

Marc M. Boutin

PROFESSIONAL EXPERIENCE

2007-Present **Executive Vice President & Chief Operating Officer**
National Health Council (Washington, DC)

2006-2007 **Executive Vice President**

2003-2006 **Vice President, Policy Development & Advocacy**

The National Health Council (NHC) is the only organization that brings together all segments of the health community to provide a united voice for the more than 133 million people with chronic diseases and disabilities and their family caregivers. Made up of more than 100 national health-related organizations, its core membership includes the nation's leading patient advocacy groups, which control its governance. Other members are professional and membership associations, nonprofit organizations with an interest in health, and major pharmaceutical, health insurance, medical device, and biotechnology companies.

Working closely with the NHC Chief Executive Officer, accomplishments include:

- Increased non-dues revenue by nearly 500% over a three-year period, allowing for expanded program initiatives, new member services, more sophisticated public policy development, and additional staffing.
- Developed a framework that builds consensus among member patient advocacy organizations and empowers them to speak with a united voice on private and public policy initiatives resulting in legislation and regulations on a vast array of issues, including health care reform, comparative effectiveness research, and patient-focused drug development.
- Orchestrated marketing efforts to strengthen the NHC brand among select stakeholders, including patient advocacy organizations, elected officials, the media, and NHC sponsors.
- Instituted new management structure, performance management tools, and planning procedures to align organizational objectives with the NHC's strategic plan.

2001-2003 **Vice President, Government Relations & Advocacy**
American Cancer Society, New England Division (Framingham, MA)
www.cancer.org

The American Cancer Society is the nationwide, community-based voluntary health organization dedicated to eliminating cancer as a major health problem by preventing cancer, saving lives, and diminishing suffering from cancer through research, education, advocacy, and services.

Accomplishments:

- Designed and implemented strategies that built organizational capacity to deliver policy advocacy at the local, state and federal levels, resulting in two to three annual legislative victories per state, including hundreds of millions of dollars in state appropriations for cancer and tobacco-control programs, expanded access to health care and universal health care coverage state programs and insurance mandates for cancer-related care.
- Directed comprehensive state government relations plans that integrated volunteer management, staff development and collaborative partnerships creating greater awareness and commitment to advocacy as a core function of the Society.

- Prepared and managed the division's government relations budget, which doubled between 2001 and 2003. Directed government relations staff, which increased from 18 to 33 full-time equivalents.
- Provided policy and legislative expertise to the division's senior volunteers and staff.
- Executed and monitored advocacy components of the division's charter and board outcomes.
- Assured compliance with state and federal lobbying rules.

2001 **Director of Government Relations & Advocacy (Massachusetts)**
American Cancer Society, New England Division (Boston, MA)
www.cancer.org

Accomplishments:

- Designed and directed advocacy strategies for legislative initiatives, including tobacco control, cancer prevention and access to health care, securing five legislative overrides of gubernatorial vetoes.
- Initiated a lawsuit to compel the administration to enforce a state referendum on tobacco control and secured funding and in-kind support to cover legal expenses.
- Managed team of government relations professionals, including staff and public interest and media strategy consultants.
- Trained high-level community leaders to advocate for specific cancer-related priorities, including breast, prostate, and colorectal cancer initiatives.
- Represented the Society in public health and health access coalitions.
- Coordinated affiliate federal activities with the national government relations office.

2000-2001 **Director of Public Affairs**
Easter Seals (Waltham, MA)
www.easterseals.com

Easter Seals provides services to ensure that people living with autism and other disabilities have equal opportunities to live, learn, work, and play.

Accomplishments:

- Designed advocacy strategies to increase funding for disability programs, including assistive technology and inclusive after-school programs.
- Guided staff and volunteer outreach to legislative and administrative officials.
- First non-disabled person elected Trustee of the Disability Policy Consortium.
- Managed contracts with public interest lobbying firm.
- Developed coalitions and interest groups with similar goals.
- Coordinated federal activities with national Easter Seals.

1996-1999 **Senior Legal & Policy Analyst**
Massachusetts Association of Health Boards (Melrose, MA)
www.mahb.org

The Massachusetts Association of Health Boards provides education, technical assistance, representation and resource development to boards of health that are responsible for disease prevention and control, health and environmental protection, and promoting healthy communities.

Accomplishments:

- Directed statewide advocacy efforts on issues impacting public health.
- Advised boards of health on policy development resulting in the implementation of more than 100 municipal regulations to improve local public health.
- Delivered expert testimony at more than 200 hearings.
- Collaborated with state agencies on regulation, design, and implementation.
- Assisted in the development of a model certification program.
- Managed the program's finances, grant writing, and annual reports.

