Association 2001-2005

Premera Blue Cross Credentialing Committee for Washington State 1998-2003

Member, Seattle King County Safety Net Subcommittee 2000-2003
King County Department of Public Health

Member PacMed Clinics Governing Council 1997-2000

RESEARCH GRANTS

American Society for Head and Neck Surgery Clinician Scientist 1990
Development Award. Grant award of \$10,000.
*Characterization and Isolation of a Soluble Immunoregulatory Factor
Produced by Squamous Cell Carcinomas of the Head and Neck.*

PUBLICATIONS

1. **Bailet JW**: Quantification of porphyrin intermediates in biological tissue and urine by reversed phase high performance liquid chromatography-fluorometry. Master of Science in Public Health Thesis. University of Washington Health Science Library, 1984.
2. **Bailet JW**, Figge DC, Tamimi HK: Malignant melanoma of the vulva: A case report of distal recurrence in a patient with a superficially invasive primary lesion. *Obstetrics and Gynecology* 70:515-517, 1987.
3. **Bailet JW**, Abemayor E, Andrews JC, Rowland JP, Fu YS, Dawson DE: Malignant nerve sheath tumors of the head and neck: A combined experience from two university hospitals. *Laryngoscope* 101: 1044-1949, 1991. Reprinted in the American Academy of Otolaryngology-Head and Neck Surgery Home Study Course: "Neoplastic and Inflammatory Diseases of the Head and Neck", Section 7, pp. 249-254, 1995.
4. **Bailet, JW**, Abermayor E, Jabour BA, Hawkins RA, Ward PH: Positron emission tomography: A new precise imaging modality for detection of primary head and neck tumors and assessment of cervical adenopathy. *Laryngoscope* 102:281-288, 1992.
5. Wenokur RK, Andrews J, Abemayor EA, **Bailet JW**, et al: Magnetic Resonance Imaging-guided fine needle aspiration for the diagnosis of the skull base lesions. *Skull Base Surgery* 2:167-170, 1992.
6. **Bailet JW**, Mark RJ, Abemayor E, Lee SP, Tran LM, Juillard GF, Ward PH: Nasopharyngeal carcinoma: Treatment results with primary radiation therapy. *Laryngoscope* 102:965-971, 1992.

7. **Bailet JW**, Zimmerman MC, Arnstein DP, Wollman JS, Mickel RA: Sebaceous carcinoma of the head and neck: Case report and review of the literature. *Archives of Otolaryngology-Head and Neck Surgery* 118:1245-1249, 1992.
8. Jabour BA, Choi Y, Hoh C, Rege SD, Soong JC, Lufkin RB, Hanafee WN, Maddahi J, Chaiken L, **Bailet JW**, et al: Extracranial head and neck: PET imaging with 2[F-18] Fluoro-2-Deoxy-D-Glucose and magnetic resonance imaging correlation. *Radiology* 186:27-35, 1993.
9. Mark RJ, **Bailet JW**, Tran LM, Poen J, Fu YS, Calcaterra TC: Dermatofibrosarcoma protuberans of the head and neck: A report of 16 cases. *Archives of Otolaryngology-Head and Neck Surgery* 119:891-896, 1993.
10. Mark RJ, **Bailet JW**, Poen J, Tran LM, Calcaterra TC, et al: Post-irradiation sarcoma of the head and neck. *Cancer* 72:887-893, 1993.
11. **Bailet JW**, Hoffman LF, Trachy RE, Weymuller EA: The effect of nifedipine on skin flap survival in rats. *Laryngoscope* 104:253-258, 1994.
12. **Bailet JW**, Sercarz JA, Abemayor E, Anzai Y, Lufkin RB, Hoh CK: The use of positron emission tomography for early detection of recurrent head and neck squamous cell carcinoma in post-radiotherapy patients. *Laryngoscope* 105:135-139, 1995.
13. Duffy DC, **Bailet JW**, Newman AN: Ameloblastoma of the mandible with cervical lymph node metastasis. *American Journal of Otolaryngology* 16:66-73, 1995.
14. **Bailet JW**, Lichtenstein A, Mickel RA: Inhibition of lymphokine-activated killer cell cytotoxicity and mitogen-stimulated lymphocyte proliferation by head and neck squamous cell carcinoma cell line soluble factors. *Archives of Otolaryngology-Head and Neck Surgery* 123:855-862, 1997.
15. Tsue TT, **Bailet JW**, Barlow DW, Makielski KH: Bilateral sinonasal papillomas in aplastic maxillary sinuses. *American Journal of Otolaryngology* 18:263-268, 1997.
16. Gladstone H, **Bailet JW**, Rowland JP: Chordoma of the oropharynx: An unusual presentation and review of the literature. *Otolaryngology-Head and Neck Surgery* 118:104-107, 1998.
17. Sercarz JA, **Bailet JW**, Abemayor E, Anzai Y, Hoh CK, Lufkin RB: Computer coregistration of positron emission tomography and magnetic resonance images in head and neck cancer. *American Journal of Otolaryngology* 19:130-135, 1998.
18. Alsaraf R, **Bailet JW**: Sphenoid sinus foreign body: Case report and review of the literature. *Archives of Otolaryngology-Head and Neck Surgery* 124:1018-1025, 1998.
19. Al-Niami, A, Chauhan, SP, Gupta, LA, **Bailet, JW**: Factors influencing practice of obstetrics in eastern Wisconsin: A survey. *American Journal of Perinatology* 25:321-324, 2008.

