

Committee on Energy and Commerce
U.S. House of Representatives
Witness Disclosure Requirement - "Truth in Testimony"
Required by House Rule XI, Clause 2(g)(5)

1. Your Name: Marcus F. Probst (Marc)		
2. Your Title: Vice President and Chief Information Officer		
3. The Entity(ies) You are Representing: CHIME, Intermountain Healthcare		
4. Are you testifying on behalf of the Federal, or a State or local government entity?	Yes	No X
5. Please list any Federal grants or contracts, or contracts or payments originating with a foreign government, that you or the entity(ies) you represent have received on or after January 1, 2013. Only grants, contracts, or payments related to the subject matter of the hearing must be listed. None		
6. Please attach your curriculum vitae to your completed disclosure form.		

Signature:  _____ **Date:** 5/24/16

INSTRUCTIONS FOR COMPLETING THE TRUTH-IN-TESTIMONY DISCLOSURE FORM

In General. The attached form is intended to assist witnesses appearing before the Committee on Energy and Commerce in complying with Rule XI, clause 2(g)(5) of the Rules of the House of Representatives, which provides:

(B) In the case of a witness appearing in a nongovernmental capacity, a written statement of proposed testimony shall include a curriculum vitae and a disclosure of any Federal grants or contracts, or contracts or payments originating with a foreign government, received during the current calendar year or either of the two previous calendar years by the witness or by an entity represented by the witness and related to the subject matter of the hearing. (C) The disclosure referred to in subdivision (B) shall include (i) the amount and source of each Federal grant (or subgrant thereof) or contract (or subcontract thereof) related to the subject matter of the hearing; and (ii) the amount and country of origin of any payment or contract related to the subject matter of the hearing originating with a foreign government. (D) Such statements, with appropriate redactions to protect the privacy or security of the witness, shall be made publicly available in electronic form not later than one day after the witness appears.

Please complete the form in accordance with these directions.

1. ***Name, Title, Entity(ies) (Items 1-3 on the form).*** Please provide the name and title of the witness and the entity(ies) on whose behalf the witness is testifying.
2. ***Governmental Entity (Item 4).*** Please check the box indicating whether or not the witness is testifying on behalf of a government entity, such as a Federal department or agency, or a State or local department, agency, or jurisdiction. Trade or professional associations of public officials are not considered to be governmental organizations.

Grants and Contracts (Item 5). Please list any Federal grants or contracts, or contracts or payments originating with a foreign government, that you or the entity(ies) you represent have received on or after January 1, 2013. For each Federal grant (or subgrant thereof) or contract (or subcontract thereof) related to the subject matter of the hearing, please include the amount and source of each. For each payment or contract originating with a foreign government related to the subject matter of the hearing, please include the amount and country of origin of each. Only grants, contracts, or payments related to the subject matter of the hearing must be listed.
3. ***Curriculum Vitae (Item 6).*** Please attach your CV to your completed disclosure form.
4. ***Submission.*** Please sign and date the form in the appropriate place. Please submit this form with your written testimony. Please note that under the Committee's rules, copies of a written statement of your proposed testimony must be submitted before the commencement of the hearing. To the greatest extent practicable, please also provide a copy in electronic format according to the Electronic Format Guidelines that accompany these instructions.

Chief Information Officer
Intermountain Healthcare

Salt Lake City, UT
1/2004 to present

Responsible for all aspects of health information systems planning, design, development, implementation, security, privacy and maintenance for all Intermountain Healthcare (Intermountain) operations. Intermountain is a 23 Hospital Integrated Delivery Network with a health plan and more than 100 clinics. Annual revenues exceed \$3 billion. Reporting to the CIO are over 750 I.S. professionals and 13 separate health data centers. Annual budget managed for 2008 was \$125 million with an approved budget in 2009 of over \$130 million. Working with the Vice President of Compliance, directly responsible for all aspects of Intermountain's health information security and privacy.

Select experiences include:

Developed partnership with GE for development and deployment of an Enterprise Clinical Information System (ECIS) to support clinical health information systems needs across Intermountain. This project is developing a knowledge based system, incorporating data structures and models which allow for advanced decision support and data driven operational improvement based on over 35 years of clinical information use at Intermountain Healthcare. Direct involvement in all aspects of the system design and development including a focus on: standards, interoperability, data privacy and security, architecture, workflow and clinical use.

