

**ALAN REED WEIL**

National Academy for State Health Policy  
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**PROFESSIONAL EXPERIENCE**

**National Academy for State Health Policy and  
Center for Health Policy Development, Portland, ME & Washington, DC,** **2004-**  
***Executive Director and President***

Chief executive officer of a 55-person organization with an annual budget of \$8.5 million. The organization, with a mission of helping states achieve excellence in health policy and practice, conducts policy analysis, convenes meetings, and provides technical assistance to state officials in the executive and legislative branches. Led organizational growth of staff from 14 to 55 and budget from \$3.5 to \$8.5 million over an eight year period.

**The Urban Institute, Washington, DC** **1997-2004**  
***Director, Assessing the New Federalism*** (Co-Director, April 1997 - April 1998)

The Assessing the New Federalism project was a national study that analyzed how transferring to states authority for social programs such as welfare, health care, and child care affected program design and the well-being of children and families. It is the largest study in the Urban Institute's history, and was the largest privately-funded social welfare policy research project undertaken in the United States.

- Responsible for management and on-going design of the project, directed the overall research agenda, reviewed all publications, and represented the project before political, administrative, and research audiences.
- Supervised a staff of 12, with more than 300 research staff involved in the project.
- Led successful fundraising of \$63 million from 16 participating foundations.
- Served as a member of the Urban Institute's management team.

**Colorado Department of Health Care Policy and Financing** **1994-1997**  
***Executive Director***

This Cabinet position is responsible for the Medicaid and Medically Indigent programs, health data collection and analysis, health policy development, and health care reform for the State of Colorado.

- Led the Medicaid program's transition to the use of managed care.
- Reorganized the Medicaid administrative structure, eliminating three layers on the organization chart.
- Represented the department in public forums and before the State Legislature.
- Managed a staff of 145, an annual budget of \$1.6 billion, and programs serving more than 400,000 people.
- Led Democratic staff in negotiations of the 1996 National Governors' Association policy on Medicaid reform.

**Office of the Governor, State of Colorado** **1992 - 1994**  
***Health Policy Adviser***

- Oversaw creation of a new state agency as part of an administrative reorganization that separated health care from the welfare agency.

- Designed and managed a two-year study of a comprehensive health care reform proposal known as ColoradoCare, involving more than 150 volunteers and culminating in a feasibility report and thirty-two public hearings.
- Served as health care staff liaison to the National Governors' Association (NGA). Led Democratic staff in negotiations of the 1993 NGA policy supporting universal health insurance and represented the NGA on Mrs. Clinton's Health Care Task Force.

**Colorado Children's Campaign**, Denver, CO

**1991 - 1992**

**Program Director**

Prepared the state's second report on the status of children and analyzed the effects of state and private sector policies on children, with an emphasis on health care matters.

**Department of Medical Security**, Commonwealth of Massachusetts

**1990 - 1991**

**Assistant General Counsel**

Developed policies and drafted legislation and regulations for health care initiatives including small group health insurance reform, health insurance for the unemployed, and the hospital uncompensated care pool.

## **EDUCATION**

**Harvard Law School**, J.D. *cum laude*, 1989

Editorial Staff, *Civil Rights/Civil Liberties Law Review*.

**Harvard University, John F. Kennedy School of Government**,

Master in Public Policy, 1989

Concentration in Human Services. Kennedy Fellow.

**University of California**, Berkeley, B.A. with honors, 1984

Double major in Economics and Political Science. Economics departmental citation awarded for best undergraduate honors thesis.

## **PROFESSIONAL SERVICE**

Member, Board of Trustees, Consumer Health Foundation, 2012-Present

Elected Member, National Academy of Social Insurance, 2011-Present

Member, Institute of Medicine Committee on Geographic Variation in Health Care Spending and Promotion of High-Value Care, 2010-Present

Member, National Advisory Committee, California Health Benefits Review Program, 2010-Present

Member, Institute of Medicine Board on Health Care Services, 2009-Present.

Member, Editorial Board, *Health Affairs*, 2007-Present.

Member, Kaiser Commission on Medicaid & the Uninsured, 2004-Present.

Member, Board of Directors, National Public Health and Hospitals Institute, 2003-2010, 2011-present.

Member, Commonwealth Fund Commission on a High Performance Health System, 2005-2013.

Member, National Academy of Social Insurance Study Panel on State Health Insurance Exchanges, 2010-2012

Member, National Advisory Committee of the Robert Wood Johnson Foundation's Changes in Health Care Financing and Organization (HCFO) Initiative, 1998-2011.

Member, Agency for Health Care Research and Quality Subcommittee on Identifying Quality Measures for Medicaid Eligible Adults, National Advisory Council on Healthcare Research and Quality, 2010-2011.

Member, Institute of Medicine Committee on Pediatric Health and Health Care Quality, 2009-2010

Member, Agency for Health Care Research and Quality Subcommittee on Children's Healthcare Quality Measures for Medicaid and CHIP, National Advisory Council on Healthcare Research and Quality, 2009.

Member, National Advisory Committee of the Robert Wood Johnson Foundation's State Health Access Data Assistance Center, 2001-2008.