TEXTBOOK CHAPTERS

1. **Bailet JW**, Canalis R: Carcinoma of the tongue. In: Beumer, J, ed. *Maxillofacial Rehabilitation: Prosthodontic and Surgical Considerations*. 2nd ed. St. Louis: Marunick, M. Ishiaku Co; pp. 145-148; 1995.
2. **Bailet JW**, Canalis R: Carcinoma of the anterior floor of the mouth. In: Beumer, J, ed. *Maxillofacial Rehabilitation: Prosthodontic and Surgical Considerations*. 2nd ed. St. Louis: Marunick, M. Ishiaku Co; pp. 145-148, 1995.

3. **Bailet JW**, Canalis R: Carcinoma of the tonsillar region. In: Beumer, J, ed. Maxillofacial Rehabilitation: Prosthodontic and Surgical Considerations. 2nd ed. St. Louis: Marunick, M. Ishiaku Co; 150-152; 1995.
4. **Bailet JW**, Canalis R: Tumors of the alveolar ridge and mandible. In: Beumer, J, ed. Maxillofacial Rehabilitation: Prosthodontic and Surgical Considerations. 2nd ed. St. Louis: Marunick, M. Ishiaku Co, 153-155; 1995.
5. **Bailet JW**: Ear, nose and throat sports related injuries. In: Safran MR, Van Camp SP, McKeag DB, eds. Manual of Sports Medicine. Philadelphia/New York: Lippincott-Raven Publishers, 491-496; 1998
6. **Bailet JW** contributor: Tonsil and adenoid disorders. In: McLanahan SA and McLanahan DJ, Surgery and Its Alternatives. New York: Kensington Publishing Corp., 684-690; 2002

ABSTRACTS

1. **Bailet JW**, Mark RJ, Abemayor E, Lee SP, Tran LM, Juillard GF, Ward PH: Nasopharyngeal carcinoma: Treatment results with primary radiation therapy. Year Book of Oncology, 1993.
2. **Bailet JW**, Mark RJ, Abemayor E, Lee SP, Tran LM, Juillard GF, Ward PH: Nasopharyngeal carcinoma: Treatment results with primary radiation therapy. Year Book of Otolaryngology-Head and Neck Surgery, 1993.

NATIONAL PANELS & SYMPOSIUMS

1. Panel Discussion: "Prognostic Indicators," Moderator William Richtsmeier, MD, Ph.D., Panel: John Batsakis, MD, Stimson Schantz, MD, **Jeffrey Bailet, M.D.** The 35th Annual Meeting of the American Society for Head and Neck Surgery, Los Angeles, California, April 22, 1993.
2. Panel Discussion: "Refining the Private Clinical Community and Academic Otolaryngology Practice Relationship," Moderator Jesus Medina, MD, Panel: **Jeffrey Bailet, MD**, Michael Glen, MD; Harold Pillsbury, MD; Ronald Bailey, MD. The 102nd Annual Meeting of the American Academy of Otolaryngology-Head and Neck Surgery, San Antonio, Texas, September 12, 1998.
3. **Bailet, JW**. National Institute of Medicine Committee on Geographic Variation in Health Care Spending and Promotion of High-Value Care. Testified on behalf of Aurora and Wisconsin, Washington, D.C., February 18, 2011.
4. **Bailet, JW**. Key Note Presentation, AMA Annual Meeting – Medical Student Section: "Follow your passion: Leading change is a contact sport." Chicago, Illinois, June 15, 2012
5. Keynote Panel: Accountable Care Organization Summit: Managing the ACO Balance Sheet: Financing the ACO Operations, Moderator Mark McClellan, MD, PhD, **Bailet JW**, Wagar ML, Murphy M, Kennedy C. Washington D.C., June 13, 2013.
6. **Bailet, JW**. Presentation to Senate Staff – "Aurora's Predictive Model Success." Meeting with Chief Administrative staff of the offices of Senator Chuck Grassley, Senate Finance Committee, Dr. Guen Burke, Senator Tom Carper, Senator John Warner, Senator Rob Portman, potential 2016 Republican presidential candidate, Senator Dick Durbin, Senate Democratic Whip. Washington DC, November 21, 2014.
7. Advisory Roundtable - Governor Michael Leavitt, Former Secretary of Health and Human Services: *Readiness Assessment for Risk – Value Blueprint. St. George, UT, January 27-29, 2015.*

