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6 PROTECTING AMERICA'S ENERGY INFRASTRUCTURE

7 IN TODAY'S CYBER AND PHYSICAL THREAT LANDSCAPE

8 TUESDAY, JANUARY 13, 2026

9 House of Representatives,

10 Subcommittee on Energy,

11 Committee on Energy and Commerce,

12 Washington, D.C.

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16 The subcommittee met, pursuant to call, at 10:15 a.m. in

17 Room 2123, Rayburn House Office Building, Hon. Robert E.

18 Latta [chairman of the subcommittee], presiding.

19 Present: Representatives Latta, Weber, Palmer, Allen,

20 Balderson, Pfluger, Harshbarger, Miller-Meeks, James, Bentz,

21 Lee, Langworthy, Rulli, Evans, Goldman, Fedorchak, Guthrie

22 (ex officio); Castor, Peters, Menendez, McClellan, DeGette,

23 Matsui, Tonko, Veasey, Schrier, Fletcher, Ocasio-Cortez, and

24 Pallone (ex officio).

25 Also present: Representative Joyce.

26 Staff Present: Christian Calvert, Press Assistant;

27 Clare Cargile, Professional Staff Member; Jessica Donlon,

28 General Counsel; Andrew Furman, Professional Staff Member;
29 Sydney Greene, Director of Finance and Logistics; Calvin
30 Huggins, Clerk; Megan Jackson, Staff Director; AT Johnson,
31 Special Advisor; Sophie Khanahmadi, Deputy Staff Director;
32 Mary Martin, Chief Counsel; Ben Mullaney, Press Secretary;
33 Lillian Noland, Staff Assistant; Seth Ricketts, Special
34 Assistant; Chris Sarley, Member Services/Stakeholder
35 Director; Peter Spencer, Senior Professional Staff Member;
36 Timothy Trimble, Staff Assistant; Matt VanHyfte,
37 Communications Director; Waverly Gordon, Minority Deputy
38 Staff Director and General Counsel; Tiffany Guarascio,
39 Minority Staff Director; Kristopher Pittard, Minority
40 Professional Staff Member; Emma Roehrig, Minority Staff
41 Assistant; Kylea Rogers, Minority Policy Analyst; Kyle Wolf,
42 Minority Press Intern; and Tuley Wright, Minority Staff
43 Director, ENG.
44

45 *Mr. Latta. The Subcommittee on Energy will now come to
46 order. The chair recognizes himself for five minutes for an
47 opening statement.

48 Welcome to today's hearing, and thank you to our witness
49 for appearing before us to inform our legislative efforts to
50 secure and strengthen the nation's energy systems.

51 The reliable delivery of energy through our critical
52 infrastructure is fundamental to the modern economy and the
53 health and welfare of all of our communities. At a time of
54 tremendous growth in our nation's energy demands, the need
55 for effective security cannot be overstated. During a recent
56 hearing examining cyber and physical threats, we heard
57 directly from operators and experts about the capabilities of
58 adversaries and the work to safeguard against efforts to
59 exploit vulnerabilities to disrupt the everyday lives of
60 hard-working Americans.

61 Addressing cyber and physical threats is no easy task.
62 The avenues for malicious activity only widen as
63 digitization, communications, and linkages of gas pipelines,
64 new generating resources, and transmission take root to meet
65 energy demands. The interconnected nature of our energy
66 system requires constant intelligence sharing, clear
67 visibility into threat landscapes, and sufficient resources
68 to fill gaps in security protections for rural and small
69 utility services alike. That is exactly what the legislation

70 before us seeks to accomplish.

71 Importantly, the Energy Emergency Leadership Act
72 strengthens the Department of Energy's central energy sector
73 security mission. It does so by requiring that its well-
74 established energy emergency and cyber functions are led by
75 an assistant secretary confirmed by the Senate. This will
76 ensure the department has the focused and accountable
77 leadership to more fully protect the public from fuel and
78 electricity fuel supply disruptions, including emerging
79 threats from our foreign adversaries to the nation's electric
80 grid.

81 As the sector risk management agency for the energy
82 sector, DoE requires visibility over the whole system, and
83 actively collaborates not only with the power sector but also
84 the oil and gas sector to prepare and respond appropriately
85 to emergencies. DoE's central role in Federal coordination
86 and providing technical assistance as needed is critical for
87 a secure energy system. The Pipeline Cybersecurity
88 Preparedness Act will enhance and formalize DoE's work in
89 this area, so we will have a stronger, more resilient energy
90 sector.

91 Alongside this bill, the Energy Threat Analysis Center
92 Act would formally authorize a valuable program that improves
93 information sharing and coordination on threat analysis. The
94 Energy Threat Analysis Center, or ETAC, brings together key

95 public and private partners, including the intelligence
96 community, to address vulnerabilities in critical
97 infrastructure and provide operational support for energy
98 sector resilience.

99 The Rural and Municipal Utility Cybersecurity Act will
100 improve cybersecurity protocols and equipment for small
101 utilities, electric cooperatives, and public power agencies
102 by providing targeted funding and technical assistance.
103 These small entities typically serve our most rural and
104 remote communities that do not have the same resources as
105 their larger, investor-owned counterparts.

106 States too play an essential role in protecting energy
107 infrastructure within their borders. Last Congress this
108 committee held a field hearing in North Carolina to examine
109 the attack on a substation in Moore County that left 30,000
110 people without power. The Secure Grid Act, which I plan to
111 sponsor with my colleague from California's 7th congressional
112 district, builds upon the existing State Energy Security Plan
113 framework to expand the visibility of potential threats to
114 local distribution and supply chain networks.

115 All together, this package of security bills comes at a
116 critical time. Our adversaries remain close on our heels to
117 overtake the United States as a leading technological
118 superpower on the world stage. Our communities cannot afford
119 to endure disruptive, large-scale attacks that can be

120 prevented with common-sense solutions and collaborations.

121 The bills before us today present a bipartisan
122 opportunity to secure our nation's energy system so we can
123 fuel economic growth and job-creating industries across the
124 country.

125 Today we will hear from the Department of Energy, which
126 has been helpful, providing technical assistance to our
127 bipartisan work today. Alex Fitzsimmons, acting
128 undersecretary of energy, will provide a broad view of DoE's
129 important energy sector work and how this legislation may
130 advance our work.

131 Our second panel of witnesses will also inform our work
132 from their perspectives on the front lines of cyber and
133 physical threat protection.

134 [The prepared statement of Mr. Latta follows:]

135

136 *****COMMITTEE INSERT*****

137

138 *Mr. Latta. I look forward to the discussion today and
139 at this time yield back.

140 And the chair recognizes the gentlelady from Florida's
141 14th district, the subcommittee's ranking member, for five
142 minutes for an opening statement.

143 *Ms. Castor. Well, thank you, Mr. Chairman, and good
144 morning. I look forward to learning from our panels today
145 about the ways we can make our grid more resilient and safe.

146 This is an area where the committee has a history of
147 bipartisan success, and we should build on that. However, we
148 cannot ignore that right now the greatest threat to grid
149 reliability and security is the President and Republican
150 policies. The arbitrary project cancellations, higher costs,
151 and uncertainty have driven the country into an electricity
152 crisis. Nearly a year after Donald Trump took office, the
153 latest inflation data released this morning shows across the
154 board that prices are higher than ever.

155 The chairman asks every panel that appears here, "Does
156 American need more electricity?" The answer is always yes,
157 and we agree with that. But over the past year the President
158 and Republicans in Congress have senselessly gone out of
159 their way to ensure that America will have less electricity.
160 And that comes at an unfortunate cost to everyday Americans.

161 In December the President terminated five offshore wind
162 projects, which could supply six gigawatts of electricity.

163 He did not care that Federal courts had previously ruled that
164 he acted unlawfully when he arbitrarily revoked their permits
165 after years of planning and investment. Sunrise Wind and
166 Empire Wind, both off the coast of New York; Vineyard Wind I
167 off the coast of Massachusetts; and Coastal Virginia,
168 offshore wind off Virginia represented \$25 billion of
169 investment and about 10,000 jobs to power more than 2.5
170 million homes and businesses. Revolution Wind is roughly 80
171 percent -- 87 percent complete, with 58 out of 65 wind
172 turbines installed. It was scheduled to be fully operational
173 by the second half of this year, delivering power to more
174 than 350,000 homes and businesses in Connecticut and Rhode
175 Island by the end of the year.

176 Well, thankfully, yesterday a Federal court again
177 rejected the Administration's actions, deeming them arbitrary
178 and capricious. But Trump's sabotage is very costly.
179 Another court yesterday ruled that the Administration
180 illegally canceled numerous Federal clean energy projects in
181 a number of states just because they voted Democratic in the
182 last election. That is not right. DoE also canceled what
183 would have been the largest U.S. solar energy project in the
184 Nevada desert, 7 connected solar farms that would have
185 produced 6.2 gigawatts, which is 3 times the output of the
186 Hoover Dam. A number of energy companies have been working
187 towards approval since 2023.

188 And Members, Utah's Republican Governor Spencer Cox said
189 this is how we lose the AI energy arms race with China,
190 because solar with batteries can now be close to baseload
191 power and we should keep these projects rolling until we get
192 the gas, nuclear, geothermal plants we need.

193 Some of the most damaging and costly sabotage to
194 America's electric grid at the hands of the Trump
195 Administration have come to major transmission projects,
196 especially the Grain Belt Express transmission line across
197 Kansas, Missouri, Indiana, and Illinois. It has been in the
198 works for 15 years to deliver power to homes and businesses
199 and expand economic opportunity across that region. And
200 Midwesterners will tell you that their aging energy
201 infrastructure is struggling to keep pace with growing
202 demand, but the Trump DoE arbitrarily canceled that
203 transmission project last year. The Administration is miring
204 scores of other projects with additional red tape.

205 So at a time that we need more energy that is affordable
206 and reliable, Trump and Republican policies are sabotaging
207 America's electric grid. All together, that is 266 gigawatts
208 of planned electricity generation projects, grid resilience,
209 and upgrades canceled in 2025. And that number does not
210 include the prospective, higher cost and harm inflicted
211 through the Republicans' big, ugly bill that ripped away
212 savings to provide massive tax cuts to billionaires.

213 The U.S. has never faced this kind of self-inflicted
214 energy crisis. We need a grid that can meet electricity
215 demand and lower cost, which is under this committee's
216 jurisdiction. That means policies that help the U.S. build
217 out significant transmission infrastructure. So I hope our
218 colleagues will work with this on this.

219 Unfortunately, the only Republican response to the
220 energy crisis they have created is to turn to more expensive
221 sources. When Republican policies get in the way of the
222 cheapest, fastest, most reliable sources of energy, our grid
223 is less secure, and that means that energy is more expensive
224 for our neighbors. That is not right. The American people
225 deserve a whole lot better.

226 [The prepared statement of Ms. Castor follows:]

227

228 *****COMMITTEE INSERT*****

229

230 *Ms. Castor. I yield back.

231 *Mr. Latta. Thank you very much. The gentlelady yields
232 back. The chair now recognizes the gentleman from Kentucky,
233 the chair of the full committee, for five minutes for an
234 opening statement.

235 *The Chair. Thank you. Thank you, Chairman Latta, and
236 thank to our witnesses. We have two panels, so we will thank
237 our witness and then our witnesses for being here today. We
238 appreciate you coming before our committee to discuss these
239 legislative issues.

240 Energy underpins our entire economy, which makes it a
241 key target for nefarious actors and adversarial nations. We
242 have witnessed cyber attacks in Russia's invasion of Ukraine;
243 AI-driven attacks in Europe; and relentless attacks on Taiwan
244 from communist China. At home we experienced Chinese probes
245 of critical infrastructure, cyber attacks on the Colonial
246 Pipeline, and physical attacks on the grid in North Carolina
247 and Washington, among other events.

248 The proposals before us come at an especially critical
249 moment because of the growing power of advanced technologies
250 to enable even more sweeping and sophisticated attacks than
251 we have seen. The notion of large-scale threats on American
252 energy infrastructure is no longer if, but when. As we seek
253 to reaffirm our nation's energy and economic security, we
254 must secure our energy systems to protect the nation from

255 efforts to sow chaos and cause harm. The legislation before
256 us will ensure the energy and power providers and Federal
257 partners alike remain vigilant and prepared to respond to
258 potential attacks while energy supplies grow to meet those
259 demands.

260 Effective cybersecurity measures require constant
261 information sharing, clear leadership protocols, and key
262 collaboration from operators across the energy sector to fill
263 gaps in the threat -- in threat detection, prevention, and
264 mitigation. Our bipartisan bills bolster the Department of
265 Energy's role in sector-specific risk management agency and
266 enhance state and energy sector visibility into the
267 vulnerabilities of energy and power systems.

268 Importantly, legislation before us today will fill
269 critical gaps in cybersecurity protections in areas of the
270 country that do not have the resources of large, investor-
271 owned utilities. And all together, the work of this
272 committee will equip government and industry partners with
273 necessary cybersecurity protections and establish more
274 effective ability for the entire energy sector to prepare and
275 defend against potential attacks.

276 [The prepared statement of The Chair follows:]

277

278 *****COMMITTEE INSERT*****

279

280 *The Chair. I look forward to the discussion, and I
281 yield back the balance of my time.

282 *Mr. Latta. Thank you. The gentleman yields back and
283 the chair now recognizes the gentleman from New Jersey, the
284 ranking member of the full committee, for five minutes for an
285 opening statement.

286 *Mr. Pallone. Thank you, Mr. Chairman.

287 America's energy system is under increasing threat.
288 Russia and China have developed sophisticated offensive cyber
289 weapons, and the proliferation of artificial intelligence
290 technology means that every day those offensive cyber weapons
291 grow stronger.

292 It also means that less sophisticated adversaries,
293 terrorist organizations without the backing of nation states,
294 will be able to pull off devastating cyber attacks whether it
295 is against the Federal Government, utilities, or directly
296 against energy infrastructure assets themselves. So that is
297 why I am pleased to see a suite of draft legislation in this
298 hearing, including some bills reauthorizing important
299 cybersecurity programs created by the Bipartisan
300 Infrastructure Law. I am encouraged to see my Republican
301 colleagues now acknowledge the importance and benefits of
302 some of the provisions of that law. Others, like the Energy
303 Threat Analysis Center Act, are completely new and are based
304 off valuable testimony that the subcommittee received last

305 year.

306 Now, I look forward to hearing from our witnesses about
307 these bills because it is critical that we work in a
308 bipartisan fashion to secure our nation's energy
309 infrastructure from cyber and physical threats. And as we
310 consider the cybersecurity of our energy systems, we also
311 have to recognize the importance that energy reliability
312 plays in our way of life. But unfortunately, I am concerned
313 that Secretary Wright's actions at the Department of Energy
314 are undermining that reliability.

315 In October of last year the Trump Administration and
316 Secretary Wright illegally canceled 300 energy projects
317 across the country, stealing \$8 billion in grants for energy
318 projects when we desperately need more energy. In July the
319 Administration put out an analysis desperately calling for
320 every available megawatt of power, but Secretary Wright is
321 directly responsible for killing projects that would have
322 added enormous amounts of clean power to the grid. These
323 projects were authorized by Congress and funded through
324 bipartisan laws.

325 Thankfully, just yesterday a court reversed the
326 termination notices for a number of the illegally canceled
327 grants, and I am hopeful that more projects sue the
328 department for its actions and get their funding restored.

329 Now, the problem is it doesn't end there. Since Trump

330 took office the Department of Energy has shed roughly 3,500
331 staff, and is so understaffed in some areas that its Office
332 of Nuclear Energy is asking for volunteers from universities
333 to help them review novel nuclear reactor designs. And that
334 doesn't really sound like energy security to me. And late
335 last year the Department of Energy underwent a
336 reorganization, closing important offices like the Grid
337 Deployment Office, the Office of Clean Energy Demonstrations,
338 and the Office of Manufacturing and Energy Supply chains.
339 Throughout the entire process Secretary Wright has refused to
340 answer questions, leaving Congress with zero information and
341 no opportunity as to what is happening at the department.

342 So I am hopeful -- Mr. Fitzsimmons, a number of your
343 colleagues have appeared before us in the last year, but have
344 given unsatisfactory answers or claimed to not have any
345 information to share. So I am hoping that you will be more
346 responsive today.

347 And let's also not forget the big, ugly bill -- or the
348 Republicans call it the beautiful, I say it is the ugly bill
349 -- which is slated to increase electricity prices by 61
350 percent and endanger more than 300 gigawatts of reliable,
351 clean generation just when we need it most. Electricity
352 prices are up 13 percent just since Trump took office, and
353 companies have either delayed or canceled over 53 billion in
354 investment in the energy sector. And we have lost over

355 165,000 jobs in this sector.

356 So these actions and the big ugly, beautiful bill are
357 going to seriously undermine energy reliability. I am
358 hopeful that these cybersecurity bills will be helpful, but
359 to be honest -- and I am not taking away from them -- they
360 are really just a drop in the bucket when you look at the
361 energy reliability problems that Republicans are creating for
362 the American people. And those problems are just getting
363 worse every day.

364 In New Jersey the electricity bills are up over 20
365 percent. So, you know, this is a major problem for the
366 public. And I hope we can deal with it more effectively on a
367 bipartisan basis.

368 [The prepared statement of Mr. Pallone follows:]

369

370 *****COMMITTEE INSERT*****

371

372 *Mr. Pallone. With that, Mr. Chairman, I yield back.