Chair, Abstract Review Panel for State Health Initiatives, AcademyHealth Annual Research Meeting, 2008

Member, District of Columbia Medical Care Advisory Committee, 2002-2004.

Chair, National Advisory Committee of the Robert Wood Johnson Foundation's State Coverage Initiatives Program, 2001-2004.

Member, Institute of Medicine Subcommittee on Strategies and Models for Providing Health Insurance, Committee on the Consequences of Uninsurance, 2002-2003.

Member, Technical Work Group, Linking TANF Policies to Outcomes project of the U.S. Department of Health & Human Services Assistance Secretary for Planning and Evaluation, HHS, 2000-2002.

Member, U.S. General Accounting Office Expert Panel on Promoting and Supporting Work (Formerly the Welfare Reform Advisory Committee), 1999-2002.

Member, Devolution and Federalism Technical Advisory Group for the National Health Policy Forum, 1998-present.

Member, President Clinton's Advisory Commission on Consumer Protection and Quality in the Health Care Industry, 1997-98.

Member, Steering Committee, National Academy for State Health Policy, 1993-1996.

Referee for *Health Affairs*; *New England Journal of Medicine*; *Health Services Research*; *Journal of Health Policy, Politics and Law*; *Policy Studies Journal*; *Academic Pediatrics*; *Public Administration Review*

Grant proposal reviewer for *Changes in Health Care Financing and Organization (HCFO)*.

#### **PUBLICATIONS AND PAPERS**

Weil, Alan, "The Value of Federalism in Defining Essential Health Benefits," *New England Journal of Medicine* (February 8, 2012)

Weil, Alan, Adi Shafir, and Sarabeth Zemel, "Health Insurance Exchange Basics," Portland, ME: NASHP, February 2011

Weil, Alan, "In Search Of A General Theory Of Medicaid," (Book Review) *Health Affairs*, November 2010.

Weil, Alan, Raymond C. Scheppach "New Roles For States In Health Reform Implementation," *Health Affairs*, June 2010.

Weil, Alan, "State Policymakers' Priorities for Successful Implementation of Health Reform," Portland, ME: NASHP, May 2010.

Weil, Alan, "Bringing Health Centers and States Together for Meaningful Reform," *Community Health Forum*, Winter/Spring 2010

Weil, Alan, Katherine Witgert, Jacqueline Scott, et al., "A State Policymakers' Guide to Federal Health Reform – Part 1 - Anticipating How Federal Health Reform will Affect States' Roles," Portland, ME: NASHP, November 2009.

Justice, Diane, Catherine Hess, and Alan Weil, "State Policymakers' Priorities for Improving the Health Systems," Portland, ME: NASHP, November 2009.

Weil, Alan, Jacqueline Scott, Anne Gauthier, and Sonya Schwartz, "Supporting State Policymakers' Implementation of Federal Reform," Portland, ME: NASHP, November 2009.

Etheredge, Lynn, Judith Moore, Sonya Schwartz and Alan Weil, "Administering a Medicaid-plus-Tax-Credits Initiative" in *Expanding Access to Health Care: A Management Approach*, edited by Terry F. Buss and Paul N. Van de Water, Armonk, NY: M.E. Sharpe. 2009.

Weil, Alan, "A New Approach To the State-Federal Relationship in Health," *Health Affairs Web Exclusive*, January 16, 2009.

Weil, Alan R. and James R. Tallon, Jr., "The States' Role in National Health Reform," In *The Journal of Law, Medicine & Ethics*, Vol. 36:4, Winter 2008.

Weil, Alan R., "How Far Can States Take Health Reform?" in *Health Affairs*, May/June 2008.

Weil, Alan and Louis F. Rossiter, "The Role of Medicaid," *Restoring Fiscal Sanity 2007: The Health Spending Challenge*, edited by Alice M. Rivlin and Joseph R. Antos. Washington, DC: The Brookings Institution. 2007.

Weil, Alan, "A Health Plan to Reduce Poverty," *The Future of Children: The Next Generation of Antipoverty Policies*, Vol. 17, No. 2, Fall 2007.

Weil, Alan, "Next Steps for Tennessee: A Conversation with Gov. Phil Bredesen," *Health Affairs Web Exclusive*, July/August 2007.

Holahan, John, and Alan Weil, "Medicaid – the Need for Reform," *Federal Reserve Bank of St. Louis Regional Economic Development*, Vol. 3, No. 1, 2007.

Weil, Alan, "Comments on Aaron's 'It's Health Care, Stupid!' Why Control of Health Care Spending Is Vital for Long-Term Fiscal Stability." In *Wanting It All: The Challenge of Reforming the U.S. Health Care System*, (based on a conference held in June 2005), edited by Jane Sneddon Little. Boston, MA: Federal Reserve Bank of Boston. 2007

Holahan, John and Alan Weil, "Toward Real Medicaid Reform," *Health Affairs Web Exclusive*, March/April 2007.

Weil, Alan, Sonya Schwarz, Robert Mollica, "Ideas for Managing Costs and Improving Care Delivery for High-Cost Medicaid Beneficiaries," Portland, ME: NASHP, January 2007.

