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4 21ST CENTURY CURES: EXAMINING THE ROLE OF INCENTIVES IN

5 ADVANCING TREATMENTS AND CURES FOR PATIENTS

6 WEDNESDAY, JUNE 11, 2014

7 House of Representatives,

8 Subcommittee on Health

9 Committee on Energy and Commerce

10 Washington, D.C.

11 The Subcommittee met, pursuant to call, at 10 a.m., in  
12 Room 2322 of the Rayburn House Office Building, Hon. Joe  
13 Pitts [Chairman of the Subcommittee] presiding.

14 Present: Representatives Pitts, Burgess, Shimkus,  
15 Murphy, Blackburn, Gingrey, McMorris Rodgers, Lance,  
16 Cassidy, Guthrie, Griffith, Bilirakis, Ellmers, Upton (ex

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17 officio), Pallone, Engel, Schakowsky, Matheson, Green,  
18 Barrow, Christensen, Castor, DeGette and Waxman (ex officio).  
19 Staff present: Clay Alspach, Chief Counsel, Health;  
20 Gary Andres, Staff Director; Matt Bravo, Professional Staff  
21 Member; Noelle Clemente, Press Secretary; Paul Edattel,  
22 Professional Staff Member, Health; Brad Grantz, Policy  
23 Coordinator, Oversight and Investigations; Sydne Harwick,  
24 Legislative Clerk; Robert Horne, Professional Staff Member,  
25 Health; Carly McWilliams, Professional Staff Member, Health;  
26 Krista Rosenthall, Counsel to Chairman Emeritus; Chris  
27 Sarley, Policy Coordinator, Environment and Economy; Heidi  
28 Stirrup, Health Policy Coordinator; John Stone, Counsel,  
29 Health; Tom Wilbur, Digital Media Advisor; Ziky Ababiya,  
30 Democratic Staff Assistant; Eric Flamm, Democratic FDA  
31 Detailee; Karen Nelson, Democratic Deputy Committee Staff  
32 Director for Health; and Rachel Sher, Democratic Senior  
33 Counsel.

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34           Mr. {Pitts.} The subcommittee will come to order. The  
35 chair will recognizes himself for an opening statement.

36           Today's hearing provides us with an opportunity to  
37 examine an important aspect of the 21st Century Cures  
38 Initiative: whether current economic and regulatory  
39 incentives are sufficient to encourage robust investment in  
40 the research and development of innovative new drugs and  
41 medical technologies.

42           I am particularly interested in better understanding  
43 what we can do to make it more attractive for companies and  
44 venture capitalists to invest in the development of therapies  
45 that would provide hope to patients without adequate  
46 treatment options. After all, as we have learned, there are  
47 only effective treatments for 500 of the 7,000 known diseases  
48 impacting patients today.

49           To help close this innovation gap, as part of 21st  
50 Century Cures Initiative, we must take a fresh look at the  
51 challenges facing innovative companies and make certain the  
52 right incentives are in place so America is home to the next  
53 generation of cures.

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54           The Hatch-Waxman Act created the modern generic drug  
55 industry as we know it and has brought great benefits to our  
56 Nation's patients and health care system. Nonetheless, as  
57 Senator Hatch recently explained, since the early 1980s,  
58 ``the cost of developing a drug has doubled, as has the  
59 number of clinical trials necessary to file a new drug  
60 application. Further, the number of participants required for  
61 those trials has tripled.''

62           We continue to hear about the many unique challenges of  
63 developing and testing therapies for patients with rare  
64 diseases and certain types of cancer. However, we cannot  
65 lose sight of the fact that new products targeting diseases  
66 that impact large patient populations such as diabetes and  
67 Alzheimer's take much longer to get to market and are  
68 therefore becoming less attractive for investors and  
69 companies to pursue. Innovative trial designs with surrogate  
70 endpoints are almost unheard of in some of these areas,  
71 despite the fact that patients and our health care system  
72 would greatly benefit from new treatments. If and when they  
73 ultimately get to the market, these products are often left  
74 with the least amount of patent life and are granted the

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75 shortest exclusivity periods. We must reexamine the  
76 incentive structure, particularly for small-molecule drugs,  
77 before we are left wondering who will be developing the next  
78 generation of treatments and in which country.

79 Finally, for a variety of what are oftentimes different  
80 reasons, investment in new medical technology companies is at  
81 startlingly low levels. There are only 11 venture capital  
82 firms remaining in this space, down from almost 40 in in  
83 2007. In 2013, we witnessed the lowest level of initial  
84 funding activity in more than two decades. This is not only  
85 a cures issues; this is a jobs issue and one we must address  
86 head on.

87 I want to welcome our witnesses today and look forward  
88 to learning more about the incentives necessary to encourage  
89 vital investment in biomedical innovation across the board.

90 [The prepared statement of Mr. Pitts follows:]

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92           Mr. {Pitts.} Thank you, and I yield the remainder of my  
93 time to the vice chairman of the subcommittee, Dr. Burgess.

94           Dr. {Burgess.} Thank you, Mr. Chairman, and I want to  
95 join you in welcoming our panel of witnesses. I certainly  
96 look forward to hearing your testimony today.

97           Once again, we are examining the role of various market  
98 incentives on the development of new drugs, biologics and  
99 devices. From bench to bedside, the timeline right now is  
100 about 12 years, and that is a long time. Of all the drugs  
101 that enter pre-clinical testing, only five of 5,000 will make  
102 it to human testing. Balancing the importance of  
103 facilitating innovation and expediting patient access has  
104 been a priority of this committee. Many of these incentives  
105 have been actually quite successful over the years. Hatch-  
106 Waxman--we have a robust market. The Orphan Drug Act--we  
107 have encouraged manufacturers to develop and test existing  
108 products for the treatment of rare diseases. The bottom line  
109 in each instance, patients have benefited.

110           The greatest market incentive is a developer knowing  
111 that there is a market for their product and that it will be

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112 covered. Whether the payer is the Federal Government or the  
113 private insurance, payers need to know what is coming down  
114 the road so that they are prepared to integrate the new  
115 treatments into their coverage because really, what  
116 difference does it make to the patient that a product was  
117 developed if they have got no access to it.

118 Really, the headline in all of this should be, we have  
119 the ability to develop cures that no generation of doctors  
120 has been able to deliver to patients ever, and we can't let  
121 the regulatory side get in the way. We want to be  
122 facilitators. We want to be catalysts.

123 And again, we thank you for being here. We welcome your  
124 testimony this morning, and I yield back.

125 [The prepared statement of Dr. Burgess follows:]

126 \*\*\*\*\* COMMITTEE INSERT \*\*\*\*\*

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127           Mr. {Pitts.} The chair thanks the gentleman and now  
128 recognize the ranking member of the subcommittee, Mr.  
129 Pallone, for 5 minutes for an opening statement.

130           Mr. {Pallone.} Thank you, Chairman Pitts.

131           When we talk about medicines and disease, there is a  
132 natural emotion that comes from the personal stories we hear  
133 from our constituents as well as from our own lives, and many  
134 of us know all too well about the pain and suffering families  
135 face when battling an illness and losing those we love.

136           As Members of Congress, we typically speak about  
137 treating disease in sound bites. Innovation, cures,  
138 discovery, incentives and, of course, access are some of the  
139 key words that we use. In today's hearing, we will hear  
140 about the thousands of diseases with little or no treatments  
141 and we will examine whether additional steps need to be taken  
142 to accelerate biomedical discoveries in this country.

143           Innovative new drugs for decades have made major  
144 contributions to our lives. In many instances, they have  
145 allowed us to watch our loved ones get better and live  
146 longer, sometimes even healthier lives, and now we are even



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147 seeing some new drugs curing diseases outright, discoveries  
148 certainly worthy of praise.

149 But we must be careful in this debate. We can't look at  
150 these issues filled with emotion and we certainly can't look  
151 at these issues in a vacuum. It is complicated with far-  
152 reaching effects, and we continue to battle thousands of rare  
153 diseases affecting small populations for which there are no  
154 known causes or cures. We need to address this problem. The  
155 Orphan Drug Act, which includes tax incentives and market  
156 exclusivity, has been successful, leading to a number of  
157 medical treatments, and many of these treatments, while they  
158 can be expensive, serve a fairly small number of patients.

159 When we think about diseases like Alzheimer's or chronic  
160 conditions like diabetes, we may be talking about treating  
161 millions of people for decades, and what is more, baby  
162 boomers are aging into Medicare at a pace of thousands a day,  
163 so we absolutely need to encourage innovation and help to  
164 ensure that new treatments emerge but we also need to make  
165 sure that patients have access to affordable treatments.  
166 Otherwise we will bankrupt families for which new medicines  
167 may be the difference between life and death. And we will

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168 strain our federal health care system. Cures and cutting-  
169 edge medicines are of no value if their high costs put them  
170 out of reach of the patients who need them.

171       Thirty years ago, Congress sought to address the high  
172 costs and access to medicine, and as a result, the Hatch-  
173 Waxman Act was negotiated to strike an important balance  
174 between providing incentives to innovative new and better  
175 medicines and access to lower-cost medicines. Since then,  
176 there has been a tremendous public health and economic  
177 benefit. Today, generic drugs account for 84 percent of all  
178 prescriptions in the United States with savings amounting to  
179 \$217 billion annually. But Hatch-Waxman isn't just about  
180 lower-cost drugs. Fundamentally, I believe its existence has  
181 resulted in competition, innovation and great discoveries.  
182 Without the threat of generic alternatives, brand companies  
183 would have little reason to engage in research on new drugs  
184 to outpace their competitors. Furthermore, there are real  
185 examples of brand companies spurring innovation amongst other  
186 brands.

187       So as we move forward, it is important that we do not  
188 alter the central construct of Hatch-Waxman. However, that

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189 doesn't mean there aren't additional ways to find further  
190 balance in our development ecosystem. In 2012, the committee  
191 worked to pass the FDA Safety and Innovation Act, or FDASIA,  
192 which included a number of additional economic incentives.  
193 One example was the GAIN Act for antibiotics for serious or  
194 life-threatening infections. In that provision, we carefully  
195 constructed narrowly focused incentives for companies to  
196 advance in the antibiotic space. At only 2 years old, there  
197 is promise with nearly 17 applications in the pipeline and  
198 one approval so far.

199       So Mr. Chairman, I believe that there are many factors  
200 to encouraging and ensuring robust investment in medicines.  
201 Federal funding is one notable example. It is the foundation  
202 of our biomedical ecosystem and is one of the best  
203 investments we can make to spur economic prosperity, drug and  
204 device development and cures for the 21st century.

205       And I would like to yield the remainder of my time, Mr.  
206 Chairman, to Ms. DeGette, a member of the full committee who  
207 joins us today.

208       [The prepared statement of Mr. Pallone follows:]

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209 \*\*\*\*\* COMMITTEE INSERT \*\*\*\*\*

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210           Ms. {DeGette.} Thank you very much. I appreciate you  
211 yielding, and I am very proud to be co-chairing the 21st  
212 Cures Initiative with Chairman Upton.

213           This is our second hearing focused on the initiative.  
214 The first hearing broadly touched on the eight  
215 recommendations provided in the President's Council of  
216 Advisors on Science and Technology report on propelling  
217 innovation and drug discovery development and education. The  
218 hearing today focuses on one of those recommendations,  
219 studying current and potential economic incentives to promote  
220 drug innovation.

221           We know there are many types of incentives in place  
222 right now--some of the other members have mentioned them--to  
223 help spur research and development in both the drug and  
224 device space. These range from funding for research and  
225 public-private partnerships to tax credits and various  
226 exclusivity periods.

227           I look forward to hearing from the witnesses talking  
228 about some of these incentives. For example, the recently  
229 implemented exclusivity provided under the GAIN Act seems to

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230 be spurring investment in antimicrobial and antifungal drugs.

231 And so there are other initiatives too.

232 I want to thank you, Mr. Chairman, for having this

233 hearing and I look forward to this continuing discussion that

234 we are having.

235 [The prepared statement of Ms. DeGette follows:]

236 \*\*\*\*\* COMMITTEE INSERT \*\*\*\*\*

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|

237           Mr. {Pitts.} The chair thanks the gentlelady and now  
238 recognizes the chairman of the full committee, Mr. Upton, for  
239 5 minutes for an opening statement.

240           The {Chairman.} Thank you, Mr. Chairman.

241           We did launch the 21st Century Cures Initiative with the  
242 goal of accelerating the discovery, development and delivery  
243 of innovative new treatments and cures to patients, ensuring  
244 that the United States remains the biomedical innovation  
245 capital of the world. 21st Century Cures aims to close any  
246 gaps between the science of cures and how we regulate those  
247 therapies, and this must be an ongoing conversation.

248           Today we are going to hear testimony about whether our  
249 current legislative and regulatory framework encourages  
250 innovators to pursue the development of drugs and devices  
251 that are crucial to helping our Nation's patients. I am so  
252 proud of the fact that this committee recently came together  
253 on a bipartisan basis to address this innovation gap in the  
254 context of antibiotics, but it is clear that our work is far  
255 from over.

256           We lack effective treatments for almost 95 percent of

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257 the known diseases affecting patients today and over 95  
258 percent of drugs in development do not make it to market. In  
259 addition to working with the FDA and others to decrease the  
260 time and cost it takes to bring new products to patients, we  
261 have got to heed the advice of the President's Council of  
262 Advisors and take a fresh look at current and potential  
263 economic incentives to promote innovation. As we have seen  
264 in the context of orphan diseases and most recently for  
265 antibiotics, periods of market exclusivity are powerful tools  
266 for us to consider in ushering in the next generation of  
267 treatments and cures. This is certainly a balancing act, and  
268 I am committed to pursuing any such changes only after  
269 engaging in a thorough and thoughtful dialogue with all  
270 interested stakeholders, which is precisely why we are here  
271 today.

272 The Hatch-Waxman Act is an enduring piece of legislation  
273 that will undoubtedly form the basis for any such  
274 conversation. I agree with Senator Hatch, who recently said,  
275 ``The foundation laid by Hatch-Waxman Act 30 years ago will  
276 continue to be the mechanism by which the management  
277 incentives development of lifesaving drugs but we do have an



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278 obligation to periodically reevaluate how the balance can be  
279 adjusted to account for the sweeping changes in the broader  
280 health care sector.''

281       The time and cost of bringing an innovative product to  
282 market today is much different than it was in 1984, and yet  
283 under Hatch-Waxman, the same baseline exclusivity period is  
284 still granted to new drugs. We have an opportunity today to  
285 assess whether we still have the right balance in place,  
286 particularly for products meeting unmet medical needs.

287       We also have an opportunity to hear about incentives for  
288 new devices. This committee has worked with FDA and  
289 stakeholders to help make the regulation of devices more  
290 predictable and consistent, but it is clear that we have to  
291 continue that collaboration to not only improve FDA but also  
292 coverage and reimbursement.

293       So I want to thank everyone that is here. Please  
294 continue to share your ideas with [cures@mail.house.gov](mailto:cures@mail.house.gov).  
295 Working together, we are going to make a difference.

296       I yield the balance of my time to the vice chair of the  
297 committee, Ms. Blackburn.

298       [The prepared statement of Mr. Upton follows:]

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300           Mrs. {Blackburn.} Thank you, and I appreciate that we  
301 are having this hearing today and focusing on 21st century  
302 cures.

303           The United States has done so much to advance health and  
304 wellness in the country. Just looking back over some of the  
305 recent accomplishments, in children, 90 percent of all  
306 leukemia is cured. You have survival rates for melanoma post  
307 5 years that have doubled. Kalydeco for cystic fibrosis.  
308 Diabetes--they have done away with the twice-daily shots.  
309 You have got the pump. Now they are working on the  
310 artificial pancreas. The list could go on and on talking  
311 about different vaccines, but I have to tell you, I am very  
312 concerned because when you look at the investment that has  
313 taken place in medical devices from 2007 to 2013, it is down  
314 40 percent. This isn't good for us and we want to make sure  
315 that the incentive is there to come back into that  
316 marketplace just as the chairman and Ms. DeGette have both  
317 mentioned. We have got to reverse that trend for 21st  
318 century cures.

319           Some of the incentives, the protection of intellectual

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320 property, the use of new pathways in order to move through  
321 the maze of FDA regulation and of course FDASIA has the  
322 breakthrough therapy designation, clarity around  
323 reimbursement issues that focuses on the value of treatment.  
324 These incentives provide an investment in our Nation's fiscal  
325 future as well.

326       Alzheimer's disease is a great example of this. It is  
327 one where I have a particular interest and focus. It is  
328 something that costs our Nation \$215 billion a year. That is  
329 about \$50,000 per patient, or the median household income, to  
330 care for an Alzheimer's patient.

331       So to focus on these cures is an imperative. It is the  
332 proper use of our time. I welcome you and I yield back the  
333 balance of my time.

334       [The prepared statement of Mrs. Blackburn follows:]

335 \*\*\*\*\* COMMITTEE INSERT \*\*\*\*\*

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336           Mr. {Pitts.} The chair thanks the gentlelady and now  
337 recognizes the ranking member of the full committee, Mr.  
338 Waxman, 5 minutes for an opening statement.

339           Mr. {Waxman.} Thank you very much, Mr. Chairman.

340           This hearing today has very real implications for  
341 patients everywhere. How do we ensure that drug and device  
342 companies have the right incentives to discover important new  
343 treatments for disease? We cannot legislate scientific  
344 advances. In some areas, the lack of new treatments is  
345 attributable to a lack of scientific knowledge, not the lack  
346 of incentives. To tackle these problems, we will need more  
347 investment in research.

348           That is why our country has been so far ahead of the  
349 rest of the world. Our taxpayers want basic research to be  
350 funded through the National Institutes of Health, and I would  
351 assume everybody that cares about this problem is outraged  
352 when we see cuts at the NIH budget. But in other areas,  
353 incentives can play a key role in sparking and sustaining  
354 innovation. That is why it is important for us to consider  
355 how the incentives that exist today are working and whether

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356 they can be improved.

357       The good news is that innovation in this country is  
358 flourishing. More important new drugs are launched here than  
359 any place else in the world. A key reason is that our system  
360 recognizes that both competition and market exclusivity can  
361 spur innovation. We have led the world in developing new  
362 treatments because we have sought to get the balance right.

363       There are a variety of types of incentives: tax credits,  
364 monetary prizes, and public funding of basic scientific  
365 research, to name a few. I hope we will focus today on this  
366 wide range of incentives. I suspect, however, that much of  
367 our time will be spent on patents and marketing  
368 exclusivities.

