# JEFFREY W. BAILET, MD, MSPH, FACS

# PROFESSIONAL EXPERIENCE

AURORA HEALTH CARE

Milwaukee, WI

Executive Vice President Aurora Health Care and

12/2013-Present

Co-President Aurora Health Care Medical Group
Executive Vice President Aurora Health Care and 1/2006-11/2013

President Aurora Medical Group

Regional Director, Medical Operations, Aurora Medical Group 2003-2005

ASSOCIATED HEALTHCARE CONSULTANTS 2000-2003

Seattle, Washington Chief Executive Officer

NORTHWEST SPECIALTY PHYSICIANS 2000-2003

Seattle, Washington

President

PACMED CLINICS 1993-2000

Seattle, Washington
Chief Medical Officer

Chief Medical Officer1999-2000Associate Chief Medical Officer1998-1999Medical Director of Surgical Specialties1997-1998Chief of Surgery1995-1997Physician, Otolaryngology-Head and Neck Surgery1993-2000

**EDUCATION** 

Undergraduate: Bachelor of Arts 1979

Clark University

Worcester, Massachusetts

Graduate School: Masters of Science, Public Health 1984

University of Washington School of Public Health and Community Medicine

Seattle, WA

Medical School: Doctor of Medicine, with Honors 1987

University of Washington School of Medicine

Seattle, WA

Internship: Department of Surgery 1987-1989

University of California Los Angeles

Residency: Otolaryngology - Head & Neck Surgery 1989-1993

University of California Los Angeles

#### **LICENSURE**

State of Wisconsin 2004-present

State of Washington 1993-present

State of Illinois 2008-present

#### **CERTIFICATION**

Diplomat of the American Board of Otolaryngology May, 1994

Fellow of the American Board of Otolaryngology July, 1994

Fellow, American College of Surgeons October, 1996

#### HONORS AND AWARDS

Gilbert S. Omen Award for Outstanding Academic Achievement 1983

University of Washington School of Public Health and Community Medicine

Alpha Omega Alpha Medical Honor Society 1987

Seattle Gynecological Society Award for Outstanding Research 1987

in Gynecology

Winner, American Society for Head and Neck Surgery Basic Science 1993

Resident Research Award

UCLA Resident Teaching Award, Division of Head and Neck Surgery 1993

UCLA Distinguished Research Achievement 1993

Teaching Recognition Certificate, American Academy of Family Practice 1994, 1995, 1996

Accepted on behalf of Aurora, March 25, 2015

2015 Optum & AMGA Award for Innovation in Population Health

#### ACADEMIC POSITIONS

Clinical Assistant Professor, Department of Otolaryngology 1995-2003

-Head and Neck Surgery, University of Washington School of Medicine

Clinical Instructor, Department of Otolaryngology 1993-1994

-Head and Neck Surgery, University of Washington School of Medicine

# **HOSPITAL AFFILIATIONS**

Aurora-Kenosha Medical Center, Kenosha, WI 2005-Present

Swedish Medical Center, Seattle, Washington 1995-2003

Providence Hospital, Seattle, Washington	1993-2003
Children's Hospital, Seattle, Washington	1993-2003

# **BOARD MEMBERSHIP**

# National & International

American Medical Group Association Board of Directors, Director	2012-Present
Officer – <i>Chair Elect</i>	2015-2016
GE Healthcare Global Breast Care Physician Advisory Board	2015-Present
Merck Medical Group Advisory Board	2007-Present
AMA Advisory Committee on Large Group Practice Physicians	2008-2012
Regional	
Wisconsin Medical Society Board of Directors, Director	2009-Present
Wisconsin Manufacturers & Commerce, Director	2015-Present
Local	
Aurora Healthcare Medical Group Board, Director	2006-Present
Aurora Liabilities Assurance Ltd., Director	2006-Present
Aurora BayCare Medical Center Board of Directors	2008-2015
Aurora Health Care Board of Directors, Director	2009-2013
Aurora Advance Healthcare Board of Directors, Director	2008-2014
Lakeshore Medical Group Board of Directors, Director	2006-2013