373 *Mr. Latta. Well, thank you very much. The gentleman
374 yields back the balance of his time. This concludes member
375 opening statements.

376 The chair reminds members that, pursuant to committee
377 rules, all members' opening statements will be made part of
378 the record.

379 The subcommittee wants to welcome our first witness for
380 appearing today and also taking the time to testify before
381 the subcommittee.

382 You have the opportunity to give an opening statement,
383 followed by a round of questions from our members.

384 Mr. Alex Fitzsimmons is our first witness on our first
385 panel, and he is the acting undersecretary of energy and
386 director of Office of Cybersecurity, Energy Security, and
387 Emergency Response at the Department of Energy.

388 We appreciate again you appearing before us. And before
389 you start your opening statement, just a quick tutorial on
390 the lights in front of you. You will have five minutes for
391 your opening statement. They will be green for the first
392 four minutes, turn yellow for the last minute, and then turn
393 red. So if you could finish up, we would appreciate it. And
394 if you could pull the mike up close, we would also appreciate
395 that.

396 And Mr. Fitzsimmons, you are recognized for five minutes

397 for your opening statement.

398

399 STATEMENT OF ALEX FITZSIMMONS, ACTING UNDERSECRETARY OF
400 ENERGY AND DIRECTOR OF THE OFFICE OF CYBERSECURITY, ENERGY
401 SECURITY, AND EMERGENCY RESPONSE, U.S. DEPARTMENT OF ENERGY

402

403 *Mr. Fitzsimmons. All right. Thank you, Chairman
404 Latta, Chairman Guthrie, Ranking Member Pallone, Ranking
405 Member Castor, and distinguished members of the committee. I
406 am Alex Fitzsimmons, and it is an honor to testify before you
407 today as a representative of the U.S. Department of Energy.

408 Under President Trump and Secretary Wright's leadership,
409 the Department of Energy and the Office of Cybersecurity,
410 Energy Security, and Emergency Response -- CESER, for short
411 -- have been hard at work restoring American energy
412 dominance, lowering energy costs for Americans, and
413 strengthening our national security. Secretary Wright has
414 conveyed that ensuring the security and resilience of our
415 nation's energy infrastructure is a top priority. This vital
416 work falls under the CESER office. As the acting
417 undersecretary of energy and director of CESER, I am honored
418 to help lead this critical mission.

419 At CESER we ensure that Americans can count on a secure,
420 affordable, and reliable energy supply under every
421 circumstance. This means providing timely and actionable

422 information to the energy sector, developing world-class
423 security technologies, hardening U.S. infrastructure, and
424 responding to and recovering from incidents.

425 The U.S. energy grid faces persistent threats from
426 nation-state threat actors with campaigns that target our
427 economy, military readiness, and public health and safety.
428 The Energy Threat Analysis Center is a public-private
429 partnership that convenes experts from the Federal Government
430 and industry to identify, analyze, and mitigate threats to
431 America's critical energy infrastructure.

432 The ETAC Reauthorization Act of 2025 promotes improving
433 operational collaboration between the government and
434 industry, securing critical energy infrastructure from cyber
435 threats, and protecting information sharing, thereby
436 strengthening the nation's energy security.

437 The Energy Emergency Leadership Act aims to clarify the
438 leadership required to carry out the department's energy,
439 emergency, and energy security functions and improve the
440 coordination performed with relevant Federal agencies. This
441 language amends the DoE Organization Act to include the
442 department's energy, emergency, and energy security functions
443 as those assigned to one of the eight assistant secretary
444 positions.

445 In addition, this legislation will permit the department
446 to provide technical assistance to energy sector entities and

447 local governments upon request to protect against, detect,
448 and respond to energy security threats, risks, and incidents.

449 The Rural and Municipal Utilities Cybersecurity
450 Reauthorization Act will enable CESER to strengthen
451 cybersecurity in electric, public power, and cooperative
452 utilities. These utilities are targets for cyber attacks and
453 can struggle to defend against advanced capabilities of
454 nation-state adversaries, often due to a lack of funding and
455 personnel. This legislation helps to ensure small, rural
456 utilities have access to the resources necessary to protect
457 national security and provide reliable energy to residents.

458 The Secure Grid Act will help states mitigate risks
459 posed to the electric grid by empowering them to fully assess
460 and respond to cyber and physical threats, severe weather,
461 and other vulnerabilities. State energy security plans
462 enable states to examine and respond to weaknesses in their
463 own energy infrastructure. This legislation formalizes the
464 inclusion of additional data to these reports, requiring
465 states to consider threats posed to local facilities, as well
466 as factors like increasing grid demands and vendor
467 maintenance. Authorizing the department to continue to
468 implement SESP duties will institutionalize the support for
469 states to maintain, implement, and advance these important
470 plans.

471 As automation drives pipeline owners and operators to

472 rely on an increasingly complex web of interconnected
473 devices, they must also implement security measures to
474 protect their pipeline operations from evolving and emerging
475 cyber risks. The pipeline and LNG Facility Cybersecurity
476 Preparedness Act authorizes DoE to coordinate a voluntary
477 approach to make the nation's pipeline system more reliable,
478 resilient, and secure.

479 As the sector risk management agency for the energy
480 sector, DoE already works closely with all parts of the
481 energy sector to prepare for, respond to, and recover from
482 incidents. DoE coordinates closely with other agencies for
483 an all-of-government response to emergencies.

484 DoE is adept at deploying innovative solutions to
485 complex problems, and will continue to do so in service to
486 the American people, ensuring the U.S. energy sector becomes
487 more secure and resilient. As this legislation continues to
488 be refined, CESER and the department stand ready to provide
489 technical assistance to ensure the legislation meets
490 congressional intent and rises to the challenges posed by
491 today's threat landscape.

492 I appreciate the opportunity to appear before you today,
493 and I look forward to working with you and your respective
494 offices so that we can continue to strengthen American energy
495 dominance and lower costs for hard-working American families.

496 I look forward to your questions.

497 [The prepared statement of Mr. Fitzsimmons follows:]

498

499 *****COMMITTEE INSERT*****

500

501 *Mr. Latta. Well, thank you very much, and this
502 concludes our witness's opening statement, and we will move
503 now to our members' questions, and I will begin with asking
504 the first questions.

505 Mr. Fitzsimmons, many of the bills before us today would
506 involve the department carrying out requirements to secure
507 our energy systems. Will you discuss whether the department
508 has sufficient staff and resources to carry out its energy
509 security responsibilities, including any responsibilities in
510 this legislation that we see -- have before us today?

511 *Mr. Fitzsimmons. I believe we do so, yes.

512 *Mr. Latta. Thank you. DoE is the sector risk
513 management agency for the energy sector. When the Colonial
514 Pipeline attack occurred shutting down this critical artery
515 for fuel to the Mid-Atlantic into New York, DoE played a
516 critical role coordinating industry and state partners to
517 support response efforts. Why does DoE's deep expertise and
518 institutional knowledge of the energy industry make it the
519 appropriate agency to lead our nation's energy response
520 efforts?

521 *Mr. Fitzsimmons. That is a great question, Chairman,
522 thank you for asking it.

523 I think, as you pointed out, because DoE is a sector
524 risk management agency for the energy sector and we have
525 great technical resources both internally and at the DoE

526 National Laboratories, it allows us to collaborate
527 productively with the private sector.

528 We are also not a regulator. So everything that -- at
529 least in this space. So everything we do with the energy
530 sector in the CESER office is done on a voluntary basis, so
531 we have been able to build trust with the energy sector over
532 time. And as a result of that, we host subsector
533 coordinating councils with the power sector, with the oil and
534 natural gas subsector, with our interagency partners. That
535 convening authority, combined with our technical expertise,
536 helps us collaborate productively with the energy sector.

537 *Mr. Latta. Well, thank you. Other agencies have
538 responsibilities over transportation systems, but DoE has
539 that role over the whole energy sector. Isn't that correct?

540 *Mr. Fitzsimmons. Yes.

541 *Mr. Latta. Will you work with the committee to make
542 sure that DoE has the appropriate clarity to work to improve
543 how the government supports our energy sector?

544 *Mr. Fitzsimmons. Absolutely.

545 *Mr. Latta. Thank you. State energy security plans are
546 a key opportunity for states to comprehensively address
547 vulnerabilities in their interconnected energy systems. The
548 SECURE Act, of which I have sponsored, would ensure that
549 states are holistically incorporating local distribution
550 supply chain risks that are critical to secure -- to a secure

551 and resilient energy system. How might this SECURE Grid Act
552 enhance the existing CEPT framework to ensure states address
553 potential gaps in security protocols?

554 *Mr. Fitzsimmons. Yes, I appreciate your leadership on
555 this issue because the state energy security plans are a
556 vital component of the CESER mission. And it is one thing
557 for us to sit here in Washington and talk about energy
558 security and resilience, but a lot of the work happens on the
559 ground in local communities at the state and local level,
560 combined with the efforts of the private sector. And 80
561 percent of U.S. energy infrastructure is owned and operated
562 by the private sector, state and local governments that are
563 on the ground working with these energy companies every
564 single day. So that is why the state energy security plans
565 and programs are an important part of our mission.

566 And so this focus on the distribution system, I think,
567 is important because it allows us to take a comprehensive
568 view. I mean, CESER's mission is to strengthen the security
569 and resilience of the entire energy sector. And so our
570 foreign adversaries, threat actors are targeting the entire
571 system, and so we need to make sure that the work that we do
572 prioritizes the entire energy system.

573 *Mr. Latta. Thank you. The Trump Administration has
574 undergone an extensive review of financial assistance awarded
575 under the previous administration. These efforts were

576 undertaken to ensure that Federal dollars aligned with
577 national and economic security goals, and to ensure the
578 viability of potential projects using finite taxpayer
579 resources. Will you discuss the department's process to
580 review financial assistance to ensure Federal dollars fulfill
581 the goals of the Trump Administration?

582 *Mr. Fitzsimmons. I am happy to do so. Thank you for
583 the question.

584 So DoE continuously reviews all of the projects within
585 our portfolio. We have a responsibility as stewards of
586 taxpayer resources to do so. We continuously review all the
587 projects in our portfolio to make sure that they are
588 consistent with national security and that projects that we
589 fund with taxpayer resources have a pathway to technical,
590 financial, and economic feasibility. And that work will
591 continue.

592 *Mr. Latta. Thank you. My last 22 seconds, just maybe
593 a quick answer to this one.

594 Information sharing is really important because --
595 especially when you are talking about a lot of the smaller
596 utilities out there. Is that information timely shared, so
597 if there is threats to the system out there -- in my last
598 seven seconds?

599 *Mr. Fitzsimmons. Yes, and I think there is more we can
600 do in that department to strengthen our ability to share

601 information with the private sector. It is one of the most
602 fundamental parts of the CESER mission.

603 *Mr. Latta. Okay, thank you very much. I want to
604 follow up with you on that.

605 And I yield back, and at this time I recognize the
606 gentlelady from Florida, the ranking member of the
607 subcommittee, for five minutes for questions.

608 *Ms. Castor. Well, thank you, Mr. Chairman.

609 Thank you for appearing here, Mr. Fitzsimmons. It is
610 good to see you.

611 *Mr. Fitzsimmons. Thank you.

612 *Ms. Castor. You know, while the Trump Administration
613 and the Department of Energy has been very busy canceling
614 energy projects across the country, last year DoE had forced
615 six old, broken-down coal plants in Michigan, Pennsylvania,
616 Indiana, Colorado, and Washington to stay online. This
617 includes plants that were days away from retirement and some
618 that have been offline for months because they are broken.
619 These decisions already have cost customers over \$163
620 million. And if the Department of Energy continues down this
621 path, it -- estimates are it would cost customers nearly \$6
622 billion a year.

623 Did you have a role in drafting the emergency orders
624 under section 202© to keep these six coal plants online last
625 year?

626 *Mr. Fitzsimmons. Thank you for the question. As the
627 director of CESER, yes.

628 *Ms. Castor. On November 25, DoE ordered the Eddystone
629 Gas and Oil Fuel Generation Facility in Pennsylvania to delay
630 its scheduled retirement for a third time based on a
631 potential shortage of electric energy. Do you believe that
632 PJM -- the PJM region faces a potential energy shortage?

633 *Mr. Fitzsimmons. Thank you for the question. Yes.

634 *Ms. Castor. For the record, PJM itself determined that
635 closing the Eddystone plant would not hurt grid reliability.
636 And if you believe there is an energy shortage in PJM, why
637 did you take the -- what the Federal court described as an
638 arbitrary and capricious action to cancel offshore wind
639 projects that were permitted and ready to go?

640 *Mr. Fitzsimmons. I appreciate the question. I think
641 it is important to clarify that PJM requested the 2020 order
642 that you just referenced, and I think it is also important to
643 recognize --

644 *Ms. Castor. But go -- you didn't -- you are not
645 answering the question about canceling the offshore wind
646 projects.

647 *Mr. Fitzsimmons. Sure, and I am happy to get to that,
648 but I think it is important to clarify the facts. And the
649 facts in this case are that PJM requested that order, and
650 that those units that you referenced in --

651 *Ms. Castor. You are not --

652 *Mr. Fitzsimmons. -- PJM ran --

653 *Ms. Castor. You are still not answering the question.

654 In a large swath of the Mid-Atlantic region, offshore wind
655 has one of the highest resource adequacy scores among all
656 energy types. In other words, when it comes to lowering the
657 probability of blackouts, offshore wind out-competes all of
658 the other sources of energy, and is even on par with gas-
659 fired power plants. Right now PJM -- in PJM a six-hour
660 battery contributes more to reliability than a gas-fired
661 combustion turbine, thanks to the batteries' reliability
662 during winter.

663 So what is coming out of DoE just simply doesn't make
664 any sense when it comes to cost, when it comes to
665 reliability. You are still not -- I think folks across the
666 country and businesses large and small want to know why the
667 Department of Energy is, like, making life so much more
668 expensive and canceling these projects. What is it? What is
669 your -- how do you justify this?

670 *Mr. Fitzsimmons. Well, thank you for the question.

671 Offshore wind is some of the most expensive energy that
672 exists. I will say the energy system is designed to meet
673 peak demand, and this is what the grid operators --

674 *Ms. Castor. You know what is --

675 *Mr. Fitzsimmons. -- the operators --

676 *Ms. Castor. -- expensive, Mr. Fitzsimmons? You know
677 what is expensive? When a project and a business has
678 invested billions of dollars, they have gone through and they
679 have gotten permits, they have hired a bunch of people. And
680 then, at the eleventh hour, a President who is focused on
681 retribution, who -- what the court said, acts in an arbitrary
682 and capricious manner, comes and takes a hatchet to it, and
683 it is costing people a lot of money, and they are angry about
684 it.

685 There are petitions online saying mercy. And then, when
686 you add into it what the Republicans have done in the big,
687 ugly bill to rip away savings, that is not making us more
688 secure. It is not making the grid more reliable. It is not
689 serving the best interests of this country. How do you
690 answer that?

691 *Mr. Fitzsimmons. Well, I think on the specific issue
692 of the offshore wind permits, those are DoI permits, and so I
693 am sure that they would be happy to answer your question.

694 What I would say about the resource adequacy more
695 generally is that on day one President Trump declared a
696 national energy emergency. That position --

697 *Ms. Castor. And why are we in an energy emergency now?
698 And they have made it worse. You have made it worse at the
699 Department of Energy and the Trump Administration, because
700 you have sabotaged it every step of the way.

701 I hope you will listen to the Federal courts that are
702 calling your actions arbitrary and capricious, and they are
703 costing folks a lot of money, and it has got to stop. People
704 are concerned about their bottom line. Thanks.

705 I yield back.

706 *Mr. Latta. The gentlelady's time has expired and
707 yields back. The chair now recognizes the vice chair of the
708 subcommittee, the gentleman from Texas, for five minutes for
709 questions.

710 *Mr. Weber. Thank you, Mr. Chairman.

711 Mr. Fitzsimmons, thanks for being here. The FAST Act of
712 2015 designated in law that the Department of Energy is the
713 sector risk management agency, which allows it to coordinate
714 with Federal and state agencies in identifying
715 vulnerabilities, mitigating those vulnerabilities, and
716 responding to incidents that may impact the energy sector.
717 This is critical for a cohesive government response to energy
718 sector critical infrastructure. Wouldn't you agree?

719 *Mr. Fitzsimmons. Yes, sir.

720 *Mr. Weber. I want to be a little philosophical, if I
721 can. I like to tell people that the things that make America
722 great are the things that America makes. Now, how do we do
723 that? We do that with a reliable, dependable power system.
724 Electric grids include all of those things that we need,
725 everything that we need to make this country great.

726 And I would say it is the President's aim, it is the
727 President's reason for doing all of the things he is doing
728 that continues to make America great so that we have a
729 dependable, reliable, affordable energy supply. Would you
730 agree?

731 *Mr. Fitzsimmons. Yes, I would, sir. And I would add
732 to that that the energy system has to be built to meet peak
733 demand in the summer and the winter, when electricity is
734 needed most, or people die.

735 And quite frankly, you look at what NERC has said. The
736 head of NERC has called the situation facing the grid due to
737 the disastrous energy subtraction policies of the previous
738 administration as a five-alarm fire for the grid. And that
739 is simply because of the premature retirement of too much
740 reliable, dispatchable generation. That is what is needed.
741 That is what grid operators accredit capacity.