369       Let me say a few words about these tools because I don't  
370 think anyone in Congress has worked longer or harder on  
371 getting their use right than I have. I authored the Orphan  
372 Drug Act, which provides 7 years' exclusivity to incentivize  
373 development of drugs for rare diseases. The 7 years was  
374 justified because the small populations in need of these  
375 drugs did not provide an adequate market. The Act has been a  
376 resounding success. Prior to enactment, only ten drugs for

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377 rare diseases had been developed. In the 30-plus years since  
378 enactment, over 400 have been approved and many are in the  
379 development stage and are being used without the final  
380 approval.

381 I was the co-author of the Hatch-Waxman law, which  
382 established our generic drug system. The Act struck a  
383 balance between generic competition and maintaining adequate  
384 incentives for brand companies to continue to innovate. We  
385 allowed generics to rely on the brands' safety and  
386 effectiveness data in order to avoid wasteful duplicative  
387 clinical trials. In exchange, we gave the brands 5 years of  
388 exclusivity to store some of the patent time lost during the  
389 FDA review process. The law has been an enormous success.  
390 Today, over 86 percent of prescriptions are generics, yet  
391 spending on generics accounts for only 29 percent of total  
392 drug spending, and at the same time, the brand industry is  
393 booming.

394 Most people understand that the introduction of generic  
395 competition has drastically lowered our national drug bill.  
396 But generic competition also has another critical effect that  
397 may seem counterintuitive: it also spurs innovation. An

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398 innovator company that knows generic competition is just  
399 around the bend needs to develop new products. In contrast,  
400 excessive periods of exclusivity allow innovators to sit back  
401 and relax. Why spend a lot of money on discovering the next  
402 groundbreaking product, if it can continue to charge monopoly  
403 prices for 10, 12, or even 15 years on a drug that has  
404 already been approved? Too much exclusivity is as bad as too  
405 little, if not worse. Innovation is stifled by the lack of  
406 competition, and American patients foot the bill by paying  
407 higher prices for their drugs.

408       When our committee considers these issues, the first  
409 question should be whether new or additional incentives are  
410 really needed in any particular area and what is an  
411 appropriate incentive. We should insist on getting the  
412 answers that are supported with data demonstrating this need.  
413 If new marketing protections are warranted, they should be  
414 narrowly focused to achieve a targeted aim. Otherwise we run  
415 the risk of allowing companies to reap huge windfall profits,  
416 windfalls that are paid for by American patients and the  
417 government and insurance companies in this Nation.

418       So I urge caution when considering patents and



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419 exclusivity as incentives. These are not the only tools, and  
420 in many cases, they are not the best ones for ensuring the  
421 development of new cures.

422 Thank you, Mr. Chairman.

423 [The prepared statement of Mr. Waxman follows:]

424 \*\*\*\*\* COMMITTEE INSERT \*\*\*\*\*

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425           Mr. {Pitts.} The chair thanks the gentleman. The  
426 written opening statements of all members will be made a part  
427 of the record.

428           That concludes our opening statements by the members.  
429 We will now go to our witnesses. We have one panel with  
430 seven witnesses. I will introduce them in the order of their  
431 speaking.

432           First is Mr. Marc Boutin, Executive Vice President and  
433 Chief Operating Officer of National Health Council. Then Dr.  
434 Sam Gandy, Chair, Mount Sinai Alzheimer's Disease Research  
435 Center on behalf of Dr. Ken Davis, the President and CEO of  
436 Mount Sinai Health System. Then Mr. Alexis Borisy, Partner,  
437 Third Rock Ventures; Mr. Mike Carusi, General Partner,  
438 Advance Technology Ventures on behalf of National Venture  
439 Capital Association; Dr. Steven Miller, Vice President and  
440 Chief Medical Officer, Express Scripts Holding Company; Dr.  
441 Fred Ledley, Professor, National and Applied Sciences,  
442 Management Director, Center for Integration of Science and  
443 University, Bentley University; and finally, Mr. Scott  
444 Hemphill, Professor of Law, Columbia Law School.

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445           Thank you all for coming. You will each have 5 minutes  
446 to summarize your testimony. Your written testimony will be  
447 made a part of the record. There is a little system of  
448 lights on your desk so you have 5 minutes when the green  
449 light will be on. When the red light goes on, we ask that  
450 you wrap up your opening statement.

451           So at this time, Mr. Boutin, we will start with you.  
452 You are recognized for 5 minutes for an opening statement.

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|

453 ^STATEMENTS OF MARC BOUTIN, EXECUTIVE VICE PRESIDENT AND  
454 CHIEF OPERATING OFFICER, NATIONAL HEALTH COUNCIL; DR. SAM  
455 GANDY, CHAIR, MOUNT SINAI ALZHEIMER'S RESEARCH CENTER, ON  
456 BEHALF OF DR. KENNETH DAVIS, PRESIDENT AND CEO, MOUNT SINAI  
457 HEALTH SYSTEM; ALEXIS BORISY, PARTNER, THIRD ROCK VENTURES;  
458 MIKE CARUSI, GENERAL PARTNER, ADVANCED TECHNOLOGY VENTURES,  
459 ON BEHALF OF THE NATIONAL VENTURE CAPITAL ASSOCIATION; DR.  
460 STEVEN MILLER, SENIOR VICE PRESIDENT AND CHIEF MEDICAL  
461 OFFICER, EXPRESS SCRIPTS HOLDING COMPANY; DR. FRED LEDLEY,  
462 PROFESSOR, NATURAL AND APPLIED SCIENCES, AND MANAGEMENT  
463 DIRECTOR, CENTER FOR INTEGRATION OF SCIENCE AND INDUSTRY,  
464 BENTLEY UNIVERSITY; AND C. SCOTT HEMPHILL, PROFESSOR OF LAW,  
465 COLUMBIA LAW SCHOOL

|

466 ^STATEMENT OF MARC BOUTIN

467 } Mr. {Boutin.} Good morning, Chairman Pitts, Ranking  
468 Member Pallone, Ms. DeGette, members of this subcommittee.

469 There are more than 133 million people living with one  
470 or more chronic conditions. That is more than 40 percent of

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471 the population. Effective treatments are available for some  
472 but for many patients, all they have is hope.

473 My name is Marc Boutin. I am the Executive Vice  
474 President and Chief Operating Officer at the National Health  
475 Council. We provide a united voice for people with chronic  
476 disease and disabilities.

477 As a child, I remember growing up in a tiny town in  
478 northern Maine. Every surface of my home was covered in  
479 floral wallpaper, including the light switches. You actually  
480 had to rub the wall to find the switch. The wallpaper, the  
481 rugs, the furniture, everything was covered in flowers, and  
482 when my mom sat perfectly still in her floral dress, you  
483 couldn't see her. In my 30s, I remember sitting in the  
484 doctor's office when my father was told he had incurable  
485 cancer. My mom became his primary caregiver even though she  
486 had multiple chronic conditions herself. I held my father's  
487 hand when he took his final breath. My mom soon died on my  
488 birthday. Dismantling our family home was difficult. All  
489 the memories, all that wallpaper. Getting the house ready to  
490 sell was not easy but it had to be done.

491 Nearly every person in this room has been touched by the

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492 burden of disease. Michael Gollin sitting behind me is an  
493 intellectual-property lawyer. He is also living with ALS, or  
494 Lou Gehrig's disease, which progressively robs you of your  
495 ability to walk, talk, swallow and even breathe.

496       Thirty years ago, Representative Waxman coauthored the  
497 Hatch-Waxman Act, which updated our innovation ecosystem and  
498 made medications affordable for millions of Americans. But  
499 as Senator Hatch recently wrote, ``We cannot rest on our  
500 laurels. We have an obligation to periodically reevaluate  
501 and adjust to account for the sweeping changes in the health  
502 sector.''

503       Our current innovation ecosystem was built decades ago,  
504 long before we mapped the human genome, had supercomputers or  
505 advanced diagnostics. Much like my family home, the  
506 ecosystem has not kept pace with time. No one is to blame  
507 for this. It just happens. You get used to the wallpaper.

508       The 21st Century Cures Call to Action provides an  
509 opportunity to update, to modernize. While we may not all  
510 yet agree on the specific solutions, consensus is emerging on  
511 some of our most pressing challenges. Let me address two.

512       First, we all know that you need a patent to develop a

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513 new medicine but just because you cure Parkinson's or lupus  
514 doesn't mean you get a patent. Some of the best science is  
515 not translated into treatments simply because they don't meet  
516 the technical requirements of the law. From a patient  
517 perspective, this makes no sense, and Congress can fix it.

518         Second, our current system encourages the fastest, least  
519 expensive innovation, not necessarily the treatments that are  
520 most important to society or individual patients. As you  
521 know, patents run concurrently with clinical and regulatory  
522 review. As a result, the best and most promising medicines  
523 sometimes receive the shortest protection from general  
524 competition. For example, conditions which progress slowly  
525 like Alzheimer's can come to the market with the shortest  
526 periods of protection. This also encourages the development  
527 of treatments for late-stage illness rather than early-stage  
528 illness despite the huge social and economic value of  
529 addressing and preventing disease early. From a patient  
530 perspective, this makes no sense, and Congress can address  
531 it.

532         The MODDERN Cures Act, introduced by Representative  
533 Lance with bipartisan support, is the first legislative

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534 attempt to address these two challenges. It promotes the  
535 best science, not the best patent, but only for drugs that  
536 address an unmet medical need.

537       On behalf of my dad, my mom, Mr. Gollin and nearly  
538 everyone in this room affected by disease, thank you for  
539 including the patient community in this multi-stakeholder  
540 approach. We stand willing, ready and able to help you solve  
541 this and other complex challenges. It is time to take down  
542 the wallpaper. It is time to modernize our innovation  
543 ecosystem. Thank you.

544       [The prepared statement of Mr. Boutin follows:]

545 \*\*\*\*\* INSERT A \*\*\*\*\*



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|

546           Mr. {Pitts.} The chair thanks the gentleman and now  
547 recognizes Dr. Gandy 5 minutes for an opening statement.

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|

548 ^STATEMENT OF SAM GANDY

549 } Dr. {Gandy.} Chairman Pitts, Ranking Member Pallone,  
550 distinguished members of the Subcommittee on Health, thank  
551 you for inviting me here today. I am Dr. Sam Gandy. I am  
552 Professor and Chair of Alzheimer's Disease Research at Mount  
553 Sinai Medical Center and Director of the Center for Cognitive  
554 Health Care. Dr. Ken Davis was meant to be here addressing  
555 you but he became ill at the last minute and was unable to  
556 come. Thank you for allowing me to present in his stead.

557 In the 1970s, as a young researcher, Dr. Davis was the  
558 first to show that Alzheimer's symptoms could be improved by  
559 restoring levels of a brain chemical called acetylcholine as  
560 required for memory function. His work eventually lead to  
561 FDA approval of three of the four drugs currently on the U.S.  
562 market for Alzheimer's disease but that was decades ago, and  
563 incredibly, in terms of caring for Alzheimer's patients,  
564 almost nothing has changed.

565 The need for breakthrough medications for Alzheimer's is  
566 greater than ever, and the public health impact and the

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567 economic impact of Alzheimer's are both escalating.

568 Alzheimer's affects more than 5 million American seniors  
569 today, and by 2050, that number will rise to 15 million.

570 Fully one-half of everyone over age 85 is demented. That  
571 means that everyone across the country and everyone in this  
572 room who lives past age 85 will be either a patient or a  
573 caregiver.

574 The financial implications are staggering. This year,  
575 Medicare and Medicaid are expected to pay \$150 billion in  
576 acute, chronic and hospice care for individuals with  
577 Alzheimer's. The Medicare cost of caring for Alzheimer's  
578 will increase more than 600 percent over the next 35 years,  
579 rising to \$627 billion.

580 Alzheimer's symptoms begin when people are in their 70s,  
581 so if we were able to slow the progression of the disease by  
582 half, most of these individuals would not develop symptoms  
583 until their 90s, and indeed, many would not live long enough  
584 to develop the disease at all. If we could simply delay the  
585 onset of Alzheimer's by 5 years, that would cut costs to all  
586 payers by half a trillion dollars by 2050.

587 Scientific opportunities for breakthrough oral

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588 medications, in other words, pills, have never been more  
589 promising. An extraordinary series of recent studies have  
590 found that most people who will eventually develop  
591 Alzheimer's accumulate in their brains clumps of a material  
592 known as beta amyloid, and this begins two decades or more  
593 before symptoms. My own research career began in the 1980s  
594 when my team identified the first model drugs that reduce  
595 amyloid buildup.

596         The FDA appropriately requires that safety and efficacy  
597 of new drugs must be demonstrated in two independent and most  
598 commonly sequential trials. Developing a drug for  
599 Alzheimer's is a slow process. Unlike antibiotic  
600 medications, for example, that can be tested over a few  
601 weeks, Alzheimer's trials require 3 to 5 years. When that is  
602 added to, say, 2 years to recruit patients and another year  
603 to analyze the results, virtually all the drug's patent life  
604 will have lapsed. Because of this, many drug companies, I  
605 would say most, are reducing their emphasis on Alzheimer's.

606         As you well know, Congress has stepped in before to  
607 provide market incentives for research. We now need an  
608 exclusivity policy for orally administered compounds--pills--

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609 that slow Alzheimer's. Why do I stress the need for a pill?  
610 Because infused biologics can cost as much as 20 times the  
611 cost of ordinary medication. For Alzheimer's, that kind of  
612 cost would provide no fiscal advantage.

613 In conclusion, Alzheimer's science is poised to  
614 accelerate but business incentives must be realigned in order  
615 to provide for the public's best interest. By providing  
616 market exclusivity for pills, we would allow innovators to  
617 receive a return on their expenditure of resources. In  
618 exchange, we would bend the dementia cost curve and reduce  
619 the number of individuals suffering from Alzheimer's disease.

620 I would like to thank the subcommittee for inviting me  
621 here today and for shining a spotlight on this important  
622 issue. Thank you.

623 [The prepared statement of Dr. Gandy follows:]

624 \*\*\*\*\* INSERT B \*\*\*\*\*

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|

625           Mr. {Pitts.} The chair thanks the gentleman and now  
626 recognizes Mr. Borisy 5 minutes for an opening statement.

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|

627 ^STATEMENT OF ALEXIS BORISY

628 } Mr. {Borisy.} Good morning, Chairman Pitts, Ranking  
629 Member Pallone and members of the subcommittee. My name is  
630 Alexis Borisy, and I am a Partner at Third Rock Ventures. At  
631 Third Rock, our mission is to create, launch and grow  
632 innovative companies that will make a meaningful difference  
633 for patients, for physicians, for our health care system  
634 overall. I applaud this committee for initiating the 21st  
635 Century Cures Call to Action to ensure that U.S.  
636 biopharmaceutical and life sciences industry is best equipped  
637 to maintain global leadership and deliver lifesaving  
638 medicines.

639 Successful development of new medicines is dependent on  
640 policies that support the entire life sciences ecosystem from  
641 the lab to the patient. Disrupting any part of the ecosystem  
642 weakens the entire enterprise. This endeavor is high risk,  
643 taking over a decade and more than a billion dollars to  
644 deliver a single new drug. But there can be no question of  
645 the reward. Over the last 20 years, we have provided

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646 medicines that have changed and saved the lives of patients  
647 with diseases such as cancer, heart disease, HIV/AIDS.

648         This hearing is focused on a critical component of  
649 ensuring a forward-learning biopharmaceutical industry, life  
650 sciences industry. What incentives are needed to advance  
651 treatments and cures? One key to a robust life sciences  
652 industry is a national commitment to support basic research.  
653 The United States has long been a world leader in basic  
654 research but funding for NIH has been flat or declining for  
655 the past several years. Diminished support for basic  
656 research will lead to a smaller pipeline of next-generation  
657 medicines and impede our country's innovation potential.

658         Building from that base, venture funding is the  
659 lifeblood of small biotech companies. However, early-stage  
660 venture investment is under significant pressure in the life  
661 sciences. A primary reason for its decline is the increased  
662 time and cost of developing new treatments. These struggles  
663 are especially acute for drugs designed to treat chronic  
664 diseases with larger patient populations. The decision to  
665 deploy capital is directly impacted by regulatory and  
666 reimbursement behaviors. Better enabling and encouraging FDA



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667 to utilize flexible approaches and modern tools would have a  
668 positive impact on venture funding.

669 For example, since the implementation of the accelerated  
670 approval pathway, over 80 drugs have been approved, most in  
671 cancer and HIV. Likewise, in recent years, FDA has shown an  
672 increased willingness to work with companies to develop more  
673 effective clinical development programs for rare diseases.  
674 The majority of designations under the new breakthrough  
675 therapy program are also for cancer and for rare diseases.  
676 The time required to put a drug on the market is usually  
677 longer than the length of time of a typical venture capital  
678 investment fund.

679 The modern approach to regulation that exists now for  
680 cancer and rare diseases attracts investment for three  
681 important reasons. First, the regulatory process is more  
682 interactive, flexible and reflective of the disease and  
683 patient being treated. Second, the amount of investment  
684 required to fund a company through proof of concept is better  
685 understood, and third, the next step in the innovation  
686 ecosystem, be that a larger company or public investors, feel  
687 more confident about the development and approval process

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688 going form that step further.

689       The results are clear. Over a third of recent drugs  
690 approved have been drugs for rare diseases, and oncology  
691 remains one of the hottest investment areas. However, the  
692 same cannot be said for chronic diseases where the regulatory  
693 requirements are greater. Without improving these processes,  
694 early-stage investment in those areas will continue to  
695 struggle. We must ask ourselves how we can learn from rare  
696 disease and oncology and work to improve how we treat  
697 conditions like obesity, diabetes and Alzheimer's, which have  
698 a dramatic impact on our long-term health care costs. We  
699 must advance to a system that critically determines whether  
700 the information required is actually informative as to the  
701 potential use of the drug in the real world. Creating  
702 approval pathways that enable the development of drugs for  
703 subpopulations of patients in these chronic diseases could be  
704 a game changer.

705       There is also a need to provide incentives for the  
706 development of new diagnostics. I applaud Congress for  
707 passing PAMA, which includes a provision designed to  
708 significantly improve reimbursement for diagnostics but its

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709 ultimate impact will be determined by the rule writing  
710 process. I would like to recommend that we consider a  
711 program for diseases important to the public health with high  
712 unmet dg needs where we could identify these diseases  
713 critical to the Nation's health and establish a payment  
714 policy for these desired diagnostics. Clear reimbursement  
715 policies for personalized-medicine tools combined with modern  
716 regulatory approaches would advance personalized medicine by  
717 leaps and bounds.

718 Congress has the opportunity to support a policy  
719 environment that fosters the search for the next generation  
720 of cures and treatments, and I applaud the committee for  
721 taking steps to improve this process.