# **COMMITTEE MEMBERSHIP**

# **National**

Founding Chair Federal Government Physician-Focused Alternative Payment Model Technical Advisory Committee (PTAC)	2015-Present
Member, American Medical Association (AMA)	2007-Present
Humana's National Physicians Relations Council	2007-2011
Member, Bayer Pharmaceutical Div. Otolaryngology Advisory Board	1998-2003

### **Regional**

Aetna Health Inc. Regional Quality Advisory Committee for Arizona, 2001-2003 California, Nevada, and Washington

**Local** 

Member, Wisconsin State Medical Society 2004-Present

Wellpoint Blue Cross Blue Shield of WI Physicians Relations Committee 2004-2011

United Way of Greater Milwaukee, Campaign Cabinet, Member 2007 & 2008, 2010

2012 & 2013

Member, Washington State Medical Association 2001-2005

Premera Blue Cross Credentialing Committee for Washington State 1998-2003

Member, Seattle King County Safety Net Subcommittee 2000-2003

King County Department of Public Health

Member PacMed Clinics Governing Council 1997-2000

#### RESEARCH GRANTS

American Society for Head and Neck Surgery Clinician Scientist 1990
Development Award. Grant award of \$10,000.
Characterization and Isolation of a Soluble Immunoregulatory Factor
Produced by Squamous Cell Carcinomas of the Head and Neck.

#### **PUBLICATIONS**

- 1. **Bailet JW**: Quantification of porphyrin intermediates in biological tissue and urine by reversed phase high performance liquid chromatography-fluorometry. Master of Science in Public Health Thesis. University of Washington Health Science Library, 1984.
- 2. **Bailet JW**, Figge DC, Tamimi HK: Malignant melanoma of the vulva: A case report of distal recurrence in a patient with a superficially invasive primary lesion. Obstetrics and Gynecology 70:515-517, 1987.
- 3. **Bailet JW**, Abemayor E, Andrews JC, Rowland JP, Fu YS, Dawson DE: Malignant nerve sheath tumors of the head and neck: A combined experience from two university hospitals. Laryngoscope 101: 1044-1949, 1991. Reprinted in the American Academy of Otolaryngology-Head and Neck Surgery Home Study Course: "Neoplastic and Inflammatory Diseases of the Head and Neck", Section 7, pp. 249-254, 1995.
- 4. **Bailet, JW**, Abermayor E, Jabour BA, Hawkins RA, Ward PH: Positron emission tomography: A new precise imaging modality for detection of primary head and neck tumors and assessment of cervical adenopathy. Laryngoscope 102:281-288, 1992.
- 5. Wenokur RK, Andrews J, Abemayor EA, **Bailet JW**, et al: Magnetic Resonance Imaging-guided fine needle aspiration for the diagnosis of the skull base lesions. Skull Base Surgery 2:167-170, 1992.
- 6. **Bailet JW**, Mark RJ, Abemayor E, Lee SP, Tran LM, Juillard GF, Ward PH: Nasopharyngeal carcinoma: Treatment results with primary radiation therapy. Laryngoscope 102:965-971, 1992.