Schwartz, Sonya, Shelly Gehshan, Alan Weil, et al., "Moving Beyond the Tug of War: Improving Medicaid Fiscal Integrity," Portland, ME: NASHP, August 2006.

Blumberg, Linda, John Holahan, Alan Weil, et al., "Toward Universal Coverage in Massachusetts," Report for the Blue Cross Blue Shield of Massachusetts Foundation, January 2006.

Holahan, John and Linda J. Blumberg, Alan Weil, Lisa Clemans-Cope, Matthew Buettgens, Fredric Blavin and Stephen Zuckerman, "Roadmap to Coverage: Synthesis of Findings," Report for the Blue Cross Blue Shield of Massachusetts Foundation, October 2005.

Weil, Alan, "Implementing Tax Credits for Affordable Health Insurance Coverage," Report for the Blue Cross Blue Shield of Massachusetts Foundation, October 2005.

Weil, Alan, "You Can Get There From Here: Implementing the Roadmap to Coverage," Report for the Blue Cross Blue Shield of Massachusetts Foundation, October 2005.

Blumberg, Linda J., John Holahan, Alan Weil, Lisa Clemans-Cope, Matthew Buettgens, Fredric Blavin and Stephen Zuckerman, "Building the Roadmap to Coverage: Policy Choices and the Cost and Coverage Implications," Report for the Blue Cross Blue Shield of Massachusetts Foundation, June 2005.

Weil, Alan, "Chipping Away At The Uninsured" *Health Affairs*, Vol. 23, No. 5, September/October 2004.

Weil, Alan, "Assessing Welfare Reform in the United States." In *Welfare Reform: A Comparative Assessment of the French and U.S. Experiences*, edited by Neil Gilbert and Antoine Parent. New Brunswick, N.J.: Transaction Publishers. 2004.

Finegold, Kenneth, Stephanie Schardin, Elaine Maag, Rebecca Steinbach, David Merriman and Alan Weil, "Social Program Spending and State Fiscal Crises," Washington, D.C.: Urban Institute *Assessing the New Federalism Occasional Paper 70*, November 2003.

Holahan, John, Alan Weil and Joshua Wiener, "Which Way For Federalism And Health Policy?" *Health Affairs Web Exclusive*, July 16, 2003.

Holahan, John, Alan Weil and Joshua Wiener, editors, *Federalism and Health Policy*, Washington, D.C.: Urban Institute Press. 2003.

Holahan, John, Alan Weil and Joshua Wiener, "Federalism and Health Policy: An Overview." In *Federalism and Health Policy*, edited by John Holahan, Alan Weil and Joshua Wiener. Washington, D.C.: Urban Institute Press. 2003.

Weil, Alan and Ian Hill, "The State Children's Health Insurance Program: A New Approach to Federalism." In *Federalism and Health Policy*, edited by John Holahan, Alan Weil and Joshua Wiener. Washington, D.C.: Urban Institute Press. 2003.

Weil, Alan, John Holahan and Joshua Wiener, "Improving the Federal System of Health Care Coverage." In *Federalism and Health Policy*, edited by John Holahan, Alan Weil and Joshua Wiener. Washington, D.C.: Urban Institute Press. 2003.

Holahan, John and Alan Weil, "Block Grants Are the Wrong Prescription for Medicaid." Urban Institute Health Policy Online, May 27, 2003.

Weil, Alan, "There's Something about Medicaid" *Health Affairs*, Vol. 22, No. 1, January/February 2003.

Weil, Alan, "Rethinking Work Requirements." Washington, D.C.: The Urban Institute. *Assessing the New Federalism* Short Takes on Welfare Policy Number 8, June 2002.

Weil, Alan, "Ten Things Everyone Should Know about Welfare Reform." Washington, D.C.: The Urban Institute. *Assessing the New Federalism* Policy Brief A-52, May 2002.

Weil, Alan and Kenneth Finegold, "Welfare Reform: TANF Reauthorization." *Spectrum: The Journal of State Government*, Vol. 75, No. 2, Spring 2002.

Weil, Alan and Kenneth Finegold, editors, *Welfare Reform: The Next Act*, Washington, D.C.: Urban Institute Press. 2002.

Weil, Alan and John Holahan, "Health Insurance, Welfare and Work." In *Welfare Reform: The Next Act*, edited by Alan Weil and Kenneth Finegold. Washington, D.C.: Urban Institute Press. 2002.

Weil, Alan, "Program Redesign by States in the Wake of Welfare Reform: Making Sense of the Effects of Devolution." In *For Better and For Worse: Welfare Reform and the Well-Being of Children and Families*, edited by Greg Duncan and P. Lindsay Chase-Lansdale. New York: Russell Sage Foundation Press. 2002.

Weil, Alan and John Holahan, "Health Insurance, Welfare and Work," Washington, D.C.: The Brookings Institution. *Welfare Reform and Beyond*, Policy Brief No. 11, December 2001; also appears in *Welfare Reform and Beyond: The Future of the Safety Net*, edited by Isabel V. Sawhill, R. Kent Weaver, Ron Haskins and Andrea Kane. Washington, D.C.: Brookings Institution. 2002.