742 Non-dispatchable resources do not get much capacity
743 accreditation, so you can build as much non-dispatchable
744 electricity generation as you want. It does not obviate the
745 need for more reliable dispatchable generation, and that
746 includes resources like nuclear and gas and coal and, yes,
747 batteries and geothermal and hydropower. All of those
748 resources are needed to meet peak demand.

749 We were, unfortunately, saddled with premature closures.
750 We have had to come in and stabilize the energy system, and

751 that is what we are doing right now. Now we are focused on
752 optimizing and growing the energy system so that we can have
753 an affordable, reliable, and secure energy system for the
754 American people.

755 *Mr. Weber. Well, we appreciate you all doing that.
756 And I would have to add that pipelines are an -- one of the
757 most important components of that energy sector or energy
758 systems, are they not?

759 *Mr. Fitzsimmons. Yes, sir.

760 *Mr. Weber. So we appreciate that.

761 DoE and Homeland Security already work on the Oil and
762 Natural Gas Subsector Coordinating Council. The authority
763 for security standards over pipelines already resides with
764 the TSA, the Transportation Security Administration. Do you
765 see any reason why multiple agencies cannot work together on
766 important elements of our energy systems to make sure that we
767 get the kind of energy you just described?

768 *Mr. Fitzsimmons. No, of course we can work together,
769 and we already do work together through the Oil and Gas
770 Subsector Coordinating Council, as you mentioned, sir.

771 *Mr. Weber. So given DoE's role as the sector specific
772 authority for energy, would you think Federal, state, and
773 stakeholder work would benefit from DoE's efforts to improve
774 and advance coordination, technical assistance, and other
775 analysis consistent with its energy sector authorities?

776 *Mr. Fitzsimmons. Yes, I do.

777 *Mr. Weber. You are committed to working on that?

778 *Mr. Fitzsimmons. Absolutely.

779 *Mr. Weber. You all are doing a great job. Mr.

780 Fitzsimmons, do you believe that any guidance or regulations
781 issued by the Federal Government should be implementable --
782 say that 10 times -- by private industry without imposing an
783 undue burden?

784 *Mr. Fitzsimmons. Yes.

785 *Mr. Weber. Absolutely. That is what energy needs.

786 They need reliable, they need to know what the government is
787 going to do, and exactly how to do it.

788 So how does the Office of Cybersecurity, Energy
789 Security, and Emergency Response work with industry to ensure
790 that any rules issued by DoE are practical and feasible to
791 implement?

792 *Mr. Fitzsimmons. Yes, I think in my capacity as CESER
793 director -- and the role of the CESER mission, as I
794 mentioned, is a voluntary one -- I think that helps us build
795 strong partnerships with the private sector because we know
796 -- you know, we are -- within the CESER office, you know, we
797 are not a regulator. Of course we partner with, you know,
798 the interagency partners who do have that rulemaking
799 authority, but our role is to partner proactively. We do
800 that through information sharing, you know, as was mentioned

801 with the ETAC, we do that through unity of message, unity of
802 effort, calls through the subsector councils, as I mentioned,
803 and I think we can always be doing more to strengthen our
804 partnership with the energy sector.

805 *Mr. Weber. Well, we appreciate that you are working
806 with industry, and I guess I don't know if you have some
807 training seminars. Maybe we need to teach our friends across
808 the aisle that the dependable energy that we need is, let's
809 face it, it is nuclear, fossil fuel. Yes, it is wind -- it
810 is some wind energy and some solar. But I have tried to
811 explain to them that the sun goes down at night, right? And
812 so the solar panels aren't producing then. And have you ever
813 noticed on the hottest day of the year the wind doesn't blow?
814 That is why it is the hottest day of the year.

815 Mr. Chairman, I yield back.

816 *Mr. Latta. The gentleman yields back, and the chair
817 now recognizes the gentleman from New Jersey, the ranking
818 member of the full committee, for five minutes for questions.

819 *Mr. Pallone. Thank you, Mr. Chairman.

820 Mr. Fitzsimmons, you heard me in my opening express my
821 concern over the cancellation of grants to Democratic states.
822 On December 23, the Department of Energy stipulated in court
823 that the primary reason for its grant termination decisions
824 in October was whether or not the awardee was in a Democratic
825 state.

826 And in case my Republican colleagues have any doubt, I
827 will just ask unanimous consent to enter the court filing in
828 the record, Mr. Chairman, if you will.

829 *Mr. Latta. Without objection, so ordered.

830 [The information follows:]

831

832 *****COMMITTEE INSERT*****

833

834 *Mr. Pallone. Thank you.

835 So Mr. Fitzsimmons, do you believe that the energy
836 projects that receive government grants or loans should be
837 the ones in states that voted for President Trump?

838 *Mr. Fitzsimmons. Thank you for the question. No, we
839 continuously review all of the projects in the DoE portfolio
840 to ensure the projects are consistent with U.S. national
841 security, and that they have a path to technical, financial,
842 and economic feasibility. That is a responsibility that we
843 have as stewards of taxpayer resources, and that work will
844 continue.

845 *Mr. Pallone. Well, again, I appreciate you saying no,
846 but I do want to read what it says in the court filing. It
847 says the primary reason for the selection of which DoE grant
848 termination decisions were included in the October 2025
849 notice tranche -- or tranche -- was whether the grantee was
850 located in a blue state. So it kind of contradicts what is
851 said. But thank you, I am glad you said no.

852 So unfortunately, it appears that the Secretary of
853 Energy and the President disagree with you. But if you
854 believe that was wrong, then shouldn't all those awardees
855 have their grants restored?

856 *Mr. Fitzsimmons. Our positions are entirely consistent
857 because the process is -- as I just explained it, we
858 continuously review all of the projects in the DoE portfolio.

859 That is our job, that is our fundamental responsibility
860 because we are stewards of taxpayer resources. We look at
861 projects on an individualized basis, and we make decisions
862 about whether they have a path to technical viability,
863 economic and financial feasibility. That is our
864 responsibility.

865 *Mr. Pallone. Well, I appreciate that, and I appreciate
866 your saying that it is wrong to make the primary decision
867 whether or not you are in a Democratic state. But I think it
868 is quite clear that it is different from what -- what you are
869 saying is different from what the President and Secretary had
870 been saying.

871 But let me get to the second question, because the other
872 thing that keeps bothering me here is that my colleagues on
873 the committee constantly say that they believe in an all-of-
874 the-above energy strategy. But I wanted to ask you whether,
875 yes or no -- you don't have to get into it, but yes or no --
876 do you believe in an all-of-the-above energy strategy?

877 *Mr. Fitzsimmons. Yes, for resources that can compete
878 on a level playing field.

879 *Mr. Pallone. Okay, well, Secretary of Energy Wright
880 was very clear with us when he came before the subcommittee
881 last year, and he said he does not believe in all-of-the-
882 above energy strategy. I asked him a question, he said he
883 doesn't. So again, you are saying something different. I am

884 glad, because I agree with you. I don't believe with the
885 Secretary.

886 And I certainly don't think that the Secretary or the
887 President have followed an all-of-the-above energy strategy
888 because they continue to deny anything that involves clean
889 energy, and then -- and they keep stressing that they are --
890 you know, that they want what I call dirty energy and
891 prioritize fossil fuels. And they have moved the goalposts.
892 They are canceling every single clean energy project they
893 possibly can, no matter how helpful it might be to keeping
894 electricity bills down or keeping the lights on.

895 I guess I am hoping that maybe your comments today have
896 moved -- you know, maybe you can influence the Secretary and
897 the President to have an all-above policy and to bring back
898 these grants and not continue to prioritize grants that only
899 go to Republican states.

900 But with that, Mr. Chairman, I will yield back.

901 *Mr. Latta. Well, thank you very much. The gentleman
902 yields back the balance of his time. The chair now
903 recognizes the gentleman from Kentucky, the chair of the full
904 committee, for five minutes for questions.

905 *The Chair. Thank you, I appreciate that, and I
906 remember the Secretary saying that. And I will let him
907 clarify his own words, but to me they are not mutually
908 exclusive. I am for all of the above, but I am also for best

909 of the above. So when you say all of the above, do you say,
910 well, in Kentucky you need to have wind, solar, you have to
911 have all of it, or is natural gas, is coal -- is that the
912 best for your area, and in Arizona is it different? So I
913 think all of the above is the right policy, but I think the
914 best of the above to -- depending on when you implement the
915 -- where you implement the policy is consistent. I just
916 believe that.

917 So Mr. Fitzsimmons, during the first Trump
918 Administration Secretary Perry prioritized energy security,
919 created CESER, the Office of Cyber Energy Security and
920 Emergency Response. Would you agree the current
921 Administration is also prioritizing energy security, which is
922 reflected in how you aligned department functions with CESER?

923 *Mr. Fitzsimmons. Yes, absolutely.

924 *The Chair. So it is no secret that our grid is under
925 extreme distress. And so one of the things that we have
926 talked about is -- all of the above -- is don't cancel
927 projects that are -- take production that is already out of -
928 - that is already -- if it is in production, don't take it
929 out of production.

930 And so the CESER office under your leadership has issued
931 several 2020 orders in high-risk areas to ensure baseload and
932 dispatchable power available to keep lights on and at an
933 affordable price. Can you discuss the reason behind these

934 202© orders?

935 *Mr. Fitzsimmons. I would be happy to do so, and I
936 would like to clarify there are --

937 *The Chair. And the impact on the bills, utility bills,
938 by these orders. Okay.

939 *Mr. Fitzsimmons. Yes, Chairman. I would like to first
940 clarify and say that our positions are entirely consistent
941 with the Secretary and the President.

942 As -- you know, as you described, I think the energy
943 system needs affordable, reliable, and secure energy. But,
944 you know, certain things work in certain circumstances, and I
945 think we had -- we have a strategic rebalancing of the -- of
946 our priorities on the energy side. Secretary Wright calls it
947 bringing back common sense to energy policy. I think that is
948 because we had disastrous energy subtraction policies that
949 led to what NERC has called a five-alarm fire for the grid,
950 where we have prematurely shut down reliable, dispatchable
951 generation that is needed to meet resource adequacy.

952 And with load growth, resource adequacy and reserve
953 margins are shrinking in all of the major RTOs and ISOs. It
954 is a serious concern. And so I think what the Secretary has
955 rightly pointed out is that some forms of energy enjoyed 30
956 years of preferential tax treatment, and at some point it is
957 time to let those sources compete.

958 And I think, look, you look at what EIA has said -- and

959 the Secretary has said this -- you will see more solar and
960 storage capacity being added into the system. That is what
961 EIA tells us. At the same time, in order to meet the reserve
962 margin requirements that are necessary for future load growth
963 and to win the AI race we need capacity that gets accredited
964 by the grid operators, and that is dispatchable capacity. So
965 you can build as much non-dispatchable capacity as you want.
966 It does not obviate the need for more always-on electricity.

967 And so the Secretary has exercised his authority under
968 the Federal Power Act 202© because President Trump declared a
969 national energy emergency on day one. That has been
970 validated by what NERC has called a five-alarm fire for the
971 grid. It was also further validated by DoE's resource
972 adequacy report from last year, which found that on the
973 current course set by the previous administration, the U.S.
974 was set to lose 100 gigawatts of dispatchable generation by
975 2030.

976 At the same time, we may have to build around 100
977 gigawatts of new generation and supporting infrastructure to
978 win the AI race and onshore manufacturing, the result of
979 which would have been 100 times more blackouts, 100 times --
980 not percent, 100 times -- more blackouts by 2030. That is an
981 unacceptable outcome to the President and to the Secretary
982 and to me, and should be for all of us. And so that is why
983 the Secretary has exercised his authority under 202© to

984 prevent premature retirements of dispatchable resources that
985 the grid operators have said are necessary to meet future
986 load growth.

987 *The Chair. Thank you. So today we are also dealing
988 with AI and the need of energy by adversaries like China.
989 And would China be able to use AI to disrupt our energy
990 systems? I have 20 seconds left. Could you talk about AI
991 and how you are preparing for them disrupting our energy
992 systems?

993 *Mr. Fitzsimmons. Yes, yes, we need, you know, way more
994 than 20 seconds to get into that. But yes, it is --
995 increasingly sophisticated threat actors are investing in AI-
996 enabled offensive cyber weapons. That is a real serious and
997 growing challenge. We have seen a lot of that coming out
998 into the public now.

999 So that is a core mission of CESER. In the fiscal year
1000 2026 budget request we have talked about this AI FORTS
1001 program, AI for Operationally Resilient Technologies and
1002 Systems, that is prioritizing AI for cyber defense because,
1003 as threat actors invest in AI-enabled offensive cyber
1004 weapons, we need to be doing everything that we can to use AI
1005 and the technological advances of AI to protect the energy
1006 sector.

1007 *The Chair. I am beyond my 20 seconds, so I appreciate
1008 it and I yield back.

1009 *Mr. Fitzsimmons. Thank you.

1010 *Mr. Latta. Thank you. The gentleman yields back his -
1011 - the balance of his time, and the chair now recognizes, I
1012 believe, the gentleman from California's 50th district for
1013 five minutes for questions.

1014 *Mr. Peters. Thank you, Mr. Chairman. I just wanted to
1015 say I heard the phrase "level playing field," and I had to
1016 chuckle to myself because we could argue about whether you
1017 want to subsidize mature energy technologies or not, but the
1018 notion that you would have to approve 69 separate steps
1019 personally by the Secretary of the Interior, that is what is
1020 happening with wind projects now. That would never happen to
1021 any other energy source. The notion that that is some sort
1022 of level playing field is kind of a joke to me.

1023 And I think the other thing I would point out, too, you
1024 talk about dispatchable power as if it is self-explanatory.
1025 But, you know, it is interesting to me that what Texas did
1026 when its natural gas system failed in their superstorm and
1027 people died from cold, what did they do to reduce their risk
1028 of blackout? They did not add more natural gas. They added
1029 solar and batteries to reduce the risk of blackouts and
1030 brownouts from 10 percent to 1 percent because batteries are
1031 how the grid is moving. And around the world other countries
1032 are moving towards solar and wind because it is the fastest
1033 to get on the grid, with batteries to help around the clock.

1034 So this notion of the level playing field, that is BS.
1035 It is just not what is happening at all. We are also told in
1036 California that BLM is not even processing solar permits. So
1037 I am willing to join you in a real level playing field, where
1038 technologies get to compete. And around the world, where
1039 they are competing, places like China are adding a lot more
1040 renewables in. I think I would like to do that. But what
1041 you told me is just not right. There is not a level playing
1042 field in this Administration, period.

1043 But I wanted to talk about something else, and that is
1044 wildfires. You know, the hearing was supposed to be about
1045 physical and cyber threats. Wildfire-related costs,
1046 including proactive investments in post-disaster recovery,
1047 make up 40 percent of California's utility rate increases.
1048 And it is clear we have to do more to work on that. We need
1049 to do more coordination and information sharing between
1050 Federal agencies and states that would unlock the full
1051 potential of any money and effort the Federal Government
1052 spends on wildfire mitigation.

1053 We have the Fix our Forests Act which passed the House,
1054 which I did with Chairman Bruce Westerman of Natural
1055 Resources. I hope that will become law this Congress. And
1056 the House version of this bill created something called the
1057 Fireshed Center. The Senate version calls it the Wildlife
1058 Intelligence Center, but the goals are the same. It is a

1059 national, one-stop shop for wildfire intelligence,
1060 coordination, and response. It would be empowered to work
1061 with states, utilities, and communities to mitigate fire
1062 threats. Consolidating real-time information on wildfires
1063 and wildfire risks through this Federal hub will promote
1064 preparedness, real-time decision-makers -- making, and
1065 wildfire response. And the National Science Foundation,
1066 national labs, and other departments, potentially including
1067 CESER, would be involved in the governance priorities.

1068 So I wanted to see if you would talk a little bit about
1069 that, Mr. Fitzsimmons. Can you talk about how that Energy
1070 Threat Analysis Center, or ETAC, would help reduce the risk
1071 of wildfire to utility infrastructure and make the utility
1072 infrastructure less subject to that kind of risk?

1073 *Mr. Fitzsimmons. Yes, thank you for the question.

1074 I think one of CESER's fundamental missions is to
1075 provide timely and actionable information to the energy
1076 sector. ETAC is one of the mechanisms that we have to do
1077 that. I think the benefit of ETAC as a capability is that we
1078 are -- it is in a physical place, we are able to collocate
1079 cleared industry partners who are operating the energy system
1080 on a day-to-day basis and get them working collaboratively
1081 with DoE staff, with staff from the IC community, and working
1082 on analyzing threat information, cyber and physical threat
1083 information, in real time, figuring out what is real, what is

1084 not, how big of a problem a specific threat is, figuring out
1085 how to mitigate it, and then getting that information back
1086 out to the private sector in a timely manner.

1087 *Mr. Peters. Well, there is something we agree on.
1088 This is bipartisan legislation, I think widely supported. I
1089 think we have enough Democrats now in the Senate to get this
1090 passed. We appreciate the Administration's support and look
1091 forward to working with you to mitigate wildfire risks to the
1092 grid, but also the tremendous pollution impacts that result
1093 from not managing our forests correctly.

1094 And I yield back.

1095 *Mr. Latta. Thank you. The gentleman yields back the
1096 balance of his time. The chair now recognizes the gentleman
1097 from Alabama's 6th district for five minutes for questioning.

1098 *Mr. Palmer. Thank you, Mr. Chairman.