- 7. **Bailet JW**, Zimmerman MC, Arnstein DP, Wollman JS, Mickel RA: Sebaceous carcinoma of the head and neck: Case report and review of the literature. Archives of Otolaryngology-Head and Neck Surgery 118:1245-1249, 1992.
- 8. Jabour BA, Choi Y, Hoh C, Rege SD, Soong JC, Lufkin RB, Hanafee WN, Maddahi J, Chaiken L, **Bailet JW**, et al: Extracranial head and neck: PET imaging with 2[F-18] Fluoro-2-Deoxy-D-Glucose and magnetic resonance imaging correlation. Radiology 186:27-35, 1993.
- 9. Mark RJ, **Bailet JW**, Tran LM, Poen J, Fu YS, Calcaterra TC: Dermatofibrosarcoma protuberans of the head and neck: A report of 16 cases. Archives of Otolaryngology-Head and Neck Surgery 119:891-896, 1993.
- 10. Mark RJ, **Bailet JW**, Poen J, Tran LM, Calcatererra TC, et al: Post-irradiation sarcoma of the head and neck. Cancer 72:887-893, 1993.
- 11. **Bailet JW**, Hoffman LF, Trachy RE, Weymuller EA: The effect of nifedipine on skin flap survival in rats. Laryngoscope 104:253-258, 1994.
- 12. **Bailet JW**, Sercarz JA, Abemayor E, Anzai Y, Lufkin RB, Hoh CK: The use of positron emission tomography for early detection of recurrent head and neck squamous cell carcinoma in post-radiotherapy patients. Laryngoscope 105:135-139, 1995.
- 13. Duffy DC, **Bailet JW**, Newman AN: Ameloblastoma of the mandible with cervical lymph node metastasis. American Journal of Otolaryngology 16:66-73, 1995.
- 14. **Bailet JW**, Lichtenstein A, Mickel RA: Inhibition of lymphokine-activated killer cell cytotoxicity and mitogen-stimulated lymphocyte proliferation by head and neck squamous cell carcinoma cell line soluble factors. Archives of Otolaryngology-Head and Neck Surgery 123:855-862, 1997.
- 15. Tsue TT, **Bailet JW**, Barlow DW, Makielski KH: Bilateral sinonasal papillomas in aplastic maxillary sinuses. American Journal of Otolaryngology 18:263-268, 1997.
- 16. Gladstone H, **Bailet JW**, Rowland JP: Chordoma of the oropharynx: An unusual presentation and review of the literature. Otolaryngology-Head and Neck Surgery 118:104-107, 1998.
- 17. Sercarz JA, **Bailet JW**, Abemayor E, Anzai Y, Hoh CK, Lufkin RB: Computer coregistration of positron emission tomography and magnetic resonance images in head and neck cancer. American Journal of Otolarvngology 19:130-135, 1998.
- 18. Alsaraf R, **Bailet JW**: Sphenoid sinus foreign body: Case report and review of the literature. Archives of Otolaryngology-Head and Neck Surgery 124:1018-1025, 1998.
- 19. Al-Niami, A, Chauhan, SP, Gupta, LA, **Bailet**, **JW**: Factors influencing practice of obstetrics in eastern Wisconsin: A survey. American Journal of Perinatology 25:321-324, 2008.

#### **TEXTBOOK CHAPTERS**

- 1. **Bailet JW**, Canalis R: Carcinoma of the tongue. In: Beumer, J, ed. Maxillofacial Rehabilitation: Prosthodontic and Surgical Considerations. 2nd ed. St. Louis: Marunick, M. Ishiaku Co; pp. 145-148; 1995.
- 2. **Bailet JW**, Canalis R: Carcinoma of the anterior floor of the mouth. In: Beumer, J, ed. Maxillofacial Rehabilitation: Prosthodontic and Surgical Considerations. 2nd ed. St. Louis: Marunick, M. Ishiaku Co; pp. 145-148, 1995.
- 3. **Bailet JW**, Canalis R: Carcinoma of the tonsillar region. In: Beumer, J, ed. Maxillofacial Rehabilitation: Prosthodontic and Surgical Considerations. 2nd ed. St. Louis: Marunick, M. Ishiaku Co; 150-152; 1995.

- 4. **Bailet JW**, Canalis R: Tumors of the alveolar ridge and mandible. In: Beumer, J, ed. Maxillofacial Rehabilitation: Prosthodontic and Surgical Considerations. 2nd ed. St. Louis: Marunick, M. Ishiaku Co, 153-155; 1995.
- 5. **Bailet JW**: Ear, nose and throat sports related injuries. In: Safran MR, Van Camp SP, McKeag DB, eds. Manual of Sports Medicine. Philadelphia/New York: Lippincott-Raven Publishers, 491-496; 1998
- 6. **Bailet JW** contributor: Tonsil and adenoid disorders. In: McLanahan SA and McLanahan DJ, Surgery and Its Alternatives. New York: Kensington Publishing Corp., 684-690; 2002

#### **ABSTRACTS**

- 1. **Bailet JW**, Mark RJ, Abemayor E, Lee SP, Tran LM, Juillard GF, Ward PH: Nasopharyngeal carcinoma: Treatment results with primary radiation therapy. Year Book of Oncology, 1993.
- 2. **Bailet JW**, Mark RJ, Abemayor E, Lee SP, Tran LM, Juillard GF, Ward PH: Nasopharyngeal carcinoma: Treatment results with primary radiation therapy. Year Book of Otolaryngology-Head and Neck Surgery, 1993.