8. Roundtable with Secretary Burwell, “Building a Health Care System That’s Better, Smarter, and Healthier: Congressional and Stakeholder Roundtable” Hosted by Secretary Burwell. Capitol Hill, Washington D.C., Participants: Senators Maria Cantwell (D-WA), Tammy Baldwin (D-WI), Lamar Alexander (R-TN), Al Franken (D-MN), Amy Klobuchar (D-MN), Bill Cassidy (R-LO), Warner Thomas, CEO Ochsner Health System, Bill Bornstein, MD CMO Emory Healthcare, Robert Wieland, MD EVP Network/Integration, Allina Health, Joy McGlaun, Director of Health & Labor Policy, The Boeing Company, **Jeffrey Bailet, MD**, EVP & Medical Group President, Aurora Health Care, Elliot Fisher, MD, MPH Chair The Dartmouth Institute for Health Policy & Clinical Practice, Secretary HHS Sylvia Burwell, Andy Slavitt, CMS Acting Administrator, Patrick Conway, MD, Deputy Administrator CMS CMO. September 29, 2015.
9. Congressional Testimony, House Energy & Commerce Committee’s Health Subcommittee, “Medicare Access and CHIP Reauthorization Act of 2015: Examining Physician Efforts to Prepare for Medicare Payment Reforms”. Witnesses: **Jeffrey W. Bailet, MD, MSPH, FACS**, Barbara L. McAneny, MD, Robert McLean, MD, FACP, Robert Wergin, MD, FFAFP. 2322 Rayburn Building, Washington, D.C., April 19, 2016.
10. The Commonwealth Fund, Panel – “Physicians in Medicare: New Frontiers Under Accountable Care and MACRA”, **Jeffrey W. Bailet, M.D.**, EVP & Medical Group President, Aurora Health Care Medical Group, James Hahn, Ph.D. Health Economist, Congressional Research Service and Farzard Mostashari, M.D., CEO Aledade, 347th meeting of the Board of Directors, Board Retreat, Queenstown Maryland, July 12, 2016.
11. Bailet, JW, Mitchell, EA: MACRA: How to Develop and Qualify as an Advanced Payment Model (APM): Twelve National Value-Based Payment and Pay for Performance Summit. San Francisco, CA, March 10, 2017.

PRESENTATIONS

National

1. Andrews J, Wenokur RK, **Bailet JW**, et al.: MRI directed fine needle aspiration for the diagnosis of lesions of the skull base. American Society Neuro-Otology, Palm Beach, Florida, May 1990.
2. **Bailet JW**, Abemayor E, Jabour BA, Hawkins RA, Ward PH: Positron emission tomography: A new method in detection of primary tumors of the head and neck and assessing metastatic cervical adenopathy. Triological Society, Waikoloa, Hawaii, May 1991.
3. **Bailet JW**, Mark RJ, Abemayor E, Juillard GF, Calcaterra TC: The role of post-operative radiation therapy in the control of regional well-differentiated thyroid carcinoma. The 95th Annual Meeting of the American Academy of Otolaryngology-Head and Neck Surgery, Kansas City, Kansas, September 1991.
4. Mickel RA, Strasnick B, Wang MB, **Bailet JW**, et al: Regional immune function in head and neck cancer patients. 3rd International Conference of Head and Neck Surgery, San Francisco, California, July 25, 1992.
5. **Bailet JW**, Abemayor E, Sercarz JA, Anzai Y, Lufkin RB, Hoh CK, Maddahi J: The use of positron emission tomography for the detection of unknown primary head and neck squamous cell malignancies. Triological Society, West Palm Beach, Florida, May 1, 1994.
6. Tsue TT, Raymond JF, **Bailet JW**, Laramore GE, Glenn MG: Surgery and adjuvant fast neutron or photon radiotherapy for medullary carcinoma of the thyroid. The 99th Annual Meeting of the American Academy of Otolaryngology-Head and Neck Surgery, New Orleans, Louisiana, September 18, 1995.