1099 I wonder sometimes about the advocacy for renewables, if
1100 it is more about the radical climate change agenda. And the
1101 science on that is changing daily. But in regard to China
1102 and some of the other countries, China is building coal-fired
1103 power plants at a rapid, almost record pace. And they are
1104 also building nuclear small modular reactors. But
1105 particularly on the coal-fired side of things, one of the
1106 claims is that they are doing it to provide grid stability
1107 and security to back up their intermittent renewable grid, so
1108 I just think that is interesting.

1109 I would like to try to get us back on topic somewhat,
1110 but part of the issue with grid security, obviously, is the
1111 risk of cyber attack. We saw that in Alabama in 2021 with
1112 the Colonial Pipeline ransomware attack. It is all part of
1113 that, that we need to harden our systems against that. But
1114 it is also going back to this displacement issue.

1115 The MISO, the Midcontinent Independent System Operators,
1116 were predicting brownouts and blackouts because of the
1117 shutting down of hydrocarbon power plants and not making up
1118 the power generation that was needed. And as a matter of
1119 fact, back last summer there were 100,000 customers in New
1120 Orleans who went without power for a whole day, and that is
1121 one of the reasons why Secretary Wright kept the power -- the
1122 coal-fired power plant in Michigan open -- I think it was the
1123 J.W. Campbell facility -- so that that didn't happen to other
1124 customers in the Midcontinent region. Can you comment on
1125 that?

1126 *Mr. Fitzsimmons. Yes, I would be happy to do so. I
1127 think it is an important issue and an important question, so
1128 thank you for asking it.

1129 Absolutely. I mean, what you are talking about, the
1130 ability -- the necessary ability to provide -- to keep the
1131 lights on, to provide electricity to people when they need it
1132 is something that we, frankly, take for granted here in the
1133 United States. I mean, we are one of the lucky one billion

1134 that have access -- that enjoy the way of life that we do,
1135 that are energy abundant. The energy grid works the vast
1136 majority of the time. There are many, many more billions of
1137 people around the world who are not as fortunate as us.

1138 But unfortunately, we are putting that at risk if we do
1139 not prioritize the right forms of power that are necessary to
1140 meet resource adequacy. And the non-partisan grid operators
1141 are telling us -- they are practically yelling at this point,
1142 they are saying we have a five-alarm fire on the grid, our
1143 reserve margins are shrinking, energy demand is growing. And
1144 we need resources that they will accredit capacity for. It
1145 means resources that work when you need it, when they need it
1146 to meet peak demand, because that is what the system is built
1147 for. There is a lot of slack in the system the vast majority
1148 of the time, but energy is needed most during summer and
1149 winter peaks, and we are increasingly getting more winter
1150 peaks in the United States, and so that means we need the
1151 resources that are reliable and dispatchable because they are
1152 higher value to the system.

1153 So it doesn't matter how much non-dispatchable resource
1154 you build, you still have to build non-dispatchable -- you
1155 still have to build more dispatchable resource. And
1156 otherwise, if you don't, and you are over-building in one and
1157 you are shutting down the other, you are going to result in
1158 higher energy prices. And that is what we have seen. Energy

1159 prices rose 20 percent and a lot higher in a lot of places
1160 under the previous administration because, even if you shut
1161 down those reliable baseload dispatchable units, you still
1162 need them. It doesn't matter how much non-dispatchable you
1163 build.

1164 *Mr. Palmer. I need to point this out, too, that cold
1165 weather is more dangerous for people than hot weather, and
1166 they found that out in Europe because they didn't have the --
1167 the power bills were so high, people couldn't afford to keep
1168 their homes adequately warm. And I think it was reported
1169 67,000 people died.

1170 But the main thing that I want to say about our grid
1171 reliability is in the arms race that we are in with China,
1172 with AI, we will not be able to compete in that arms race if
1173 we do not have reliable, dispatchable power. And the demands
1174 for that power are enormous. It is going to be one of the
1175 greatest national security challenges that this country faces
1176 not just on the supply chain for rare Earth elements or
1177 critical minerals, but being able to provide the power that
1178 will allow us to compete.

1179 And if he has time, he can respond. I yield back.

1180 *Mr. Latta. Well, thank you very much. The gentleman
1181 yields back the balance of his time. The chair now
1182 recognizes the gentleman from New Jersey's 8th district for
1183 five minutes for questions.

1184 *Mr. Menendez. Thank you, Chairman.

1185 Mr. Fitzsimmons, yes or no, would you agree that
1186 cybersecurity threats from malicious actors are on the rise
1187 and worsening each year?

1188 *Mr. Fitzsimmons. Yes, I think that is fair to say.

1189 *Mr. Menendez. And would you agree that they represent
1190 a serious threat to the reliability of our energy grid? Yes
1191 or no?

1192 *Mr. Fitzsimmons. Yes, I think that is fair.

1193 *Mr. Menendez. Thank you. And would you agree that the
1194 Department of Energy has a vital and irreplaceable role to
1195 play in using its subject matter expertise to ensure energy
1196 stays reliable in the face of cyber threats?

1197 *Mr. Fitzsimmons. Yes, I would.

1198 *Mr. Menendez. And can you confirm that since the start
1199 of this Administration there have been 3,500 firings or
1200 layoffs or terminated roles at the Department of Energy?

1201 *Mr. Fitzsimmons. Thank you for the question.

1202 There have been a number all across the department, yes.

1203 *Mr. Menendez. Roughly 3,500?

1204 *Mr. Fitzsimmons. Sure, that is a fair number.

1205 *Mr. Menendez. So that would be about a 20 percent
1206 reduction in the staff at the Department of Energy, which
1207 brings me to my next question.

1208 So last week President Trump announced that the United

1209 States will run Venezuela and control sales of Venezuelan oil
1210 indefinitely. The Department of Energy and Secretary Wright
1211 are heavily involved in this process, and Secretary Wright
1212 has already said that revenues would be used to stabilize
1213 Venezuela's economy and repay major oil companies. That is a
1214 massive undertaking, especially given that DoE has no special
1215 expertise in these areas.

1216 Can you briefly explain the extent to which the DoE is
1217 involved in the running of Venezuela?

1218 *Mr. Fitzsimmons. Thank you for the question.

1219 We have a lot of extensive expertise in the energy
1220 sector, as you have just mentioned. I --

1221 *Mr. Menendez. Of course you do, because you are the
1222 Department of Energy.

1223 *Mr. Fitzsimmons. Yes --

1224 *Mr. Menendez. What is the extent to which you are
1225 involved, the DoE is involved, with the running of Venezuela?

1226 *Mr. Fitzsimmons. Thank you for the question.

1227 Under President Trump's bold leadership, the people of
1228 Venezuela are now going to have a more prosperous --

1229 *Mr. Menendez. I would really -- I only have five
1230 minutes. What is the DoE's role in the running of Venezuela?

1231 *Mr. Fitzsimmons. I think what you have seen President
1232 Trump say is there is now a historic energy deal that
1233 Secretary Wright is helping to implement that will be a win-

1234 win-win. It will be a win for the people of Venezuela --

1235 *Mr. Menendez. So historic means unprecedented, right?

1236 So the DoE has never been involved in anything like this. Is
1237 that correct?

1238 *Mr. Fitzsimmons. Anything like what?

1239 *Mr. Menendez. Anything like the historic deal that you
1240 just mentioned in terms of running Venezuela and its oil
1241 program.

1242 *Mr. Fitzsimmons. We have never run Venezuela before.

1243 *Mr. Menendez. Yes, that is correct.

1244 *Mr. Fitzsimmons. That would be a safe thing to say.

1245 *Mr. Menendez. I agree. That is why it is
1246 unprecedented and historical.

1247 So my question to you, is the DoE's involvement with
1248 Venezuela putting a strain on the department's capacity to
1249 address the number of domestic issues, including cyber
1250 issues?

1251 *Mr. Fitzsimmons. No.

1252 *Mr. Menendez. No? Okay. I find that hard to believe,
1253 because this undertaking comes at the same time as massive
1254 staffing cuts across the department. You said it is about
1255 3,500 people, which is a 20 percent reduction compared to
1256 what the staff was in September of 2024.

1257 I think it is easy to say the President is already
1258 asking the department to do more with fewer resources. So it

1259 seems that we are diverting attention from our domestic
1260 issues to address what he wants to do in Venezuela, and doing
1261 so with a 20 percent reduction in the workforce. You have no
1262 concerns about the DoE's capacity and ability to run
1263 Venezuela and to deal with the issues that we hear -- we have
1264 here domestically in the United States?

1265 *Mr. Fitzsimmons. More staff does not mean more
1266 success. Under the previous administration you saw a 20
1267 percent increase in staff at DoE. And we are executing our
1268 mission. We are doing it well, and this is --

1269 *Mr. Menendez. So you have no concerns.

1270 *Mr. Fitzsimmons. I am sorry?

1271 *Mr. Menendez. You have no concerns about being able to
1272 do all of these things with the current staff levels that you
1273 have at the DoE.

1274 *Mr. Fitzsimmons. As I said, the historic energy deal
1275 that President Trump --

1276 *Mr. Menendez. Yes or no, do you have --

1277 *Mr. Fitzsimmons. -- brokered is going to be --

1278 *Mr. Menendez. So you have no concerns, is that
1279 correct?

1280 *Mr. Fitzsimmons. I think we are executing our mission.

1281 *Mr. Menendez. All right. So you said that staff is
1282 not important. If the Administration's focus was on better
1283 protecting our country from cyber threats, why then did the

1284 Trump Administration cancel more than \$2 billion worth of
1285 funding for communities to harden their energy infrastructure
1286 against severe weather?

1287 *Mr. Fitzsimmons. Thank you for the question.

1288 As I have said, DoE has a responsibility to conduct a
1289 rigorous review process. We are continuously reviewing all
1290 of the projects in the portfolio.

1291 *Mr. Menendez. Isn't there a sense of urgency to make
1292 sure that communities and our country has the resources that
1293 have been appropriated by Congress to go to work to harden
1294 our infrastructure and protect our communities?

1295 *Mr. Fitzsimmons. And we have a responsibility to make
1296 sure that the projects that we are funding with taxpayer
1297 resources advance national security and have a path to
1298 technical, economic, and financial viability.

1299 I would be happy to discuss -- we would be happy to
1300 discuss any specific projects in a separate setting, in a
1301 separate briefing with you. Today we are here to talk about
1302 your important cyber bills and the work that we can do
1303 together to strengthen the security and resilience of --

1304 *Mr. Menendez. Yes, and that work is critically
1305 important, right? But I am concerned about a deviation of
1306 mission from the DoE to address those issues here
1307 domestically when the DoE is tasked with running Venezuela,
1308 as you confirmed earlier, with Secretary Wright's involvement

1309 in doing -- as you said, historic, unprecedented involvement
1310 in a foreign country. As you said, we have never run
1311 Venezuela before, and now we are.

1312 So it strikes me, as we have an immense amount of work
1313 to do here in this country, and the Administration is not
1314 focused on that work, not focused on driving down the cost
1315 for all American consumers, it is focused instead on
1316 Venezuela and the decision that the President made. I think
1317 it is ill advised.

1318 I yield back.

1319 *Mr. Latta. Thank you. The gentleman's time has
1320 expired and he yields back. The chair now recognizes the
1321 gentleman from Georgia's 12th district for five minutes for
1322 questions.

1323 *Mr. Allen. Thank you, Mr. Chairman, for holding this
1324 important hearing on securing our energy infrastructure.

1325 I come from the construction industry. I have a small
1326 townhouse here in D.C. and had to replace both of the heat
1327 pumps. I questioned why heat pumps were in the home in the
1328 first place because heat pumps don't work below 30 degrees.
1329 You cannot heat a home with a heat pump below -- so you have
1330 to go to direct electric heat, which is very expensive and
1331 requires a lot of power on your emergency heat side.

1332 So I asked about gas, and I got a gas line -- I found a
1333 gas line. They marked it in front of my townhouse, and --

1334 obviously, it used to be heated by gas. And I priced a gas
1335 unit. It was much less expensive than this -- and with a
1336 higher SEER rating on the air conditioning side, and -- but I
1337 couldn't get it permitted. That is what we are up against,
1338 sir.

1339 I mean, these people don't know what they are talking
1340 about. I mean, you know, I just use that as -- you know, the
1341 people of America need to understand what the heck is going
1342 on right before our eyes. And there are going to be people
1343 that are going to freeze to death because we don't -- we
1344 can't get gas pipelines in certain areas of this country.

1345 So with that I am proud too that adjacent to my district
1346 is the Savannah River site located in South Carolina. There
1347 we have the Savannah River National Lab. It plays a critical
1348 role in grid security. How do you view the role of a -- of
1349 the national labs in general in grid security, and how are
1350 you working with them?

1351 *Mr. Fitzsimmons. Thank you for the question.

1352 I think the national labs are -- play an important role
1353 in DoE's mission and CESER's mission to strengthen the
1354 security and resilience of the energy sector. CESER, in
1355 particular, partners with a lot of the DoE national
1356 laboratories to do everything from sharing energy threat
1357 information with the private sector to supply chain testing.

1358 We have a program called CyTRICS, where we will procure

1359 grid components and test them for cyber vulnerabilities,
1360 figure out how to mitigate it, and then get back -- get that
1361 information back out to the private sector. That is only
1362 possible because of the expertise at -- you know, at the
1363 national labs. So they are -- you know, they play an
1364 important role.

1365 *Mr. Allen. Well, I am glad that you have got them
1366 involved. Obviously, I hope we have also those who are
1367 responsible for generating this power and this incredible
1368 need we are going to -- we have before us in this AI race,
1369 and that you are talking with them about what they need to
1370 meet these demands because China is producing and providing
1371 production facilities that are lapping our capabilities
1372 currently. And these AI facilities, if they are not built
1373 here, guess where they are going? They are going to China.
1374 And that is a big problem.

1375 In talking about this strategy of the previous
1376 administration, I challenge my colleagues. This -- the
1377 previous administration was not an all-out energy -- all-in
1378 energy. It was the transition of energy from the traditional
1379 process to a sustainable process. And obviously, we know
1380 what that has done to us because, like I said again, I know
1381 people who have homes in certain areas of this country that
1382 cannot use -- they can't get permitted gas heat.

1383 *Mr. Fitzsimmons. Yes.

1384 *Mr. Allen. And here is the deal. From 8:00 to 4:00
1385 under very cold weather, they were told that their power
1386 would be cut off. So all those folks had to run out and buy
1387 a generator that is using LP gas. This is what is nuts.

1388 And, you know, and here today you all are talking about
1389 this. You are an expert. What is the plan? We got 22
1390 seconds.

1391 *Mr. Fitzsimmons. Thank you for the question.

1392 I think it is important that we preserve a wide range of
1393 options and consumer appliances, energy choices for the
1394 American people, especially from a regulatory standpoint. We
1395 should make sure we are not regulating products out of the
1396 marketplace. If people want to have a natural gas appliance,
1397 they have that right, I think, you know, as a U.S. citizen.

1398 *Mr. Allen. Yes.

1399 *Mr. Fitzsimmons. And I think your important focus on
1400 the facts is right, because we need to make sure that we are
1401 paying attention to the facts. I would say the congressman
1402 knows that I -- that we are not running Venezuela.

1403 *Mr. Allen. Yes.

1404 *Mr. Fitzsimmons. And we are happy to have a discussion
1405 about the historic energy deal that --

1406 *Mr. Latta. Pardon me --

1407 *Mr. Fitzsimmons. -- President Trump brokered in
1408 Venezuela.

1409 *Mr. Latta. The gentleman's time has expired.

1410 *Mr. Fitzsimmons. But it is --

1411 *Mr. Allen. I am out of time.

1412 *Mr. Latta. Yes --

1413 *Mr. Fitzsimmons. Thank you, sir.

1414 *Mr. Allen. And I yield back.

1415 *Mr. Latta. The --

1416 *Mr. Allen. Thank you, sir, for your service.

1417 *Mr. Latta. The chair recognizes the gentlelady from
1418 Virginia's 4th district for five minutes for questions.

1419 *Ms. McClellan. Thank you, Chairman and Ranking Member
1420 Castor, for holding this very important hearing today.

1421 We all agree we must strengthen the security and
1422 reliability of our electric grid to ensure that it can
1423 weather a growing number of challenges and threats that can
1424 impact its operation and inflict devastating harm on the
1425 American people and the American economy, and that is why I
1426 have, frankly, been alarmed by many of the actions that the
1427 Trump Administration has taken to undermine our grid
1428 security, sabotage clean and renewable energy sources that
1429 would have increased energy capacity and reliability, and
1430 coddle outdated technologies whose persistence as part of our
1431 energy strategy creates more opportunities for risk. And as
1432 we see demand increase, energy prices have surged, rising 13
1433 percent in 2025. So I am very concerned not only that we get

1434 grid reliability right, but that we are managing our demand
1435 so that we can meet it affordably.

1436 So Mr. Fitzsimmons, you told Representative Castor,
1437 Ranking Member Castor, that you believed that PJM faces a
1438 potential energy shortage. Yes or no, do you agree that
1439 efforts to mitigate the impact of [sic] data centers will
1440 have on regional and local grids will also help mitigate a
1441 potential energy shortage?

1442 *Mr. Fitzsimmons. I think that is a question of supply
1443 and demand, and that is what the resource adequacy challenge
1444 boils down to, supply and demand.

1445 *Ms. McClellan. So yes, you would agree that if we can
1446 help mitigate the impact data centers have on the grid, that
1447 will help to reduce an energy shortage. That is a good
1448 thing.

1449 *Mr. Fitzsimmons. Yes. As I said, anything we can do
1450 on the load side --

1451 *Ms. McClellan. Thank you.