#### **NATIONAL PANELS & SYMPOSIUMS**

- 1. Panel Discussion: "Prognostic Indicators," Moderator William Richtsmeier, MD, Ph.D., Panel: John Batsakis, MD, Stimson Schantz, MD, **Jeffrey Bailet, M.D.** The 35th Annual Meeting of the American Society for Head and Neck Surgery, Los Angeles, California, April 22, 1993.
- 2. Panel Discussion: "Refining the Private Clinical Community and Academic Otolaryngology Practice Relationship," Moderator Jesus Medina, MD, Panel: **Jeffrey Bailet, MD**, Michael Glen, MD; Harold Pillsbury, MD; Ronald Bailey, MD. The 102nd Annual Meeting of the American Academy of Otolaryngology-Head and Neck Surgery, San Antonio, Texas, September 12, 1998.
- 3. **Bailet, JW**. National Institute of Medicine Committee on Geographic Variation in Health Care Spending and Promotion of High-Value Care. Testified on behalf of Aurora and Wisconsin, Washington, D.C., February 18, 2011.
- 4. **Bailet, JW**. Key Note Presentation, AMA Annual Meeting Medical Student Section: "Follow your passion: Leading change is a contact sport." Chicago, Illinois, June 15, 2012
- 5. Keynote Panel: Accountable Care Organization Summit: Managing the ACO Balance Sheet: Financing the ACO Operations, Moderator Mark McClellan, MD, PhD, **Bailet JW**, Wagar ML, Murphy M, Kennedy C. Washington D.C., June 13, 2013.
- 6. Bailet, JW. Presentation to Senate Staff "Aurora's Predictive Model Success." Meeting with Chief Administrative staff of the offices of Senator Chuck Grassley, Senate Finance Committee, Dr. Guen Burke, Senator Tom Carper, Senator John Warner, Senator Rob Portman, potential 2016 Republican presidential candidate, Senator Dick Durbin, Senate Democratic Whip. Washington DC, November 21, 2014.
- 7. Advisory Roundtable Governor Michael Leavitt, Former Secretary of Health and Human Services: *Readiness Assessment for Risk Value Blueprint. St. George, UT, January 27-29, 2015.*
- 8. Roundtable with Secretary Burwell, "Building a Health Care System That's Better, Smarter, and Healthier: Congressional and Stakeholder Roundtable" Hosted by Secretary Burwell. Capitol Hill, Washington D.C., Participants: Senators Maria Cantwell (D-WA), Tammy Baldwin (D-WI), Lamar Alexander (R-TN), Al Franken (D-MN), Amy Klobuchar (D-MN), Bill Cassidy (R-LO), Warner Thomas,

CEO Ochsner Health System, Bill Bornstein, MD CMO Emory Healthcare, Robert Wieland, MD EVP Network/Integration, Allina Health, Joy McGlaun, Director of Health & Labor Policy, The Boeing Company, Jeffrey Bailet, MD, EVP & Medical Group Co-President, Aurora Health Care, Elliot Fisher, MD, MPH Chair The Dartmouth Institute for Health Policy & Clinical Practice, Secretary HHS Sylvia Burwell, Andy Slavitt, CMS Acting Administrator, Patrick Conway, MD, Deputy Administrator CMS CMO. September 29, 2015