722 Thank you for the opportunity to share my thoughts.

723 [The prepared statement of Mr. Borisy follows:]

724 \*\*\*\*\* INSERT C \*\*\*\*\*

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|

725           Mr. {Pitts.} The chair thanks the gentleman and now  
726 recognizes Mr. Carusi 5 minutes for an opening statement.

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|

727 ^STATEMENT OF MIKE CARUSI

728 } Mr. {Carusi.} Chairman Pitts, Representative Pallone,  
729 members of the subcommittee, thank you for the opportunity to  
730 testify today on behalf of the National Venture Capital  
731 Association. Chairman Upton, Representative DeGette, thank  
732 you for spearheading the 21st Century Cures Initiative. It  
733 is important work.

734 My name is Mike Carusi. I have been in the venture  
735 capital business for over 16 years. Over the course of my  
736 career, I have had the privilege of helping innovative  
737 companies develop therapies for some of the most daunting  
738 diseases of our time including heart disease, diabetes and  
739 cancer.

740 I am here today to share my perspective on what is  
741 happening with medical technology innovation. Simply put, we  
742 are facing a crisis, and the continued leadership of this  
743 committee is needed more than ever. Without changes in  
744 public policy, the United States will no longer lead the  
745 world in developing lifesaving treatments, and American

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746 patients face a grave risk of losing access to these  
747 innovative cures.

748         The promise and importance of innovation has never been  
749 greater. Our understanding of the origins of disease and  
750 human physiology are growing. We see dramatic advancements  
751 in engineering, material science, information technology. As  
752 the population ages, new and improved medical technologies  
753 can play a critical role in not only helping to improve  
754 patient care but also in reducing long-term costs as well.  
755 But despite our patients' needs and our ability to meet them,  
756 funding for innovative medical technologies has declined  
757 substantially in recent years. As Congresswoman Blackburn  
758 noted, between 2007 and 2013, medical device venture  
759 investments fell by a total of 40 percent. In 2013, we  
760 witnessed the lowest level of medical device initial funding  
761 activity in more than two decades with just 44 companies  
762 receiving first-time funding--44 companies.

763         Poor investment returns have resulted in institutional  
764 investors such as universities, pension funds and foundations  
765 fleeing the device sector. It is important to note that  
766 these are the very groups that we get our money from. As a

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767 result, an estimated 70 percent of all medical device venture  
768 investors have or will exit the business over the next 5  
769 years, and most of these departures are not by choice.

770 Another equally troubling fact is that for those with  
771 capital, we are shifting more and more of our resources  
772 overseas. In my firm's case in particular, 25 percent of our  
773 future investment will focus out of the United States. This  
774 is a big change from the way we have done business in the  
775 past.

776 So why is this shift occurring? First, access to  
777 capital. Countries like Ireland and Singapore are offering  
778 powerful economic incentives to groups like Lightstone to  
779 invest. Second and more importantly, the regulatory path in  
780 these markets is simply faster and more predictable. It is  
781 now commonplace for our companies to seek regulatory approval  
782 and commercialize new products in other markets ahead of the  
783 United States.

784 We have talked at length about the path to FDA approval,  
785 about the challenges in this path, about the delays in the  
786 unpredictability, and I am happy to say that progress has  
787 been made to begin reducing these regulatory barriers. The

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788 2012 FDASIA bill included a number of important provisions  
789 which are beginning to have a positive effect. The  
790 veterinarian community and medical device incubators also has  
791 enjoyed a productive dialog with CDRH Director Shuren and  
792 other members of his leadership team in working to further  
793 improve the medical device regulatory process. We are by no  
794 means done and we have more work to do to continue to build  
795 on this progress, but FDA has no longer become the greatest  
796 obstacle to innovation. That obstacle is now reimbursement.

797       Obtaining coverage and reimbursement for innovative  
798 products has become an increasingly difficult process that  
799 can add another 3 to 5 years to the development of a new  
800 product. It is a process that lacks transparency,  
801 predictability and consistency. I have experienced this  
802 firsthand--changing standards for data, no clear benchmarks,  
803 an ever-moving bar. It is an extraordinarily frustrating  
804 process that you simply need to go through once to clearly  
805 see that the system is broken.

806       In my written testimony, I have included several  
807 specific recommendations on how we can improve on the system.  
808 At its core, I would bring us back to transparency,



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809 predictability and consistently, similar themes that we  
810 echoed in our discussion on FDA. These are the three  
811 hallmarks that we need as investors to have confidence in  
812 moving ahead.

813         Again, it is important to underscore that none of these  
814 steps alone will ensure a reinvigorated medical technology  
815 ecosystem. There is no silver bullet. But I believe a  
816 renewed focus on drastically improving the coverage and  
817 reimbursement situation is sorely needed.

818         Again, thank you for the opportunity to testify today.  
819 I love what I do, I love the process of innovation, I love  
820 developing treatments for patients. That is why the work of  
821 this committee is so important and so necessary. We look  
822 forward to working with you, and I am happy to answer any  
823 questions you might have.

824         [The prepared statement of Mr. Carusi follows:]

825 \*\*\*\*\* INSERT D \*\*\*\*\*

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|

826           Mr. {Pitts.} The chair thanks the gentleman and now  
827 recognizes Dr. Miller 5 minutes for an opening statement.

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|

828 ^STATEMENT OF STEVEN MILLER

829 } Dr. {Miller.} Thank you, Chairman Pitts, Ranking Member  
830 Pallone and members of the committee.

831 Mr. {Pitts.} Can you push the mike?

832 Dr. {Miller.} I appreciate the opportunity to testify  
833 today. I am the Chief Medical Officer for Express Scripts  
834 but a former transplant nephrologist and former Vice  
835 President and Chief Medical Officer for Washington University  
836 and Barnes Jewish Hospital. I started my career in primary  
837 drug discovery and hold many patents and have been with  
838 Express Scripts for the last 9 years. Express Scripts is the  
839 largest pharmacy benefits manager, administering the benefits  
840 for 85 million Americans on behalf of clients including  
841 health plans, large and small businesses, and the Department  
842 of Defense. Each day we work to make the use of prescription  
843 drugs safer and more affordable.

844 The current system works very well to drive innovation.  
845 There is more than 5,000 drugs in human testing in the United  
846 States today, more than any time in my 30-year career. But

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847 for payers, this is concerning. Whether highly or mildly  
848 innovative, these advances come at enormous cost to patients  
849 and payers. These new therapies cost tens of thousands of  
850 dollars per patient, and the challenge is made clear by one  
851 recent approval, Solvadi. Solvadi is a new treatment for  
852 hepatitis C. In the first quarter of 2014, its sales  
853 exceeded \$2 billion. Cost of Solvadi varies by nation, but  
854 in the United States, it is \$84,000, or \$1,000 per pill. You  
855 compare that to Canada or Europe where it is \$55,000, and in  
856 Egypt, \$900, which is less than a single dose in the United  
857 States.

858 Solvadi is a breakthrough with a high cure rate but  
859 varied analysis suggests that Solvadi may not be worth the  
860 price. A study from the California Technology Assessment  
861 Forum found that even over a 20-year horizon, the cost-  
862 benefit is only two-third of the original \$84,000.

863 Solvadi is valuable to patients worldwide but should it  
864 be the United States' role to pay the lion's share where  
865 Solvadi manufacturers have the most incentives available to  
866 promote innovation. Americans will pay more for the medicine  
867 than anywhere else. Incentives available for Solvadi or

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868 other include, one, market exclusivity. In addition to the  
869 usual patent protection afforded to high-tech products, brand  
870 drug manufacturers receive a period of exclusivity under  
871 Hatch-Waxman where they are protected for competition. Two  
872 is they get breakthrough approval designations. Since 2012,  
873 drug makers have had the ability to see a breakthrough  
874 therapy designation by the FDA to expedite the review of new  
875 drug applications that demonstrate substantial improvements  
876 over existing therapies. Three, we have a free market to  
877 sell medicines. Unlike other nations, the new drug approval  
878 process doesn't include cost-effectiveness comparisons.  
879 Manufacturers are free to sell their medications at prices  
880 they determine without government intervention, validation or  
881 approval. And four, NIH support. The NIH supports drug  
882 makers with bench science, basic research and support for  
883 clinical trials.

884       The price of Solvadi should be disappointing to  
885 lawmakers, who have worked to foster innovation and encourage  
886 a marketplace in the United States for brand drugs. Any  
887 action that Congress considers should explore the need for an  
888 environment where America doesn't pay the lion's share for

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889 research and development that is benefited worldwide.  
890 Congress should consider the proven ideas. One: Support NIH  
891 with additional funding. Drug discovery begins with  
892 excellent work by the team at the NIH. Two: Support the  
893 FDA. Given the success of Fast Track, accelerated approval,  
894 priority review programs, without compromising safety and  
895 effectiveness of drugs, these hastened timelines can become  
896 the norm of new drug approval if additional funding is  
897 provided. And three: Reserve marketplace incentives for  
898 true innovations. Market exclusivity is invaluable to drug  
899 makers and it should only be granted to new drug applications  
900 that substantially improve upon existing therapies. What  
901 better way to promote innovation than to more carefully grant  
902 monopolies to drug manufacturers?

903 In conclusion, existing incentives for innovation are  
904 working. Today we have more companies doing drug discovery  
905 than ever. The industry is healthy and profitable. Express  
906 Scripts is concerned by the idea that rewarding certain types  
907 of drug development with additional market exclusivity will  
908 pervert the commercial market for prescription drugs. It  
909 will inhibit innovation. It artificially restrictions

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910 competition and it affords the same reward to breakthrough  
911 therapy as to less innovative product improvements. Most  
912 importantly, it places the burden for funding this additional  
913 incentive solely on the back of payers of health care rather  
914 than socialized equally by society through the tax code.  
915 Proposals that seek to expand market exclusivity in any  
916 situation need to be approached very carefully, very narrowly  
917 to ensure the right solution to the underlying problem.

918 Thank you very much for this opportunity.

919 [The prepared statement of Dr. Miller follows:]

920 \*\*\*\*\* INSERT E \*\*\*\*\*

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|

921           Mr. {Pitts.}   The chair thanks the gentleman.   Dr.

922   Ledley, you are recognized for 5 minutes for an opening

923   statement.



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|

924 ^STATEMENT OF FRED LEDLEY

925 } Dr. {Ledley.} Good morning, Chairman Pitts, Ranking  
926 Member Pallone, members of the committee. My name is Fred  
927 Ledley. I am Director of the Center for Integration of  
928 Science and Industry at Bentley University, where we focus on  
929 studies aimed at accelerating the translation of scientific  
930 discoveries for public benefit. I have been an investigator  
931 of the Howard Hughes Medical Institute, the founder of an  
932 early company in the field of gene therapy, gene medicine,  
933 the president and CEO of another startup, which was a pioneer  
934 of personalized medicine, and I am the holder of 10 U.S.  
935 patents.

936 My takeaway message today is very simple, that the role  
937 of incentives should be exclusively to promote 21st century  
938 cures based on 21st century science. This requires sustained  
939 support for translational science from the early stages of  
940 basic research that comes out of the NIH through drug  
941 discovery and drug development. It requires patent rights  
942 that protect the inventor's priority to novel art. It

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943 requires predictable pricing, and it can be inhibited by  
944 statutory exclusives granted to older products, which draw  
945 resources away from the discovery of new cures and  
946 innovations that could reduce the cost of health care.

947       While testimony before this committee has celebrated the  
948 many advances scientific advances of recent decades, our  
949 research suggests that few of these advances are being  
950 translated into cures. Let me give you an example.

951 Monoclonal antibodies are one of the most important classes  
952 of new medicines now covering the market but the basic  
953 science that enabled that dates to 1975. My colleague, Laura  
954 McNamee, has recently studied 100 new medicines approved by  
955 the FDA since 2010 and found that these products arose from  
956 basic science that was on average 40 years old. Thus, in the  
957 second decade of the 21st century, the pharmaceutical  
958 pipeline is not providing 21st century cures but rather cures  
959 based on 20th century science.

960       One reason the pharmaceutical industry is facing the  
961 dwindling pipeline and a patent cliff is that it is depended  
962 for too long on the products of old science--`me too'  
963 drugs, product extensions and the eternal hope that there

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964 will be a blockbuster around the corner. I urge the  
965 committee to focus on incentives that will move the  
966 pharmaceutical industry forward, forward from reliance on old  
967 science towards these 21st century cures.

968         Now, patent rights are essential for this innovation.  
969 Patents transform scientific discoveries into economic  
970 capital that can be monetized through technology transfer,  
971 capital investments by our venture colleagues, licensing fees  
972 or royalties. Innovation can be incentivized by more  
973 efficient and timely patenting of these discoveries.

974         Statutory exclusives can have the opposite effect.  
975 Extended exclusivity makes companies less likely to commit  
976 resources to the always risky business of translational  
977 science. Such companies are less likely to discover and  
978 develop modern cures, less likely to enter into alliances  
979 with startup companies and less likely to acquire those  
980 companies. Extended exclusivity granted to products that are  
981 late in their lifecycle or dormant are particularly  
982 problematic since they explicitly favor the products of old  
983 science over modern science. Statutory exclusivity can  
984 promote science, as we have seen in Hatch-Waxman, in the

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985 Orphan Drug Act and in the Best practices Pharmaceuticals for  
986 Children Act, which I remind you achieved this goal with 6  
987 months of extended exclusivity.

988       Even with market incentives, the path to 21st century  
989 cures needs to be nurtured. I started a gene therapy company  
990 25 years ago. I have been working in the field for 30 years.  
991 There are no gene therapy products on the market. One of the  
992 reasons is that while more than \$4 billion has been invested  
993 in gene therapy companies, all this money went to  
994 technologies that were immature and not likely to develop  
995 drugs. This is a long process that requires sustained,  
996 continuous investment. Incentives that engage stakeholders  
997 in the long-term success of innovation can promote  
998 innovation. These could include accounting standards that  
999 assign value to R&D spending, valuation models that consider  
1000 the intermediate products of innovation or differential tax  
1001 rates or even shareholder rights that favor long-term over  
1002 short-term investments.

1003       The reason we are here today is that the treatments and  
1004 cures that were developed from 20th century science are just  
1005 not good enough. There are critical unmet needs and

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1006 incurable diseases and the ever-increasing cost of health  
1007 care. Incremental improvements are not what we are after. I  
1008 urge the committee to focus on the mission of advancing 21st  
1009 century cures that move the industry forward to using 21st  
1010 century science.

1011 Thank you very much for the time.

1012 [The prepared statement of Dr. Ledley follows:]

1013 \*\*\*\*\* INSERT F \*\*\*\*\*

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|

1014           Mr. {Pitts.} The chair thanks the gentleman and now  
1015 recognizes Mr. Hemphill 5 minutes for an opening statement.

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|

1016 ^STATEMENT OF C. SCOTT HEMPHILL

1017 } Mr. {Hemphill.} Thank you. Mr. Chairman, Ranking  
1018 Member, members of the subcommittee, my name is Scott  
1019 Hemphill, and I am a Professor at Columbia Law School. I  
1020 write and teach about innovation and competition. My  
1021 research examines the incentives for drug innovation and  
1022 affordable drug access provided by patents and regulation.  
1023 Thank you for the opportunity to testify today about these  
1024 important issues.

1025 I think we can all agree that innovative drugs have made  
1026 an enormous contribution to longer and healthier lives.  
1027 Patents and regulation are the key to that success by  
1028 supplying incentive to innovate, thereby justifying large  
1029 investments in research and clinical testing. Patents and  
1030 regulation also serve a second goal, which is to ensure low-  
1031 priced access to lifesaving drugs. This is the balancing act  
1032 discussed by Chairman Upton and others.

1033 As an engine of drug innovation, of course, the patent  
1034 system is not perfectly tuned. Sometimes a patent can't be

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1035 secured, for example, or a drug development takes too long  
1036 and the patent expires too soon.

1037 Now, this issue is not a new problem but rather a  
1038 longstanding focus of drug regulation. For example, as you  
1039 have heard, the Waxman-Hatch Act fills in the gaps in patent  
1040 protection by giving drugs special non-patent protection from  
1041 competition, and to help make up for long development time,  
1042 the Act extends the term of existing drug patents, and the  
1043 Orphan Drug Act serves a similar purpose.

1044 Now, to the extent that there is a problem even after  
1045 these extra protections, the question arises, what should we  
1046 do about it, and we have heard a few options. One option is  
1047 to rethink and speed up clinical trials. Another is targeted  
1048 public support where appropriate. A third option is to  
1049 expand existing legal exclusivity. Now, the key here, I  
1050 think, is to limit the expansion and target it to situations  
1051 where it is truly needed, and one possibility here is Dr.  
1052 Gandy's suggestion of narrower protection to help address  
1053 Alzheimer's disease.

1054 The MODDERN Cures Act also expands exclusivity but not  
1055 in a way that is narrow or targeted. It would grant a large



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1056 increase in protection for essentially all novel drugs. The  
1057 Act gives 15 years of protection for so-called dormant  
1058 therapies. Now, when I first heard the term ``dormant  
1059 therapy, ' I figured this would be a limited, targeted  
1060 expansion along the lines of the Orphan Drug Act but I think  
1061 that conclusion is incorrect. The key point is that a drug  
1062 must address a so-called unmet medical need but unmet medical  
1063 need is defined quite broadly. It is not just a drug for a  
1064 disease that has no treatment but any sort of improved  
1065 outcome. So even a drug that merely improved patient  
1066 compliance or increased convenience would count under the  
1067 Act.

1068 Now, in effect, the Act grants 15 years of protection to  
1069 any drug with a novel active ingredient, and 15 years is a  
1070 long time. It is about 3 years longer on average than even  
1071 novel drugs get today, 3 years longer than biologics, and is  
1072 4 or 5 years longer than protection in Europe. The result, I  
1073 fear, is a large windfall through longer exclusivity for many  
1074 drugs that would have been developed anyway. Billions of  
1075 dollars will be transferred from drug purchasers to drug  
1076 makers, and worse, where patients pay in whole or in part for

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1077 the drugs, this would also reduce access to drugs.

1078       How big is this problem? Well, we can consider just the  
1079 novel drugs that experienced generic entry over the decade  
1080 between 2001 and 2010 and imagine that all of these drugs had  
1081 gotten a 15-year term instead of the average 12 or so that  
1082 they do today. That roughly 3-year extension would suggest  
1083 an overpayment for these drugs of more than \$120 billion. In  
1084 other words, purchasers are likely to pay a lot more for  
1085 drugs that would have been produced even without the extra  
1086 protection. Beyond the windfall problem, the Act seems quite  
1087 vulnerable to evergreening strategies that would extend  
1088 protection beyond the 15 years, and as we have already heard,  
1089 risks placing a disproportionate burden on U.S. purchasers,  
1090 and I am happy to discuss these issues during the question-  
1091 and-answer period.