LEGAL EXPERIENCE

- 1993-1996 Associate
Berluti & Associates (Boston, MA)
- 1993 Legal Intern
Harvard Law School Immigration Clinic (Cambridge, MA)
- 1992-1993 Legal Intern
Suffolk County Superior Court (Boston, MA)

ACADEMIC APPOINTMENTS

- 2000-2002 Instructor, School of Family Medicine
Tufts University School of Medicine (Boston, MA)
- 1996-2001 Instructor, Board of Health Training & Certification Program
UMASS School of Public Health (Amherst, MA)
- 2000-2001 Faculty, Community Health Program
Tufts University (Medford, MA)

BOARDS & COMMITTEES

- 2014-present FasterCures Benefit-Risk Advisory Council (Member)
- 2013-present MDIC Patient-Centered Benefit-Risk Steering Committee (Member)
- 2013-present Merck Global Patient Centricity Advisory Board (Member)
- 2013-present Sanofi Partners in Patient Health Global Council (Member)
- 2013-present PCORI Advisory Panel on Patient Engagement (Member)
- 2013-present Healthcare Systems Research Collaboratory (Member)
- 2012-present Community Health Charities Board of Directors (Member)
- 2012-present International Alliance of Patients' Organizations Board of Directors (Treasurer)
- 2011-present North America Advisory Board to the Drug Information Association (Member)
- 2010-2012 AHRQ Effective Healthcare Program Stakeholder Group (Member)

2010-2011	NIH-funded grant on Protecting Privacy in Health Research (Panel Expert)
2010	AHRQ Citizen's Forum Contract Proposals (Reviewer)
2009-2012	Council for American Medical Innovation (Treasurer, Advisory Board)
2008-2011	eHealth Initiative (Leadership Council)
2008-2012	Coalition Against Major Diseases (Advisory Board)
2008-2009	Humana Cares (Medical Advisory Board)
2007-2011	Partnership to Fight Chronic Disease (Advisory Board)
2004-2009	Connecting for Health (Personal Health Technology Council)
2007-2009	Institute of Medicine (Committee on Health Research and Privacy)
2007-2009	Institute of Medicine (Planning Committee on Clinical Data as the Basic Staple of Health Learning: Creating and Protecting a Public Good Workshop)
2006-2007	National Quality Forum (Executive Institute Task Force on Personal Health Records)
2006-2008	American Health Information Community (Consumer Empowerment Workgroup)
2005-2007	Medicare Coverage Advisory Committee (CMS)
2005-2006	Medicare Rx Education Network (Chair of Community Outreach Subgroup)
2005-2006	Partnership for Prescription Assistance (Advisory Committee)
2005-2006	Remaking American Medicine Coalition (Subcommittee Co-Chair)
2001-2003	Melrose Board of Health (Mayor Patrick C. Guerriero's appointee)
2001-2003	Massachusetts Association of Health Boards (Board of Directors)
2001-2002	Easter Seals Massachusetts (Human Resource Committee)
2001-2002	Easter Seals Massachusetts (Strategic Planning Committee)
2000-2002	Advisory Committee, Health Care & Tobacco (Appointed by Attorney General Tom Reilly)
2000-2001	Statewide Independent Living Council (Appointed by Governor Paul Cellucci)
2000-2001	Disability Policy Consortium (Elected Trustee)
1997-1999	Massachusetts Coalition for a Healthy Future (Chair, Legislative/Policy Committee)

PRESENTATIONS

June 2014	Chair, <i>Innovations in Engaging Patients and Caregivers in the Research Process</i> Academy Health Annual Research Meeting (San Diego, CA)
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May 2014 Speaker, *Putting Patients First®: Getting Patients to the Right Health Plan*
2014 Democratic Governor's Association Spring Policy Conference Presentation,
(Cambridge, MD)

Apr. 2014 Moderator, *The Value of Medical Innovation to Patients, Economies, and Society*
PhRMA Annual Meeting (Washington, DC)

Mar. 2014 Chair, *Breaking Barriers to Access Plenary Session*
International Alliance of Patients Organizations Annual General Meeting (London,
England)

Mar. 2014 Chair, *Healthcare Financing in the 21st Century*
International Alliance of Patients Organizations Annual General Meeting (London,
England)

Mar. 2014 Speaker, *Putting Patients First®: Getting Patients to the Right Health Plan*
State Event (Las Vegas, NV)