Weil, Alan, "Public Administration Barriers to Expanding Integrated Care Models" *Health Affairs*, Vol. 20, No. 6, November/December 2001.

Weil, Alan, "Expanding Access through Public Coverage: Permitting Families to Use Tax Credits to Buy into Medicaid or SCHIP" *Inquiry*, Vol. 38, No. 2, Summer 2001.

Weil, Alan, "The Medical Security System: A Proposal to Ensure Health Insurance Coverage for All Americans." In *Covering America: Real Remedies for the Uninsured*, edited by Jack A. Meyer and Elliot K. Wicks. Washington, D.C.: Economic and Social Research Institute. June 2001.

Weil, Alan, "Increments Toward What?" *Health Affairs*, Vol. 20, No. 1, January/February 2001.

Weil, Alan, "Buying into Public Coverage: Expanding Access by Permitting Families to Use Tax Credits to Buy into Medicaid or CHIP Programs," Report Series from The Commonwealth Fund Task Force on the Future of Health Insurance, December 2000.

Wigton, Alyssa, and Alan Weil, "'Foreword' for Snapshots of America's Families II: A View of the Nation and 13 States from the National Survey of America's Families." Washington, D.C.: The Urban Institute, *Assessing the New Federalism*, October 2000.

Kenney, Genevieve M., Frank C. Ullman and Alan Weil, "Three Years into SCHIP: What States Are and Are Not Spending." Washington, D.C.: The Urban Institute. *Assessing the New Federalism Policy Brief A-44*, September 2000.

Rogers, Diane Lim, and Alan Weil, "Welfare Reform and the Role of Tax Policy." *National Tax Journal*, Vol. 53, No. 3, September 2000.

Weil, Alan. "Emerging Trends in Medicaid: Eligibility and Enrollment." Paper presented at Invitational Meeting of the Assistant Secretary for Planning and Evaluation, U.S. Department of Health and Human Services, Washington, D.C., September 14, 2000.

Weil, Alan. "Comment on Chapters 7 and 8." In *The Changing Hospital Industry: Comparing Not-for-Profit and For-Profit Institutions*, edited by David M. Cutler, Chicago: University of Chicago Press. 2000.

Weil, Alan, "The New Child Health Insurance Program: A Carefully Crafted Compromise." Paper presented at Henry J. Kaiser Family Foundation Conference entitled "Options for Expanding Health Insurance Coverage: What Difference do Different Approaches Make?," Washington, D.C., Feb. 17, 1999.

Weil, Alan, Joshua M. Wiener, and John Holahan, "'Assessing the New Federalism' And State Health Policy." *Health Affairs*, Vol. 17, No. 6, November/December 1998.

Kondratas, Anna, Alan Weil, and Naomi Goldstein, "Assessing the New Federalism: An Introduction." *Health Affairs*, Vol. 17, No. 3, May/June 1998.

Weil, Alan, "The New Children's Health Insurance Program: Should States Expand Medicaid?" Washington, D.C.: The Urban Institute. *Assessing the New Federalism Policy Brief A-13*. 1997.

Weil, Alan. "The Limitations of State Capacity to Effect Reform: A Colorado Perspective." In *Preparing for a Changing Healthcare Marketplace: Lessons from the Field; The Richard and Hinda Rosenthal Lectures, 1993-1994*. Washington, D.C.: National Academy Press. 1995.

## **MISCELLANEOUS**

Admitted to legal practice in Massachusetts and Colorado.

Denver Business Journal, Who's Who in Health Care, 1993-96.

Modern Healthcare, Up and Comers, 1996.

Modern Healthcare, Up and Comers Yearbook 1987-2006 "Star Student"

Expert witness in U.S. ex rel. Baker v. Community Health Systems, Inc.

## **MEDIA**

National Public Radio appearances in 2012: All Things Considered, Morning Edition, Supreme Court Special Coverage, and Diane Rehm Show. On air interviews conducted by Melissa Block, Renee Montagne, Julie Rovner, Audie Cornish, Jennifer Ludden, and Yuki Noguchi.

National Media Citations in 2012: Washington Post, Wall Street Journal, Politico

## **REPRESENTATIVE PRESENTATIONS**

I deliver dozens of presentations each year. The list that follows provides a representative sampling of those presentations from recent years organized by audience type.