Established Chief Information Security Office (CISO) and supporting technologies. Aspects of Intermountain's health security and privacy initiatives include:

- Specific information system security team responsible for implementing and managing the technology and processes supporting HIPAA, SOX, GLB, JCAHO, PCI and other privacy and security directives.
- Enterprise Security Organization with dual reporting relationship through the Chief Information Officer and direct responsibility to the Audit Committee of the Governing Board.
- Encryption of email containing individually identifiable health information .
- Encryption at all levels of data storage; personal computer, tape media, SAN, networks, etc.
- Compliance department's historic, real-time and proactive monitoring of data access.
- Detailed policies governing the appropriate access and use of data within Intermountain's stewardship.
- Random audits of record usage.
- Compliance hot line with 24 hour/day access to report potential privacy or security breach.
- Active system monitoring to assess appropriate system use.

Assist the Utah Health Information Network (UHIN) in developing privacy and security practices associated with the development of a Utah Community Health Information Exchange (cHIE).

Significant projects include (several still in process); ECIS, Centralized Radiology Information System, Centralized PACS for all facilities, Web Collect/Web Pay (designed, developed and deployed web based financial applications for all facilities), Outlook conversion (converted over 26,000 mail accounts), EMR security processes, preparing systems for the opening of 3 new hospitals, systems to support a Core Lab for all of Intermountain.

<p><u>Partner</u> Deloitte Consulting</p> <p>Salt Lake City, UT 12/00 to 1/2004</p>	<p>Partner in Deloitte Consulting’s healthcare information technology (IT) practice. Focused on managing operations and major engagements for hospitals, integrated delivery systems, and health plans. Primary expertise is in IT organizational management, HIPAA transaction and security requirements, program management, system development, package implementation and strategic planning engagements.</p> <p><i>Engagement experience includes:</i></p> <p>Lead client partner for a major Blue Cross/Blue Shield plan. Responsible for all technology consulting services to this \$15+ billion dollar organization with projects in support of claim system consolidation, HIPAA compliance, provider access portals, strategic systems documentation, provider data management application development, and provider portal development.</p> <p>Partner responsible for managing Deloitte Consulting’s strategic relationship with a major healthcare technology vendor.</p> <p>Partner in charge of a review of a physician order entry project for the leading Utah integrated delivery system.</p> <p>Engagement partner responsible for design and development of a Program Management Office for a major health claim processor in Colorado.</p> <p>Client executive responsible for developing a plan and business case for migrating two disparate claims processing/management systems to a single solution.</p>
<p><u>Senior Vice President</u> Certus, Corp.</p> <p>Salt Lake City, UT 9/99 to 9/00</p>	<p>Senior Vice President in charge of developing and running an Information Technology practice for a start-up healthcare professional services business. Lead for staffing, budgeting, infrastructure, practice development, and service delivery. Grew practice to 40 FTEs servicing clients nationally.</p> <p><i>Engagement experience includes:</i></p> <p>Engagement executive responsible for development of a tactical plan to support systems integration of two integrated delivery systems.</p> <p>Engagement executive in the development of an integrated practice management/claims processing system focused on specialty care services (Chiropractic, Physical Therapy, Counseling, etc.). Responsible for the development of functional and system specifications, system design, application business plan, and prototype development.</p> <p>Interim COO for an internet based claims submission company. Responsible for developing the business plan and overseeing development of a an internet based claims submission engine. Assisted in positioning the company for sale to a start-up internet based practice management company.</p>
<p><u>Partner</u> Ernst & Young</p> <p>Salt Lake City, UT Tampa, FL 10/93 to 1/97 (at First Health see below) 10/97 to 9/99</p>	<p>Information Technology Partner in Ernst & Young’s South West Region serving as the leader for the Health Care Enabling Technology Service Line. Responsibilities include; business line revenue planning (exceeding \$25 million), recruiting, staff development, project leadership, practice administration, budgeting, and new business development. Key competencies include; merger/acquisition consolidation, packaged systems design and implementation, strategic planning, and project management. Industry focus: health care, managed care, and health care provider services.</p> <p><i>Engagement experience includes:</i></p> <p>Opened and built a healthcare IT practice for Ernst & Young in Tampa, Florida. Rapidly became the fast growing and most productive healthcare IT practice in Ernst & Young. This required hiring a talented team, working closely with internal and external business partners, initiating new accounts in Florida and providing high value services.</p>