Mar. 2014 Speaker, *Putting Patients First®: Getting Patients to the Right Health Plan*
State Event (Los Angeles, CA)

Mar. 2014 Speaker, *Putting Patients First®: Getting Patients to the Right Health Plan*
State Event (Sacramento, CA)

Feb. 2014 Speaker, *Putting Patients First®: Getting Patients to the Right Health Plan*
Webinar (Washington, DC)

Jan. 2014 Speaker, *Putting Patients First®: Getting Patients to the Right Health Plan*
State Event (Seattle, WA)

Jan. 2014 Speaker, *Putting Patients First®: Getting Patients to the Right Health Plan*
State Event (Portland, OR)

Jan. 2014 Speaker, *Putting Patients First®: Getting Patients to the Right Health Plan*
State Event (Denver, CO)

Jan. 2014 Speaker, *Putting Patients First®: Getting Patients to the Right Health Plan*
American Foundation for Suicide Prevention State Event (Denver, CO)

Nov. 2013 Panelist, *Partnership to Improve Patient Care forum*
(Washington, DC)

Oct. 2013 Panelist, *CER: Where are we and where are we going?*
NEHI symposium (Washington, DC)

Oct. 2013 Panelist, *Current State of Patient Engagement in the Diabetes Medical Innovation*
Process
Partners in Patient Health (Washington, DC)

Oct. 2013 Panelist, *Benefits of Responsible Data Sharing*
Perspectives on Clinical Trial Data Sharing: What it Means for Patients and Innovation
(Washington, DC)

Oct. 2013 Speaker, *Helping Patients Understand Eexchanges*
PhRMA: Brown Bag Series (Webinar)

Oct. 2013 Panelist, *Defining Patient-Focused Drug Development: Engaging the FDA*
 BIO Patient and Health Advocacy Summit (Washington, DC)

Sept. 2013 Panelist, *Impact of ACOs and Bundling*
 AdvaMedTech The Patient's Role in Medical Innovation (Washington, DC)

Sept. 2013 Panelist, *Our Future Through Science*
 Sanofi R&D Hub event (Boston, MA)

Aug. 2013 Panelist, *A Limited Use Approval Pathway to Address Unmet Medical Needs*
 Brookings Institute (Washington, DC)

July 2013 Speaker, *Briefing on Health Care Reform*
 Merck (Philadelphia office)

July 2013 Panelist, *Webinar for Dissemination and Implementation*
 PCORI (Webinar)

June 2013 Panelist, *Big Data*
 DIA Annual Meeting (Boston, MA) - Big Data, PMI, MODDERN, FDASIA

June 2013 Panelist, *Big Data*
 DIA Annual Meeting (Boston, MA) - Big Data, PMI, MODDERN, FDASIA

June 2013 Keynote speaker
 Alpha-1 Association's 22nd Annual National Educational Conference

June 2013 Panelist, *MODDERN*
 Health Institute of NJ House briefing on innovation (Washington, DC)

April 2013 Speaker, *MODDERN*
 Venture Capital Association Hill Briefing (Washington, DC)

April 2013 Panelist, *Demystifying Alzheimer's Disease Panel*
 Bio Convention (Boston, MA)

April 2013 Panelist: *Affordable Care Act is here to stay*
 Bio Convention (Boston, MA)

April 2013 Panelist, *Massive Health Care Consolidation and its impact on biotech*
 Bio Convention (Boston, MA)

April 2013 Speaker
 Pfizer internal Patient-Focused Drug Development Summit (New York, NY)

April 2013 Speaker
 Personalize Medicine Coalition/BIO Symposium on Innovation (Washington, DC)

Mar. 2013 Speaerk, Innovation
 Innovation Dialogue (Webinar)

Mar. 2013 Participant, *National Strategies for Biomedical Innovation*
 Aspen Institute (Washington, DC)

Feb. 2013 Panelist
 FDA Patient-Focused Drug Development consultation meeting (White Oak, MD)

Feb. 2013 Panelist, *MODDERN*
RDLA Rare Disease Documentary Screening (Washington, DC)

Nov. 2012 Panelist, *Measuring the Impacts of Recent Healthcare Reforms on Personalized Medicine*
World CDx (Boston, MA)

Nov. 2012 Panelist, *MODDERN Cures Act*,
Rare Disease Congressional Caucus (Washington, DC)

Nov. 2012 Panelist, *Medicaid/Medicaid Expansion*
National PALS Conference (Washington, DC)

Nov. 2012 Participant, *Election Impact to the Overall Healthcare 'Ecosystem.'*
BioCentury TV Show