1452 *Mr. Fitzsimmons. -- as well as the generation side to
1453 balance supply and demand in the energy system is a good
1454 thing.

1455 *Ms. McClellan. Thank you. I agree with that.

1456 So you have overseen the cancellation of hundreds of
1457 previously-awarded grants under the Inflation Reduction Act
1458 and the Infrastructure Investment and Jobs Act. One of those

1459 cancellations was in Virginia, the cancellation of an -- over
1460 \$233 million in grants that focused on everything from energy
1461 efficiency to grid reliability. And one of those grants was
1462 an \$85.4 million grant awarded to the Virginia Department of
1463 Energy to study ways grid-enhanced technology could be used
1464 to reduce the impacts of data centers on local and regional
1465 grids.

1466 Virginia is the data capital center of the globe, and
1467 growing, so you can imagine how critically important it is to
1468 manage exploding energy demand resulting from the growth of
1469 data centers which will only get worse as AI use continues to
1470 grow. And as you have heard, one of this committee's
1471 priorities is to make sure that the United States wins the AI
1472 race with China. That means more and more demand is going to
1473 be put on the grid, and we have to take efforts to mitigate
1474 it. And so I am very concerned by those actions of the
1475 Administration.

1476 Now, do you, Mr. Fitzsimmons, yes or no, do you agree
1477 that improved grid flexibility and efficiency will help
1478 mitigate energy demand?

1479 *Mr. Fitzsimmons. Yes, it can, under the right
1480 circumstances.

1481 *Ms. McClellan. Okay. Your office has also canceled a
1482 Virginia grant to develop and deploy a pioneering set of
1483 sensors and other devices to monitor and control grid

1484 transmission and distribution. This technology would have
1485 increased grid flexibility, allowing for utilities to improve
1486 efficiency and mitigate the effects of localized outages.
1487 This is exactly the sort of technology that witnesses in
1488 prior hearings have told this committee that would be
1489 necessary to improve the overall security and resiliency and
1490 reliability of our grids. So I am concerned about that
1491 cancellation.

1492 Mr. Fitzsimmons, witnesses in prior hearings have also
1493 told this committee that the hodgepodge of old, outdated
1494 technologies and modern cyber tools that comprise our grid
1495 create gaps that contribute to vulnerabilities in the grid
1496 security. Do you agree with that?

1497 *Mr. Fitzsimmons. With -- can you ask that question
1498 again? Just the end part.

1499 *Ms. McClellan. Do you agree that the hodgepodge of
1500 old, outdated technologies and modern cyber tools that
1501 comprise our grid creates gaps that contribute to
1502 vulnerabilities to the grid security, as other witnesses have
1503 told this committee?

1504 *Mr. Fitzsimmons. Yes, I think it is important --

1505 *Ms. McClellan. Yes or no.

1506 *Mr. Fitzsimmons. -- that we invest --

1507 *Ms. McClellan. Thank you.

1508 *Mr. Fitzsimmons. -- in upgrading energy

1509 infrastructure.

1510 *Ms. McClellan. Reclaiming my time, because I only have
1511 30 seconds. Thank you for that.

1512 So I also just want to say that you have played a role
1513 in the recent reorganization of the Department of Energy that
1514 has led to 3,500 experienced career staffers departing the
1515 agency. And given the increasing complexity of the threats,
1516 especially cybersecurity threats that face our grid, this
1517 does not make sense. It doesn't make sense to pile an
1518 expanding and increasingly complicated and sensitive workload
1519 onto a shrinking and ever more stressed-out workforce.

1520 With that I yield back.

1521 *Mr. Latta. The gentlelady's time has expired and
1522 yields back. The chair now recognizes --

1523 *Mr. Palmer. Mr. Chairman, I would like to enter
1524 something into the record.

1525 *Mr. Latta. Oh, the gentleman is recognized.

1526 *Mr. Palmer. I have a report here from the Department
1527 of Energy in regard to my colleague and friend's concerns
1528 about personnel changes at the Department of Energy. It
1529 points out that there is over 95,000 contractors that work
1530 with the Department of Energy. I think it verifies what Mr.
1531 Fitzsimmons was saying about their ability to do their job.

1532 I yield back.

1533 *Mr. Latta. Without objection, so ordered.

1534 [The information follows:]

1535

1536 *****COMMITTEE INSERT*****

1537

1538 *Mr. Latta. The chair now recognizes the gentleman from
1539 Ohio's 12th district for five minutes for questions.

1540 *Mr. Balderson. Thank you, Mr. Chairman.

1541 Mr. Fitzsimmons, thank you for being here today. I
1542 would like to briefly start off and discuss the Reliability
1543 Insights report on the interconnected gas electric systems
1544 posted by NERC last year. While this report focuses on the
1545 physical and operational threats and concerns to the
1546 interconnected gas and electrical systems, the paper notes
1547 ensuring the reliance of natural gas storage, pipelines,
1548 compressor stations, and liquefied natural gas facilities is
1549 essential for the electric industry to meet its reliability
1550 obligations.

1551 Mr. Fitzsimmons, can you expand on the cybersecurity
1552 risk specific to the production and delivery of natural gas
1553 to end users?

1554 And then I will follow up with, furthermore, what do you
1555 think these threats mean to our constituents and the
1556 reliability of the bulk power system if bad actors take out
1557 or reduce the delivery of natural gas?

1558 *Mr. Fitzsimmons. Yes, thank you for the question. I
1559 think there is only so much you can say about specific
1560 threats in this setting, in an unclassified setting. But I
1561 would say that the threats facing our energy infrastructure,
1562 growing energy infrastructure, natural gas infrastructure

1563 included, is significant and is important, especially as we
1564 are using more abundant, affordable, reliable natural gas in
1565 our energy system.

1566 You know, we know that, and that is a tremendous
1567 resource that we have. And threat actors also know that, and
1568 so threat actors will target the most critical subcomponents
1569 of the energy system because they know that that is where
1570 they can do damage.

1571 *Mr. Balderson. Thank you. Mr. Fitzsimmons, we live in
1572 a world in which major cyber threats can have far-reaching
1573 implications for the entire sectors. The discovery of
1574 significant advanced persistent threats such as Salt Typhoon
1575 and Volt Typhoon requires rapid information sharing and
1576 immediate mitigation. DoE's Energy Threat Analysis Center,
1577 or ETAC, is a relatively new program, but a critical one for
1578 the electric sector to enhance cyber threat coordination
1579 across industry and government.

1580 As ETAC continues to expand and mature, what are your
1581 strategic goals for the program in the coming years?

1582 *Mr. Fitzsimmons. Yes, thank you for the question. As
1583 I mentioned, I think fundamental responsibility of CESER is
1584 to provide timely and actionable information to the energy
1585 sector. I think that is an asymmetric capability in the
1586 sense that, as Federal -- as the Federal Government, we have
1587 access to classified information that the majority of the

1588 private sector does not, and yet we know that 80 percent of
1589 U.S. energy infrastructure is owned and operated by the
1590 private sector. So it is ultimately their responsibility to
1591 own and operate that infrastructure, and -- but we have
1592 access to threat information about the specific
1593 vulnerabilities and threats that our energy operators face on
1594 a day-to-day basis.

1595 And so ETAC is one of the important capabilities that we
1596 have to reduce the amount of time and latency in -- when
1597 threat information comes in in a classified setting, getting
1598 tearlines that can be declassified, getting that information
1599 that is highly technical in front of cleared industry
1600 partners who work every day to operate the system in
1601 partnership with DoE staff, figure out what the most severe
1602 threats and vulnerabilities are, and then develop ways to
1603 mitigate that and get that out to the private sector as
1604 rapidly as possible.

1605 *Mr. Balderson. Well done. Thank you. My last
1606 question, the SECURE Grid Act would ensure that state energy
1607 security plans consider threats to local distribution lines,
1608 as well as supply chain and weather-related vulnerabilities.
1609 Can you discuss why it is important that these plans consider
1610 threats to local electric distribution?

1611 *Mr. Fitzsimmons. Absolutely. I think it is incredibly
1612 important, both on the cyber and the physical side.

1613 As I have mentioned, CESER's mission is to strengthen
1614 security and resilience of the entire energy system. And so
1615 the state energy security plans need to reflect the entire
1616 threat landscape, and so not just the generation and
1617 transmission system but all the way down to the -- to that
1618 system level, you know, at that level where power,
1619 electricity is getting transmitted directly to homes and
1620 businesses. You know, that is often the front line in the
1621 fight. It is often some of the least secured part of the,
1622 you know, of the energy system. And so I think it is
1623 incredibly important, as we are taking a comprehensive
1624 approach to security and resilience, that the state energy
1625 security plans include that as well.

1626 *Mr. Balderson. Thank you very much.

1627 Mr. Chairman, I yield back.

1628 *Mr. Latta. Thank you very much. The gentleman yields
1629 back the balance of his time. The chair now recognizes
1630 gentlelady from Colorado's 1st district for five minutes --

1631 *Ms. DeGette. Thank --

1632 *Mr. Latta. -- for questions.

1633 *Ms. DeGette. Thank you so much, Mr. Chairman.

1634 Mr. Fitzsimmons, I have been listening with interest to
1635 your testimony today, and I heard you say -- first of all,
1636 you agreed that the department has an all-of-the-above energy
1637 policy in general, correct? Yes or no?

1638 *Mr. Fitzsimmons. That is not necessarily what I said.

1639 *Ms. DeGette. You don't believe in an all-of-the-above
1640 policy?

1641 *Mr. Fitzsimmons. I said I believe in an all-of-the-
1642 above policy --

1643 *Ms. DeGette. Right.

1644 *Mr. Fitzsimmons. -- under the right conditions --

1645 *Ms. DeGette. But -- right.

1646 *Mr. Fitzsimmons. -- with a level playing field.

1647 *Ms. DeGette. And one of the issues you look at is
1648 cost. Is that correct?

1649 *Mr. Fitzsimmons. Of course.

1650 *Ms. DeGette. And one of the issues, and why we are
1651 here today, is you look at the issue of national security.
1652 Is that correct?

1653 *Mr. Fitzsimmons. Absolutely.

1654 *Ms. DeGette. Now, in looking at what the department's
1655 policy is on an energy system and a grid, one of the criteria
1656 you look at is not political retribution in your policies.
1657 Is that right? Or is political retribution one of the
1658 factors you use when you determine grants and so on?

1659 *Mr. Fitzsimmons. It is certainly not a factor --

1660 *Ms. DeGette. Okay, great.

1661 *Mr. Fitzsimmons. -- we use, as I talked about
1662 previously.

1663 *Ms. DeGette. Thank you. Now, as -- thank you, sir.
1664 As acting undersecretary of energy, you oversee the Office of
1665 Energy Dominance Financing, formerly known as the Loan
1666 Program Office. Is that correct?

1667 *Mr. Fitzsimmons. Yes.

1668 *Ms. DeGette. And are you aware that DoE canceled over
1669 \$600 million across 38 awards in Colorado? Yes or no?

1670 *Mr. Fitzsimmons. I don't know the exact numbers, but
1671 I --

1672 *Ms. DeGette. Okay, well --

1673 *Mr. Fitzsimmons. -- certainly believe you.

1674 *Ms. DeGette. -- they did cancel those projects, right?
1675 Were you aware that one of the canceled grants was for a
1676 project creating a zero-emission cooling, heating, and power
1677 system with the specific intent of enhancing flexibility and
1678 resiliency during grid outages?

1679 *Mr. Fitzsimmons. Thank you for the question. I am not
1680 familiar --

1681 *Ms. DeGette. No, you don't need to thank me for the
1682 questions, just answer them. Yes or no?

1683 *Mr. Fitzsimmons. I am not familiar with that --

1684 *Ms. DeGette. You are not --

1685 *Mr. Fitzsimmons. -- particularly project.

1686 *Ms. DeGette. -- familiar. Now, developing a more
1687 secure grid requires making the grid more resilient. Is that

1688 correct?

1689 *Mr. Fitzsimmons. I am just trying to be nice by --

1690 *Ms. DeGette. Is that correct?

1691 *Mr. Fitzsimmons. -- saying thank you for the question.

1692 I am sorry, can you repeat the question?

1693 *Ms. DeGette. Developing a more secure grid requires

1694 making the grid more resilient.

1695 *Mr. Fitzsimmons. Certainly.

1696 *Ms. DeGette. And yet, DoE canceled grants awarded from

1697 the Grid Development Office to a Colorado utility for

1698 supporting rural electric co-ops and upgrading grid

1699 infrastructure. Were you aware of that?

1700 *Mr. Fitzsimmons. If you would like to discuss any

1701 specific projects, I would be happy --

1702 *Ms. DeGette. So you are not aware.

1703 *Mr. Fitzsimmons. -- to have a follow-up discussion

1704 with you --

1705 *Ms. DeGette. Okay.

1706 *Mr. Fitzsimmons. -- and your staff about any --

1707 *Ms. DeGette. Now, you told Mr. Allen that national

1708 labs pay an -- play an important role in developing your

1709 policies. Is that correct, the research?

1710 *Mr. Fitzsimmons. Certainly.

1711 *Ms. DeGette. Okay. Were you aware that the

1712 Administration canceled grants to Colorado universities and

1713 targeted energy-efficient and renewable energy funds, which
1714 accounts for the majority of NREL's district?

1715 Let me just give you the specifics. EERE accounts for
1716 64 percent of NREL's budget in fiscal year 2024, but the
1717 President's budget would have reduced the funding by 74
1718 percent, and under the proposed budget it would see its 2025
1719 EERE funding zeroed out in 2026. Does that help us with the
1720 research that we are doing?

1721 *Mr. Fitzsimmons. Well, first I would like to say it is
1722 the National Lab of the Rockies, NROC, and I think it has an
1723 important --

1724 *Ms. DeGette. Oh, I am sorry.

1725 *Mr. Fitzsimmons. -- renewed mission --

1726 *Ms. DeGette. Right, you changed the name of it to take
1727 the renewable energy part out. You are correct. So go
1728 ahead.

1729 *Mr. Fitzsimmons. And that was done to --

1730 *Ms. DeGette. No, no, I don't need that.

1731 *Mr. Fitzsimmons. -- recognize the expansion of the
1732 mission.

1733 *Ms. DeGette. Do you think those cuts to the budget are
1734 going to help with the research that you need?

1735 *Mr. Fitzsimmons. I think that more money does not
1736 necessarily mean more success. You need to look at --

1737 *Ms. DeGette. Okay.

1738 *Mr. Fitzsimmons. -- priorities, and you need to look
1739 at --

1740 *Ms. DeGette. So you don't think it is going to --

1741 *Mr. Fitzsimmons. -- how the money is being used.

1742 *Ms. DeGette. Okay. I have one more question, and that
1743 is about the coal plant that at the end of last month the
1744 Administration offered to stay open in western Colorado. And
1745 that is the -- what is that plant called?

1746 *Mr. Fitzsimmons. Craig?

1747 *Ms. DeGette. Craig Unit 1. You know about that?

1748 *Mr. Fitzsimmons. Yes, I am aware.

1749 *Ms. DeGette. Were you aware that the Tri-State Power
1750 Association had been planning for five years to take that
1751 plant offline?

1752 *Mr. Fitzsimmons. I am aware of the growing resource
1753 adequacy --

1754 *Ms. DeGette. No, no. Yes or no.

1755 *Mr. Fitzsimmons. -- needs in the region.

1756 *Ms. DeGette. Were you aware that they had been
1757 planning to take that offline?

1758 *Mr. Fitzsimmons. I am aware that we need as much
1759 dispatchable and reliable --

1760 *Ms. DeGette. Okay, you --

1761 *Mr. Fitzsimmons. -- generation as possible.

1762 *Ms. DeGette. You are not answering my question. Are

1763 you aware that Tri-State, in conjunction with the Colorado
1764 Public Utilities Commission, had determined that the grid
1765 would not be affected by taking it offline?

1766 *Mr. Fitzsimmons. I just don't agree with that
1767 assessment.

1768 *Ms. DeGette. But you know that they said --

1769 *Mr. Fitzsimmons. As you have seen about the growing
1770 resource adequacy challenges that our nation is facing --

1771 *Ms. DeGette. Okay.

1772 *Mr. Fitzsimmons. The grid operators have called it a
1773 five-alarm fire.

1774 *Ms. DeGette. So you know more than they do about their
1775 plant. Did you know it is going to cost them \$21 million to
1776 bring that back up, open?

1777 *Mr. Fitzsimmons. I am citing the non-partisan grid
1778 operators who have said that we need as much --

1779 *Ms. DeGette. Did you know it is --

1780 *Mr. Fitzsimmons. -- dispatchable resources --

1781 *Ms. DeGette. -- going to cost \$21 million?

1782 *Mr. Latta. The --

1783 *Mr. Fitzsimmons. Well, it is an incredibly valuable
1784 resource.

1785 *Mr. Latta. Pardon me, the gentlelady's time --

1786 *Ms. DeGette. Thank you, I yield back.

1787 *Mr. Latta. -- has expired. And if you would like, you

1788 could submit the question in writing.

1789 *Ms. DeGette. Mr. Chairman, I appreciate that, and I
1790 will.

1791 [The information follows:]

1792

1793 *****COMMITTEE INSERT*****

1794

1795 *Mr. Latta. Thank you, thank you. Thank you. The
1796 chair now recognizes the gentleman from Texas's 11th district
1797 for five minutes for questions.