#### **PRESENTATIONS**

# **National**

- 1. Andrews J, Wenokur RK, **Bailet JW**, et al.: MRI directed fine needle aspiration for the diagnosis of lesions of the skull base. American Society Neuro-Otology, Palm Beach, Florida, May 1990.
- 2. **Bailet JW**, Abemayor E, Jabour BA, Hawkins RA, Ward PH: Positron emission tomography: A new method in detection of primary tumors of the head and neck and assessing metastatic cervical adenopathy. Triological Society, Waikoloa, Hawaii, May 1991.
- 3. **Bailet JW**, Mark RJ, Abemayor E, Juillard GF, Calcaterra TC: The role of post-operative radiation therapy in the control of regional well-differentiated thyroid carcinoma. The 95th Annual Meeting of the American Academy of Otolaryngology-Head and Neck Surgery, Kansas City, Kansas, September 1991.
- 4. Mickel RA, Strasnick B, Wang MB, **Bailet JW**, et al: Regional immune function in head and neck cancer patients. 3rd International Conference of Head and Neck Surgery, San Francisco, California, July 25, 1992.
- 5. **Bailet JW**, Abemayor E, Sercarz JA, Anzai Y, Lufkin RB, Hoh CK, Maddahi J: The use of positron emission tomography for the detection of unknown primary head and neck squamous cell malignancies. Triological Society, West Palm Beach, Florida, May 1, 1994.
- 6. Tsue TT, Raymond JF, **Bailet JW**, Laramore GE, Glenn MG: Surgery and adjuvant fast neutron or photon radiotherapy for medullary carcinoma of the thyroid. The 99th Annual Meeting of the American Academy of Otolaryngology-Head and Neck Surgery, New Orleans, Louisiana, September 18, 1995.
- 7. **Bailet JW**: Has speech recognition come of age? The 106th Annual Meeting of the American Academy of Otolaryngology-Head and Neck Surgery, San Diego, California, September 23, 2002.
- 8. AMGA Institute for Quality Leadership, National Summit on High Performing Care Organizations: Transitioning from popularity to performance. **Bailet JW**, Phillips BR. Washington D.C., October 4, 2012
- 9. **Bailet JW**. AMGA Annual Conference Presentation: "Aligning compensation plan design with the transition to value based care delivery: Aurora's early experience." Las Vegas, Nevada, March 24, 2015.

# **Regional**

- 1. **Bailet JW**, Zimmerman MC, Arnstein DP, Wollman JS, Mickel RA: Sebaceous carcinoma of the head and neck. Southern Chapter American College of Surgeons, Santa Barbara, California, January 1990.
- 2. **Bailet JW**, Abemayor E, Andrews JC, Dawson DE: Malignant schwannomas of the head and neck. Western Section, Triological Society, Santa Barbara, California, January 1991.
- 3. Mark RJ, **Bailet JW**, Poen J, Tran LM, Calcaterra TC, et al: Post-irradiation sarcomas of the head and neck. Southern Chapter American College of Surgeons, Indian Wells, California, January 1992.

- 4. **Bailet JW**, Mark RJ, Abemayor E, Lee SP, Tran LM, Juillard GF, Ward PH: Nasopharyngeal carcinoma: Treatment results with primary radiation therapy. Western Section, Triological Society, Desert Springs, California, January 1992.
- 5. **Bailet JW**, Hoffman LF, Trachy RE, Weymuller EA: The effect of nifedipine on skin flap survival in rats. Western Section, Triological Society, Seattle, Washington, January 9, 1993.
- 6. Duffy DC, **Bailet JW**, Newman AN: Ameloblastoma of the mandible with cervical lymph node metastasis. Western Section, Triological Society, Seattle, Washington, January 9, 1993.
- 7. Ishiyama A, **Bailet JW**, Wackym PA, Ross DA: Acute mastoiditis as initial presentation of metastatic transitional cell carcinoma to the temporal bone. Western Section, Triological Society, Seattle, Washington, January 10, 1993.
- 8. Ishiyama A, **Bailet JW**, Fu YS, Ross DA, Jabour BA, Calcaterra TC: Papillary squamous neoplasms of the tongue base. Southern Chapter American College of Surgeons Annual Meeting, Santa Barbara, California, January 23, 1993.
- 9. **Bailet JW**, Abemayor E, Jabour BA, Anzai Y, Hawkins RA, Ward PH: The use of positron emission tomography (PET) for imaging extracranial head and neck malignancies. Los Angeles Society of Otolaryngology Head and Neck Surgery, Los Angeles, California, April 21, 1993.
- 10. **Bailet JW**, Sercarz JA, Abemayor E, Anzai Y, Lufkin RB, Hoh CK: The use of positron emission tomography for early detection of recurrent head and neck squamous cell carcinoma in post radiotherapy patients. Western Section, Triological Society, San Diego, California, January 8, 1994.
- 11. AMGA Midwest Regional Meeting: Exploring Compensation Models. **Bailet JW**. Minneapolis, MN, June 21. 2013.

# **Local**

- 1. **Bailet JW**, Figge DC, Tamimi HK: Malignant melanoma of the vulva. Seattle Gynecological Society Annual Meeting, Seattle, Washington, April 1987.
- 2. **Bailet JW**, Abemayor E, Jabour BA, Anzai Y, Hawkins RA, Ward PH: The use of positron emission tomography (PET) for imaging extracranial head and neck malignancies. Los Angeles Society of Otolaryngology Head and Neck Surgery, Los Angeles, California, April 21, 1993.