1092       To conclude, claims that larger drug maker rewards would  
1093 increase innovation are easy to make but hard to pin down.  
1094 The right next step here is careful study to determine the  
1095 scope of the lost innovation problem in practice, and if  
1096 warranted, a solution narrowly targeted at that problem.

1097       Thank you again for the opportunity to discuss these

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1098 important issues with the subcommittee.

1099 [The prepared statement of Mr. Hemphill follows:]

1100 \*\*\*\*\* INSERT G \*\*\*\*\*

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|

1101           Mr. {Pitts.} The chair thanks the gentleman, and that  
1102 concludes the opening statements of our panel.

1103           I would like to ask unanimous consent to submit for the  
1104 record a statement submitted by the Premier Health Care  
1105 Alliance and a submitted by the Generic Pharmaceutical  
1106 Association. Without objection, so ordered.

1107           [The information follows:]

1108           \*\*\*\*\* COMMITTEE INSERT \*\*\*\*\*

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1109           Mr. {Pitts.} We will now begin questioning, and I will  
1110 recognize myself 5 minutes for that purpose.

1111           In a statement issued by the California Public Employees  
1112 Retirement System related to this hearing, they state that  
1113 ``Despite historic breakthroughs in scientific research,  
1114 clinical trials and new lifesaving therapies, many common  
1115 diseases remain incurable. Heart disease and stroke continue  
1116 to be leading causes of mortality. Psychiatric diseases are  
1117 serious burden on patients, their families and society as a  
1118 whole, and infectious disease presents new critical  
1119 challenges in terms of drug resistance.''

1120           I will note that the committee acted in an  
1121 overwhelmingly bipartisan manner to pass the GAIN Act as part  
1122 of FDASIA, which was a needed first step towards addressing  
1123 this innovation gap by granting an additional 5 years of  
1124 exclusivity to new qualified infectious-disease products. We  
1125 must build on this momentum in the antibiotic space as well  
1126 as in other areas of unmet medical need and where public  
1127 health demands innovation.

1128           We will start with you, Mr. Borisy. Have there been

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1129 breakthroughs in clinical trial designs for chronic diseases  
1130 that impact large patient populations?

1131           Mr. {Borisy.} So we have seen--if the goal is  
1132 ultimately to get medicines to patients and to our society  
1133 that needs them, we have seen through breakthrough therapy,  
1134 through accelerated approvals in multiple different disease  
1135 areas an adoption of approaches that have helped to speed  
1136 those therapies to the patients that need them. So it  
1137 becomes a question of, what is the information that is  
1138 necessary to understand how a drug will be in the real world  
1139 setting and are we applying the current best understanding of  
1140 biomarkers, of personalized medicine subsets of patients in  
1141 some of these other disease settings, could we move things  
1142 more quickly.

1143           Mr. {Pitts.} How long does it typically take to conduct  
1144 a clinical trial for a new therapy targeting a chronic  
1145 condition such as heart disease or stroke?

1146           Mr. {Borisy.} The total time in clinical development  
1147 for those types of chronic diseases are usually longer than  
1148 10-plus years.

1149           Mr. {Pitts.} Are venture capitalists investing in the

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1150 development of new products targeting chronic diseases?

1151           Mr. {Borisy.} It is very difficult to do so. If our  
1152 focus is on patients and bringing through those innovative  
1153 breakthrough medicines, if the time in clinical development  
1154 is going to be on the order of 10-plus years, building from  
1155 wonderful basic research that has been done, there still is  
1156 usually additional years before you ever get to the clinic to  
1157 create that drug that can then go be in the clinic for  
1158 another 10 years of development. So as a venture capitalist,  
1159 if you are considering deployment into an area that is going  
1160 to take 15-plus years before it may get to the market, that  
1161 is very challenging. It is challenging in that time period  
1162 is longer than the length of our investment funds, which  
1163 means that we will be dependent on other entities,  
1164 recognizing that that is an important product for patients,  
1165 but other entities, if they have uncertainty about how long  
1166 it will take them to continue developing it or what risks may  
1167 be involved, we will not recognize the value that we have  
1168 created early on. So that long period of time and  
1169 uncertainty makes those very conditions which as a society  
1170 and as a Nation we need to be some of the most challenging to

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1171 invest in from a venture-capital perspective.

1172 Mr. {Pitts.} Thank you.

1173 Dr. Gandy, in your testimony you note that the lack of  
1174 therapeutics for chronic conditions such as Alzheimer's  
1175 places an enormous strain on our country's finances and that  
1176 without novel therapies, costs will only escalate. At this  
1177 rate, will the next generation of Americans that develop  
1178 Alzheimer's be taking the same medications that were approved  
1179 over a decade ago, and what would this mean to health system  
1180 costs?

1181 Dr. {Gandy.} At this point, the medications that are  
1182 used to treat Alzheimer's disease are the same that were  
1183 developed in the 1970s, so we have nothing new on the  
1184 horizon. Those medications don't change the progression of a  
1185 disease. They relieve symptoms briefly. They always wear  
1186 off. So we have--we continue in the current cycle of having  
1187 no way to slow the progression of the disease.

1188 Mr. {Pitts.} And Mr. Boutin, the California Public  
1189 Employees Retirement System asserts in their testimony that  
1190 the market exclusivity period of 5 years for brand drugs is  
1191 ``appropriate to properly incent innovation.'' Can you



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1192 comment on whether 5 years of exclusivity is appropriate to  
1193 properly incent innovation for chronic diseases?

1194           Mr. {Boutin.} It is clear when you look at the number  
1195 of conditions that lack treatments that it is not. It has  
1196 worked in some cases but we now have approximately 7,500  
1197 conditions without treatments, and I hear Representative  
1198 Waxman's comment of ``the science is not always there'' but  
1199 the incentives are clearly not there to drive the innovation  
1200 we need for many of the conditions. We hear from NIH-funded  
1201 researchers that they develop treatments or potential  
1202 treatments that could come to market but lack patent  
1203 protection and therefore they don't. We hear repeatedly from  
1204 our patient organizations and the organizations they work  
1205 with on developing treatments that the timeline is taking too  
1206 long to bring many of these products to market. We have a  
1207 huge opportunity to incentivize them.

1208           Now, I think the question is, what is the right balance  
1209 point of incentivizing them. I think we agree that the need  
1210 is there, and I want to just take issue with the notion of  
1211 unmet medical need. Unmet medical need is really important  
1212 to people with chronic conditions. Alzheimer's is clearly an

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1213 unmet medical need but so is ALS, so are countless other  
1214 conditions without effective treatments. Our challenge is to  
1215 incentivize those highly innovative, highly valued products  
1216 to address those needs. We can quibble over what that  
1217 balance is but this Congress has an opportunity to do the  
1218 hard work, figure that out and incentivize treatments for  
1219 people who are dying now waiting for them.

1220 Mr. {Pitts.} The chair thanks the gentleman. My time  
1221 is expired. The chair recognizes the ranking member, Mr.  
1222 Pallone, 5 minutes for questions.

1223 Mr. {Pallone.} Thank you, Mr. Chairman.

1224 I wanted to ask some questions of Dr. Gandy and Dr.  
1225 Miller. Let us start with Dr. Gandy.

1226 In reading your testimony, it is apparent that you share  
1227 my concern about the seemingly ever increasing cost of drugs  
1228 and its impact on both patients and on the health care system  
1229 as a whole. You mentioned the Affordable Care Act and the  
1230 biosimilars provision, which provided for 12 years of  
1231 exclusivity for innovator biologics, and as you point out,  
1232 biologics are extremely expensive, 22 times the cost of  
1233 ordinary drugs, so if a biologic at that price were to be

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1234 discovered for Alzheimer's, it would cost as much, if not  
1235 more, than it currently costs to treat and care for patients  
1236 with the disease. It would also not alter the unsustainable  
1237 trajectory for Medicare as your testimony explains.

1238       You mention an Alzheimer's Association report that  
1239 concluded that if there were an effective Alzheimer's  
1240 treatment that could delay the onset for 5 years, American  
1241 taxpayers would save \$447 billion in the year 2050 and the  
1242 human suffering brought by Alzheimer's of course  
1243 heartbreaking and obviously the projections for how much of  
1244 our health care system will be spending on the care of those  
1245 with Alzheimer's are dire. So it would be a tremendous  
1246 public health advance if we could get this treatment and see  
1247 that kind of savings, and I share your goal in trying to  
1248 bring this treatment to market. Your recommendation to the  
1249 committee is that we would consider extending the current 5-  
1250 year term of exclusivity for drugs to treat Alzheimer's but I  
1251 seriously question whether a lengthy exclusivity will achieve  
1252 the kind of savings we all hope to see or whether it would  
1253 necessarily give patients access to treatments they can  
1254 afford, and your testimony seems to assume that if we extend

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1255 exclusivity for traditional or small-molecule Alzheimer's  
1256 drugs, the price of these drugs would be lower than we are  
1257 seeing in the biosimilars area. I think we have seen  
1258 recently that is not a safe assumption to make, and your  
1259 testimony points out that ideally a novel Alzheimer's  
1260 treatment would start to be given to people in their 50s  
1261 before they develop symptoms in order to slow the development  
1262 of plaques.

1263         So Dr. Gandy, if we are talking about giving a drug that  
1264 could actually prevent Alzheimer's, how many people do you  
1265 estimate would need to take it? Obviously the dosage might  
1266 take different forms. If it is an oral solid, I would guess  
1267 that it might need to be taken daily, maybe even more than  
1268 once a day, and that potentially means taking a drug every  
1269 day for decades. So I guess I wanted to ask, if we were  
1270 talking about that kind of drug, how many people do you  
1271 estimate would need to take it? I just have to ask a series  
1272 of questions, if you could.

1273         Dr. {Gandy.} Sure. The number of people who would have  
1274 to take the medication would be in the tens of millions.

1275         Mr. {Pallone.} And what if the cost of this new

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1276 Alzheimer's treatment was \$1,000 per pill, and if we extended  
1277 the term of exclusivity for that treatment beyond the current  
1278 5 years to, say, 12 years, as you suggest, or even 15 as some  
1279 of my colleagues suggest, what would that look like for an  
1280 individual patient and what would it look like for the health  
1281 care system overall?

1282 Dr. {Gandy.} I think the details of how to focus the  
1283 exclusivity and target it narrowly are sort of a second-  
1284 generation problem. I mean, I think we are really trying to  
1285 find ways to deal with what we clearly observe as the retreat  
1286 of the pharmaceutical industry from Alzheimer's both at the  
1287 venture level and at the large pharmaceutical level, and this  
1288 is at least a way to begin to do that, but I share your  
1289 concern about the expense, and it is difficult to know  
1290 exactly which business model to use to get started. But  
1291 think of the financial savings from the polio vaccine, think  
1292 of having people who would be on iron lungs for their entire  
1293 lives. There clearly needs to be some balance between the  
1294 exclusivity and the cost savings.

1295 Mr. {Pallone.} Well, let me ask Dr. Miller. Would you  
1296 comment on it? Would you care to comment?

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1297           Dr. {Miller.} Yes. I am very familiar with  
1298 Alzheimer's. I am on the board of an Alzheimer's cure at the  
1299 University of California San Francisco and so have studied  
1300 this quite a bit. It turns out these models of savings often  
1301 are never seen in reality so it doesn't matter if you are  
1302 looking at drugs, devices, imaging or even robotic surgery,  
1303 they often have these models when they try to get to the  
1304 marketplace but their savings are rarely appreciated when  
1305 they get to the market, therefore, the health crisis we have  
1306 today.

1307           If you look at this drug, though, and you were to take  
1308 your scenario, you just make it the price of a traditional  
1309 oral solid branded product, you would quickly actually  
1310 mitigate if not swamp any potential savings that are there,  
1311 especially when you consider drug price inflation. That  
1312 model that you are speaking to prices the new therapy at  
1313 zero. It is free. And so the savings of a half a trillion  
1314 dollars or when the drug is free. If you have to truly treat  
1315 the tens of millions that you are talking about, you would  
1316 never have any savings.

1317           Mr. {Pallone.} And the problem I have is if we grant

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1318 exclusivity, we are essentially giving the pharmaceutical  
1319 free rein to charge whatever it wants during that time  
1320 period, and we are removing the effect of market competition  
1321 forces, and I don't think we have any guarantees that a  
1322 company developing a new groundbreaking drug treatment would  
1323 do the same thing and, you know, I mean, obviously that is my  
1324 concern.

1325 Dr. {Miller.} Well, it has been our experience that  
1326 they don't because they do have the ability to freely price  
1327 in the United States, and if you are going to treat  
1328 Alzheimer's, there is a lot of reasons to treat Alzheimer's.  
1329 This is not about an economic argument. This is because it  
1330 is the right thing to do for patients, but the likelihood of  
1331 us seeing savings downstream are much less likely, especially  
1332 if you extend exclusivity.

1333 Mr. {Pallone.} Thank you very much. Thank you, Mr.  
1334 Chairman.

1335 Mr. {Pitts.} The chair thanks the gentleman and now  
1336 recognize the chairman of the full committee, Mr. Upton, 5  
1337 minutes for questions.

1338 The {Chairman.} Well, again, we appreciate all your

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1339 testimony this morning.

1340           Mr. Carusi, the fact that the number of venture capital  
1341 firms investing in medical technology has dropped from 39 in  
1342 2007 to just about 11 or 12 today is certainly concerning to  
1343 a lot of folks. Who is going to provide the necessary  
1344 startup capital for innovative new medical technology  
1345 companies? How can we grow that number back to where it was  
1346 before?

1347           Mr. {Carusi.} Well, I think that is exactly the  
1348 challenge right now. I think at its core, venture  
1349 capitalists raise money from institutional investors, so we  
1350 raise capital from universities, endowments, pension funds.  
1351 As a part of that process, we also have a fiduciary duty to  
1352 generate returns. That is the agreement that we are entering  
1353 into. We can get that number back to 20, 25, 30, 35 if we  
1354 can fix the math problem that we have, which is that it is  
1355 very difficult right now to generate the kind of returns that  
1356 our investors need to see when you look at the delays of FDA,  
1357 you look at the delays of reimbursement. So I think this  
1358 Congress and we as a device community, if we can find ways to  
1359 get back to streamlining that innovation process, the math



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1360 starts to work better and that starts to bring these  
1361 investors back into the fold. Until then, we have been  
1362 forced to go elsewhere, and as we like to say, we have been  
1363 looking for a new set of best friends. That is in part why I  
1364 am spending a lot of time my time overseas, and so we have  
1365 seen other countries that are very interested in building  
1366 their own life sciences ecosystem invest in venture capital  
1367 funds directly in return for us locating our companies in  
1368 those local geographies. So there are ways to access capital  
1369 but it does come with strings and some of those strings are  
1370 that we need to start to conduct business outside of the  
1371 United States, and we are doing that right now to fill the  
1372 gap.

1373       The {Chairman.} So are those venture capital companies  
1374 that are helping companies overseas, are they located  
1375 overseas themselves or are they U.S. firms that are  
1376 encouraging--that are investing and then encouraging those  
1377 companies to in fact develop those products overseas?

1378       Mr. {Carusi.} So will speak for my own firm. Our new  
1379 fund, Lightstone Ventures, it is a U.S.-based fund but we  
1380 are--in fact, we just announced that we are opening an office

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1381 in Dublin. We are moving one of our partners to Dublin, and  
1382 a part of what we will do, not all, but a part of what we  
1383 will do will be to look for innovative ideas and innovative  
1384 technologies but to reside those companies overseas and to  
1385 build those companies overseas. And so they are U.S. funds  
1386 that are locating elsewhere.

1387       The {Chairman.} Is any part of that equation that  
1388 decision making part of the tax code consequences? I know we  
1389 lost a company in my district to Ireland--Perrigo--in terms  
1390 of their headquarters, in large part because of the tax rate  
1391 of 35 versus 10-1/2.

1392       Mr. {Carusi.} So that has certainly been in the press  
1393 and certainly tax rates and lower tax rates and more  
1394 attractive tax rates play a role but recognizing--recognize  
1395 the fact that our companies are very far from revenues and  
1396 very far from profits and so the bigger driver for our  
1397 companies is really around, A, the access to capital, and B,  
1398 the regulatory environment in those markets, and it comes  
1399 back to the fact that we can get a device product approved in  
1400 Europe 3 to 4 to 5 years ahead of what we can get that  
1401 product approved in the United States. The fact that product

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1402 is approved 3 to 4 to 5 years ahead of time then allows us to  
1403 start to do the studies that the payers want to see to start  
1404 to try to generate some of the cost data. In the United  
1405 States, we are behind in that cadence and so consequently  
1406 given the fact that we are now running these trials in Europe  
1407 and seeking European approval, we like to be close to our  
1408 companies. We don't just invest and so we are naturally  
1409 moving overseas to be closer.

1410       The {Chairman.} Mr. Borisy, you referenced the expected  
1411 patent life and market exclusivity of a drug in development  
1412 does impact the investment decisions, and you also indicated  
1413 earlier that the size and cost of clinical trials is an  
1414 impediment to investment and innovation. What are other  
1415 thoughts that you might have in advancements and technology  
1416 that can help make up the difference for those?

1417       Mr. {Borisy.} So for any drug that is being brought  
1418 forward, as a society we are putting a level to say what is  
1419 the information that we need to have that drug will be useful  
1420 in the real world population and make a difference for  
1421 patients and have the requisite safety information associated  
1422 with it. We have in areas as has been discussed here in the

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1423 committee in cancer and rare genetic diseases been willing to  
1424 adopt the use of biomarkers, surrogate endpoints and a  
1425 recognition that the full understanding of the use of that  
1426 drug will come post approval with experience in the real  
1427 world.

1428         For some of these areas that are outside of cancer and  
1429 rare genetic disease, there are likewise opportunities to  
1430 take some of those modern approaches, and we can be doing  
1431 that both pre approval as well as post approval. I think an  
1432 important point to recognize is to the comment of we are in  
1433 the 21st century now and not the 20th century with electronic  
1434 medical records, with information technology, we are able to  
1435 know an enormous amount about what is actually happening with  
1436 a drug in the real world. So when we are dealing with the  
1437 question of how do we develop drugs for some of these chronic  
1438 diseases, some of these things affecting such large swaths of  
1439 our population and we are dealing with the question of how do  
1440 we make sure that innovation invests in those areas. We  
1441 should ask, can we use some of these modern technologies to  
1442 make that process more doable, more stable, more predictable.

1443         Mr. {Pitts.} The chair thanks the gentleman and now

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1444 recognize the ranking member of the full committee, Mr.