1798 *Mr. Pfluger. Thank you, Mr. Chairman. It is nice to
1799 have an Administration who believes in reliability and
1800 reality, and not butterflies and unicorns and things that are
1801 pie in the sky.

1802 I want to ask about the supply chain risk to the
1803 electric grid, particularly a risk tied to foreign-
1804 manufactured equipment. Recent reporting has indicated that
1805 certain Chinese-manufactured solar and battery inverters
1806 deployed to the U.S. grid contained undisclosed communication
1807 devices that could potentially allow remote area access or
1808 disruption of grid operations. And in response to those
1809 concerns, I led a letter with my colleague, Mr. Balderson, to
1810 the Department of Commerce urging action to protect the grid
1811 from high-risk foreign technologies.

1812 Mr. Chairman, with unanimous consent I would like to
1813 enter this letter for the record.

1814 *Mr. Latta. Without objection, so ordered.

1815 [The information follows:]

1816

1817 *****COMMITTEE INSERT*****

1818

1819 *Mr. Pfluger. Thank you. And given DoE's role as the
1820 energy sector risk management agency, I would like to ask how
1821 the department views and responds to these types of risks.

1822 I will start with, from DoE's perspective, do foreign-
1823 manufactured grid components with undocumented communications
1824 or control capabilities present a legitimate cybersecurity
1825 and national security concern for the energy sector?

1826 *Mr. Fitzsimmons. Yes.

1827 *Mr. Pfluger. How does DoE, through CESER, access and
1828 monitor risks associated with inverter-based resources and
1829 other digitally-enabled grid equipment that may be
1830 manufactured or programmed abroad?

1831 *Mr. Fitzsimmons. Yes, that is a great question. I
1832 share your concern. I think it is a very important issue.

1833 I mean, you know, as I have mentioned, country of origin
1834 matters, but I think what matters even more is our ability to
1835 test critical supply chain components, especially as more of
1836 these IBR resources are growing and being added to the energy
1837 system every day. And so I think there is only so much we
1838 can talk about specific vulnerabilities in this setting in an
1839 unclassified setting, but I think, suffice to say that CESER
1840 has a robust supply chain testing program that is called
1841 CyTRICS, where we can procure grid components. We have
1842 looked at some of the technologies that you are focused on.
1843 We can get them in front of experts at the DoE national labs,

1844 tear them apart, find the cyber risks, find unknown or known
1845 issues with them, figure out how to mitigate it, and then
1846 figure out how to get that information back out to the
1847 private sector.

1848 And I think we need to be doing a lot more of that work
1849 as we look on -- as we look to build out more components to
1850 meet load growth and win the AI race and onshore
1851 manufacturing.

1852 *Mr. Pfluger. Well, that is a perfect segue into my
1853 next question. So when a potential vulnerability is
1854 identified in widely-deployed equipment, how does DoE
1855 coordinate with the various agencies, including DHS and
1856 Commerce and anyone else, in order to share that information,
1857 those vulnerabilities, and what you know in the appropriate
1858 setting with the private sector and with the utilities?

1859 *Mr. Fitzsimmons. Yes, I think that is incredibly
1860 important because other agencies are involved in looking at
1861 specific cyber risks. They have intel that we may not have.
1862 That intel gets shared with DoE. And then, when it is
1863 energy-specific, we will get brought in to figure out, well,
1864 how severe is the risk and what can we do, from an
1865 engineering standpoint, to test and mitigate it.

1866 So we are focused on looking at looking at various risks
1867 in context to figure out how we can best inform and mitigate
1868 those risks.

1869 *Mr. Pfluger. Is that happening on a regular basis? Is
1870 there a regularly-scheduled meeting with stakeholders that
1871 are pre-identified? Can you kind of walk me through what
1872 that looks like?

1873 *Mr. Fitzsimmons. Yes, our CyTRICS program is led by
1874 CESER. It is a multi-lab effort that is funded every year,
1875 and they meet on a regular basis and also on an as-needed
1876 basis. So I think that is one of the -- and I think we have
1877 to have that flexibility. So we have programs just kind of
1878 trying to look ahead at what the threat landscape is saying
1879 so we can figure out, well, what kinds of grid components
1880 should we be procuring for testing.

1881 But then we also are able to respond rapidly. If we get
1882 specific real-time threat information about an active
1883 situation, we are able to go to cleared industry partners.
1884 We are able to find specific components and do some rapid
1885 testing on them. So I think having that flexibility is
1886 important.

1887 *Mr. Pfluger. Would the legislation under consideration
1888 today help the Department of Energy improve coordination,
1889 information sharing, and response to emerging threats that
1890 cut across cybersecurity, supply chains, grid operations, et
1891 cetera?

1892 *Mr. Fitzsimmons. Yes, I think it would.

1893 *Mr. Pfluger. Are there any needed changes to that, or

1894 is it in the form that we are looking at refined to meet the
1895 challenge and meet the vulnerabilities?

1896 *Mr. Fitzsimmons. I think -- certainly, I think that
1897 the -- on a conceptual basis, I think it makes sense. I know
1898 we are providing specific TA, and we are happy to follow up
1899 with you about it.

1900 *Mr. Pfluger. We have got 40 seconds left. Are there
1901 previous questions that you didn't get to that you wanted to
1902 expand on, either on our side of the aisle or on the other
1903 side of the aisle?

1904 *Mr. Fitzsimmons. Thank you for the opportunity. I
1905 would say there were comments made about the situation in
1906 Venezuela. And I think the congressman who is no longer here
1907 knows that we are not running Venezuela. I think what
1908 President Trump and -- has said is he has brokered an
1909 historic energy deal that President Wright -- that Secretary
1910 Wright is now implementing. And that deal will be a win-win-
1911 win. It will be a win for the people of Venezuela, it will
1912 be a win for U.S. energy companies, and it will be a win for
1913 the American people in the form of lower energy prices. That
1914 is what we are focused on at DoE.

1915 *Mr. Pfluger. We will be taking a look at that.
1916 And I yield back.

1917 *Mr. Latta. The gentleman's time has expired -- pardon
1918 me -- and he yields back, and the chair now recognizes the

1919 gentleman from New York's 20th district for five minutes for
1920 questions.

1921 *Mr. Tonko. Thank you, Mr. Chair, and welcome, Mr.
1922 Fitzsimmons.

1923 Do you agree that utilities all across our country are
1924 facing threats, whether that is cyber threats or physical
1925 threats, extreme weather events that can cause energy
1926 emergencies?

1927 *Mr. Fitzsimmons. Yes, I would say that is fair.

1928 *Mr. Tonko. And do you agree that utilities can make
1929 sensible investments in resilience to help prevent or
1930 mitigate some of those threats that they are facing or will
1931 face?

1932 *Mr. Fitzsimmons. Yes, I think they should.

1933 *Mr. Tonko. Well, I agree with your assessment, and it
1934 is why I am very excited that some smaller utilities in
1935 upstate New York have been taking steps to improve the
1936 resilience of their systems.

1937 One municipality -- one municipal utility in upstate New
1938 York in particular has been pursuing a microgrid project that
1939 will help ensure that the local hospital, first responders,
1940 and other essential services can continue operating during a
1941 grid disruption. This project was being made possible by a
1942 \$17.4 million Department of Energy GRIP grant.
1943 Unfortunately, this was one of those 321 awards terminated by

1944 your agency in October.

1945 According to DoE's own documents, essentially 100
1946 percent of the terminated awards, representing 7.56 billion
1947 in funding, were led by a primary applicant located in a
1948 state that did not support President Trump in the 2024
1949 election. That seems like more than just a coincidence. And
1950 on December 23, the Department of Energy confirmed to a
1951 Federal court that -- and I quote -- a primary reason for the
1952 selection of which DoE grant termination decisions were
1953 included in the October 2025 notice tranche was whether the
1954 grantee was located in a blue state.

1955 So Mr. Fitzsimmons, we agreed just a minute ago that the
1956 potential for energy emergency is a serious risk all across
1957 the country. Can you explain the logic behind exclusively
1958 canceling awards with applicants located in states that did
1959 not vote for President Trump, even for projects that support
1960 grid resilience like the one that I previously described?

1961 *Mr. Fitzsimmons. Thank you for the question.

1962 We do not agree with the court's filing. As I have
1963 stated, we have an ongoing review process. We are
1964 continuously reviewing projects in the DoE portfolio, and the
1965 criteria we use are national security, and we need to see --
1966 make sure that projects that are funded with taxpayer
1967 resources have a path to technical, economic, and financial
1968 viability. That is the criteria we use.

1969 *Mr. Tonko. Well, but in the case of the upstate New
1970 York situation, do you believe that that investment would
1971 help with the resilience?

1972 *Mr. Fitzsimmons. For the sake of the applicants
1973 involved, I am not going to comment on a potential project.
1974 I would be happy to discuss any particular project with you
1975 separately. But as I said, our -- as I said, those are the
1976 factors that we use in our portfolio.

1977 *Mr. Tonko. Well, let me just say that this particular
1978 microgrid project was awarded to a small, not-for-profit
1979 public utility. So if they want to continue to pursue this
1980 project without Federal assistance, they will need to raise
1981 funds entirely from their ratepayer base, which is fewer than
1982 20,000 customers.

1983 So Mr. Fitzsimmons, at a time of rising utility bills
1984 across our country, what message does it send for the Trump
1985 Administration to yank a previously awarded multi-million-
1986 dollar grant, necessitating local ratepayers to fully foot
1987 the bill if they want to improve the reliability and the
1988 resilience of their system?

1989 *Mr. Fitzsimmons. As I said, for the sake of that
1990 particular applicant I am not going to comment on the
1991 particulars in this setting. I would be happy to discuss
1992 separately.

1993 And I will say we have rescoped many projects, and the

1994 criteria that we are looking for that are consistent are
1995 national security and pathways to technical, economic, and
1996 financial feasibility.

1997 *Mr. Tonko. Well, I want to be clear that the October
1998 grant terminations were not done haphazardly. They were
1999 clearly part of an effort to exact political retribution
2000 against entities located in states that didn't support the
2001 President.

2002 So the Department of Energy funds very important work,
2003 including making certain that Americans can stay safe and
2004 operational during energy emergencies. It is going to be
2005 innocent people in upstate New York that suffer the
2006 consequences of Republicans' score-settling and take a hit to
2007 their wallets.

2008 And you know, with that, Mr. Chair, I thank you for the
2009 opportunity. But, you know, this sort of logic is hard to
2010 legitimize and rationalize. So with that I want to get that
2011 concern expressed on the record here. With that I yield
2012 back.

2013 *Mr. Latta. The gentleman yields back, and the chair
2014 now recognizes the gentlelady from Iowa's 1st district for
2015 five minutes for questions.

2016 *Mrs. Miller-Meeks. Thank you, Chairman Latta and
2017 Ranking Member Castor, for holding this legislative hearing
2018 on grid security.

2019 Last week arson attacks on Berlin's power structure left
2020 27,000 homes without electricity for days in freezing
2021 temperatures. A far-left environmental group called Vulcan
2022 claimed responsibility, planting incendiary devices under
2023 cable bridges. Simple. Effective. Devastating. This
2024 attack illustrates an uncomfortable truth: the threat to our
2025 grid isn't just sophisticated nation-state actors; it is also
2026 ideologically-motivated domestic groups willing to destroy
2027 critical infrastructure. As energy prices rise and grid
2028 modernization costs mount, we see more radical actors
2029 attempting to take us back to the Stone Age, literally
2030 leaving families freezing in the dark.

2031 The bills before us today recognize that defending the
2032 grid requires partnership across all threat sectors. Federal
2033 agencies cannot do it alone, and rural cooperatives can't
2034 compete with foreign hackers or defend against physical
2035 attacks independently. This is a team effort.

2036 In Iowa I see this challenge daily. Dairyland Power and
2037 rural cooperatives serve massive rural territories with
2038 limited resources. Upgrading systems and hiring
2039 cybersecurity staff means costs fall directly on families
2040 already struggling with bills. It is why I am focused today
2041 on the Rural and Municipal Utility Cybersecurity program.
2042 RMUC has demonstrated results, but \$80 million in awarded
2043 funds still hasn't reached grantees, and there is over 160

2044 million to be disbursed.

2045 We have learned that the competitive application
2046 processes create barriers for the smallest, most vulnerable
2047 utilities. Today's reauthorization fixes these problems, and
2048 I particularly want to thank you, Acting Undersecretary
2049 Fitzsimmons, and the team at CESER for their work on these
2050 programs. I know that you are managing complex threats while
2051 trying to get resources out as quickly as possible, and we
2052 appreciate your partnership and commitment to getting this
2053 right.

2054 Recent intelligence assessments have identified that the
2055 People's Republic of China has pre-positioned cyber
2056 exploitation and attack capabilities in U.S. critical
2057 infrastructure. We are seeing tremendous growth in battery
2058 energy storage systems being deployed across our grid to
2059 support reliability and integrate renewables. However, many
2060 of these systems, particularly the battery management
2061 systems, rely on components manufactured in China. How is
2062 CESER working to assess and mitigate these supply chain risks
2063 as we rapidly deploy BESS across the country?

2064 *Mr. Fitzsimmons. Thank you for the question, and thank
2065 you for your partnership and leadership on this issue.

2066 As you mentioned, it is incredibly important that we
2067 understand the supply chain risks that we are facing,
2068 especially as we look to build out our energy infrastructure

2069 to win the AI race and onshore manufacturing. That is a top
2070 priority for President Trump and Secretary Wright. And so
2071 CESER's mission is squarely within how do we work
2072 collaboratively with the energy sector to strengthen security
2073 and resilience, and the supply chain is incredibly important.

2074 And so the first step is acknowledging that you have a
2075 problem, and there clearly is a single point of failure in
2076 many supply chains that we are facing, whether it is on the
2077 battery side, the solar side, critical minerals. We are
2078 actively working to build out the supply chains for those
2079 technologies here in the United States, while simultaneously
2080 recognizing that a lot of these systems are in the field
2081 today and so we need to be doing continuous testing of these
2082 systems to understand what the cyber vulnerabilities are so
2083 that we can equip the private sector, energy sector owners
2084 and operators with the tools they need to mitigate threats.

2085 *Mrs. Miller-Meeks. Mr. Fitzsimmons, there is
2086 approximately 160 million remaining in the rural and
2087 municipal utility cybersecurity program, with less than a
2088 year left in its current authorization. Many cooperatives
2089 and municipal utilities have told us, while they appreciate
2090 DoE's creative efforts with programs like the ACT Prize, the
2091 competitive application process for technical assistance has
2092 created barriers for smaller, resource-constrained utilities.
2093 How do you expect to obligate the remaining 160 million in

2094 RMUC funds before the program expires?

2095 And then I will have some questions for the record.

2096 *Mr. Fitzsimmons. Yes, it is a great question because,
2097 as you pointed out, these resources are incredibly important.
2098 Small, rural munis and co-ops might have one person working
2099 on IT, let alone a dedicated cybersecurity staffer, and yet
2100 they are expected to defend their networks against nation-
2101 state threat actors on a day-to-day basis.

2102 I would point out -- and I think the timeline is very
2103 important here -- the IIJA was enacted by Congress in 2021.
2104 It took the previous administration three years to get any
2105 selections made for the RMUC program. That was three years
2106 that they -- that those organizations could have been
2107 elevating their collective security and resilience posture.
2108 We are moving forward with completing those contracts for the
2109 first batch of selectees. We have appreciated our
2110 partnerships with NRECA and APPA to make sure that those
2111 rural communities and co-ops have the resources they need,
2112 and --

2113 *Mr. Latta. Pardon me.

2114 *Mr. Fitzsimmons. -- and we are trying to do it as
2115 rapidly as possible.

2116 *Mr. Latta. The gentlelady's --

2117 *Mrs. Miller-Meeks. Thank you so much.

2118 *Mr. Latta. The gentlelady's time has expired.

2119 *Mrs. Miller-Meeks. My time has expired.

2120 *Mr. Latta. The chair now recognizes the gentleman from
2121 Texas's 33rd district for five minutes for questions.

2122 *Mr. Veasey. Mr. Chairman, thank you.

2123 True energy security comes from resilient diversity and
2124 a modernized grid. And I am worried that, with the canceling
2125 of all the contracts that the Department of Energy is doing,
2126 it really is forcing the U.S. to rely on aging and outdated
2127 infrastructure that will make us more vulnerable to physical
2128 and -- physical failure and cyber attacks.

2129 In Texas we know that we are the energy capital of the
2130 world, but this Administration has literally targeted our
2131 state's future. It has canceled \$250 million for the Texas
2132 solar Allstar program. That is going to be something that
2133 directly impacts low-income communities in the district that
2134 I represent, and all across Dallas and Fort Worth.

2135 We also are seeing a retreat from carbon capture,
2136 hydrogen, grid resilience, and all of this leads to Texas.
2137 This wasn't just pie-in-the-sky spending; these are projects
2138 that we are partnered with with companies like ExxonMobil and
2139 Eastman Chemical.

2140 The bottom line is that you absolutely cannot protect
2141 the infrastructure unless you modernize.

2142 And maybe the most damaging aspect of this DoE -- is the
2143 destruction of the regulatory certainty. We know that

2144 investors like to work on 10 to 20-year horizons for these
2145 massive infrastructure projects. And when DoE pulls the rug
2146 out from signed contracts, it signals to the world that
2147 America is a high-risk environment for energy investment.
2148 For every \$1 Federal funding canceled, we are seeing about \$3
2149 to \$4 of private cost share go up into limbo or overseas. In
2150 Texas alone now we have billions in private-sector
2151 commitments that are now paralyzed.