### ***Congressional Testimony***

Testimony before the Subcommittee on Health, Committee on Ways and Means, U.S. House of Representatives, on "State Coverage Initiatives: Lessons for the Nation" (July 15, 2008)

Testimony before the Subcommittee on Health Care, Committee on Finance, US Senate, on "Covering Uninsured Children: The Impact of the August 17 CHIP Directive" (April 9, 2008)

Testimony before the Subcommittee on Health, Committee on Energy and Commerce, U.S. House of Representatives, on "Covering the Uninsured Through the Eyes of a Child" (March 1, 2007)

Testimony before the Committee on the Budget, U.S. House of Representatives, on "Department of Health and Human Services Budget Priorities Fiscal Year 2005" (February 26, 2004)

Testimony before the Subcommittee on Public Health, Committee on Health, Education, Labor and Pensions, U.S. Senate, on "Health Care and the Uninsured" (March 12, 2002)

Testimony before the Subcommittee on Health, Committee on Energy and Commerce, U.S. House of Representatives, on "The Uninsured and Affordable Health Care Coverage" (February 28, 2002)

Testimony before the Subcommittee on Labor-Management Relations, Committee on Education and Labor, U.S. House of Representatives, on "Oversight Hearings on the Administration's Health Care Proposal" (October 26, 1993)

#### ***Members of Congress and Staff***

Participated in a panel entitled "Health Care: Where Do We Go From Here?" at the Bipartisan Program for Newly Elected Members of Congress at the John F. Kennedy School of Government at Harvard, in Cambridge, MA (December 1, 2010)

Presented on a panel entitled "SCHIP 101 and Reauthorization Issues" at the National Health Policy Forum's Medicaid and Medicare Briefing for new Congressional Staff (February 23, 2007)

Moderated a session entitled "State Coverage Innovations: Achievements and Trade-offs" at the Commonwealth Fund's Bipartisan Congressional Health Policy Conference in Miami, FL (January 13, 2007)

Presented "Medicaid: Insuring Low-Income Children, Workers and High Health Risk Individuals" at the Commonwealth Fund's Bipartisan Congressional Health Policy Conference in Aventura, FL (January 14, 2006)

Presented "A Realistic Discussion of Medicaid Options" at the National Health Policy Forum annual Medicare and Medicaid briefings for Congressional staff (January 14, 2005)

#### ***Federal Policy Community***

Participated in a plenary panel entitled "Innovations in Health Equity and Health Systems Transformation" at the 8<sup>th</sup> National Conference on Quality Health Care for Culturally Diverse Populations in Sacramento, CA (March 14, 2013)

Participated in a plenary panel entitled "Implementing Consumer-Friendly Exchanges" at the Families USA 16<sup>th</sup> Annual Conference "Health Action 2011" in Washington, DC (January 28, 2011)

Presented "Implementing Health Reform: New Roles for States" at the first public meeting of the Medicaid and CHIP Payment and Access Commission (MACPAC) in Washington, DC (September 24, 2010)

Participated in a panel entitled "Making Reform Real: Overview of State Efforts" at which I presented "How Are States Approaching Quality Improvement?" at the National Quality Forum Spring Policy Conference "Beyond Reform: Healthcare Quality's Next Chapter," held in Baltimore, MD (March 3-4, 2010)

Delivered a plenary address "A State Health Systems Improvement Approach to Health Information Technology" at the Health IT Summit for Government Leaders, held in Washington, DC (February 3, 2010)

Participated in a panel entitled "Making the Most of Health Reform in the States" at the Families USA Health Action 2010 Conference in Washington, DC (January 28, 2010)

Participated as a panelist at a session entitled "Lessons on Individual and Small Group Market Reform: What Can We Learn from the Connector About the Potential for a National Exchange?" as part of a conference at Harvard University's Kennedy School of Government entitled "Massachusetts Health Care Reform: What Are the Lessons for National Reform?," Cambridge, MA (April 22, 2009)

Moderator for a session "Young and Uninsured: Closing the Gap for the Invisible & the Ineligible" at AcademyHealth's 2008 National Health Policy Conference, Washington, DC (February 4, 2008)

Moderator for a panel on "State and Local Health Reform" at the First National Congress on the Un and Underinsured "From Practical Local and Regional Solutions to State and National Health Reform" held in Washington, DC (December 12, 2007)

Presented "Current Efforts and/or Solutions for the Future" at the US Women's Chamber of Commerce National Leadership Summit "Access to Health: An American Value Issue" (January 31, 2006)

Presented a response to Henry Aaron's paper "The U.S. Health Care System and U.S. Fiscal Stability" at the Federal Reserve Bank of Boston's Conference "Wanting it All: The Challenge of U.S. Health System Reform." (June 17, 2005)

Moderated a panel entitled "Making Medicaid Work for the 21st Century" at a briefing for federal officials sponsored by the National Health Policy Forum in Washington, DC (February 18, 2005)

### ***State Legislators***

Provided invited testimony to a Joint Session of the Kentucky House and Senate Health Committees on implementation of the Affordable Care Act in Frankfort, KY (February 7, 2013)

Provided invited testimony before a Joint Session of the New Mexico State **Legislature** at a hearing entitled "The Patient Protection and Affordable Care Act: Considerations for Legislators" in Santa Fe, NM (January 24, 2013)

Delivered the keynote address entitled "Legislating in a Time of Reform" at the Colorado Health Institute's Hot Issues in Health Care Legislative Conference "Implementing the Federal Patient Protection and Affordable Care Act (PPACA): The State's Role" in Colorado Springs, CO (November 11, 2010)

Presented "Coordinating State Roles for Effective Implementation of Federal Health Care Reform" for the Wisconsin Legislature Special Committee on Health Care Reform Implementation (August 19, 2010)