1445 Waxman, 5 minutes for questions.

1446 Mr. {Waxman.} Thank you very much, Mr. Chairman. I

1447 appreciate all the testimony. I am sorry, I had to go to

1448 another subcommittee and didn't hear all of your oral

1449 presentations. The chairman has often said to me, I ought to

1450 clone myself, but we don't know how to do that, and it

1451 probably wouldn't be allowed anyway, and nobody would want

1452 it.

1453 Mr. Hemphill, I want to ask you some questions about

1454 this MODDERN Cures Act, because that is a legislative

1455 proposal that has been put forward. In your testimony, you

1456 said it is likely that some drugs are not developed because

1457 the exclusivity rewards are not large enough, but it is

1458 unclear how large a problem this is, and I would like to

1459 explore that with you. Certainly we ought to be willing to

1460 use patent term extensions and exclusivities as an incentive

1461 to spur the research and development of new drugs. That was

1462 the basis of some of the laws that we are all praising like

1463 the Orphan Drug Act. In that law, we gave 7 years of market

1464 exclusivity for drugs to treat rare disease. That meant that

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1465 these were rare and didn't offer a huge profit potential  
1466 because they weren't a lot of people that were likely to buy  
1467 the drug but this MODDERN Cures Act gives not 7 but 15 years  
1468 of exclusivity and post-approval patent protection to so-  
1469 called dormant therapies. Do you see a reason why we would  
1470 need an even longer period for these drugs than we gave for  
1471 orphan drugs? The Orphan Drug Act has been very successful.  
1472 We have a lot of new drugs for people with these rare  
1473 diseases.

1474 Mr. {Hemphill.} So I would say no, not necessary under  
1475 the MODDERN Cures Act as it is currently conceived, given the  
1476 breadth of applications of unmet medical need and its  
1477 applicability to essentially any new drug. I leave open the  
1478 possibility that in principle, there could be therapies for  
1479 which the lead time is so long that some kind of targeted  
1480 additional protection would be worthwhile. I just think the  
1481 MODDERN Cures Act goes way beyond that in its current breadth  
1482 of application as well as its duration.

1483 Mr. {Waxman.} In a biosimilars provision in the  
1484 Affordable Care Act, we gave 12 years of exclusivity to  
1485 biologics. That is 7 years longer than we gave in Hatch-

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1486 Waxman for small-molecule drugs. I have always believed that  
1487 the 7 years was too long. However, the argument was made  
1488 that a lengthier time was needed because biologics were  
1489 harder to develop and their patents were weaker. Do you see  
1490 any reason why dormant therapies would need 3 years longer  
1491 exclusivity than biologics?

1492 Mr. {Hemphill.} Well, I think in principle, it is  
1493 always possible that longer protection would elicit  
1494 additional innovation, and then the question is, at what cost  
1495 to the therapies that we would get either way, which is why I  
1496 think it is so important for us to do careful study to figure  
1497 out where those gaps are, if anywhere.

1498 Mr. {Waxman.} Well, you mentioned the evergreening  
1499 provision in your testimony. Now, that is not just a one-  
1500 time event, that could go on forever wherever a small change  
1501 can produce another 15 years of exclusivity. There was an  
1502 interesting statement. Mr. Boutin in his testimony claims  
1503 that MODDERN Cures has the strongest anti-evergreening  
1504 language ever included in legislation. Do you agree with  
1505 that? Do you think that that law prevents evergreening or  
1506 could companies get multiple 15 years exclusivity?

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1507           Mr. {Hemphill.} I don't agree. I am very concerned  
1508 about evergreening in this bill. There may be a difference  
1509 in what we mean by ``evergreening. '' One particular issue  
1510 that I am very concerned about is product hopping where you  
1511 get close to the end of the exclusivity and then the drug  
1512 maker switches the patients over to a new version of the same  
1513 drug. We have been talking about Alzheimer's, and Namenda is  
1514 a nice example. The existing Namenda treatment is going away  
1515 this summer and all the customers are being--all the patients  
1516 are being shifted to a once-a-day version, and this extends  
1517 the exclusivity, and I don't see how the MODDERN Cures Act is  
1518 going to get around that.

1519           Mr. {Waxman.} This MODDERN Cures proposal, the sponsors  
1520 point out it is only for therapies that address an unmet  
1521 medical need for serious or life-threatening diseases. On  
1522 the surface, that sounds reasonable. Do you think it is  
1523 appropriately targeted to only those drugs whose development  
1524 would warrant and be appropriately stimulated by such  
1525 extraordinarily long periods of exclusivity and patent  
1526 protection?

1527           Mr. {Hemphill.} It looks like it would apply to roughly



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1528 any drug that currently gets new chemical entity protection.  
1529 Maybe there are small exceptions to that but I think it  
1530 extends quite a bit further than what would you normally  
1531 think of by unmet medical needs.

1532 Mr. {Waxman.} And that could be a huge windfall?

1533 Mr. {Hemphill.} Correct.

1534 Mr. {Waxman.} Mr. Boutin, I know you met with our staff  
1535 on several occasions, and I understand you are trying to get  
1536 them data and information to show whether there are  
1537 significant numbers of dormant therapies out there waiting to  
1538 be developed. Have you had any success in collecting this  
1539 data? And I would also appreciate data justifying why 15  
1540 years of exclusivity and patent protection are necessary for  
1541 these therapies.

1542 Mr. {Boutin.} So with respect to the data question,  
1543 there is data that is available but it is very limited. It  
1544 is very challenging to collect that information because the  
1545 incentives are not there to exist, and when we speak with  
1546 companies, they routinely tell us that when they had a good  
1547 product that they shelve because it has gone dormant because  
1548 there is not enough time to develop it, they routinely shred

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1549 the data. What we have seen with the filing of MODDERN Cures  
1550 is, companies now are starting to keep that data in-house.  
1551 So they are starting to look at how they might potentially  
1552 recapture these lost opportunities.

1553 Mr. {Waxman.} Well, it is important that we insist on  
1554 receiving more information as we look at this law because  
1555 this is a huge windfall in some cases, and we want to know if  
1556 it is necessary. If it is necessary, we certainly want to do  
1557 what will help spur innovation.

1558 Mr. {Boutin.} Well, in--

1559 Mr. {Waxman.} But we know, Mr. Chairman, in conclusion,  
1560 that there have been many laws where we have just overpaid.  
1561 We have overpaid the drug companies to do research on dosages  
1562 for kids and we look at how much money that costs them to do  
1563 it and that exclusivity was so much more valuable. We have  
1564 overpaid for even some of the orphan drug laws, and we are  
1565 overpaying at the expense of patients going without drugs or  
1566 the payers for drugs not being able to afford it or the  
1567 Medicare system and the Affordable Care Act not being able to  
1568 sustain these kinds of costs. So we have got to get the  
1569 balance right and we need the data to make sure that we are

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1570 doing that. Thank you.

1571 Mr. {Pitts.} The gentleman's time is expired. The  
1572 chair now recognizes the vice chair of the committee, Ms.  
1573 Blackburn, 5 minutes for questions.

1574 Mrs. {Blackburn.} Thank you, Mr. Chairman, and I want  
1575 to thank everybody for being here and, you know, we have a  
1576 hearing downstairs as well as here so we are kind of back and  
1577 forth.

1578 Mr. Carusi, I want to come to you. I would like to talk  
1579 with you a little bit about your due diligence process as you  
1580 look at funding a startup with a concept, and being from the  
1581 Nashville area where a lot of health IT is taking place and  
1582 Health Box is active there, the Entrepreneur Center, when I  
1583 go over there and I talk to some of these innovators and you  
1584 look at what is taking place from concept to  
1585 commercialization to distribution, it is a pretty long  
1586 timeline. In preparing for the hearing and reading through  
1587 your testimony, I want you to just talk to me about that due  
1588 diligence process, what you are looking at, how the FDA  
1589 approval process affects that, how that window has changed in  
1590 the past 10 to 15 years.

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1591           Mr. {Carusi.} I would be happy to. I think it is  
1592 important to note that at my firm, so at Lightstone, we are  
1593 involved from the very early stages. In fact, about a third  
1594 of our companies have been created either in-house or in  
1595 coordination with incubators that we work with. So this  
1596 means that we are literally sitting down with an  
1597 entrepreneur, a physician, an inventor looking at a market  
1598 and inventing. So we are involved at that early stage. We  
1599 then have to take a look at that starting process. We have  
1600 to look at the technical risks, the development risks, the  
1601 risks in the clinical trials, what kind of a study can we  
1602 run. If we run that study, will we get FDA approval. How  
1603 long will that take. We then have to make a determination as  
1604 to whether or not we will have created enough value that we  
1605 can then find another player, be it at the public market or  
1606 one of the major players take on that project or if we have  
1607 to keep going. If we have to keep going, then we have to  
1608 look at the whole reimbursement process, what is involved in  
1609 getting coding, coverage, payment. At the end of the day, we  
1610 have to get the product from the ideation phase all the way  
1611 through to the point where we are generating revenues and we

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1612 are generating profits. That is what we do. If you look at  
1613 that timeline, and Mr. Borisy has already mentioned this,  
1614 that timeline is now pushing anywhere in devices up to 8 to  
1615 10 to 12 years with a great deal of uncertainty along the  
1616 way, and one of the things that we as venture investors hate  
1617 the absolute most is seeing our companies fail late. We  
1618 would rather introduce experiments where we can have these  
1619 companies fail early and move on. But what is happening is,  
1620 these companies are either failing at the point where they  
1621 get in front of panel for FDA approval, even if we have met  
1622 the appropriate endpoint, or they are failing when they get  
1623 into the morass of reimbursement, and then they become  
1624 restarts. Nobody wants to fund a restart. It is easier to  
1625 give birth than resurrect, and the reality is, if these  
1626 companies then die and we have to move on and it is dragging  
1627 down the returns of our industry and it is dragging down  
1628 innovation, and that is the process that we are facing right  
1629 now.

1630 Mrs. {Blackburn.} You mentioned the challenges with the  
1631 IDE process. Do you want to add anything more to that?

1632 Mr. {Carusi.} Yes. So I mean, again, on the IDE

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1633 process, that is the process to actually initiate our  
1634 clinical studies to then demonstrate the safety and the  
1635 efficacy of the device. What happened over the years is the  
1636 data requirements to start those studies, it was as if we  
1637 were actually going for approval. We are not going for  
1638 approval; we are going for the approval to start the trial.  
1639 And again, some of these are going to fail. They are not  
1640 going to work. If you start to layer on additional  
1641 preclinical requirements, additional bench requirements that  
1642 aren't necessarily adding to the safety of these products,  
1643 then again you are adding to the cost of time before we  
1644 actually get to the experiment where we can run the clinical  
1645 trial and see if the product is safe, more effective and good  
1646 for patients, and if it costs too much, you know, capital is  
1647 fungible. We will go somewhere else.

1648       There was just a discussion around Alzheimer's. We are  
1649 not funding Alzheimer's drugs. We can't. We can't bring  
1650 them to market. And so the math won't work, and so it is  
1651 simply a matter of making sure that the right incentives are  
1652 in place so that we don't kill innovation. At the same time,  
1653 we are in the game of disrupting things. That is what we do

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1654 for a living. So we don't want to see incumbents sitting on  
1655 drugs and new devices down the road but we need enough  
1656 incentive to make sure that the math works so that we can  
1657 fund them to begin with, and right now in a lot of spaces, we  
1658 are not able to do that.

1659 Mrs. {Blackburn.} Thank you, and I will yield back my  
1660 time, Mr. Chairman.

1661 Mr. {Pitts.} The chair thanks the gentlelady and now  
1662 recognizes the gentleman, Mr. Matheson, 5 minutes for  
1663 questions.

1664 Mr. {Matheson.} Thank you, Mr. Chairman.

1665 I want to talk a little bit about the issue with medical  
1666 devices, small manufacturers in particular. They are the  
1667 ones in the marketplace who are really creating some of the  
1668 groundbreaking technologies. They rely heavily on venture  
1669 capital, as we just heard in the last answer. And I think  
1670 that as should be expected, venture capitalists are going to  
1671 only take on a certain amount of risk both in terms of  
1672 product performance and uncertainty and regulatory  
1673 uncertainty as well because uncertainty in business is a  
1674 cost. I think that sounds pretty basic but I think that is

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1675 something Members of Congress need to be reminded of.

1676       One area in which I believe venture capital firms  
1677 consider when deciding whether to make an investment in  
1678 medical device is the likelihood of adequate and predictable  
1679 reimbursement from Medicare because once you get FDA  
1680 approval, that doesn't mean Medicare is going to give you  
1681 reimbursement.

1682       Over the past several years, I have heard from device  
1683 manufacturers and venture capital firms that Medicare is  
1684 requiring more data to obtain appropriate coverage of  
1685 payment, and I appreciate that CMS wants to put forth an  
1686 effort to spend taxpayers' dollars in an efficient and  
1687 responsible manner, but this change in standards, if you  
1688 will, and the lack of clarity surrounding what the standards  
1689 are from what I understand has made it increasingly difficult  
1690 for VC firms to make an educated and informed decision about  
1691 the viability of a device once it gets through the FDA  
1692 approval process. So if an FDA-approved device is not  
1693 approved by Medicare, its viability in the marketplace and  
1694 the ability for patients to access the technology obviously  
1695 is greatly reduced.



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1696           In order to help alleviate some of this uncertainty, I  
1697 have cosponsored legislation authored by my friend and  
1698 colleague, Congressman Paulson, the Accelerating Innovation  
1699 in Medicine, or AIM Act, which would give device  
1700 manufacturers the opportunity to make an FDA-approved product  
1701 available on a self-pay basis for an initial 3-year period  
1702 before approaching CMS about Medicare coverage on  
1703 reimbursement. This program would be entirely voluntary. It  
1704 would allow manufacturers the time to collect needed data to  
1705 justify reasonable and adequate coverage and payment for  
1706 Medicare down the road, reducing some of the uncertainty  
1707 associated with the Medicare coverage process and hopefully  
1708 providing the venture capital community with a measure of  
1709 certainty in the device and more broadly in the market in  
1710 general.

1711           So Mr. Carusi, I wanted to ask you if you had heard of  
1712 this or were aware of this proposal and do you feel it would  
1713 assist both the venture capital community and the small  
1714 device manufacturers in reducing some of the uncertainty in  
1715 the process and bringing products to the market on a more  
1716 expedited basis?

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1717           Mr. {Carusi.} Yes, I am familiar with the AIM Act, and  
1718 I think it very much goes to the heart of one of the  
1719 challenges that we are facing, which is to your point. We  
1720 now have FDA approval but we are now in a process where we  
1721 have to generate more data. As we are generating that data,  
1722 we are not profitable entities. We are burning \$500,000 to  
1723 \$2 million a month, and in fact, that number tends to go up  
1724 because we now have to start marketing these products. So  
1725 the question comes down to, we can't as small companies  
1726 continue to fund these products through that next phase of  
1727 development. So I think what the AIM Act does or could  
1728 potentially do is help to provide a source of funding during  
1729 this period of time so that we can continue to generate the  
1730 data that payers, that Medicare would want to see.

1731           Look, the world has changed. We recognize that data is  
1732 everything. Clinical data is our sole focus, so generating  
1733 that data is necessary, it is important, but if we are going  
1734 to have to add more years, more uncertainty and more  
1735 disruption, then we need policies like the AIM Act, and I  
1736 would say that is one of several potential approaches. That  
1737 is not going to do it. We need more things and more creative

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1738 ways to try and think about how we can as an ecosystem help  
1739 the ecosystem generate this data. It is not simply about  
1740 device companies or biotech companies. It benefits  
1741 hospitals, payers, patients. So what is the right mechanism  
1742 to fund this additional data-gathering exercise?

1743         And then the other thing I would add is, and then what  
1744 is the data that is required. Don't move the bar. Tell us--  
1745 and we have had this conversation with FDA. If it is X, we  
1746 hit X, then you are going to get paid, and right now that bar  
1747 is constantly moving so we don't even know if we generate  
1748 that data if we are going to get payment and coverage.

1749         Mr. {Matheson.} I appreciate that.

1750         Mr. Chairman, I will yield back.

1751         Mr. {Pitts.} The chair thanks the gentleman and now  
1752 recognizes the vice chair of the subcommittee, Dr. Burgess, 5  
1753 minutes for questions.

1754         Dr. {Burgess.} Thank you, Mr. Chairman, and Mr. Carusi,  
1755 just briefly before we leave that point, it was the intention  
1756 or the desire of this committee 2 years ago when the  
1757 reauthorization of the Food and Drug Administration came to  
1758 our committee that many of these problems would be, if not

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1759 solved, at least managed or mitigated, and that has not been  
1760 the case?

1761           Mr. {Carusi.} No. On FDA, that is having an impact,  
1762 and so I think we are starting to see benefits from FDASIA,  
1763 and certainly with FDA and improved dialog with Commissioner  
1764 Shuren and his leadership, we are seeing improvements. So  
1765 that is why in my testimony I moved from FDA, we still want  
1766 to continue to improve it, but to the reimbursement side of  
1767 the equation because parallel to the discussions we had  
1768 several years ago around FDA and a lack of transparency and  
1769 predictability and consistency, that is what we are now  
1770 facing in reimbursement.

1771           Dr. {Burgess.} Let me ask you a question because it  
1772 came up yesterday in a Rules Committee hearing over the  
1773 appropriation for the United States Department of  
1774 Agriculture, which for reasons that escape most of us  
1775 includes the FDA. But the whole issue of special protocol  
1776 assessments came up and the fact that the rules might be  
1777 changed late in the game in that environment. Can you speak  
1778 to that just briefly?

1779           Mr. {Carusi.} Yeah, I can. Again, I think that has

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1780 been utilized more on the drug side, which is frankly less  
1781 where I play. It is probably more where you play. Again, I  
1782 think the intention of SPAs is terrific. I think the  
1783 intention is to provide again a bar where if you hit a  
1784 certain data requirement, you have certainty that you will  
1785 get approval. That is the right intent. Where it runs into  
1786 problems if that doesn't prove to be the case. So in other  
1787 words, if you are now three-fourths down the process, you are  
1788 in the middle of your clinical trial and the bar has changed,  
1789 the bar has moved, you have to start that clinical trial all  
1790 over. You have just taken a step of 3 to 4 years back. In  
1791 many ways you may have flushed \$50 million to \$100 million  
1792 down the drain. So I think the intent is right but we can't  
1793 monkey with the SPA, unless there is some meaningful new  
1794 clinical piece of data that has emerged one that has been  
1795 established.

1796 Dr. {Burgess.} I thought it was telling, your comment,  
1797 fail early, avoid the rush, you certainly get why that  
1798 concept is there.