Nov. 2012 Presenter, *MODDERN Cures Act*,
NMSS Public Policy Conference (Washington, DC)

Nov. 2012 Panelist, *FDA Policy and PDUFA*
Arthritis Industry Forum (Washington, DC)

Oct. 2012 Participant, *Innovation and Emerging Post-Market Evidence Demands*
Avalere's 2012 Dialogue (Washington, DC)

Oct. 2012 Panelist, *CER*
Health Affairs Symposium (Washington, DC)

Oct. 2012 Presenter, *Health Care Reform*
PALS Summit (Denver, CO)

Oct. 2012 Presenter, *Health Care Reform*
PALS Summit (Seattle, WA)

Sept. 2012 Panelist, *Unscrupulous Criminals*
PSM Interchange (Washington, DC)

Sept. 2012 Panelist, *PDUFA*,
DIA/FDLI User Fee Act (UFA) Conference (Washington, DC)

Sept. 2012 Panelist, *Innovation*
Avalere Webinar (Washington, DC)

Sept. 2012 Panelist, *Advancing Medical Innovation*
Washington Post Forum (Washington, DC)

Aug. 2012 Presenter, *Governance*
Eli Lilly Board of Directors (Washington, DC)

Jul. 2012 Participant, *Innovation and Emerging Post-market Evidence Demands*
Avalere 2012 Dialogue (Washington, DC)

Jul. 2012 Presenter, *MODDERN Cures Act*
NAAF Hill Day (Washington, DC)

Jul. 2012 Participant, *Patient and Consumer Focus Group*
CMTP (Baltimore, MD)

Jul. 2012 Presenter, *MODDERN Cures Act*
7th Annual Rare Disease and Orphan Drug Leadership Congress (Washington, DC)

June. 2012 Presenter, *NHC Policy Work*
Sanofi Corporate Affairs division (Bridgewater, NJ)

Jun. 2012 Panelist, *Patient Advocacy in Medical Product Development: The Evolving Relationship Between FDA and Its Patient Stakeholders*
DIA Annual Meeting (Philadelphia, PA)

Jun. 2012 Panelist, *Challenges of Precision Medicine: Diagnostics, Reimbursement, Partnership Co Development*
DIA Annual Meeting (Philadelphia, PA)

Jun. 2012 Panelist, *PDUFA V: Impact on Innovation, Patients, and Modern Medicine*
BIO 2012 International Convention (Boston, MA)

May 2012 Panelist, *What Policy Changes can Enable Personalized Medicine*
BIO 2012 International Convention (Boston, MA)

May 2012 Participant, *Integrating Patient Perspectives into Regulatory Decisions*
BioCentury TV (Washington, DC)

May 2012 Panelist, *Emerging Approaches to Engage Patients and Improve their Health*
Partners in Patient Health (Washington, DC)

May 2012 Panelist, *Protecting Privacy in Health Research*
Indiana University (Bloomington, IN)

May 2012 Panelist, *Patients' Perspective on PDUFA/MDUFA*
Marwood Group Event (Washington, DC)

May 2012 Panelist, *Benefit Risk*
FDA Patient Network Annual Meeting (Silver Spring, MD)

May 2012 Presenter, *MODDERN Cures Act*
ALS Association's Advocacy Day and Public Policy Conference (Washington, DC)

May 2012 Panelists, *PDUFA/MDUFA*
California Healthcare Institute Hill Briefing (Alexandria, VA)

Apr. 2012 Presenter, *MODDERN Cures Act*
ALS Association's Drug Company Working Group Meeting (Washington, DC)

Apr. 2012 Panelist, *Chronic Disease Advocacy with State Healthcare Reform Implementation*
HealthHIV Synchronicity 2012, (Alexandria, VA)

Apr. 2012 Presenter, *ACA Supreme Court Ruling*
Arthritis Foundation's Public Policy Committee/Regional Advocacy Workgroup Luncheon (Washington, DC)

Apr. 2012 Panelist, *More for the patient: Improving health through prevention, adherence and innovation*
PhRMA Annual Meeting (Boston, MA)

Apr. 2012 Presenter, *MODDERN Cures Act*
Epilepsy Foundation Public Policy Conference (Washington, DC)

Mar. 2012 Panelist, *Evolving Role of Evidence*
Avalere Expert Roundtable (Washington, DC)

Mar. 2012 Presenter, *Essential Health Benefits*
Healthcare Industry Study Group at the Industrial College of the Armed Forces
(Washington, DC)