	<p>Project leader in assessing and designing information system support for a consolidated healthcare corporation consisting of 41 facilities throughout the states of California, Nevada, and Arizona.</p> <p>Interim Chief Information Officer (CIO) responsible for leading the merger of information services (I.S.) of two competing hospitals in West Palm Beach Florida. As CIO a common I.S. department was formed, a single Hospital Information System and network was implemented, and cost reductions exceeding \$1.5 million (one-time) and \$1.7 million annual (recurring) were identified and implemented.</p> <p>Interim I.S. Director of a 400 bed University Medical Center in New Orleans, LA. In this capacity operations of the I.S. department were streamlined and formalized. New procedures were documented and implemented. A new Hospital Information System was selected, procured, and implemented.</p> <p>Engagement Partner/Project Director for:</p> <ul style="list-style-type: none"> ◆ Strategic Information System Plans (single & multi entity) ◆ Large systems development and implementation support ◆ Selection, contract negotiation, and implementation of ALL application sets and most vendor products ◆ Multiple merger/consolidation planning assignments ◆ Implementation services to Blue Cross Blue Shield plans ◆ Organizational and cost reduction reviews ◆ National Ernst & Young HCIT Leader
<p><u>Senior Vice President/CIO</u> First Health</p> <p>Salt Lake City, UT 1/97 to 10/97</p>	<p>Executive Vice President and Chief Information Officer (CIO) for First Health, at the time the nation’s largest provider of Third Party Administration (TPA) services. Reported directly to the Chief Executive Officer. Responsibilities included;</p> <p>Responsible for all aspects of a \$150 million+ development project for a fully integrated claims processing/management system. Complete System Development Life Cycle management from design through conversion.</p> <p>Management of:</p> <ul style="list-style-type: none"> ◆ Over 350 information technology staff resources ◆ Approximately 300 claims administration resources ◆ Security, print shop, facility management, and transportation <p>Business planning specifically related to the sale of First Health by First Data Corporation.</p> <p>Implementation of cost reduction activities which assisted First Health in improving financial performance by over 15%</p>
<p><u>Principal & Co-Founder</u> The CORE Group</p> <p>Salt Lake City, UT 7/90 to 10/93</p>	<p>Leader in the development and implementation of business, organizational, operational, financial, and strategic plans for an aggressive professional services organization. One of two key founding Principals responsible for the growth of The CORE Group to twenty-seven professionals serving clients in over twenty states with annual NET revenues exceeding \$2,300,000.</p> <p>Direct involvement in new business development, financial management, client management, procedures, methodology development and recruiting. Worked closely with key executives of major teaching and community based health systems in realigning and optimizing staffing, operations, information systems, policies, procedures, and management of all clinical, administrative, and financial areas. Clients included; Children’s National Medical Center, Tulane University Medical Center, SAIC, and The Graduate Health System.</p>
<p><u>Manager</u></p>	<p>Involved in supporting health care institutions with information system strategic planning,</p>

<p>First Consulting Group</p> <p>Washington, DC 6/88 to 7/90</p>	<p>implementation, and departmental management. Instrumental in the development of the Washington, DC practice for FCG.</p> <p>Hands on experience with most major hospital information systems including; TDS (Alltell), SMS Invision, HBOC Star, Meditech, Gerber Alley, Bell Atlantic (OASIS), Meditech, Sunquest, Cerner, and others. Key areas of focus included; strategic and tactical planning, system selection, implementation, and cost reduction assessment.</p>
<p>Manager Arthur Young</p> <p>Washington, DC 11/84 to 6/88</p>	<p>Involved in providing system development, technology planning and implementation support to international banking institutions and federal government agencies. Key resource in the development of the AY/Knowledgeware Computer Aided Systems Engineering (CASE) methodology and products.</p> <p>Assignments included support of; The United States Defense Nuclear Agency (System design and development), Internal Revenue Service (System design and development), and Department of the Treasury (System design and development). International assignments included; The Post Bank of New Zealand (SISP), Banco de Occidente in Bogota, Colombia (SISP), and International Bank of Athens (SISP).</p>
<p>EDUCATION</p> <p>University of Utah</p> <p>George Washington University</p>	<p>Bachelor of Science with an emphasis in Business Finance and Banking. Graduated in 1983.</p> <p>Master of Business Administration with an emphasis in Information Systems Management and Design. Graduated in 1985.</p>