1799 Dr. Gandy, I really appreciate you being here and  
1800 appreciate the work you are doing in Alzheimer's. It must

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1801 have been as startling for you to hear as it was for me that  
1802 Mr. Carusi is no longer funding Alzheimer's research. But  
1803 let us talk about that for a minute because one of the first  
1804 things after I was elected to Congress in 2003, I asked for a  
1805 meeting with Dr. Zarounian out at the NIH and we talked about  
1806 things on the horizon, things in the future, and he related  
1807 that statistic that you gave us, that 5 years delay in the  
1808 onset of symptoms, big savings on the other side. So if I  
1809 have done the math calculation correctly where I am now into  
1810 my third of those 5-year intervals but as you relate, it  
1811 hasn't really happened, has it?

1812 Dr. {Gandy.} No, that is right. We currently don't  
1813 have anything on the horizon that will make an impact on the  
1814 course of Alzheimer's, on the progress of Alzheimer's  
1815 disease.

1816 Dr. {Burgess.} Well, what about actions like  
1817 establishing clinical trial networks in the study of  
1818 Alzheimer's?

1819 Dr. {Gandy.} The NIA has established a nationwide  
1820 network of Alzheimer's centers, and that is the mechanism by  
1821 which it uses to recruit and test new drugs--recruit patients

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1822 and test new drugs, and that system, that network often  
1823 partners with industry to test new industry drugs as well.

1824 Dr. {Burgess.} And that in turn then spur new  
1825 investment, perhaps get Mr. Carusi again involved and  
1826 invested in our research?

1827 Dr. {Gandy.} I think what we need is a success, and I  
1828 think that would attract more investors. I mean, we have  
1829 relationships and actually a number of public-private fora  
1830 for discussion but I think the thing that would really build  
1831 the enthusiasm is some success.

1832 Dr. {Burgess.} And would things like standardizing  
1833 biomarkers, would that help?

1834 Dr. {Gandy.} That certainly is the--the NIH has  
1835 established what is called the Alzheimer's disease  
1836 Neuroimaging Initiative, which has been really a landmark  
1837 study, ongoing study, in defining a number of biomarkers of  
1838 the natural aging process, of the conversion from aging to  
1839 mild cognitive impairment and then conversion from mild  
1840 cognitive impairment to Alzheimer's disease.

1841 Dr. {Burgess.} Thank you.

1842 Dr. Ledley, you brought up a gene therapy, and I can

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1843 remember reading in the newspapers in the mid-1990s, late  
1844 1990s about some promising gene therapies and then  
1845 unfortunately there were a series of unsuccessful problems,  
1846 and then it kind of went away. Can you kind of give us an  
1847 idea of what is on the horizon with gene therapies?

1848 Dr. {Ledley.} So the short answer, gene therapy works.  
1849 The last couple of years have been incredibly exciting. It  
1850 has seen some very high-profile IPOs in the past couple  
1851 years. So people are happy about it again. I think it is a  
1852 classic story where a lot of--there is a real disconnect  
1853 between the good support for therapy for NIH, venture  
1854 capitalists who made a lot of profit early in the field and  
1855 found a lack of sustained support for the innovations  
1856 required to take immature technologies and make them mature,  
1857 and we believe the field has slowed by that. It was a  
1858 difficult process. There are very important pricing issues  
1859 for that field to work out in the next couple of years but it  
1860 is a great example of where the basic science is now ready  
1861 for investments that can take advantage of discovery and the  
1862 type of review process which is put in place at the FDA.

1863 Dr. {Burgess.} All right. I have more questions, Mr.



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1864 Chairman, if we have time for a second round, but I will  
1865 yield back.

1866 Mr. {Pitts.} The chair thanks the gentleman and now  
1867 recognizes the gentleman from Texas, Mr. Green, 5 minutes for  
1868 questions.

1869 Mr. {Green.} Thank you, Chairman, and both you and the  
1870 ranking member for asking our witnesses to testify.

1871 First of all, it is frustrating that what my mother-in-  
1872 law went through with Alzheimer's in the 1990s. There is no  
1873 drug today different from that than Aricept. It wasn't  
1874 really useful then, slow delay of the illness but we are just  
1875 not there. And Dr. Gandy, I appreciate all your efforts, and  
1876 I even appreciate your purple tie, Mr. Carusi, from working  
1877 with our local Alzheimer's group in Houston.

1878 But let me get to my other issue. The need for greater  
1879 antibiotic drug development is something I along with  
1880 Congressmen Gingrey, Shimkus, DeGette and others have long  
1881 championed. We have successfully started getting the ball  
1882 rolling with GAIN Act last Congress and we are already seeing  
1883 positive signs. However, as much as it pains me to say, it  
1884 has not done enough to fully set our country back on a path

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1885 of investment and development in new antibiotics. We need to  
1886 combat ever-emerging and deadly diseases. The health of our  
1887 soldiers and veterans is particularly at risk. An article  
1888 that ran in The Hill yesterday titled Fighting Superbugs by  
1889 Developing Targeted Weapons in which the author was Rear  
1890 Admiral James Kerry stating that many soldiers and civilians  
1891 have lost their lives because we do not have the drugs we  
1892 need. It is time to mount an urgent defense against  
1893 superbugs and use all the tools at our disposal to put new  
1894 weapons on the field.

1895 Mr. Borisy, I know that knowing that you know about the  
1896 antibiotic space today, the risk-reward profile, would you  
1897 advise your clients or colleagues to invest in antibiotic  
1898 development today, and why or why not?

1899 Mr. {Borisy.} Investment from a venture perspective in  
1900 new antibiotic development is very challenging. As an  
1901 optimist from the science and the medicine perspective, I  
1902 actually believe we have the tools and the technologies today  
1903 that if we applied it and focused the capital around it, we  
1904 could come up with the tremendous innovations that we need  
1905 against some of these superbugs and areas of very important

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1906 need to our society in infectious disease.

1907 Mr. {Green.} Okay. I only have 5 minutes. But if  
1908 Congress were to create additional incentives on antibiotic  
1909 development, do you believe that it might help move the  
1910 needle with investors such as yourself?

1911 Mr. {Borisy.} Yes.

1912 Mr. {Green.} If so, what types of reforms or incentives  
1913 would be needed to improve your outlook on investment in this  
1914 area?

1915 Mr. {Borisy.} So one of the most important would be  
1916 again drawing the analogy from cancer and from rare genetic  
1917 diseases, which is if we accept it for these antibiotic  
1918 infections, allowing to develop for those specific  
1919 populations to show that if we could show that a drug works  
1920 in those specific populations, that would have a tremendous  
1921 impact.

1922 Mr. {Green.} I along with my colleague, Congressman  
1923 Gingrey, have introduced the ADAPT Act, which is a follow-up  
1924 on the GAIN law from last Congress. It would create a  
1925 special designation for critically important antibiotics with  
1926 a goal of improving FDA process around them. If we could

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1927 demonstrate to industry leaders such a process would shorten  
1928 approval times for safe and effective products, would that  
1929 help increase the worth of antibiotic products on the market?

1930 Mr. {Borisy.} Yes, it would. It would have a direct  
1931 impact.

1932 Mr. {Green.} Thank you. Without new antibiotics,  
1933 medical advances and new cures to treat other diseases will  
1934 largely be moot since treatments like chemotherapy, even a  
1935 miracle future therapy could be too dangerous to patients  
1936 because of the risk of infection and no antibiotics to  
1937 protect them, and I urge my colleagues to take swift action  
1938 and aggressive action because we do not have a moment to  
1939 waste, and again, hopefully our subcommittee will look at the  
1940 ADAPT Act as a follow-up to the success we are seeing with  
1941 GAIN. I know just recently there was one of the  
1942 pharmaceuticals approved.

1943 Mr. Chairman, I will yield back my time.

1944 Mr. {Pitts.} The chair thanks the gentleman and now  
1945 recognizes the gentleman from Illinois, Mr. Shimkus, 5  
1946 minutes for questions.

1947 Mr. {Shimkus.} Thank you, Mr. Chairman. It is great to

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1948 be here. I am way down on this side. And it is great--I too  
1949 am in the other subcommittee so I am bouncing back and forth,  
1950 but it is really important to hear the plethora of the panel  
1951 because it really just gets your mind going. It drives staff  
1952 crazy because they want us to direct our questions, but you  
1953 start thinking. So I am going off script for a second.

1954 Mr. Hemphill, Alzheimer's, everyone has been touched by  
1955 it. So you hear the testimony. Obviously the capital  
1956 community is not here. There is no return on investment,  
1957 can't make the case. It is an epidemic. It is going to--so  
1958 this whole brand exclusivity stuff, I mean, doesn't that not  
1959 make a case for creating a market condition where capital  
1960 will flow so they can get a return so we can solve this  
1961 disease?;

1962 Mr. {Hemphill.} So--

1963 Mr. {Shimkus.} I have got to be quick so--

1964 Mr. {Hemphill.} I am off script.

1965 Mr. {Shimkus.} I am off script too. That is right.

1966 Mr. {Hemphill.} I completely agree that in principle if  
1967 you have a situation where you otherwise would not have a  
1968 drug--

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1969           Mr. {Shimkus.} Like this, I mean right now, we got it.

1970           Mr. {Hemphill.} Well, I am not sure the case is proved  
1971 from the fact of long development.

1972           Mr. {Shimkus.} But I will just say, there is no money  
1973 going right now so the market is making the case now.

1974           Mr. {Hemphill.} The absence of investment doesn't  
1975 necessarily tell us that a different legal regime would yield  
1976 a different result.

1977           Mr. {Shimkus.} Okay. Let me move forward. That is part  
1978 of the challenge, this debate that we have to get to.

1979           I also want to just highlight--Mr. Matheson did a great  
1980 job. I am a cosponsor of the AIM Act for all the reasons  
1981 that--I am not going to go into it in detail, but I would  
1982 encourage my colleagues to look at that and get on it.

1983           Mr. Chairman, I would encourage you to--I don't know if  
1984 we want to wait, you know, on this 21st century cures thing  
1985 or you may want to consider trying to at least get it through  
1986 the process so we can see where we are because I don't see a  
1987 downside to it. I just don't. It helps bring capital in the  
1988 early formation. It is outside the Medicare morass, coding  
1989 issue. It brings more certainty than less at a time when you

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1990 are looking for capital flow.

1991           So now I will get on script, Chris. But we are trying  
1992 to focus in--and a lot of this debate has been on obviously  
1993 the lifesaving drug that will emerge and the cost, but I  
1994 think as important in this debate is the diagnostic portion  
1995 because the way the world is changing and the science behind  
1996 this, you can target specific drugs to specific conditions  
1997 based upon markers and the like.

1998           So Mr. Borisy, starting with the premarket approval  
1999 process, what types of incentives do you believe might spur  
2000 development in this space? Were you thinking it might be  
2001 constructed similar to a drug-like postmarket incentive  
2002 structure or something different?

2003           Mr. {Borisy.} So for diagnostics, a clear and  
2004 predictable understanding of reimbursement, which does not  
2005 exist today, would have a direct connection to capital  
2006 formation for innovative new diagnostics that we mean and  
2007 that clear and predictable reimbursement in diagnostics,  
2008 whether that was in some form of postmarket exclusivity,  
2009 whether that was just in clear Medicare rules and  
2010 understanding that clarity and transparency would make a

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2011 tremendous difference.

2012           Mr. {Shimkus.} In your testimony, you recommend the  
2013 committee consider a process whereby CMS create a program for  
2014 diseases important for public health with high unmet  
2015 diagnostic needs. Can you tell us more about how such a  
2016 program might work and for instance, could it help cut down  
2017 the time between FDA approval and the CMS coverage?

2018           Mr. {Borisy.} So if we take an example that we have  
2019 been talking about at the hearing today such as Alzheimer's  
2020 and if we said from the work that Dr. Gandy and others are  
2021 doing that we had a diagnostic imaging biomarker that we felt  
2022 was meaningful and predictive, understanding how that would  
2023 be paid for, just simply having that clarity and stability  
2024 would allow then the development and proof of that  
2025 diagnostic. That diagnostic would then enable the  
2026 development of therapeutics to Alzheimer's that we have been  
2027 bemoaning here today as lacking.

2028           Mr. {Shimkus.} Yeah, and I just want to throw--Mr.  
2029 Miller is here and in part of his testimony he said on  
2030 Alzheimer's, it is just the right thing to do. So we have  
2031 got to change our programs and processes to address this, and



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2032 hopefully we can get there working together. This is a very  
2033 exciting time but there are unmet needs that we should be  
2034 about meeting, and with that, Mr. Chairman, thank you and I  
2035 yield back my time.

2036 Mr. {Pitts.} The chair thanks the gentleman and now  
2037 recognizes the gentlelady from Florida, Ms. Castor, 5 minutes  
2038 for questions.

2039 Ms. {Castor.} Thank you, Mr. Chairman. I want to thank  
2040 the panel for your expert advice today and also commend my  
2041 colleagues for focusing on this important issue for American  
2042 families.

2043 We have today about the MODDERN Cures Act, which would  
2044 extend the period of exclusivity for essentially any new drug  
2045 to 15 years. That is 3 years longer than any other term of  
2046 exclusivity currently in the law, and the intent of the bill  
2047 is very good, but I have been listening closely and I haven't  
2048 heard today that a case has been made for why there would be  
2049 a need to extend exclusivity for such a lengthy term, and a  
2050 number of you have testified to that today and to some of the  
2051 negative effects of lengthy periods of exclusivity.

2052 Dr. Ledley, could you explain in greater detail how in

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2053 your view greater exclusivities would discourage uptake by  
2054 hands of smaller biotech companies?

2055 Dr. {Ledley.} Sure. Fifteen years is a very long time  
2056 in the progress of science. We don't use 15-year-old  
2057 computers anymore, and by the time a drug has been on the  
2058 market for a certain length of time, science is able to come  
2059 up with something better and should, and the public needs it.  
2060 So there needs to be a return on the investment in the  
2061 original drug and there needs to be an immediate turnaround  
2062 to invest in the next drug that is that much better, and 15  
2063 years is just out of proportion to the space of scientific  
2064 progress.

2065 Ms. {Castor.} And I am also extremely concerned about  
2066 the price tag for providing extended exclusivities. Dr.  
2067 Miller, your testimony mentions the Solvadi situation, the  
2068 hepatitis C drug that is now about \$1,000 per pill. It is an  
2069 extraordinary price but coupled with the fact that we have  
2070 over 3 million Americans that could have their hepatitis C  
2071 cured, they would benefit greatly. So that has raised these  
2072 difficult questions for public and private payers especially.  
2073 Could you describe for us the tradeoffs and compromises that

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2074 payers are having to make as a result, and could you tell us  
2075 why Solvadi is unique or could it be part of a trend or are  
2076 there other similarly priced drugs on the market?

2077 Dr. {Ledley.} That is a great point. So what you see  
2078 is that for manufacturers, the only--they don't have just  
2079 exclusivity as a lever to pull, they have pricing. So in  
2080 this country we allow them to freely price, and that is what  
2081 has happened with Solvadi. If you treat all 3 million  
2082 patients in the United States, you will spend over \$300  
2083 billion, which is equal to the entire drug spend for the  
2084 United States, and when you look at the pipeline, of that  
2085 5,400 drugs that are in human testing, there are many that  
2086 are going to be breakthrough products that also will be at  
2087 prices that we can't afford. And so it is no good having  
2088 drugs that people can't afford and so access has to be  
2089 considered in your policies when you consider extending  
2090 exclusivity because you are guaranteeing higher prices for  
2091 longer periods of time.

2092 Ms. {Castor.} And one of the issues that confronts us  
2093 as the population ages and the call on Medicare will be  
2094 greater is the fact that we don't allow negotiation of drug

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2095 prices in America. It is kind of un-American that we don't  
2096 negotiate by law. This means that drug companies can charge  
2097 almost any price that they would like, particularly for  
2098 lifesaving drugs that are the only treatments or cures for a  
2099 particular disease. In such cases, it is hard to imagine the  
2100 need for extending the length of time for which they are  
2101 shielded from price competition by generics.

2102       Professor Hemphill, is America, in having that policy  
2103 against negotiating drug prices, do we subsidize drug use in  
2104 other countries?

2105       Ms. {Castor.} Well, certainly, U.S. payers and patients  
2106 pay a disproportionate part of the research and development  
2107 that ultimately has a global benefit.

2108       Ms. {Castor.} Well, I thank you for your testimony, and  
2109 I want to end on the note of even though we might have  
2110 differences of opinion on the panel on the Cures Act, I think  
2111 everyone that I heard today was united in the fact that we  
2112 need to make sure we are committed to basic research, and the  
2113 fact that the budget battles, sequester, government shutdowns  
2114 of the past few years has taken a bite out of NIH and sent  
2115 scientists possibly looking at careers in other countries, is

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2116 really something that this committee has got to focus on.  
2117 Dr. Collins said NIH has lost 25 percent of its purchasing  
2118 power. We are throwing away half of the innovated, talented  
2119 research proposals. This really should be the committee's  
2120 primary point, and maybe moving medical research from a  
2121 discretionary category to something we have a long, sustained  
2122 commitment.

2123 Thank you, and I will yield back.

2124 Mr. {Pitts.} The gentlelady's time is expired. The  
2125 chair recognizes the gentleman from Georgia, Dr. Gingrey, 5  
2126 minutes for questions.

2127 Dr. {Gingrey.} Thank you, Mr. Chairman, Ranking Member  
2128 Pallone, and to the witnesses for testifying today.

2129 You know, the GAIN Act of course was an important first  
2130 step in addressing a lack of new antibiotic drug development  
2131 and we have already seen the first successes of the GAIN Act.  
2132 I am real happy to have worked with Mr. Green, Ms. DeGette,  
2133 MR. Shimkus and others on the committee in a bipartisan way  
2134 to develop the GAIN Act. Obviously--and Mr. Green talked  
2135 about this a little bit earlier about the ADAPT Act, which of  
2136 course is follow-on to GAIN and the work that we need to do

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2137 in regard to that.

2138 I wanted to direct my questions mainly to Mr. Borisy.

2139 When making investment recommendations, Mr. Borisy, can you  
2140 explain how not just potential economic returns but clinical  
2141 trials and the approval process impact the likelihood that  
2142 you would recommend to your team investing in a particular  
2143 drug?

2144 Mr. {Borisy.} So me and my partners at Third Rock focus  
2145 fundamentally on early-stage investments in areas of science  
2146 and medicine where we can make a breakthrough, make a big  
2147 difference for patients. So if we talk about infectious  
2148 diseases as an example, coming up with therapies that would  
2149 work for something where, you know, it is a superbug and  
2150 nothing works and it is a critical need, that is the type of  
2151 thing that we would like to do.