Mar. 2012 Moderator, *Effective Advocacy*
IAPO Congress (London, England)

Mar. 2012 Panelist, *Is access to medicines and treatment patient-centered?*
IAPO Congress (London, England)

Mar. 2012 Moderator, *Getting the most from the Congress*
IAPO Congress (London, England)

Mar. 2012 Presenter, *MODDERN Cures Act*
American Liver Foundation Fly-in (Washington, DC)

Mar. 2012 Panelist, *PPACA — Update on Implementation, Provisions and Impact on Coverage Gaps*
Pharma Patient Assistance and Access Programs Conference (Baltimore, MD)

Feb. 2012 Panelist, *PCORI Draft Priorities and Agenda*
PCORI National Patient and Stakeholder Dialogue (Washington, DC)

Jan. 2012 Moderator, *MODDERN Cures Act*
ALS Association Fly-In (Washington, DC)

Dec. 2011 Panelist, *FDA and Drug Development*
Brookings Institution Workshop (Washington, DC)

Nov. 2011 Presenter, *Health Care Reform*
Regional Patient Advocacy Leadership Summit (Worschester, MA)

Nov. 2011 Panelist, *Market Disruption: Can the ACA's Insurance Reforms Support Primary Care?*
AAFP State Legislative Conference (Salt Lake City, UT)

Nov. 2011 Presenter, *MODDERN Cures Solution*
California Healthcare Institute Annual Meeting (Newport Beach, CA)

Sept. 2011 Presenter, *Engaging PCORI*
Partnership to Improve Patient Care Forum (Washington, DC)

Aug. 2011 Panelist, *Challenges and Opportunities in Medical Innovation*
Iowa Impact! Medical Innovation Summit (Des Moines, IA)

Jul. 2011 Presenter, *Essential Health Benefits*
Grifols Public Policy Lunch (Washington, DC)

Jul. 2011 Presenter, *PDUFA Reauthorization*
House Energy and Commerce Subcommittee on Health (Washington, DC)

Jun. 2011 Panelist, *MODDERN Cures Act*
BIO Annual Convention (Washington, DC)

Jun. 2011 Panelist, *Regulatory Affairs and Sciences, Quality, and GXP Compliance*
DIA Annual Meeting (Philadelphia, PA)

Jun. 2011 Panelist, *Voice of the Patient in Drug Development*
DIA Annual Meeting Patient Advocacy Program (Philadelphia, PA)

Jun. 2011 Panelist, *Transforming a Broken Pharmaceutical R&D Paradigm*
DIA Annual Meeting (Philadelphia, PA)

Jun. 2011 Presenter, *MODDERN Cures Solution*
Eli Lilly U.S. Operations Committee Meeting (Washington, DC)

Jun. 2011 Presenter, *Essential Health Benefits*
AIDS United's Public Policy Council Meeting (Washington, DC)

May 2011 Moderator, *Quality Patient Care in a Budget Deficit Economy*
PhRMA Lunch Briefing (Washington, DC)

May 2011 Panelist, *The Impact of the Changing Health Insurance Marketplace*
The Brave New World of Health Insurance and Its Impact, National Patient Advocate
Foundation Policy Meeting (Washington, DC)

Apr. 2011 Panelist, *Patient Perspective on ACOs*
AdvaMed Lunch Briefing (Washington, DC)

Apr. 2011 Panelist, *Answering the Patient's Call*
PhRMA Annual Meeting (Boston, MA)

Apr. 2011 Presenter, *Comparative Effectiveness Research*
AHRQ Stakeholder Meeting (Washington, DC)

Mar. 2011 Presenter, *MODDERN Cures Solution*
PMC Genomics and Personalized Medicine Subgroup (Washington, DC)

Mar. 2011 Presenter, *MODDERN Cures Solution*
Council for American Medical Innovation Partner Meeting (Washington, DC)

Mar. 2011 Presenter, *MODDERN Cures Solution*
PKD Foundation United on the Hill (Washington, DC)

Feb. 2011 Presenter, *MODDERN Cures Solution*
BIO Research Tools and Molecular Diagnostics Working Group (Washington, DC)

Feb. 2011 Presenter, *Organizational Design*
Epilepsy Foundation (Webinar)

Jan. 2011 Presenter, *Health Care Reform: What You Need to Know,*
Hispanic Federation Health Care Leadership Council (New York, NY)

Jan. 2011 Presenter, *Managing in Times of Chaos*,
ALS Association Leadership Summit (Newport Beach, CA)