2152 And so, Mr. Fitzsimmons, I wanted to ask you if we are
2153 going to sort of, you know, tear up legal contracts just
2154 because the political winds change, you know, that worries me
2155 because that would be the type of thing that you would expect
2156 in some place like Venezuela, but not here. But I wanted to
2157 ask you, why would any rational investor put their capital
2158 into an American project if our word is now as unreliable as
2159 a dictator's? It just doesn't make any sense.

2160 And let me give you a perfect example of that. You
2161 signed off on terminating \$331 million for the ExxonMobil
2162 project in Baytown, and 375 million for the Eastman Chemical
2163 project down in East Texas, in Longview. How does gutting
2164 the manufacturing base of Texas protect our infrastructure?

2165 *Mr. Fitzsimmons. Thank you for the question.

2166 You know, the -- as I mentioned, we have a
2167 responsibility to effectively steward taxpayer resources.
2168 Sixty percent of the loan volume, whereabouts, that closed

2169 under the previous administration closed between Election Day
2170 and January 20 of last year. So we had to conduct a
2171 comprehensive review of all of those projects and all of the
2172 rest of the DoE portfolio because we have a responsibility to
2173 make sure that the resources that taxpayers are providing
2174 meet certain criteria around national security, and that they
2175 have a pathway to technical, economic, and financial
2176 viability. That is the work that we have been doing since
2177 day one, and that work will continue.

2178 *Mr. Veasey. Yes, but I don't understand how going
2179 backwards and not investing in new technology is -- makes you
2180 a good steward of the money.

2181 How can you claim to be pro-energy while dismantling,
2182 actively dismantling, the tools that make energy more
2183 affordable for the people that need it the most? And I
2184 talked a little bit earlier about the -- some of the projects
2185 in Dallas-Fort Worth for low-income families.

2186 *Mr. Fitzsimmons. As Secretary Wright has said, DoE is
2187 open for business. We have closed loans within this
2188 Administration. We have rescoped and moved forward with lots
2189 of grant projects. We are doing a lot of exciting things in
2190 the nuclear area, in natural gas, in coal, in critical
2191 minerals, next-generation geothermal. We are investing in a
2192 wide range of energy resources to make this country more
2193 affordable, reliable, and secure.

2194 *Mr. Veasey. Mr. Fitzsimmons, I wanted to ask you, too,
2195 with the rest of the world -- let's take the United States
2196 and our market share when it comes to energy and the
2197 innovation behind a lot of the energy that people use for
2198 their everyday lives. If you look at places like India, you
2199 look at places like Europe, or places like Norway, where they
2200 have invested so much in their electric vehicle programs
2201 there, for instance, how do you think America is faring when
2202 it comes to the advancement and leading in the area of
2203 renewable energy?

2204 Because we know that the rest of -- that these countries
2205 that I just named, that they want more and more renewable
2206 energy products. So regardless of how we may feel about it
2207 here in this country, how do you think we are doing when it
2208 comes to the competitiveness of us leading in innovation of -
2209 - in the renewable space?

2210 *Mr. Fitzsimmons. I think you will --

2211 *Mr. Latta. And also, the gentleman has 10 seconds to
2212 answer that.

2213 *Mr. Fitzsimmons. Look, I think you will see more
2214 resources getting built. You look at EIA's assessments, you
2215 will see more solar and storage capacity. But I think, as I
2216 have said before, the most important resources are the ones
2217 that can help grid operators meet peak demand, and that is
2218 reliable and dispatchable generation. That is what we have

2219 lost too much of in this country, and that is what the Trump
2220 Administration is working to fix.

2221 *Mr. Veasey. Thank you, Mr. Chairman.

2222 *Mr. Latta. Thank you.

2223 The gentleman's time has expired and he yields back.

2224 The chair now recognizes the gentleman from Oregon's 2nd
2225 district for five minutes for questions.

2226 *Mr. Bentz. Thank you, Mr. Chair, and thank you,
2227 Undersecretary, for being here today.

2228 I am always interested in how much is left out of these
2229 five-minute conversations. And the concept of all the wind
2230 power off the East Coast suddenly being available is an
2231 interesting one. And I asked the mayor of New Haven years
2232 ago where the transmission was that would manage all of that
2233 wind power that was at one point planned. Have you studied
2234 that? Because the answer is there isn't, there isn't
2235 transmission available for that wind power.

2236 And that would appear to be the case also in my state of
2237 Oregon, where there is -- there were literally hundreds of
2238 megawatts, if not gigawatts of solar planned and on the
2239 drawing board, but there is no way to get it to where it was
2240 going to be used.

2241 *Mr. Fitzsimmons. Yes.

2242 *Mr. Bentz. And so it gets us back to the incredible
2243 frailty of our grid.

2244 But give me -- I am just curious about the Eastern
2245 seaboard for just a moment. What kind of shape is that grid
2246 in?

2247 *Mr. Fitzsimmons. I think you raise an important point,
2248 which is that there are seen and unseen costs in the energy
2249 system. And so you look at, like, the levelized cost of
2250 electricity, and comparing dispatchable and non-dispatchable
2251 resources is not an apples-to-apples comparison because you
2252 have to look at the value that those resources provide to
2253 peak demand and you also have to look at the incremental cost
2254 of connecting non-dispatchable resources via transmission
2255 that is not factored into the LCOE, which can appear low.
2256 But if you do a balancing of cost and value, you will see
2257 that reliable, dispatchable generation is by far the most
2258 valuable generation that we have, and we know that because
2259 the non-partisan grid operators tell us that.

2260 And so the -- we are in the largest RTO, ISO in the
2261 country at PJM. And this region, as with many others, is
2262 facing severe resource adequacy challenges due to the energy
2263 subtraction policies that we have seen over the years at both
2264 the state and Federal level. The Trump Administration is
2265 fixing those problems. We are stabilizing the existing
2266 energy system by preventing premature closure of generation.
2267 We are optimizing it, so we are upgrading in new transmission
2268 in key congestion areas, where you can actually reduce costs

2269 for consumers and get more out of the existing system. We
2270 are uprating generation nuclear and natural gas and coal, and
2271 then we are going to be building and growing our overall
2272 energy system to meet future energy demands.

2273 *Mr. Bentz. As a lifelong resident of Oregon and having
2274 spent 12 years in the Oregon legislature, I have heard lots
2275 of discussion about, I am going to say, wishful thinking
2276 about how, if we just have all of this intermittent power,
2277 then the rest of our problems will take care of themselves.
2278 And I saw it most clearly recently in going back and looking
2279 at the year that we are supposed to be all renewable in
2280 Oregon, which would be 2040. And then moving back this
2281 direction, it is 90 percent in 2035 and something like 80
2282 percent in 2030. That is just a few years away. But right
2283 now we are using about 30 percent natural gas. And if you
2284 are going to use renewable, you have got to go to where it
2285 is, and that requires transmission.

2286 So why people think that suddenly transmission is going
2287 to spring into place so that they can bring that renewable
2288 power in is unclear to me, and I have raised this issue many
2289 times. But it always seems to be, well, don't worry about
2290 it, somehow, someone will step up and, you know, fix this.
2291 But transmission, because of all of the environmental laws
2292 and protections we now have, takes forever to build.

2293 So tell me, how do we overcome this, what I -- the

2294 problem that I just called out with -- avoiding the wishful
2295 thinking we have been hearing a lot of today?

2296 *Mr. Fitzsimmons. Yes, it is a great question. I think
2297 we need more transmission, but we don't need unconstrained
2298 transmission build-out. We need to be strategic about where
2299 it is being built. Otherwise, we are going to continue to
2300 put upward pressure on electricity prices. And electricity
2301 prices rose 20 percent under the previous administration, and
2302 a lot more in some areas. We have to be very strategic.

2303 There are real system congestion costs in certain
2304 regions of this country that have sufficient generation but
2305 just don't have enough capacity on the wires to move the
2306 electrons from where they are generated to where they are
2307 needed. Those are imposing -- that system congestion is
2308 imposing billions of dollars of costs on American families.

2309 And -- so we can strategically upgrade and we are
2310 starting to do that now. We have used our loan program to do
2311 that. We are looking at grant-making to do that not in
2312 unconstrained transmission build-out, but in strategic
2313 reconductoring, grid-enhancing technologies in areas of high
2314 system congestion costs where you can increase incremental
2315 load-serving capability because that is what the system
2316 operators need to keep the system.

2317 *Mr. Bentz. I want to thank you for your time and for
2318 your work.

2319 I yield back.

2320 *Mr. Latta. Thank you very much. The gentleman's
2321 time --

2322 *Ms. Castor. Mr. Chairman?

2323 *Mr. Latta. Oh, I am sorry.

2324 *Ms. Castor. Could I be recognized for unanimous
2325 consent request?

2326 *Mr. Latta. A unanimous consent? Yes.

2327 *Ms. Castor. Well, thank you. Since we have had a lot
2328 of discussion about offshore wind and PJM, which is the Mid-
2329 Atlantic operator, I just wanted to submit for the record
2330 their amicus brief in the Federal case where the Federal
2331 court ruled yesterday rejecting the Trump Administration's
2332 cancellation of the offshore wind projects. In part they say
2333 they advise that the extended delay of construction and
2334 operation of the Coastal Virginia offshore wind project will
2335 cause irreparable harm to the 67 million Americans served by
2336 PJM.

2337 *Mr. Latta. Without objection, so ordered.

2338 [The information follows:]

2339

2340 *****COMMITTEE INSERT*****

2341

2342 *Ms. Castor. Thank you, Mr. Chairman.

2343 *Mr. Latta. The chair now recognizes the gentlelady
2344 from Washington's 8th district for five minutes for
2345 questions.

2346 *Ms. Schrier. Thank you, Mr. Chairman.

2347 Thank you, Undersecretary Fitzsimmons, for being here.
2348 Like my colleagues mentioned, we are very disturbed by the
2349 choices this Administration is making regarding grant
2350 cancellations, pauses, or stop work orders on clean energy
2351 projects that are nearly complete, and indiscriminate staff
2352 reductions and more.

2353 Most recently, Secretary Wright has brought uncertainty
2354 and delayed energy generation in Washington State by blocking
2355 the planned closure of the Centralia coal-fired power plant,
2356 forcing it to stay open for a supposed emergency. But 15
2357 years ago the state and the power plant owners struck a deal
2358 to convert from coal to natural gas. The transition is in
2359 the works. The coal plant is not generating any energy right
2360 now, and yet it is now being forced to stay on stand-by. So
2361 time is ticking, and costs are rising, and energy production
2362 is stalled. And I just want to say that it is insane, and I
2363 hope you will change that immediately.

2364 But of course, this is not the first time the
2365 Administration has meddled in Washington State energy
2366 reliability. The first was DOGEing the Bonneville Power

2367 Administration, which is the largest power provider to the
2368 northwest United States. And it functions, by the way, at no
2369 cost to taxpayers. It is self-funded. We pay for it in our
2370 own utility bills. You fired staff and put our grid at risk.
2371 When we called you out and reminded you that this does not
2372 cost the government anything, you backpedaled, tried to
2373 rehire fired employees. Some came back, some didn't.

2374 Last month, finally, you also stopped the hiring freeze.
2375 But Undersecretary, do you happen to know how many people
2376 Bonneville has actually hired since you lifted that freeze
2377 about six weeks ago?

2378 *Mr. Fitzsimmons. I would be happy to get back to you
2379 with specific numbers, but they have a hiring plan --

2380 *Ms. Schrier. I knew it.

2381 *Mr. Fitzsimmons. -- in place, and they are actively
2382 working to execute it.

2383 *Ms. Schrier. You actually don't have to get back to
2384 me. I will tell you. The number is zero.

2385 So having a plan in place is nice, but I would like you
2386 to commit to me that you will work with me and my staff and
2387 my state to expedite this hiring process because we are
2388 talking about keeping the lights on in the northwest.

2389 *Mr. Fitzsimmons. I fully support that. I agree with
2390 you. We are -- we have a hiring plan in place, I am happy to
2391 work with you to execute it.

2392 *Ms. Schrier. Thank you, I appreciate that. We will be
2393 in touch.

2394 I also have two-and-a-half minutes remaining, so I am
2395 going to dive into another topic that we have been talking a
2396 lot about during this hearing, which is Venezuela. And you
2397 just said -- I am going to quote you, I think I got this down
2398 right -- that DoE has a responsibility to carefully steward
2399 taxpayer dollars. So I am just going to jump off from there.

2400 There is a lot to say about Venezuela, but we just saw
2401 oil executives, despite the President saying we are going to
2402 bring U.S. oil companies into Venezuela, and we are going to
2403 get the oil, and he said, you know, we are going to put it in
2404 this offshore account, the money, and he is unclear about
2405 where that money is going -- we just heard oil executives say
2406 they don't really see that as a positive move. We have
2407 plenty of oil here in the United States. It is an unstable
2408 place to be right now. It will require the U.S. military,
2409 which is funded by taxpayer dollars, to stabilize that area.

2410 And oil is at about, I believe, \$57 a barrel right now,
2411 so this is not profitable for oil companies. And it does not
2412 seem like -- your quote again -- careful stewardship of
2413 taxpayer dollars to invest in oil infrastructure and to put
2414 young lives at risk by putting our military there and to
2415 spend taxpayer dollars in that way.

2416 Can you please elaborate on how you think this is good

2417 for national security?

2418 *Mr. Fitzsimmons. I think you see a lot of enthusiasm
2419 from the energy industry to execute the historic energy deal
2420 that President Trump brokered, which will be a win-win-win
2421 for the people of Venezuela who will rebuild their
2422 infrastructure for the U.S. energy industry that is
2423 interested --

2424 *Ms. Schrier. I don't think --

2425 *Mr. Fitzsimmons. -- and for the --

2426 *Ms. Schrier. -- we are seeing that enthusiasm. I
2427 don't --

2428 *Mr. Fitzsimmons. And for the --

2429 *Ms. Schrier. -- think we are seeing it from the
2430 industry. And frankly, I am not convinced, based on this
2431 Administration's track record, that the people of Venezuela
2432 are going to see benefits from that. He has been very
2433 careful and sneaky in his wording about using that money to
2434 also compensate countries that have been hurt by this. That
2435 could mean compensating the oil companies, it could mean
2436 compensating the United States. I do not trust this
2437 Administration to have the best interests of the Venezuelan
2438 people in mind, or they would be arranging for upcoming
2439 elections.

2440 So again, I am going to ask for accountability to the
2441 people of the United States and our taxpayer dollars to not

2442 throw them away.

2443 I yield back.

2444 *Mr. Latta. The gentlelady's time has expired, and the
2445 chair now recognizes the gentlelady from Florida's 15th
2446 district for five minutes for questions.

2447 *Ms. Lee. Thank you, Mr. Chairman, for holding this
2448 important hearing.

2449 During my tenure as Florida's secretary of state and now
2450 my time with Congress, strengthening the cybersecurity of our
2451 critical infrastructure has been a priority of mine.
2452 Cybersecurity is a crucial component of our national
2453 security, and state-sponsored cyber threats such as Volt
2454 Typhoon continue to target U.S. critical infrastructure. It
2455 is important for this committee to continue our work
2456 bolstering the cybersecurity of our electric grid.

2457 I appreciate you being here, and I appreciate the
2458 opportunity to discuss further the Department of Energy's
2459 role in protecting our grid, especially through the Office of
2460 Cybersecurity, Energy Security, and Emergency Response, the
2461 tools and resources available for information sharing on
2462 threats, and the role Congress can play in strengthening the
2463 security of our energy infrastructure.

2464 I am particularly interested in the Energy Emergency
2465 Leadership Act, which would update the Department of Energy
2466 Organization Act to include energy emergency and energy

2467 security functions assigned to an assistant secretary. Mr.
2468 Fitzsimmons, will elevating the DoE's emergency response to
2469 an assistant secretary elevate the level of communication and
2470 coordination with other agencies?

2471 *Mr. Fitzsimmons. Thank you for your question, and
2472 thank you for your interest in this important topic, and
2473 thank you for asking a topical question, because the subject
2474 of the hearing is protecting our critical energy
2475 infrastructure, and there is a lot we can do on a bipartisan
2476 basis to strengthen the security and resilience of the U.S.
2477 energy sector. So thank you for that.

2478 I would say over CESER's relatively short history --
2479 CESER was started under, you know, then-Secretary Rick Perry
2480 in the first Trump Administration. And obviously, I am the
2481 CESER director now. I think history has proven that the
2482 CESER office can function either way. So I think what is
2483 more important than the particular title that the head of the
2484 office holds is the mission of the office. And that is
2485 incredibly important.

2486 We have been working on refocusing and clarifying the
2487 CESER mission because it is so important, and it is a new
2488 office, and sometimes new offices can kind of struggle to
2489 figure out where they fit. But what we have said is CESER's
2490 mission is to provide timely and actionable information to
2491 the energy sector that is then used to inform, to develop

2492 world-class cyber and physical security technologies. That
2493 information and that technology is used to harden and secure
2494 energy infrastructure. That hardening and security helps us
2495 prepare to respond and recover from cyber and physical
2496 incidents, the lessons learned from which help us provide
2497 timely and actionable information to the energy sector, and
2498 that is a continuous, virtuous cycle, and that is the CESER
2499 mission that I am so excited and honored to lead here at the
2500 department.