7. **Bailet JW**: Has speech recognition come of age? The 106th Annual Meeting of the American Academy of Otolaryngology-Head and Neck Surgery, San Diego, California, September 23, 2002.
8. AMGA Institute for Quality Leadership, National Summit on High Performing Care Organizations: Transitioning from popularity to performance. **Bailet JW**, Phillips BR. Washington D.C., October 4, 2012
9. **Bailet JW**. AMGA Annual Conference Presentation: "Aligning compensation plan design with the transition to value based care delivery: Aurora's early experience." Las Vegas, Nevada, March 24, 2015.

Regional

1. **Bailet JW**, Zimmerman MC, Arnstein DP, Wollman JS, Mickel RA: Sebaceous carcinoma of the head and neck. Southern Chapter American College of Surgeons, Santa Barbara, California, January 1990.
2. **Bailet JW**, Abemayor E, Andrews JC, Dawson DE: Malignant schwannomas of the head and neck. Western Section, Triological Society, Santa Barbara, California, January 1991.
3. Mark RJ, **Bailet JW**, Poen J, Tran LM, Calcaterra TC, et al: Post-irradiation sarcomas of the head and neck. Southern Chapter American College of Surgeons, Indian Wells, California, January 1992.
4. **Bailet JW**, Mark RJ, Abemayor E, Lee SP, Tran LM, Juillard GF, Ward PH: Nasopharyngeal carcinoma: Treatment results with primary radiation therapy. Western Section, Triological Society, Desert Springs, California, January 1992.
5. **Bailet JW**, Hoffman LF, Trachy RE, Weymuller EA: The effect of nifedipine on skin flap survival in rats. Western Section, Triological Society, Seattle, Washington, January 9, 1993.
6. Duffy DC, **Bailet JW**, Newman AN: Ameloblastoma of the mandible with cervical lymph node metastasis. Western Section, Triological Society, Seattle, Washington, January 9, 1993.
7. Ishiyama A, **Bailet JW**, Wackym PA, Ross DA: Acute mastoiditis as initial presentation of metastatic transitional cell carcinoma to the temporal bone. Western Section, Triological Society, Seattle, Washington, January 10, 1993.
8. Ishiyama A, **Bailet JW**, Fu YS, Ross DA, Jabour BA, Calcaterra TC: Papillary squamous neoplasms of the tongue base. Southern Chapter American College of Surgeons Annual Meeting, Santa Barbara, California, January 23, 1993.
9. **Bailet JW**, Abemayor E, Jabour BA, Anzai Y, Hawkins RA, Ward PH: The use of positron emission tomography (PET) for imaging extracranial head and neck malignancies. Los Angeles Society of Otolaryngology Head and Neck Surgery, Los Angeles, California, April 21, 1993.
10. **Bailet JW**, Sercarz JA, Abemayor E, Anzai Y, Lufkin RB, Hoh CK: The use of positron emission tomography for early detection of recurrent head and neck squamous cell carcinoma in post radiotherapy patients. Western Section, Triological Society, San Diego, California, January 8, 1994.
11. AMGA Midwest Regional Meeting: Exploring Compensation Models. **Bailet JW**. Minneapolis, MN, June 21, 2013.

Local

1. **Bailet JW**, Figge DC, Tamimi HK: Malignant melanoma of the vulva. Seattle Gynecological Society Annual Meeting, Seattle, Washington, April 1987.

2. **Bailet JW**, Abemayor E, Jabour BA, Anzai Y, Hawkins RA, Ward PH: The use of positron emission tomography (PET) for imaging extracranial head and neck malignancies. Los Angeles Society of Otolaryngology Head and Neck Surgery, Los Angeles, California, April 21, 1993.

RESEARCH

1. The use of positron emission tomography-FDG in the detection of unknown primary and early post-radiotherapy recurrences of squamous cell carcinoma in the head and neck. Cooperative study within the Departments of Otolaryngology-Head and Neck Surgery, Radiation Oncology and Nuclear Medicine at the University of Washington.
2. Evaluation of oxygenation status during fractionated radiotherapy in human head and neck squamous cell carcinoma using [F-18] fluromisonidazole positron emission tomography. Cooperative study within the Departments of Otolaryngology-Head and Neck Surgery, Radiation Oncology and Nuclear Medicine at the University of Washington.