Nov. 2010 Panelist, *Balancing Benefits and Risks for Patients and Health Care Providers*
Brookings Institute Workshop on Communicating Findings from Active Medical Product
Surveillance (Washington, DC)

Nov. 2010 Panelist, *Patient and Public Interest Group Perspective*
Meeting of the Committee on Ethical and Scientific Issues in Studying the Safety of
Approved Drugs (Washington, DC)

Oct. 2010 Panelist, *Policy Presentation*
Worldwide Policy Ideas Forum (St. Michaels, MD)

Sept. 2010 Participant, *Drug Safety and Risk Benefit*
BioCentury Television Program (Washington, DC)

Aug. 2010 Panelist, *Patient Requirements and Perspectives*
Protecting Privacy in Research Critical Issues Workshop (Chicago, IL)

July 2010 Panelist, *Issues Regarding Elements to Assure Safe Use*
FDA Stakeholders meeting on Risk Evaluation and Mitigation Strategies (Silver Spring,
MD)

July 2010 Presenter, *Delivering on Patient-Centered Care*
Partnership to Improve Patient Care Briefing (Washington, DC)

July 2010 Panelist, *The Unique CER Needs in Molecular Imaging*
SNM Comparative Effectiveness in Molecular Imaging Conference (Bethesda, MD)

July 2010 Panelist, *Perspectives on the Need for More CER*
SNM Comparative Effectiveness in Molecular Imaging Conference (Bethesda, MD)

May 2010 Presenter, *The Reauthorization of FDA's Prescription Drug User Fee Program and the*
Agency's Use of Risk Evaluation and Mitigation Strategies (REMS)
Food and Drug Law Institute Webinar (Washington, DC)

May 2010 Presenter, *Reauthorization of PDUFA*
Bio/PhRMA Briefing for Third Party Stakeholders (Washington, DC)

May 2010 Panelist, *Implementation and Challenges of Health Care Reform*
Pfizer First Annual Advocacy Summit (New York, NY)

Apr., 2010 Panelist, *The Patient Perspective*
FDA PDUFA Reauthorization Public Meeting (Rockville, MD)

Mar., 2010 Panelist, *What Constitutes Value*
Bio-EuropaBio Workshop on Comparative Effectiveness/Health Technologies
Assessment (Washington, DC)

Mar., 2010 Panelist, *Health Information, FTC Exploring Privacy Roundtable*,
3rd Roundtable of Federal Trade Commission Series (Washington, DC)

Mar., 2010 Presenter, *What Does CER Mean to Patients: Our Roles, Needs and Responsibilities*
 Bristol-Myers Squibb Town Hall: Comparative Effectiveness in the U.S. – A Patient-Centered Perspective (Lawrenceville, NJ)

Mar., 2010 Panelist, *Taking Healthcare Reform from Concept to Reality*
 11th Annual Patient Assistance Programs Conference (Baltimore, MD)

Feb., 2010 Panelist, *The Future of Patient Engagement*
 2010 International Alliance of Patients' Organizations Global Congress (Istanbul, Turkey)

Feb., 2010 Panelist, *Engaging in Health Policy*
 2010 International Alliance of Patients' Organizations Global Congress (Istanbul, Turkey)

Feb., 2010 Panelist, *Media Masterclass*
 2010 International Alliance of Patients' Organizations Global Congress (Istanbul, Turkey)

Dec., 2009 Panelist, *Evidence Utilization*
 AstraZeneca Conference: Impact of Data on Comparative Effectiveness Research Conclusions, Information Dissemination & Stakeholder Decisions (Wilmington, DE)

Oct., 2009 Panelist, *Current Economic Impact on Non-profit business practices*
 2009 Novartis Power of Partnering Regional Conference (Chicago, IL)

Oct., 2009 Panelist, *Personalizing Each Patient*
 2009 Aspen Health Forum Highlights (Washington, DC)

July, 2009 Panelist, *Delivery System Reform*
 2009 RAND Conference Prescription for Healthier Patients: Real Solutions for Better Medication Adherence (Washington, DC)

July, 2009 Panelist, *Comparative Effectiveness Research*
 National Pharmaceutical Council Hill Briefing, Comparative Effectiveness Research: Putting Patients First (Washington, DC)

June, 2009 Panelist, *CER in America: Unanswered Questions & Avoiding Unintended Stakeholders Consequences-Perspectives*
 2009 National Pharmaceutical conference, Entering a New Era of Evidence (Washington, DC)

Apr., 2009 Presenter, *Establishing a New National Strategy: Health Care Reform Moving Forward*
 2009 GlaxoSmithKline Patient Advocacy Leadership Summit(PALS) (Raleigh, NC)