Offered testimony "Opportunities for States in Federal Health Care Reform" at a Joint Hearing of the California Senate Health Committee and Assembly Health Committee entitled "Implementation of Federal Health Care Reform" in Sacramento (May 12, 2010)

Presented an overview of how states are dealing with financial pressures in their Medicaid programs at a biennial meeting sponsored by Georgia State University for new and returning Georgia legislators (December 13, 2004)

### ***State Policy Community***

Panelist for "Medicaid Expansion: Is It Good Public Policy for Utah," sponsored by the Sutherland Institute in Salt Lake City, UT (May 21, 2013)



Delivered keynote address entitled "Lessons from Other States' Implementation of the ACA" at the 17<sup>th</sup> Annual Conference of the Insure the Uninsured Project in Sacramento, CA (February 5, 2013)

Delivered keynote address entitled "Looking Ahead: The Impact of Health Reform on Access" at the Health Policy Institute of Ohio forum in Columbus, OH (October 3, 2012)

Delivered keynote address entitled "An Exchange is an Exchange is an Exchange" at the St. Luke's Health Initiative Public Meeting on Insurance Exchanges in Phoenix, AZ (September 16, 2011)

Delivered keynote address entitled "The State Role in Pursuing Health Care Value" at the Louisiana Health Care Quality Forum 2011 Spring Summit "Better Ways To Pay for Health Care: From Volume to Value" in Baton Rouge, LA (June 9, 2011)

Delivered keynote address entitled "An American Approach to Implementing Health Reform: Moving Beyond Red and Blue States" at the Maine Health Access Foundation Annual Meeting in Augusta, ME (April 21, 2011)

Presented "Coordinating State Roles for Effective Implementation of Federal Health Care Reform" at Georgians for a Healthy Future Conference entitled "Health Care Unscrambled: A Look Ahead to the 2011 Legislative Session" in Atlanta, GA (December 7, 2010)

Presented "Managing Care in the U.S." at the "Making Medicaid Better Forum" hosted by the Louisiana Department of Health and Hospitals in Baton Rouge, LA (November 17, 2010)

Moderated the final of three days of public hearings required by Massachusetts Statute (M.G.L. c. 118G) on Health Care Provider and Payer Costs and Cost Trends (March 19, 2010)

Delivered the opening address at the meeting "Prospects for Health Care Coverage in 2010: Options and Priorities for California" sponsored by the Center for Health Improvement and the California Health Care Foundation held in Sacramento (February 4, 2010)

Presented "Will Health Care Get a Face Lift?" and "States Rx for Health Reform" at the Council on State Governments Annual Conference in La Quinta, CA (Nov. 12-13, 2009)

Presented "Why National Health Reform is an Oxymoron" as the 2009 Charlene Rydell Lectureship at the Maine Development Foundation's Policy Leaders' Academy, Legislative Policy Forum on Health Care, Augusta, Maine (January 30, 2009)

Participated in a panel "Can State and Federal Reform be Complimentary?" for the "Summit of Leaders - The State's Role in Driving National Health Reform Conference" at the Oregon Health Forum, Portland, Oregon (January 8, 2009)

Delivered the keynote address and moderated a panel of Florida Stakeholders at the conference "Looking Back, Looking Ahead: Medicaid Reform in Florida," sponsored by the Jessie Ball duPont Fund and the Florida Philanthropic Network, Tampa, FL (October 15, 2008)

Presented "State & Federal Perspectives" at United Hospital Fund's "New Opportunities, Tough Choices: Health Care in New York" Symposium in New York City (December 4, 2007)

Delivered an address on the topic of "Government: Taking the Lead?" at the Dorsey Hughes Symposium in Beaver Creek, Colorado (July 26, 2007)

Moderated a panel discussion on Health Reform Efforts in Other States at the one year anniversary event of the enactment of health reform in Massachusetts, a meeting entitled "Massachusetts Health Reform: Progress, Prognosis, and Possibility" held at the John F. Kennedy Library in Boston (May 14, 2007)

Delivered a plenary address, "Measuring Success to Create Success" at the CMS Systems Change conference entitled "Transforming Systems: Keys to Success" in Baltimore, MD (April 11, 2006)

Delivered the keynote address, "A National Perspective on State Health Reform" at the Arizona Health Care Forecast 2006: Crisis or Opportunity Conference sponsored by the St. Luke's Health Initiatives in Phoenix, AZ (December 9, 2005)

Moderated a day-long session at the University of Utah to consider how to achieve major expansions in health care coverage for Utah (May 3, 2005)

### ***International***

Presented "Averting the Federalism Cliff: Redesigning the Federal-State Relationship in the Context of the Affordable Care Act" at the 5<sup>th</sup> International Jerusalem Conference on Health Policy in Jerusalem, Israel (June 4, 2013)

Presented "Intergovernmental Health Care Financing in the United States" at the Center for Strategic and International Studies (CSIS) joint roundtable with the China National Health Development Research Center (CNHDRC) on healthcare reforms in the United States and China in Beijing, China (May 23, 2011)

### ***Academia***

Panelist on "Whither Health Reform? A View From The States" at the National Academy of Public Administration Fall Conference (October 5, 2012)