#### RESEARCH

- 1. The use of positron emission tomography-FDG in the detection of unknown primary and early post-radiotherapy recurrences of squamous cell carcinoma in the head and neck. Cooperative study within the Departments of Otolaryngology-Head and Neck Surgery, Radiation Oncology and Nuclear Medicine at the University of Washington.
- 2. Evaluation of oxygenation status during fractionated radiotherapy in human head and neck squamous cell carcinoma using [F-18] fluromisonidazole positron emission tomography. Cooperative study within the Departments of Otolaryngology-Head and Neck Surgery, Radiation Oncology and Nuclear Medicine at the University of Washington.

# CONTINUING MEDICAL EDUCATION

Current Concepts of Endoscopic Sinus Surgery, Department of Otolaryngology-Head and Neck Surgery, University of Washington School of Medicine, 11/1994 & 11/1995

The Use of Lasers in Otolaryngology, Division of Head and Neck Surgery, UCLA School of Medicine, 8/1995

Special Operative Considerations in Head and Neck Surgery, Department of Otolaryngology-Head and Neck Surgery University of Washington School of Medicine, 2/1996

American Academy of Otolaryngology-Head & Neck Surgery Home Study, 1994-Present

Physicians in Management I, Institute of Physician Executives, Dallas, Texas, 4/1996

Physicians in Management II, Institute of Physician Executives, Tucson, Arizona, 10/1998

WA State Medical Assoc. HIPAA: A guide for physicians' practices, Seattle, WA, 4/2002

American College of Physician Executives, Change Management, Milwaukee, WI, 9/2003

American College of Physician Executives, Statistical Process Control, Milwaukee, WI, 10/2003

American College of Physician Executives, Marketing and Strategic Planning, Milwaukee, WI, 11/2003

American Medical Group Association, Annual Meeting, New Orleans, LA, 3/2004

American College of Physician Executives, Physician Performance Management, Milwaukee, WI, 9/2004

American Medical Group Association, Annual Meeting, Los Angeles, CA, 3/2005

Society of Hospital Medicine, Annual Meeting, Chicago, IL, 4/2005

American Medical Group Association, Annual Meeting, San Antonio, TX, 3/2006

American Medical Group Association, Annual Meeting, Phoenix, AZ, 2/2007

American Medical Group Association, Annual Meeting, Orlando, FL, 2/2008

American Medical Group Association, Annual Meeting, New Orleans, 3/2009

American Medical Group Association, Annual Meeting, Washington, D.C., 3/2010

Quarterly Leadership CMO Summits hosted by Center for Corporate Innovation, Moderator Jeff Weiss, CEO. Forums where CMOs from high-performing health systems, national payers, pharmaceuticals, device manufacturers, and retail industries convene to discuss leadership, industry challenges, health care policy, and innovation for collective learning, leadership development and peer to peer networking. N.Y., N.Y. or San Francisco, CA, 2010 – Present

American Medical Group Association, Annual Meeting, San Diego, CA, 3/2012

American Medical Group Association Annual Meeting, Orlando, FL, 3/2013

American Medical Group Association Annual Meeting, Dallas, TX, 3/2014

American Medical Group Association Annual Meeting, Las Vegas, 3/2015

# **Committee on Energy and Commerce**

U.S. House of Representatives
Witness Disclosure Requirement - "Truth in Testimony"
Required by House Rule XI, Clause 2(g)(5)

1.	Your Name: Jeffrey W Bailet, M.N., MSPH	TAC	C		
2.	Your Title: , Freezewick Vice President Angra Health Core				
3	The Entity(ies) You are Representing:				
	Aurora Health Care				
4.	Are you testifying on behalf of the Federal, or a State or local	Yes	No		
	government entity?		X		
5.	Please list any Federal grants or contracts, or contracts or payments orig				
	foreign government, that you or the entity(ies) you represent have received on or after				
	January 1, 2013. Only grants, contracts, or payments related to the subject matter of the hearing must be listed.				
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6.	6. Please attach your curriculum vitae to your completed disclosure form.				
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Signa Date: 4/13/2016					
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