Apr., 2009 Panelist, *Health Care Reform*
 2009 Pharmaceutical Research Manufacturers of America Annual Meeting (San Antonio, TX)

Mar., 2009 Panelist, *Roundtable Discussion*
 Council for American Medical Innovation Launch Event (Washington, DC)

Jan., 2009 Presenter, *The Economy and Healthcare Reform*
 2009 Alpha 1/COPD Joint Board Meeting (Coral Gables, FL)

Dec., 2008 Panelist, *Perspectives on the Potential Functions and Structures of Sentinel*
 2009 FDA Sentinel Initiative Workshop (Washington, DC)

Nov., 2008 Panelist, *Health Care Reform*
Edelman Briefing on Health Care Reform (Washington, DC)

Oct., 2008 Panelist, *IP: Barrier to Progress or Fuel of Innovation*
Fifth Annual Intellectual Property Summit (Washington, DC)

July, 2008 Presenter, *Alliance Development with Patient Advocacy Groups*
2008 Center for Business Intelligence Public Policy Congress, (Arlington, VA)

June 2008 Presenter, *Key Challenges and Possible Solutions; Communications and Impact on Practice*
2008 Brookings Forum on Drug Safety and Post-Market Evidence (Washington, DC)

Nov., 2007 Presenter, *Breaking Barriers: Changing Policy and Practice with Evidence*
2007 American Academy of Nursing Annual Meeting (Washington, DC)

Nov., 2007 Presenter, *Biosimiliars: Scientific, Legal and Regulatory Issues*
National Academy of Sciences, Committee on Science, Technology and Law
(Washington, DC)

Oct., 2007 Presenter, *Patient-Physician Partnership in Fostering an Evidence-Driven Environment*
2007 Institute of Medicine Annual Meeting (Washington, DC)

Oct., 2007 Presenter, *New Rules of Engagement*
2007 Pharmaceutical Research and Manufacturers of America (PhRMA) Alliance
Development Annual Meeting (San Francisco, CA)

May, 2007 Presenter, *Keeping the "Person" in Electronic Personal Health Records*
American Medical Informatics Association (AMIA) Spring Congress (Orlando, FL)

Jan., 2005 Panelist, *Key Points & Recommendations*
Bio-Pharmaceuticals for the 21st Century: Responsibility, Sustainability, and Public Trust
Summit (New York, NY)

July 2004 Panelist, *Personal Health*
National Health Information Infrastructure Cornerstones for Electronic Healthcare
Conference (Washington, DC)

2000-2002 Guest Lecturer, *Public Health Policies, Politics & Programs*
Tufts University School of Medicine (Boston, MA)

2001-2002 Guest Lecturer, *Physical Therapy in the Health Care System*
Northeastern University (Boston, MA)

1999-2001 Guest Lecturer, *Practice of Public Health*
Harvard School of Public Health (Boston, MA)

July, 2007 Instructor, *Legal Authority of Boards of Health*
National Association of Local Boards of Health (Cleveland, OH)

Nov., 2000 Instructor, *Board of Health Enforcement Mechanisms*
Massachusetts Health Officers Association Annual Convention (Hyannis, MA)

July, 1999 Guest Lecturer, *Clean Indoor Air Policies*
CDC, Office on Smoking and Health (Atlanta, GA)

ARTICLES, WHITE PAPERS & BOOKS

- May 2014 Quoted, *States Seek to Cap Drug Cost-Sharing As PhRMA Pushes Back On Exchange Plan Design*
Inside Health Policy
- May 2014 Quoted, *Many Obamacare enrollees haven't paid their premiums yet - why not?*
CBS News
- Apr. 2014 Quoted, *New Healthcare Models Promote Patient-Centeredness*
Consumer Eagle
- Mar. 2014 Quoted, *Health Choice- Interview with Marc Boutin*
KOH AM
- Mar. 2014 Quoted, *Interview about PuttingPatientsFirst.net*
California Public Radio/KPCC
- Mar. 2014 Quoted, *New Resource Helps Nevadans Compare Out-of-Pocket Insurance Costs in Marketplace Coverage*
Business Wire
- Mar. 2014 Quoted, *New Resource Helps Nevadans Compare Out-of-Pocket Insurance Costs in Marketplace Coverage*
HeraldOnline.com
- Mar. 2014 Quoted, *Consumers need to look at all levels of health coverage*
News3
- Feb. 2014 Quoted, *Part D dysphoria*
BioCentury
- Feb. 2014 Quoted, *Advocates Worry That Drug Company Assistance Programs Will Be Banned From Helping Patients With Marketplace Policies*
Washington Post
- Jan. 2014 Quoted, *Picking the right health plan matters to your pocketbook*
Portland Business Journal
- Jan. 2014 Quoted, *Health cost calculator aims to help chronically ill, disabled*
Health News Colorado
- Jan. 2014 Quoted, *State Of The Union 2014: Obama Still Begging America To Buy His Health Plan*
Forbes
- Jan. 2014 Quoted, *How Obamacare affects your bottom line*
CNN Money
- Jan. 2014 Quoted, *Marketplace Transitions: Payers Balk At Temporary Formulary Concessions; Pharmacies Offer No-Cost First Fills*
Pink Sheet
- Jan. 2014 Quoted, *Now what? A patched -up insurance exchange is only one of the ways health care is changing...*
Money Magazine

