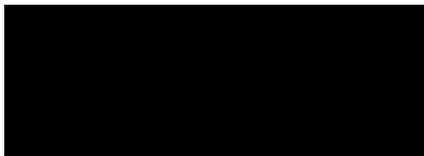


**Committee on Energy and Commerce**  
**U.S. House of Representatives**

Witness Disclosure Requirement - "Truth in Testimony"  
Required by House Rule XI, Clause 2(g)(5)

<b>1. Your Name:</b> Molly M. Flanagan		
<b>2. Your Title:</b> Vice President, Policy		
<b>3. The Entity(ies) You are Representing:</b> Alliance for the Great Lakes		
<b>4. Are you testifying on behalf of the Federal, or a State or local government entity?</b>	Yes	<u>No</u> X
<b>5. Please list any Federal grants or contracts, or contracts or payments originating with a foreign government, that you or the entity(ies) you represent have received on or after January 1, 2013. Only grants, contracts, or payments related to the subject matter of the hearing must be listed.</b>  None		
<b>6. Please attach your curriculum vitae to your completed disclosure form.</b>		

Signature: \_\_\_\_\_



Date: April 29, 2015

## INSTRUCTIONS FOR COMPLETING THE TRUTH-IN-TESTIMONY DISCLOSURE FORM

***In General.*** The attached form is intended to assist witnesses appearing before the Committee on Energy and Commerce in complying with Rule XI, clause 2(g)(5) of the Rules of the House of Representatives, which provides:

(B) In the case of a witness appearing in a nongovernmental capacity, a written statement of proposed testimony shall include a curriculum vitae and a disclosure of any Federal grants or contracts, or contracts or payments originating with a foreign government, received during the current calendar year or either of the two previous calendar years by the witness or by an entity represented by the witness and related to the subject matter of the hearing. (C) The disclosure referred to in subdivision (B) shall include (i) the amount and source of each Federal grant (or subgrant thereof) or contract (or subcontract thereof) related to the subject matter of the hearing; and (ii) the amount and country of origin of any payment or contract related to the subject matter of the hearing originating with a foreign government. (D) Such statements, with appropriate redactions to protect the privacy or security of the witness, shall be made publicly available in electronic form not later than one day after the witness appears.

### **Please complete the form in accordance with these directions.**

1. ***Name, Title, Entity(ies) (Items 1-3 on the form).*** Please provide the name and title of the witness and the entity(ies) on whose behalf the witness is testifying.
2. ***Governmental Entity (Item 4).*** Please check the box indicating whether or not the witness is testifying on behalf of a government entity, such as a Federal department or agency, or a State or local department, agency, or jurisdiction. Trade or professional associations of public officials are not considered to be governmental organizations.  
  
***Grants and Contracts (Item 5).*** Please list any Federal grants or contracts, or contracts or payments originating with a foreign government, that you or the entity(ies) you represent have received on or after January 1, 2013. For each Federal grant (or subgrant thereof) or contract (or subcontract thereof) related to the subject matter of the hearing, please include the amount and source of each. For each payment or contract originating with a foreign government related to the subject matter of the hearing, please include the amount and country of origin of each. Only grants, contracts, or payments related to the subject matter of the hearing must be listed.
3. ***Curriculum Vitae (Item 6).*** Please attach your CV to your completed disclosure form.
4. ***Submission.*** Please sign and date the form in the appropriate place. Please submit this form with your written testimony. Please note that under the Committee's rules, copies of a written statement of your proposed testimony must be submitted before the commencement of the hearing. To the greatest extent practicable, please also provide a copy in electronic format

according to the Electronic Format Guidelines that accompany these instructions.