2152 When we are considering an area to invest, when we are  
2153 in the process of translating those out of the basic research  
2154 that has been done, a lot of work, multiple years before it  
2155 can even get to the clinic to refine it into being a drug has  
2156 to be done. This takes tens of millions of dollars. Then we  
2157 go into the clinical development period of time, and the

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2158 questions focusing us are two, which is how much money and  
2159 how long is it going to take until we can get that proof of  
2160 concept that we have created something that really makes a  
2161 difference for patients, not the final bar of approval  
2162 perhaps but that smart people looking at it say that is  
2163 important, and the second is, does other parts of the  
2164 ecosystem that we have talked about recognize that as  
2165 important. That could be public investors so we could take  
2166 the company as an IPO. It could be a larger pharmaceutical  
2167 company that is going to take it across the finish line.  
2168 Things such as ADAPT where we know that the clinical study  
2169 can be faster, quicker in a specific targeted population that  
2170 we can really show it works and makes a difference, if that  
2171 is more doable, then that is what enables our capital  
2172 formation to invest in that.

2173 Dr. {Gingrey.} Well, cutting right to the chase, let me  
2174 ask you this follow-on. And I think Mr. Green asked you this  
2175 question but maybe I would like for you to elaborate a little  
2176 bit more.

2177 Knowing what you know about the antibiotic space today,  
2178 the risk-reward profile, would you advise your clients or

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2179 colleagues to invest in antibiotic development today, and why  
2180 or why not?

2181           Mr. {Borisy.} And this is not an academic question to  
2182 us. Actually yesterday morning before flying down here to  
2183 Washington, D.C., I was looking at an innovative technology  
2184 in infectious diseases that could do exactly what we all here  
2185 talking about want it to do, and it is a very difficult  
2186 question for us right now because it is that question of  
2187 regulatory uncertainty in the area, and so it is something  
2188 that we want to be able to do but as we have talked about,  
2189 the question of if we can do what we have done in areas of  
2190 cancer and rare genetic diseases with breakthrough therapies,  
2191 accelerated approvals, it could make it very doable.

2192           Dr. {Gingrey.} And the last question in my remaining  
2193 minute, again, Mr. Borisy, my colleague, Gene Green, and I  
2194 introduced, as you know, the ADAPT Act, which 23 other  
2195 members of this committee have cosponsored. The legislation  
2196 allows the FDA to approve antibiotics that treat serious and  
2197 life-threatening infections for specific patients based on  
2198 smaller and then more rapid clinical trials. Do you believe  
2199 if Congress could streamline the approval process for such



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2200 products without lowering the FDA's safety and effectiveness  
2201 standards the climate for investing in new antibiotics would  
2202 improve?

2203 Mr. {Boris}. Yes, it would.

2204 Dr. {Gingrey}. Well, I thank you very much, and I don't  
2205 have time to address the other members of the panel--it is a  
2206 large panel--but again, I am grateful that you all are here.

2207 Without new antibiotics, advancements in new cures to  
2208 treat other diseases would largely be moot since treatments  
2209 like chemotherapy, even a miracle future treatment, would be  
2210 too dangerous to patients if you didn't have these  
2211 antibiotics because you wipe out the bone marrow, you lower  
2212 their resistance to infection, and as you well know, in many  
2213 cases the patient doesn't get the cure because they get wiped  
2214 out and get overwhelmed with an infection and die before the  
2215 bone marrow has a chance to recover. So all of this is  
2216 interrelated very closely.

2217 Thank you very much, Mr. Chairman. I yield back.

2218 Mr. {Pitts}. The chair thanks the gentleman and now  
2219 recognizes the gentlelady from Virgin Islands, Dr.  
2220 Christensen, 5 minutes for questions.

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2221 Dr. {Christensen.} Thank you, Mr. Chairman, and I thank  
2222 the panelists for being here this morning.

2223 I am going to direct my questions to Mr. Hemphill. Your  
2224 testimony describes various types of market protections that  
2225 are granted to brand drugs in current law and you assert that  
2226 those protections are, for the most part, functioning quite  
2227 well. So I am correct in interpreting that in your  
2228 testimony, that they are functioning quite well?

2229 Mr. {Hemphill.} So my testimony is that they have been  
2230 effective in providing strong incentive for drug makers to  
2231 innovate.

2232 Dr. {Christensen.} Okay. Obviously there are many  
2233 diseases for which no effective treatments exist. You  
2234 mentioned the possibility that some drugs are not developed  
2235 because pharmaceutical companies do not view current  
2236 protections are providing an adequate reward but you state  
2237 that the scope of the problem is unclear, and I would assume  
2238 it is also unclear whether weak market protections, if they  
2239 exist, are actually the cause of failures by companies to  
2240 develop new treatments. Can you say more about the impact of  
2241 so-called weak market protections?

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2242 Mr. {Hemphill.} Sure. So two brief points on this.

2243 One, I think we just don't know a lot about the innovation  
2244 that doesn't happen. We have anecdotes but we don't have  
2245 hard data so the data collection effort that was mentioned  
2246 earlier seems really important.

2247 Second, even though limited protection, the limited non-  
2248 patent protection that is provided, for example, by the  
2249 Hatch-Waxman Act, has a big effect. We have therapies on the  
2250 market that have no patent protection. An Alzheimer's drug,  
2251 if it a great Alzheimer's drug, suppose they only get 5 years  
2252 of new chemical entity protection but 20 million people are  
2253 taking it, and each are a \$1,000-a-year business for the  
2254 brand, not an unreasonable amount judged from what other  
2255 chronic diseases have as a pay. A thousand times, you know,  
2256 20 million people, 10 million people times 5 years, and that  
2257 is a \$50 billion business which I think would focus the mind  
2258 if you have the kind of excellent drug that we are talking  
2259 about. Now, that is not going to answer every question but I  
2260 think for some drugs, a lot of times the existing protections  
2261 are going to be adequate.

2262 Dr. {Christensen.} Are there other factors that might

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2263 be causing delays in the emergence of new lifesaving  
2264 treatments that we haven't discussed?

2265 Mr. {Hemphill.} Well, sure. I mean, we have talked a  
2266 bit about just the nature of scientific inquiry and the  
2267 uncertainties in solving really tough problems like  
2268 Alzheimer's and cancer.

2269 Dr. {Christensen.} It is clear we have a lot to learn  
2270 about how much a problem this even is but we are hearing a  
2271 lot of conclusions from some of our witnesses today about  
2272 insufficient patent protections being the cause of  
2273 pharmaceutical development failures. Mr. Hemphill, have you  
2274 heard anything in the other testimony today that convinces  
2275 you that others on this panel have new facts and new data to  
2276 substantiate this problem?

2277 Mr. {Hemphill.} So I think we certainly have new  
2278 anecdotes, and it is quite possible that in principle that as  
2279 we get better at science, the remaining problems are harder  
2280 and therefore require new solutions. I think the question is  
2281 nailing down what that other world would look like were we to  
2282 engage in the kind of changes that are being proposed.

2283 Dr. {Christensen.} And finally, we have heard a lot

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2284 today about the need for new incentives. A major focus has  
2285 been on marketing protections like exclusivity and patent  
2286 extensions. Mr. Hemphill, your testimony briefly described  
2287 some other incentives that you indicate could be affected  
2288 such as providing government funding for certain research and  
2289 development itself. Can you maybe give us some more ideas  
2290 about what other incentives are out there and whether you  
2291 think they hold potential to spur innovation?

2292 Mr. {Hemphill.} Sure. Just briefly, we hear about  
2293 extremely lengthy trials sometimes being a problem vis-à-vis  
2294 patent protection because if the patent runs out before you  
2295 can get your drug to market because of the long trial, the  
2296 Hatch-Waxman renewal or extension of patents might not be  
2297 enough. But in those situations where we feel some  
2298 confidence that this is a worthwhile project to pursue, you  
2299 could readily imagine, you know, it is a subsidy, it is a  
2300 government outlay to support those trials. We see this  
2301 sometimes in cancer, and I think that has been effective, and  
2302 that is the kind of targeted solution that I think we should  
2303 really be paying a lot of attention to.

2304 Dr. {Christensen.} Thank you. Thank you, Mr. Chairman.

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2305 I yield back.

2306 Mr. {Pitts.} The chair thanks the gentlelady and now  
2307 recognizes the gentleman from New Jersey, Mr. Lance, 5  
2308 minutes for questions.

2309 Mr. {Lance.} Thank you very much, Mr. Chairman.

2310 I am the Republican chair of the Rare Disease Caucus,  
2311 and in that capacity, I frequently meet with patients and  
2312 families where there are no medicines, and I am the sponsor  
2313 of MODDERN Cures. MODDERN Cures is completely bipartisan in  
2314 its sponsorship, and I want to thank all of my colleagues who  
2315 have become cosponsors including, for example, Mrs. Eshoo,  
2316 Mr. Butterfield, Mr. Tonko, distinguished members of this  
2317 committee on the Democratic side, as well as Republican  
2318 cosponsors I see, Mrs. Ellmers and Mr. Bilirakis right in  
2319 front of me.

2320 Mr. Boutin, can you give your perspective on the  
2321 incentives in the Orphan Drug Act, which is an improvement in  
2322 orphan-drug therapies from the original Hatch-Waxman Act, a  
2323 monumental piece of legislation, whether regarding the Orphan  
2324 Drug Act and whether you think it is sufficient to incentive  
2325 rare-disease research or should we be doing more?

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2326 Mr. {Boutin.} Thank you for the opportunity.

2327 Mr. {Lance.} Certainly.

2328 Mr. {Boutin.} Orphan Drug Act is a monumental piece of  
2329 legislation. I think everybody in the room recognizes that.  
2330 But at the same time, we have approximately 8,000 rare  
2331 diseases.

2332 Mr. {Lance.} Yes.

2333 Mr. {Boutin.} We have 500 treatments.

2334 Mr. {Lance.} Yes.

2335 Mr. {Boutin.} Clearly, we need to do more.

2336 Mr. {Lance.} Yes. And regarding Alzheimer's and the  
2337 moving questioning of my colleague, Congressman Green, would  
2338 it be fair and is this the consensus of the panel that we  
2339 need to do a much better job regarding Alzheimer's and  
2340 somehow have to reach a solution to bring that to a better  
2341 situation for the hundreds of thousands, indeed millions of  
2342 patients who will suffer from Alzheimer's? Is that the  
2343 consensus of the panel?

2344 Mr. {Boutin.} Without question.

2345 Mr. {Lance.} Is there anyone who dissents from that?

2346 Thank you.

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2347           Professor Hemphill, in responding to Congressman  
2348 Shimkus's questioning, I believe you said--and I am  
2349 paraphrasing and I certainly want to give you the opportunity  
2350 to respond fully--I believe you said that the absence of new  
2351 drug therapy doesn't necessarily mean that we need a new  
2352 legal regime. Is that what you said? And I certainly want  
2353 to give you every opportunity to express your point.

2354           Mr. {Hemphill.} Yes.

2355           Mr. {Lance.} You did say that?

2356           Mr. {Hemphill.} Yes. Do you want me to explain?

2357           Mr. {Lance.} Of course.

2358           Mr. {Hemphill.} So the idea here is simply that we  
2359 don't know simply by the fact of increased legal protection  
2360 that we will thereby have new cures.

2361           Mr. {Lance.} Yes, I am an attorney, and we do not know.  
2362 It seems to me we need some progress in these terrible rare  
2363 diseases and not so rare diseases like Alzheimer's, and of  
2364 course, we cannot be conclusive that a new legal regime would  
2365 bring that about. Is it possible that modification of the  
2366 current legal regime would bring that about?

2367           Mr. {Hemphill.} As I said, in principle, it is



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2368 possible. What is tricky here is that we know a lot about  
2369 the costs from length and exclusivity vis-à-vis drugs that  
2370 are going to be elicited either way and we know almost  
2371 nothing about the theoretical improvement that we would get  
2372 from a longer period of--

2373 Mr. {Lance.} That is why we need a healthy discussion  
2374 to reach a balance.

2375 Mr. {Hemphill.} Agreed about a balance.

2376 Mr. {Lance.} And at the moment, the balance--and there  
2377 is the balance in Hatch-Waxman and then there is the balance  
2378 in the Orphan Drug Act and we are trying to move forward in  
2379 rare diseases, I as the Republican chair of the Rare Disease  
2380 Caucus. We need a healthy balance, and that is what this  
2381 committee in particular is trying to strike, and I would  
2382 encourage all on the panel to determine what that healthy  
2383 balance should be, and Mr. Boutin, you believe we need to  
2384 update or at least modify orphan drugs regarding rare  
2385 diseases?

2386 Mr. {Boutin.} Without question, we need to update the  
2387 balance, strike it better, and two quick points. The anti-  
2388 evergreening issue that was raised applies to every

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2389 medication--

2390 Mr. {Lance.} That is precisely accurate.

2391 Mr. {Boutin.} --not what would be on MODDERN Cures.

2392 The issue around costing currently applies to every  
2393 medication, not what would come out of MODDERN, just to be  
2394 very clear.

2395 Mr. {Lance.} Thank you.

2396 And finally, Professor Hemphill, I don't think we have  
2397 ever met before. You are welcome to come into my office at  
2398 any time to discuss my legislation, MODDERN Cures. I  
2399 understand you teach in Upper Manhattan and live in  
2400 Manhattan, and I assure you, the Lincoln Tunnel, the Holland  
2401 Tunnel and even the George Washington Bridge are all open,  
2402 and I welcome healthy discussion on my completely bipartisan  
2403 legislation, MODDERN Cures Act.

2404 Thank you, Mr. Chairman.

2405 Mr. {Pitts.} The chair thanks the gentleman and now  
2406 recognizes the gentleman from New York, Mr. Engel, 5 minutes  
2407 for questions.

2408 Mr. {Engel.} Well, thank you very much, Mr. Chairman.  
2409 I live on the other side of the George Washington Bridge, the

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2410 side that people couldn't get to when it was blocked, so I  
2411 want to thank all of you for your testimony and especially  
2412 give a call out to the New Yorkers, Dr. Gandy and Mr.  
2413 Hemphill. Always good to see New Yorkers down here in  
2414 Washington.

2415       The 21st Century Cures Initiative creates an important  
2416 bipartisan opportunity for us to consider creative new  
2417 approaches to incentivize getting new treatments into the  
2418 hands of patients as quickly and safely as possible. I am  
2419 the coauthor of the Paul Wellstone Muscular Dystrophy  
2420 Community Assistance Research and Education Amendments of  
2421 2008 and 2013 along with my colleague on this committee, Dr.  
2422 Burgess. I have seen how new research models have produced  
2423 great advances in our understanding of the various forms of  
2424 muscular dystrophies. So I raise this now because I think we  
2425 can use the Wellstone Muscular Dystrophy Research Centers'  
2426 model to incentivize other forms of research. Much like the  
2427 National Pediatric Research Network, the Wellstone Centers  
2428 use a network approach that is designed to ensure that  
2429 research is not conducted in silos, and I believe this  
2430 network approach fosters collaboration and allows government

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2431 funding to be supplemented by nonprofits and patient advocacy  
2432 dollars and by private biotech and pharmaceutical funding.

2433         Let me ask you, Dr. Gandy, given your experience with  
2434 Alzheimer's research at Mount Sinai, could you comment on how  
2435 a network approach to research can serve as a force  
2436 multiplier to incentivize treatments and cures for patients?

2437         Dr. {Gandy.} I think the network approach is essential.  
2438 For one thing, the network standardizes the approach to  
2439 medication, the approach to diagnosis across all centers, and  
2440 by disbursing the person power across the country enables the  
2441 rapid recruitment of new subjects for trials. I think in  
2442 terms of operations, there is really no other way to do it.

2443         Mr. {Engel.} Are there any other models of public-  
2444 private partnerships that you think would be constructive to  
2445 consider in addition to the Wellstone Center approach?

2446         Dr. {Gandy.} No, I think that is a reasonable place to  
2447 start.

2448         Mr. {Engel.} Okay. Thank you.

2449         I would also like to ask about the development of  
2450 treatment and cures for patients with rare diseases. Within  
2451 our rare-disease research communities, more and more

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2452 personalized approaches to therapeutic development are  
2453 becoming possible but these lifesaving personalized drug  
2454 therapies have small consumer markets and are among the most  
2455 expensive therapeutics ever created. So let me ask Mr.  
2456 Borisy and Dr. Miller, could you comment on how we can  
2457 continue to attract biotech and pharmaceutical industry  
2458 partners into this space and how we can support industries'  
2459 work with payer groups to ensure access once therapies are  
2460 approved?

2461       Mr. {Borisy.} So on the investing in new potential  
2462 companies that are focused on rare genetic disease, if we  
2463 believe the science and medicine is there to really make a  
2464 tremendous different for the lives of those patients, my  
2465 partners and I are one by one working through those  
2466 opportunities and forming multiple companies to do exactly  
2467 that. Part of that is based on the understanding as we have  
2468 talked about here today on the path through regulatory  
2469 approval. A second part is understanding the reimbursement  
2470 as being there, and when we are talking about diseases that  
2471 might have a couple thousand patients, a couple hundred, or  
2472 some that are even as few as 100 patients that are involved,

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2473 that necessarily means a high price associated with those,  
2474 and we know those are challenging issues. There are  
2475 potential therapies that could make a huge difference for  
2476 patients. If we have stable reimbursement, even at those  
2477 high prices, then innovation in those rare diseases will  
2478 continue.

2479 Mr. {Engel.} Thank you.

2480 Dr. Miller?

2481 Dr. {Miller.} Yes. What has been proven that makes a  
2482 difference for these diseases is, one, NIH funding, so having  
2483 basic science to support it. So even when look at  
2484 Alzheimer's, it is rarely about the basic science that is  
2485 going to drive the industry development. Second, it is  
2486 actually the FDA. You have heard from everyone, it's  
2487 regulatory and reimbursement certainty. That is actually  
2488 their bigger risk than looking for added incentives, and so  
2489 if you are really going to concentrate on the things that  
2490 help everything from antibiotics to Alzheimer's to rare  
2491 diseases, it is really about regulatory and reimbursement  
2492 certainly.

2493 Mr. {Engel.} Thank you. I see my time is up.

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2494 I was wondering if I could just ask one more. Many of  
2495 you have mentioned that funding basic science through funding  
2496 the NIH is critical to the goal of creating incentives for  
2497 innovation, and I certainly agree.

2498 So let me ask Dr. Miller and Dr. Ledley, if either of  
2499 you could tell us more about how basic science gets  
2500 translated into cures that can then be capitalized upon by  
2501 drug makers and what effect have recent cuts to NIH's budget  
2502 had on this process?