Nov. 2013 Quoted, *The Affordable Care Act: What It Means for You*
Psoriasis Advance

Oct. 2013 Quoted, *Chronically Ill Have Their Own Issues with Obamacare*
National Journal

Oct. 2013 Quoted, *Patient Perspectives Floated As Part of PhRMA's Trial Data Sharing Initiative*
Inside Health Reform

Oct. 2013 Quoted, *Everybody Wants Some: Firms Prepare for Data Sharing*
Scrip Intelligence

Oct. 2013 Quoted, *Biopharmas, Patient Groups Say Sharing Clinical Trial Data Can Enhance*
Science
BNA

Oct. 2013 Author, One Year Anniversary of Implementation of The Prescription Drug User Fee Act
Conversations (PhRMA blog)

Sept. 2013 Quoted, *Facing Reality in The Drug Marketplace*
BioCentury

Sept. 2013 Quoted, *Consumers with Serious Medical Problems Need To Carefully Assess Total Plan*
Costs
Kaiser Health News/Washington Post

Sept. 2013 Quoted, *Why More Expensive Insurance Can Pay Off*
NPR

Sept. 2013 Autor, Future of The Biopharmaceutical Pipeline
Conversations (PhRMA blog)

Aug. 2013 Quoted, *Demands to Alter Obamacare Persist Even as Launch Nears*
Reuters

Aug. 2013 Quoted, *Advocates Call on HHS to Reject AHIP's Enforcement Moratorium Request*
Inside Health Reform

Aug. 2013 Quoted, *New ACA Delay Puts Some Out-of-Pocket Limits Off to 2015, Easing Burden on*
Plans
Health Plan Week

Aug. 2013 Quoted, *Maximum Out-of-Pocket Costs*
Health Week

Aug. 2013 Quoted, *Newly Revealed Obamacare Delay Draws Fire*
CNBC

Aug. 2013 Quoted, *Insurers Asking For One-Year Delay of Exchange Enforcement*
Politico Pulse

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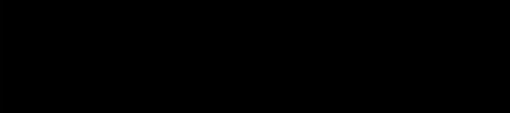
1994 Juris Doctor, Suffolk University Law School (Boston, MA)

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**Committee on Energy and Commerce
U.S. House of Representatives**

Witness Disclosure Requirement - "Truth in Testimony"
Required by House Rule XI, Clause 2(g)

1. Your Name: Marc Boutin		
2. Are you testifying on behalf of the Federal, or a State or local government entity?		No
3. Are you testifying on behalf of an entity that is not a government entity?	Yes	
4. Other than yourself, please list which entity or entities you are representing: National Health Council		
5. Please list any Federal grants or contracts (including subgrants or subcontracts) that you or the entity you represent have received on or after October 1, 2011: None		
6. If your answer to the question in item 3 in this form is "yes," please describe your position or representational capacity with the entity or entities you are representing: Executive Vice President and Chief Operating Officer		
7. If your answer to the question in item 3 is "yes," do any of the entities disclosed in item 4 have parent organizations, subsidiaries, or partnerships that you are not representing in your testimony?		No
8. If the answer to the question in item 3 is "yes," please list any Federal grants or contracts (including subgrants or subcontracts) that were received by the entities listed under the question in item 4 on or after October 1, 2011, that exceed 10 percent of the revenue of the entities in the year received, including the source and amount of each grant or contract to be listed: None		
9. Please attach your curriculum vitae to your completed disclosure form.		

Signature: 

Date: 6-9-14