Panelist on "State and Federal Health Care Implementation Strategies" at the NYU Annual Survey of American Law symposium "The Affordable Care Act: The Constitutionality of Reform, Its Implementation and Implications" (February 17, 2012)

Presented "State Policy and VBID" at the 2011 V-BID Center Symposium: The State of Value-Based Insurance Design at the University of Michigan, Ann Arbor (November 16, 2011)

Presented "Why Don't States Love the Fiscal Terms of the Affordable Care Act?" at the First Annual NYU/UCLA Tax Policy Conference: Tax Law and Health Care Reform at UCLA Law School (October 28, 2011)

Delivered the eleventh annual Marshall J. Seidman lecture "Can American Federalism Survive Health Reform?" at the Department of Health Policy, Harvard Medical School (October 12, 2011)

Presented "What Policymakers Need From Family Researchers" at the Family Research Consortium V: Summer Institute 2011 in San Juan, Puerto Rico (July 22, 2011)

Participated in a panel entitled "The Ongoing Politics of Health Reform" at the 2011 Academy Health Annual Research Meeting in Seattle, WA (June 14, 2011)

Moderated a panel entitled "A States'-Eye View of Health Reform Implementation" at the 2011 Academy Health Annual Research Meeting in Seattle, WA (June 12, 2011)

Presented "Medicaid Heading Into Health Reform" at the Health Care Forecast Conference by The Center for Health Care Management and Policy at The Paul Merage School of Business at the University of California, Irvine (February 24, 2011)

Participated in a panel entitled "Coverage Expansion During a Time of Fiscal Crisis: How Are States Responding?" at the Annual Research Meeting of AcademyHealth in Boston, MA (June 27, 2010)

Presented "Reality Bites: Health Reform Implementation and the States" at the Health Care Reform Think Tank conference of the Advanced Leadership Initiative at Harvard University (May 6, 2010)

Participated in a panel entitled "Federalism and Health Policy" at the 2009 Academy Fall Meeting of the National Academy of Public Administration in Washington, D.C. (November 20, 2009)

Presented "From State Demonstrations to Federalism: One Strategy for Universal Coverage" at the Harvard/Kennedy School Health Care Delivery Policy Program, Scottsdale, AZ (February 29, 2008)

Participated in a panel "Easing Insecurity for Working Families" on which I presented "Universal Health Insurance Coverage for Children: Social Insurance with a Twist" at the National Academy for Social

Insurance's 19th Annual Conference "For the Common Good: What Role for Social Insurance?" (February 1, 2007)

Participated in the first roundtable discussion organized by the new Petrie-Flom Center for Health Law Policy, Biotechnology and Bioethics at Harvard Law School (September 7, 2006)

Participated in two panels entitled "Federalism: Future Partnerships Between the Federal Government and the States" and "Planning and Implementing Reform: The Experience of Three States" at the 12th Princeton Conference entitled "How Will the States Pay for Health Care?" in Princeton, NJ (May 19-20, 2005)

### ***Institute of Medicine***

Confidential external reviewer of "For the Public's Health: Investing in a Healthier Future" (National Academies Press 2012).

Spoke on a panel entitled "Implementation of Health Care Reform" at the National Cancer Policy Summit hosted by the Institute of Medicine in Washington, DC (October 25, 2010)

Participated in a panel discussion "The Many Aspects of Health Reform" at a session organized by the Health Policy and Health Care Systems Interest Group at the Institute of Medicine's 2010 Annual Meeting (October 10, 2010)

Participated in the inaugural meeting of the Value Incentives Learning Collaborative, an activity of the Institute of Medicine's Roundtable on Value & Science-Driven Health Care (May 26, 2010)

Spoke to the Institute of Medicine's Roundtable on Value and Science-Driven Health Care regarding state roles in promoting health system improvement (March 17, 2010)

Presented on state health reform efforts addressing cost, access and quality at a meeting of the President's Circle (of the Institute of Medicine, National Academy of Science, and National Academy of Engineering) in Irvine, California (November 9, 2007)

### ***Foundations***

Presented "Is Equity an Attainable Health System Goal?" as the keynote speaker at the Grantmakers in Health Annual Meeting in Baltimore, MD (March 7, 2012)

Presented "A Three Hour Tour of All Things Health Care" at a meeting of Kansas City regional health foundations in Kansas City, MO (August 10, 2011)

Presented "Health Reform Implementation: State Strategies and Priorities" at the Grantmakers in Health CEO Working Group on Access and Coverage at the 2011 GIH Annual Meeting on Health Philanthropy in Los Angeles, CA (March 2, 2011)

Presented "What Does the Passage of Health Reform Mean for Funders in this Region?" to a meeting of the Washington Regional Association of Grantmakers (May 27, 2010)

Presented "State Capacity to Implement National Health Care Reform: Deer in the Headlights or Bounding Ahead?" at the Grantmakers in Health CEO Working Group on Access and Coverage as part of the 2010 GIH Annual Meeting on Health Philanthropy in Orlando (March 11, 2010)