2503 Dr. {Miller.} So I started as an NIH investigator. My  
2504 wife is the Chairman of Medicine at Washington University.  
2505 The NIH budget cuts have been devastating to basic science  
2506 research at universities. The great thing about the NIH is  
2507 they allow the investigators to actually spin these products  
2508 off and work with the venture capitalists to start new  
2509 companies. When you stop that process, when you choke off at  
2510 NIH the basic science level, the rest of the process doesn't  
2511 work and so it is crucial that we restore and even improve  
2512 funding for basic science.

2513 Dr. {Ledley.} I think we have heard big numbers about  
2514 how many rare diseases and how many unmet needs there are,

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2515 and there are enormous numbers. I think it is useful to look  
2516 at the number of grants the NIH puts out every year relative  
2517 to that number and ask how many investigators do we think  
2518 should be taking independent new initiatives for these  
2519 diseases, each one of which harbors the potential for the new  
2520 cure that can then be developed.

2521 Mr. {Engel.} Thank you, Mr. Chairman.

2522 Mr. {Pitts.} The chair thanks the gentleman and now  
2523 recognizes the gentleman from Louisiana, Dr. Cassidy, 5  
2524 minutes.

2525 Dr. {Cassidy.} Thank you, Mr. Chair. I really enjoy  
2526 the panel.

2527 Now, Mr. Hemphill, I have to say when I read your  
2528 testimony, your spoken testimony had something different. I  
2529 say this not to challenge, merely to understand. You said  
2530 listen, you don't think extending exclusivity is necessarily  
2531 important but when you spoke you said except maybe as Dr.  
2532 Gandy suggested. Now, clearly you left a door open there.  
2533 Do you see that there is circumstances in which this  
2534 extension of patent protection exclusivity for something  
2535 particularly like I think you used the example of an oral



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2536 therapy for neuromuscular disease or neurologic disease would  
2537 indeed be helpful?

2538 Mr. {Hemphill.} So I certainly didn't intend any  
2539 inconsistency between my written testimony and my oral. I  
2540 feel strongly that if we have clear evidence that a targeted  
2541 increase in exclusivity would work, we should take that  
2542 really seriously.

2543 Dr. {Cassidy.} Now, hang on, and again, this is a great  
2544 conversation, so I am not saying this to challenge but there  
2545 is a certain existentialism about this, right?

2546 Mr. {Hemphill.} Right.

2547 Dr. {Cassidy.} Now, we cannot know the future, and so  
2548 we are always going to have the anxiety that oh, my gosh, I  
2549 made the wrong decision.

2550 Mr. {Hemphill.} Right.

2551 Dr. {Cassidy.} I do that whenever I, you know, buy a  
2552 stock. So that said, we know Gandy. He is an incredible  
2553 investigator, which by the way, the NIH 20 years ago was  
2554 advised to redirect their funding to things which have more  
2555 importance to modern disease. They have not done it in 20  
2556 years. So as we speak of the NIH, let us note that the IOM

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2557 has suggested that they redirect funding and they have not  
2558 done so, and in a period of constrained resources, we have to  
2559 call upon them perhaps to be a little bit more directing  
2560 towards your diseases.

2561 Now, that said, I go back to my point. Is there a kind  
2562 of situation in which indeed these sorts of incentives would  
2563 be important?

2564 Mr. {Hemphill.} Yes. Certainly that is possible, and I  
2565 also don't mean to suggest that certainty has to be our  
2566 standard. As you say, we are investing, we are gambling, but  
2567 we are gambling with the public's money to the extent that--

2568 Dr. {Cassidy.} I agree.

2569 Mr. {Hemphill.} --existing drugs get this extension,  
2570 which is why I say narrowing our view not to every single  
2571 drug and probably not every single--

2572 Dr. {Cassidy.} So let me challenge you. Are you ready,  
2573 man?

2574 Mr. {Hemphill.} Yes.

2575 Dr. {Cassidy.} You are a bright guy. Figure out that  
2576 metric and give it to Lance. That would have an incredibly  
2577 important--because I look at Alzheimer's, and there is few

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2578 models I think outside of Down's kids of where you know they  
2579 are going to develop disease.

2580 Now, as the son of a man who died of Alzheimer's, this  
2581 is so incredibly important. If you could figure out that  
2582 metric talking to Gandy across town, that would be fantastic  
2583 for our country. So I say that just to kind of put the plug  
2584 in.

2585 Mr. {Hemphill.} I appreciate that.

2586 Dr. {Cassidy.} Yeah, thanks.

2587 Dr. Miller, good to see you, man. Listen, I have some  
2588 problems with your California study. I am a hepatologist.  
2589 And so if you look at the intention to treat, I do think they  
2590 underestimate the impact of Solvadi upon outcomes. Every  
2591 time I still see patients mentally ill and such who are not  
2592 candidates for interferon, wouldn't be included in a clinical  
2593 trial so the 47 percent cure rate that that paper posits, it  
2594 doesn't happen among my patients with addiction disorders or  
2595 mental illness. That said, I am struck that you suggest that  
2596 we need to have a mechanism by which we would limit what a  
2597 company could charge but you don't mention that mechanism.  
2598 And I say that because your company is incredibly disruptive.

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2599 I mean, you all are good. So you think about how markets  
2600 work. Do you have a suggestion how the Federal Government  
2601 could limit what companies charge without squelching the  
2602 innovative drive that has given us a drug which is truly a  
2603 breakthrough drug?

2604 Dr. {Miller.} If you interpret what I said as the  
2605 government should be price-setting, the answer is absolutely  
2606 not. We do not believe the government--

2607 Dr. {Cassidy.} And you didn't say that but I didn't  
2608 know where you would go with it.

2609 Dr. {Miller.} No, we actually believe it is a free  
2610 market solution that has to be required, and so we look at it  
2611 the exact opposite. We think that they have taken advantage  
2612 of it, which is just a warning to you all that when you talk  
2613 about extending the period of exclusivity, remember that that  
2614 is not the only lever that these people have. They have  
2615 pricing as a lever and they clearly have exercised it, and  
2616 Solvadi is a great example of it, but we believe that the  
2617 pushback to Solvadi has to come from the marketplace, not  
2618 from the government.

2619 Dr. {Cassidy.} So if we are talking about patent

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2620 protection, it seems like there is limited levers to push  
2621 back form the marketplace. Is that a fair statement?

2622 Dr. {Miller.} So you know--

2623 Dr. {Cassidy.} And again, we are kind of guessing what  
2624 their true cost is to develop a drug, which is an incredible  
2625 drug.

2626 Dr. {Miller.} So we actually know in this particular  
2627 case their true cost of developing it because they didn't  
2628 develop it, they bought it for \$11 billion and they will make  
2629 that back in the first year alone. The trouble is, is that  
2630 you also need the pharmaceutical manufacturers to act  
2631 responsibly in their pricing, but even in that absence, there  
2632 is going to be competitors to the marketplace and they will  
2633 have to pay a consequence if the competitors can create a  
2634 product that is equally good because, as you said, we will  
2635 shift our market share to someone that is willing to give us  
2636 a better price.

2637 Dr. {Cassidy.} Well, I am out of time. You all have  
2638 been--I really enjoyed the written testimony and I wish I had  
2639 more time to ask questions, and thank you each for your good  
2640 work. I mean, I thank you each for your good work. Thank

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2641 you.

2642 Mr. {Pitts.} The chair thanks the gentleman and now  
2643 recognizes the gentlelady from North Carolina, Ms. Ellmers, 5  
2644 minutes for questions.

2645 Mrs. {Ellmers.} Thank you, Mr. Chairman, and thank you  
2646 to our panel for being here today.

2647 You know, the 21st Century Cures is certainly something  
2648 that I have considerable amount of passion for, and I think  
2649 it is certainly the right approach for us to take here in  
2650 government when unfortunately many times we are always  
2651 reactive rather than proactive.

2652 My first question is for Mr. Borisy. You know, we have  
2653 all discussed the challenges of the costly cures to come up  
2654 with for diseases. Again, Alzheimer's is a devastating  
2655 disease. Certainly I know many of us have been touched by  
2656 this personally. My mother died of Alzheimer's. And we all  
2657 want a cure, and I hear this from my constituents all the  
2658 time--you know, I don't understand, you spend so much money  
2659 in Washington on so many different things, why can't you come  
2660 up with a cure for Alzheimer's, why can't you come up with a  
2661 cure for diabetes, and you know, we know how much this

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2662 affects the American people.

2663 I think I have a better understanding from listening to  
2664 the testimony that you are all giving today that the cost and  
2665 the benefit are not necessarily adding up and that that  
2666 forces some of the innovations and the research and the  
2667 development outside of our own country. What can we do here  
2668 in Washington right now today as part of this 21st Century  
2669 Cures, what changes in policy can we make and what  
2670 specifically--I know a lot of it is the length of time, it is  
2671 the FDA. If you had one thing that you could say would  
2672 change this dramatically, what would it be?

2673 Mr. {Borisy.} So we want to bring these innovations to  
2674 patients, as you just very eloquently said. Of course, the  
2675 science and the medicine, the basic science and medicine has  
2676 to be there, but with it there, what we can do is if we can  
2677 apply the tools that we have learned from accelerated  
2678 approval, from breakthrough therapies with FDA to say as a  
2679 society that we want to apply those for these chronic  
2680 diseases like diabetes, like Alzheimer's, that simple act  
2681 alone will change the consideration of the game. It doesn't  
2682 guarantee we will successfully create--

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2683           Mrs. {Ellmers.} Right. No guarantees. That is never--

2684           Mr. {Borisy.} But it totally would change the game that

2685 if there are ideas and sparks out there, it makes it

2686 something that is investable in to go take that risk.

2687           Mrs. {Ellmers.} So again, it is getting back to that

2688 uncertainty that is out there and the unfortunate--you know,

2689 we are talking about dollars. I mean, we are talking about

2690 investment. We are talking about folks putting their hard-

2691 earned money behind these initiatives, and there has to be a

2692 payoff, and you know, sometimes that is hard for us because

2693 again, we are passionate about the issues and it is a very

2694 emotional and personal issue.

2695           Mr. Carusi, one of the things--again, it gets back to,

2696 you know, the availability to be developing drugs and things.

2697 I have a business company in my district, Entera Health,

2698 which is a medical foods company. Basically, you know, this

2699 is one of the innovations that we are seeing moving forward,

2700 you know, for patients, medical foods, you know, helping

2701 patients who are taking many of these medications for HIV,

2702 Parkinson's, Alzheimer's, rheumatoid arthritis, irritable

2703 bowel syndrome, helping the patient to respond better to



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2704 drugs. How can we help this process when we are talking  
2705 about reimbursement? How can we do a better job to make sure  
2706 that there again we are making this advancement? What  
2707 changes at the FDA level would you say would streamline this  
2708 process for something that is kind of on the edge here when  
2709 we are talking about medical foods?

2710 Mr. {Carusi.} Yes. Medical foods is not an area where  
2711 I have been heavily focused or invested, but again, I think  
2712 the theme that you have heard is one of consistency,  
2713 transparency and predictability, and when you start to have,  
2714 as you defined it, devices, drugs, therapeutics that are on  
2715 the fringe, the pathways start to become less defined, less  
2716 certain, and so as a result, any of these approaches, we need  
2717 to know with clarity starting with FDA what the path is and  
2718 then with reimbursement if these were indeed reimbursed  
2719 products what that looks like, what the bar is and will they  
2720 be reimbursed. Alternatively, some of these may be self-pay  
2721 opportunities and that has its own set of discussions. But  
2722 all of these testimonies and all these discussions, it comes  
2723 back to transparency, certainty and predictability.

2724 Mrs. {Ellmers.} Thank you. I have just one quick

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2725 question. Does CMS now have the authority to create codes?  
2726 Because I know this is a conversation we have had in the past  
2727 where we have reached that level and then we have to  
2728 unfortunately see another level realized. Do they have that  
2729 authority right now?

2730 Mr. {Carusi.} To create codes?

2731 Mrs. {Ellmers.} To create codes.

2732 Mr. {Carusi.} My understanding is--around medical foods  
2733 specifically or more--

2734 Mrs. {Ellmers.} Well, not necessarily around medical  
2735 foods.

2736 Mr. {Carusi.} My understanding is yes, but again, this  
2737 is starting to get to the--there are others that are more  
2738 knowledgeable in that area than me.

2739 Ms. {Ellmers.} Thank you, Mr. Carusi, and I have  
2740 overstepped my time, so thank you, Mr. Chairman.

2741 Mr. {Pitts.} The chair thanks the gentlelady and now  
2742 recognizes the gentleman from Florida, Mr. Bilirakis, 5  
2743 minutes for questions.

2744 Mr. {Bilirakis.} Dr. Gandy and Mr. Borisy and also Mr.  
2745 Carusi, let us talking about increasing incentives. I know

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2746 that it was mentioned earlier. We want companies to continue  
2747 to invest in new and innovative treatments but it seems to be  
2748 because of so many diseases that currently go without  
2749 treatment options. In your testimony, you all touched on  
2750 extending exclusivity and patent life. Can you elaborate on  
2751 how market exclusivity, data exclusivity and patent life play  
2752 a part on driving innovation for treating neurological  
2753 diseases such as Alzheimer's or perhaps Parkinson's and how  
2754 if we do nothing this could hurt the development of new  
2755 innovative therapies? Why don't we start with Dr. Gandy?

2756 Dr. {Gandy.} I would say in my experience over the past  
2757 30 years, I have watched the pharma and VC investment in  
2758 Alzheimer's research dwindle and the single reason that is  
2759 most frequently cited is the regulatory path, the challenge  
2760 for getting approval and then having sufficient patent life  
2761 left to recoup any of the investment. Alzheimer's disease  
2762 moves very slowly. The clinical trials require hundreds of  
2763 patients. They take years to complete, and it is a  
2764 monumental task, and we don't have yet any templates. We are  
2765 trying to do something in biology we have never done before.

2766 Mr. {Bilirakis.} Thank you. Mr. Borisy, please.

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2767           Mr. {Borisy.} Two weeks or so ago, I was talking with a  
2768 senior pharmaceutical executive who is running a program in  
2769 Alzheimer's, literally spending billions of dollars over many  
2770 years. If we are to try to create and invest in a company  
2771 that is going to pursue Alzheimer's therapeutics, given that  
2772 type of scale of time and money that is required, we need to  
2773 have confidence that if we get to some early stage of proof  
2774 of concept in the clinic that a future partner, be that a  
2775 pharmaceutical company or be that public market investors,  
2776 will believe or be willing to take on the risk from there, we  
2777 need to be able to hand the ball off to the next stage in the  
2778 ecosystem for it to have been a viable place to put our money  
2779 in the beginning. If for the next step in the ecosystem they  
2780 literally are spending billions of dollars and an indefinite  
2781 period of time, then they will say you have created that  
2782 innovation but there is no protection left for that product  
2783 and therefore even if we show that proof of concept, they  
2784 will say but that has no value to us. That is a fundamental  
2785 impediment to us investing in companies in the area.

2786           Mr. {Bilirakis.} Thank you. Mr. Carusi, please.

2787           Mr. {Carusi.} Yeah, I think it comes back to time, and

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2788 so I want to give an example. In my portfolio of companies,  
2789 we have a company GI Dynamics, and GI Dynamics is developing  
2790 a device-based approach to treat type 2 diabetes and obesity,  
2791 two of the biggest chronic-disease issues we have in this  
2792 country. We first started that company in 2004. It is now  
2793 2014. We are still in the midst of running our clinical  
2794 trial for FDA approval and we are starting to commercialize  
2795 the product outside of the United States. If you had asked  
2796 me today, okay, you know, 10 years back, would you invest in  
2797 this company knowing you weren't going to have approval until  
2798 2015, 2016, I wouldn't have made the investment despite the  
2799 fact that what they are doing is tremendously valuable. So  
2800 it comes back to the incentives and whether or not if it is  
2801 going to take this much time and this much money that again  
2802 we can make a reasonable return on that investment, and to  
2803 me, it is a math problem and that is what this comes down to,  
2804 and I do think there are certain areas, and I think they are  
2805 in the chronic-disease field, where there are big studies a  
2806 lot of times huge potential but we are going to need help,  
2807 and I think that is what we are asking for.

2808 Mr. {Bilirakis.} Very good. Thank you.

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2809           Can anybody on the panel give me a rundown on  
2810 Parkinson's disease, if there are any promising therapies,  
2811 breakthroughs, maybe delaying the onset of Parkinson's  
2812 disease? Is there anybody on the panel that would like to  
2813 discuss that?

2814           Dr. {Gandy.} The Parkinson's disease field is now  
2815 following in the template of the Alzheimer's field in terms  
2816 of generating these networks that are nationwide looking for  
2817 biomarkers. I think that they have the advantage of having a  
2818 little more in terms of impact using transmitter replacement  
2819 and manipulation than has happened with Alzheimer's, so there  
2820 are some new medications there targeting some new receptors  
2821 for symptomatic relief, but they haven't yet changed the  
2822 progression of the disease, and that is really what the key  
2823 is, to slow the progression.

2824           Mr. {Bilirakis.} Anyone else?

2825           Dr. {Ledley.} A lot of good work on gene therapy. This  
2826 came up earlier, but this is one that is a challenging target  
2827 but clearly a feasible and difficult one, but a lot of good  
2828 work. Some of the companies that have raised money lately  
2829 are doing it aimed at Parkinson's.

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2830           Mr. {Bilirakis.}   Very good.   Thank you.

2831           Thank you, Mr. Chairman.   I appreciate it.   I yield  
2832 back.

2833           Mr. {Pitts.}   The chair thanks the gentleman.   I hate to  
2834 cut this off, but this has been the best interaction we have  
2835 had with members and witnesses, and frankly, this has been  
2836 one of the most informative, helpful, exciting hearings that  
2837 we have had.   So I want to thank each of the witnesses for  
2838 your testimony.   We have a UC request?

2839           Mr. {Pallone.}   Thank you, Mr. Chairman.

2840           Let me echo what you said about the hearing and the  
2841 value of it.   I totally agree.

2842           I just would ask unanimous consent to enter into the  
2843 record the statement of Ann Boynton, Deputy Executive Officer  
2844 for the California Public Employees Retirement System.

2845           [The information follows:]

2846           \*\*\*\*\* COMMITTEE INSERT \*\*\*\*\*

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2847           Mr. {Pitts.} Without objection, so ordered.

2848           There will be follow-up questions. We have members at  
2849 other hearings on the Floor. Dr. Burgess is having to manage  
2850 time on the Floor. We have follow-up questions. We will  
2851 submit those to you in writing. We ask that you please  
2852 respond promptly. I remind members that they should submit  
2853 their questions by the close of business on Wednesday, June  
2854 25th.

2855           Again, thank you so much, a very good hearing. Without  
2856 objection, the subcommittee is adjourned.

2857           [Whereupon, at 12:38 p.m., the subcommittee was  
2858 adjourned.]