# Molly M. Flanagan

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## Work Experience

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### **Alliance for the Great Lakes, Chicago, IL**

#### **Vice President, Policy**

**April 2015-Present**

- Responsible for creating, executing and evaluating all Alliance for the Great Lakes policy initiatives
- Leads and supervises a team of staff including legal and scientific professionals to ensure strong collaboration, individual and collective performance toward policy initiative goals

### **The Joyce Foundation, Chicago, IL**

#### **Senior Program Officer, Environment**

**December 2014-March 2015**

#### **Program Officer, Environment**

**April 2008-December**

- Responsible for Great Lakes Program development, strategic planning, and implementation
- Annually manage \$4 million in grants to diverse nonprofit organizations working on Great Lakes protection and restoration
- Raised Joyce Foundation's Great Lake Program profile thru development and implementation of strategy to prevent the introduction and spread of aquatic invasive species into the Great Lakes
- Guided 50 funders in development and launch of Great Lakes Funders Collaboration to improve the way funders work together and leverage funds for Great Lakes protection and restoration, raised funds to support Collaboration, and planned three annual meetings
- Organized coalition of funders that contributed \$2 million into a project that examined the feasibility and costs and benefits of separating the Great Lakes and Mississippi River basins via the Chicago Area Waterway System
- Manage internal relationships including regular interactions with Joyce Foundation management and board
- Manage external relationships with grantees, consultants, state and federal officials, regional and national foundation partners, media and other partner organizations
- Participate in Energy Program development and strategic planning

### **National Wildlife Federation, Ann Arbor, MI**

#### **Program Manager, Great Lakes Water Resources**

**July 2005-April 2008**

- Designed and implemented region wide and state specific advocacy, organizing, communications/media, and political strategies for National Wildlife Federation's efforts to reform Great Lakes water policy, including the adoption and implementation of the Great Lakes Compact
- Represented NWF in negotiations with political, business, agricultural and conservation leaders across the Great Lakes region
- Built alliances and conducted high level advocacy with diverse water use stakeholders, state and federal officials, and legislators across eight states. Provided leadership for a multi-organization coalition including leaders of the conservation movement across the region
- Fundraised for Great Lakes Water Resources Program and managed program funding
- Managed program staff, contractors, and grant recipients

# Molly M. Flanagan

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## Ohio Environmental Council, Columbus, OH

### Director of Lake Erie Programs

June 2002-July 2005

- Developed and executed a public policy campaign regarding the withdrawal, use, and diversion of water from the Ohio portion of Lake Erie (Great Lakes Basin Water Resources Compact)
- Executed successful media campaigns on water management and other water issues relating to Lake Erie generating more than 45 media hits
- Generated more than 1500 comments on water management regulations in Ohio
- Raised \$550,000 from private and government funders. Managed the implementation and reporting of \$600,000 per year in water program grants
- Worked closely with high level staff at the Ohio Department of Natural Resources
- Provided technical, legal, and policy information to interested parties
- Conducted outreach to citizens and local watershed groups, and other stakeholders including agriculture, labor, faith community, and municipalities
- Carried out research and policy development focused on Great Lakes issues

## Additional Professional Activities

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Great Lakes Funders Collaboration, Founder and Co-Chair	September 2012-Present
Environmental Grantmakers Association	April 2008-Present
Board Member	September 2012-Present
Planning Committee, Annual Meeting	2011, 2012, 2013
Planning Committee, State Policy Briefing	2009
Donors Forum Environmental Grantmakers Group	April 2008-Present
Co-Chair	July 2012-Present
Great Lakes Advisory Board	March 2013-Present
University of Michigan Water Center Advisory Board	December 2012-Present
Graduate, Michigan State University's Great Lakes Leadership Institute	February 2007
Board of Directors, Freshwater Future, Secretary	January 2007-April 2008
Advisory Committee, Freshwater Future	January 2003-December 2006
Graduate, Environmental Leadership Institute	July 2003
Numerous presentations at meetings and conferences throughout the Great Lakes basin and nationally	June 2002-Present

## Education

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Denison University, B.A., Environmental Studies with a Concentration in Environmental Law, Minor in Geology, 2002, Suma Cum Laude  
Honors Thesis: *Environmental Interest Groups: Leadership, Membership, and the Policy Making Process*