Presented to health foundation CEOs on a conference call sponsored by Grantmakers in Health on the topic "Implementing Health Care Reform: What Help Would States Need?" (September 23, 2009)

Participated on the panel "Issues Around the Reauthorization of the State Children's Health Insurance Program" at the annual retreat of the Commonwealth Fund Board of Directors (April 9, 2007)

Spoke at a plenary session discussing the status of the Medicaid and SCHIP programs at the Grantmakers for Children, Youth & Families 21st Annual Conference in Los Angeles (September 26, 2006)

Provided an overview of state health activities and offered an assessment of strategic opportunities for philanthropy on a conference call sponsored by the Grantmakers in Health CEO Working Group on Access and Coverage (September 28, 2005)

Moderated a session on "Expanding Coverage in a Deficit Environment" at Grantmakers in Health's 2004 Fall Forum "Health and Fiscal Policy: What Every Funder Should Know." (November 4, 2004)

### ***Provider Organizations***

Presented "State Implementation of Health Care Reform" as the keynote speaker at the American Psychological Association State Leadership Conference in Washington, DC (March 10, 2012)

Presented "Exchanges, Medicaid and Insurance Reform – Oh My!" at the Missouri Hospital Association Annual Convention Executive Briefing in Osage Beach, MO (November 9, 2011)

Participated in a panel titled "Health Reform Implementation: Impact on Patients, Providers, and Payers" at the National Association of Public Hospitals and Health Systems 2011 Annual Conference in Chicago, IL (June 24, 2011)

Participated in a panel titled "Medicaid and the Exchanges - Governmental and Industry Initiatives" at the Russell Reynolds 2011 CEO/Innovators Roundtable (June 8, 2011)

Participated in a panel entitled "The Future of Medicaid" at the 2011 Long Term Care 100 (LTC 100) Conference in Laguna Niguel, CA (May 2, 2011)

Presented "Physicians, States and Implementation of the Affordable Care Act" at the Massachusetts Medical Society's Annual Leadership Program in Waltham, MA (April 6, 2011)

Presented "Getting into a State Policymaker's Head: Where are we Headed with Medicaid and Reform?" to the Government Relations meeting of DentaQuest, Boston, MA (February 7, 2011)

Presented "State Implementation of the ACA: Opportunities and Challenges" at the 2011 State Legislative Strategy Conference of the American Medical Association in Bonita Springs, Florida (January 6, 2011)

Presented "The Health Care Safety Net after Reform: What Does the Future Hold?" at the California Association of Public Hospitals and Health Systems Annual Conference "Fulfilling the Promise of Health Reform" in Berkeley, CA (December 2, 2010)

Presented "What States Need to be Doing to Implement Health Reform?" at the 8th Annual State Issues Retreat hosted by Centene in St. Louis, MO (November 15, 2010)

Participated in a panel entitled "Insurance Exchanges" at the Federation of American Hospitals Board of Governors meeting in Nashville, TN (October 19, 2010)

Delivered the luncheon plenary address at the Winter Strategy Meeting of the National Association of Community Health Centers in Delray Beach, Florida (January 21, 2010)

Presented "States in Action: Moving Towards Universal Coverage" at the American College of Obstetricians and Gynecologists (ACOG) Annual Meeting, Washington, DC (February 25, 2008)

Presented "The Impact of State Health Reform on Safety Net Providers" at the National Association of Public Hospitals' Annual Conference in Boston (June 28, 2007)

Delivered the opening keynote address at the Pfizer Pro Bono 3rd Annual Access to Healthcare Conference in New York (September 21, 2006)

Delivered the luncheon keynote address at the AHIP (America's Health Insurance Plans) Annual Medicaid Conference (September 13, 2006)

**Media Events**

Keynote Interview at Financial Times/Citi Ingenuity Awards 2012, Newseum, Washington, DC (September 13, 2012)

Participated in a Kaiser Family Foundation Webcast, "Is the Health Care System Ready for Health Reform?" as part of the "Today's Topics in Health Disparities" series, Washington, DC (November 4, 2009)

Participated in a Kaiser Network "Ask the Experts" Webcast entitled "The Children's Health Insurance Program Reauthorized: What's Next?," Washington, DC (February 12, 2009)

Participated in a webcast on Kaisernetwork.org entitled, "Ask the Experts: The Role of States in a National Health Reform Effort" (December 4, 2008)

Participated in the National Public Radio show "On Point", to discuss health reform in Massachusetts (November 18, 2005)

**Strategic Planning Events**

Keynote Speaker at Board of Trustees' Meeting of The March of Dimes, New York City (September 9, 2008)

Facilitated a meeting of public hospital CEOs and CFOs to discuss how they should prepare for and respond to health reform for the National Association of Public Hospitals, Tampa, FL (April 15-16, 2008)

Discussed the role of philanthropy in health care with the board of the HealthOne Alliance (a conversion foundation) in Denver, CO (May 2, 2005)

Provided an overview of health policy and Medicaid policy and served as a resource at a meeting for the mid-course review of the National Association of Public Hospitals' strategic plan, held in Chicago, IL (November 18, 2004)

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