2501 *Ms. Lee. You just touched on a couple of really
2502 important concepts when it comes to cybersecurity awareness,
2503 prevention, and growth. Now, I understand the DoE is the
2504 sector risk management agency for cyber within the energy
2505 sector, and I would appreciate if you would elaborate on why
2506 timely and secure information sharing on cybersecurity
2507 threats, as you just mentioned, is important for us both
2508 government, infrastructure, private sector. Why is that
2509 information sharing important?

2510 *Mr. Fitzsimmons. It is a great question. I think that
2511 is the foundation of what CESER does. We have an asymmetric
2512 capability with the private sector. Despite the fact that
2513 private sector owns and operates more than 80 percent of U.S.
2514 energy infrastructure, we are the ones that have the
2515 clearances. We are the ones that have access to classified
2516 information. The vast majority of the private sector does

2517 not.

2518 And so we get real-time threat information about the
2519 threats that the energy sector owners and operators have to
2520 deal with on a day-to-day basis, and so we need to make sure
2521 that we have capabilities in place to strengthen our ability
2522 to rapidly share. And I use these words with meaning:
2523 timely and actionable. So it has to be done rapidly and it
2524 has to be -- the information has to be delivered in a usable
2525 form. And so that is why capabilities like ETAC are so
2526 important, where we are collocating cleared industry partners
2527 with the government.

2528 It is one thing for us to analyze information rapidly.
2529 We can do that. If we have cleared industry partners in the
2530 room, they can bring the actionable part and figure out,
2531 well, how do we address this specific vulnerability? How do
2532 we make this make sense to the rest of the industry? And how
2533 can we get that mitigation back out to the private sector as
2534 quickly as possible to strengthen our collective security and
2535 resilience?

2536 *Ms. Lee. Thank you, Mr. Chairman, I yield back.

2537 *Mr. Latta. Thank you. The gentlelady yields back the
2538 balance of her time. The chair now recognizes the gentlelady
2539 from New York's 14th district for five minutes for questions.

2540 *Ms. Ocasio-Cortez. Thank you so much, Mr. Chairman.

2541 Undersecretary Fitzsimmons, you served at the Department

2542 of Energy during President Trump's first term, correct?

2543 *Mr. Fitzsimmons. Yes, I did.

2544 *Ms. Ocasio-Cortez. And you have also held a number of
2545 positions in this term, including chief of staff to Energy
2546 Secretary Wright, correct?

2547 *Mr. Fitzsimmons. I did, yes.

2548 *Ms. Ocasio-Cortez. Great. I am hoping if -- I am
2549 hoping that you could help me understand more about the
2550 agency's decision-making process.

2551 You know, we have talked about how there have been many
2552 clean energy projects that have been canceled over the last
2553 year. In fact, since January of last year over 170,000
2554 energy jobs across the country on clean energy projects have
2555 been lost or impacted due to the policy changes from your
2556 department. One company canceled plans for a battery
2557 manufacturing facility in Buckeye, Arizona. That cost 6,400
2558 jobs to the local community. Glendale, Kentucky has lost
2559 over 150,000 jobs due to another manufacturing facility
2560 closure.

2561 As chief of staff to Secretary Wright and as acting
2562 undersecretary, were there assessments done on how many jobs
2563 would be lost due to these decisions?

2564 *Mr. Fitzsimmons. Well, my understanding is that when
2565 an applicant submits an application, there is a comprehensive
2566 assessment because --

2567 *Ms. Ocasio-Cortez. I am not --

2568 *Mr. Fitzsimmons. -- we need to understand what the
2569 jobs --

2570 *Ms. Ocasio-Cortez. -- speaking to applications, I am
2571 talking about, you know, policy changes around tax credits,
2572 around other sorts of -- I mean, it can include applications,
2573 as well.

2574 *Mr. Fitzsimmons. Yes.

2575 *Ms. Ocasio-Cortez. But do -- did you do an assessment
2576 on how many American jobs would be lost prior to you making
2577 your policy conclusions?

2578 *Mr. Fitzsimmons. I think we are always continuously
2579 assessing --

2580 *Ms. Ocasio-Cortez. I think it is a pretty simple --

2581 *Mr. Fitzsimmons. -- the impacts of the decisions that
2582 we made --

2583 *Ms. Ocasio-Cortez. Did you do the assessment? Have
2584 you -- did you do the assessment on how many jobs would be
2585 lost before making a choice, or did you not do the
2586 assessment?

2587 *Mr. Fitzsimmons. We review the applications as they
2588 come in, and --

2589 *Ms. Ocasio-Cortez. I am going to assume --

2590 *Mr. Fitzsimmons. -- part of that can be the jobs that
2591 they create.

2592 *Ms. Ocasio-Cortez. That sounds like a no to me,
2593 Undersecretary, that 170,000 Americans have lost their job
2594 due to the policy changes implemented by you and your
2595 department, and you didn't even think about it. There was no
2596 assessment. One hundred and seventy thousand Americans out
2597 of a job, out of health insurance, out of any opportunity --
2598 battery manufacturing plants in Georgia, Arizona, Kentucky,
2599 and you are telling me that there was not an assessment done
2600 on how many Americans were going to lose their job before you
2601 made your decisions and before this Administration made
2602 decisions on revoking tax credits, manufacturing credits that
2603 were going to affect these facilities. That is what I am
2604 being told today. Is that correct?

2605 *Mr. Fitzsimmons. No. As I mentioned, we have a
2606 comprehensive review process for all applications that --

2607 *Ms. Ocasio-Cortez. And does that process include how
2608 many jobs would be lost?

2609 *Mr. Fitzsimmons. Job numbers are --

2610 *Ms. Ocasio-Cortez. That sounds like a --

2611 *Mr. Fitzsimmons. -- typically included in --

2612 *Ms. Ocasio-Cortez. -- no to me.

2613 *Mr. Fitzsimmons. -- the applications that we receive.

2614 *Ms. Ocasio-Cortez. That sounds like a no to me,
2615 Undersecretary, Fitzsimmons.

2616 Now I want to move forward. In Newnan, Georgia, a

2617 company planning a battery manufacturing facility walked back
2618 a \$2.6 billion investment in the State of Georgia. The
2619 company cited the clean energy tax credits that were critical
2620 to its decision to invest in the project, and the Trump
2621 Administration's reversal and decimation of these tax credits
2622 ended a \$2.6 billion energy investment in the State of
2623 Georgia alone.

2624 You must be aware that under President Trump the United
2625 States, in just a year, has lost \$53 billion in clean energy
2626 investment in our infrastructure. So what I am trying to
2627 understand, since you have described yourself as spearheading
2628 the Department of Energy's dominance agenda, is why -- and
2629 under President Trump's energy dominance executive order, it
2630 talks about good-paying jobs. So how are we -- how is this
2631 Administration and how are you assessing these projects when
2632 we have resulted in a net loss of 170,000 jobs?

2633 *Mr. Fitzsimmons. As I have mentioned, we have a
2634 comprehensive review process. President Trump is focused on
2635 restoring American energy dominance after years, four years,
2636 of disastrous energy subtraction policies. And so we are
2637 investing in an affordable, reliable --

2638 *Ms. Ocasio-Cortez. So we are doing that --

2639 *Mr. Fitzsimmons. -- and secure energy system --

2640 *Ms. Ocasio-Cortez. -- by cutting American jobs and
2641 then --

2642 *Mr. Fitzsimmons. -- for the American people.

2643 *Ms. Ocasio-Cortez. -- trying to invade Venezuela to
2644 compensate?

2645 Thank you, I yield back.

2646 *Mr. Latta. The gentlelady's time has expired. The
2647 chair now recognizes the gentleman from New York's 23rd
2648 district for five minutes for questions.

2649 *Mr. Langworthy. Thank you very much, Mr. Chairman.

2650 I would like to start off, Undersecretary, to offer you
2651 some time to respond to -- in any way you want.

2652 *Mr. Fitzsimmons. Thank you. Look, I think that it is
2653 important to recognize we have a real bipartisan opportunity
2654 here if we can focus on the purpose of the hearing, which is
2655 how we can work together, these important cybersecurity bills
2656 which I understand will be introduced on a bipartisan basis,
2657 and how we can work together to strengthen the security and
2658 resilience of the U.S. energy sector. That is what I focus
2659 on as CESER director.

2660 And, of course, in my other position as the acting
2661 undersecretary I have a much broader remit over the entire
2662 energy dominance agenda, and you see, after years of energy
2663 subtraction policies that rapidly drove up electricity prices
2664 under the previous administration, we are stabilizing the
2665 energy system, we are optimizing it, we are investing in the
2666 future, and we are growing it because grid operators have

2667 warned we are facing shrinking reserve margins all across the
2668 country because of a lack of reliable and dispatchable power
2669 at the same time that we have growing energy demand.

2670 And we know that we need to invest in the most valuable
2671 resources that we have, and those are the resources that the
2672 grid operators can count on day or night, any time, because
2673 the energy system, as I mentioned at the beginning, is
2674 designed to meet peak demand during the summer and,
2675 increasingly, the winter. And if we cannot do that, people
2676 die, and that is our fundamental responsibility and we have a
2677 real bipartisan opportunity here to work on policies that
2678 will strengthen the security and resilience of the energy
2679 sector that we rely on every single day.

2680 *Mr. Langworthy. Well, thank you very much, and it is
2681 music to my ears.

2682 I mean, my signature piece of legislation is the Energy
2683 Choice Act, which should hopefully be coming to the floor
2684 soon and has been reported out of this committee, so that
2685 states and localities can no longer ban safe and reliable
2686 forms of energy in this country.

2687 I represent a largely rural district with long
2688 transmission lines, significant agricultural production, and
2689 energy-intensive manufacturing. When energy systems fail in
2690 rural America, the impacts are immediate: farms can't
2691 operate, manufacturers shut down, and families lose heat in

2692 very dangerous, cold winter conditions.

2693 Undersecretary, how does your office work with smaller
2694 utilities especially in rural areas to help strengthen
2695 defenses and improve resilience before an incident occurs?

2696 *Mr. Fitzsimmons. Yes, I think this is one of the most
2697 important things that we do. I mean, it is one thing to work
2698 with larger companies, and we do, we have strong partnerships
2699 all across the energy industry. But 56 percent of Americans
2700 are served by smaller rural munis and co-ops. We have strong
2701 partnerships with APPA and the NRECA. The RMUC program is --
2702 it is crucial to CESER's mission to elevate the collective
2703 cybersecurity of small, rural munis and co-ops. As I
2704 mentioned earlier, a lot of these companies might have one
2705 person working on IT, not even a dedicated cybersecurity
2706 person, and yet they are expected to defend their energy
2707 systems on the IT and the OT side from increasingly
2708 sophisticated threat actors, and nation-state threat actors.

2709 So fortunately, there is a lot you can do with basic
2710 cyber hygiene. You can solve around 80 to 90 percent of most
2711 cyber vulnerabilities with basic cyber hygiene, multi-factor
2712 authentication, network segmentation, basic things that you
2713 can do on the IT and OT side. And you just need to have the
2714 tools and resources to do it, and I think that is one of the
2715 most exciting parts of this job, being CESER director, is
2716 that we have an opportunity to work directly with those

2717 utilities who need the help the most.

2718 *Mr. Langworthy. Well, thank you very much. Not only
2719 is my district rural, but we also experience severe winter
2720 storms that can threaten grid reliability, fuel delivery, and
2721 emergency response for days at a time. During Winter Storm
2722 Elliott in 2022, prolonged cold and high demand strained the
2723 electrical grid. It disrupted fuel supplies and it
2724 complicated restoration efforts. That storm underscored how
2725 weather alone can pose -- expose vulnerabilities across the
2726 entire energy system, even without a cyber or a physical
2727 attack.

2728 Undersecretary Fitzsimmons, how does DoE evaluate and
2729 plan for severe weather risks?

2730 And what steps does your office take to incorporate
2731 lessons from past severe weather events into preparedness,
2732 response, and coordination efforts?

2733 *Mr. Fitzsimmons. That is a great question because, as
2734 I mentioned, the energy system is built to meet summer and
2735 winter peaks. That is our fundamental responsibility, to
2736 keep the lights on. And so one of the core capabilities that
2737 CESER has is a capability that is called Eagle Eye. It is
2738 run in partnership with Oak Ridge National Laboratory. And
2739 that -- what that allows us to do is we have real-time,
2740 situational awareness, weather-based, on power outages all
2741 across the country that are happening in real time. It is

2742 updated every 15 minutes.

2743 And so we have our -- we have a war room, essentially,
2744 you know, at the department where we have this Eagle Eye
2745 capability. And when there are, you know, severe weather
2746 events or cyber incidents and we activate -- because we are
2747 the sector risk management agency, we are the ESF 12 function
2748 -- when we do a FEMA activation, when -- and, you know, when
2749 there is severe weather, we have this capability that we can
2750 review in real time with the industry in areas, you know,
2751 where the energy infrastructure is impacted. We will do
2752 unity of effort, unity of message calls to make sure that the
2753 owners and operators in the impacted areas know what we know
2754 as quickly as --

2755 *Mr. Latta. Pardon me.

2756 *Mr. Fitzsimmons. -- we know it, and then we can all
2757 work together.

2758 *Mr. Latta. Pardon me, the gentleman's time has
2759 expired, and the chair now recognizes the gentlelady from
2760 Texas's 7th district for five minutes for questions.

2761 *Mrs. Fletcher. Thank you so much, Chairman Latta.

2762 And Undersecretary Fitzsimmons, I want to follow up on a
2763 few of the things that have come up previously. And you were
2764 just testifying in response to questions about CESER's
2765 ability to monitor real-time threats, which is certainly
2766 important to the people that I represent in Houston and to

2767 people across the country. And one of the things I want to
2768 know is whether those threats to our energy grid and to our
2769 energy security have increased in 2026.

2770 *Mr. Fitzsimmons. In 2026?

2771 *Mrs. Fletcher. In the last two weeks.

2772 *Mr. Fitzsimmons. Like, within the last two weeks?

2773 *Mrs. Fletcher. Yes.

2774 *Mr. Fitzsimmons. I think that would be difficult to
2775 say in this setting. I think we could -- I mean, most of
2776 that would be classified.

2777 I am not sure, you know, directionally, if compared to
2778 -- last year to this year, I wouldn't -- I am not sure,
2779 specifically.

2780 *Mrs. Fletcher. Can you tell us, and can you tell us in
2781 another setting whether the threats to our energy security
2782 have increased since the military action in Venezuela?

2783 *Mr. Fitzsimmons. I think we would be happy to discuss
2784 that in --

2785 *Mrs. Fletcher. In another setting?

2786 *Mr. Fitzsimmons. Yes, in another setting.

2787 *Mrs. Fletcher. Okay. Well, and has CESER analyzed
2788 cyber vulnerabilities in Venezuela?

2789 *Mr. Fitzsimmons. CESER has not, no.

2790 *Mrs. Fletcher. Okay. Because one of the things that
2791 you were saying in response, initially I think, to some

2792 questions in response to Mr. Menendez's questions, and then I
2793 think again in response to Congresswoman Schrier's questions,
2794 you mentioned there is a historic energy deal, right? That
2795 was your words, not mine. And I guess I am trying to wrap my
2796 arms around what exactly that is. In your understanding,
2797 what is that deal?

2798 *Mr. Fitzsimmons. Well, as the President has said, and
2799 as he convened energy industry leaders at the White House,
2800 this energy deal is to bring a win-win-win for the people of
2801 Venezuela who will be able to rebuild their infrastructure
2802 that suffered for years. It will be a win for the U.S.
2803 energy industry that is looking to invest in country. And it
2804 will be a win for the American people in the form of lower
2805 energy prices, with more oil in the market.

2806 *Mrs. Fletcher. Okay, so -- but what I am hearing you
2807 say is that is -- I mean, who are the parties to the deal?

2808 *Mr. Fitzsimmons. Well, I just described the parties.
2809 The parties are the people of Venezuela and the government,
2810 the --

2811 *Mrs. Fletcher. And who is negotiating --

2812 *Mr. Fitzsimmons. -- U.S. energy industry.

2813 *Mrs. Fletcher. -- on their behalf?

2814 *Mr. Fitzsimmons. I am sorry?

2815 *Mrs. Fletcher. I mean, you are saying there is a deal
2816 for the United States to be involved. And the Department of

2817 Energy and CESER monitors risks to our grid security, to our
2818 energy infrastructure, to energy investments. And you are
2819 describing a deal. But as far as I know, I mean, is this a
2820 trade deal?

2821 *Mr. Fitzsimmons. I wouldn't describe it as a trade
2822 deal in the traditional sense --

2823 *Mrs. Fletcher. What kind of deal is it when you
2824 describe it as a deal?

2825 I mean, there has been testimony under oath in this
2826 hearing that there is an existing deal, and I don't know what
2827 it is.

2828 *Mr. Fitzsimmons. I would refer you to the comments
2829 that President Trump and Secretary Wright have made about
2830 working collaboratively with the people of Venezuela and the
2831 government, the U.S. energy industry, and that is going to
2832 bring tremendous benefits both to the people of Venezuela,
2833 who will rebuild their energy infrastructure --

2834 *Mrs. Fletcher. I am sorry, just --

2835 *Mr. Fitzsimmons. -- to the American people.

2836 *Mrs. Fletcher. -- reclaiming my time, because we have
2837 very limited time here, and I have heard you describe it as a
2838 win-win-win. I am not sure who the winners are, I am not
2839 sure that that has been defined. But usually, with a deal
2840 you have parties who are negotiating. We saw a televised
2841 meeting last week that Congresswoman Schrier referenced.

2842 But, you know, if it is a trade deal, it has to come to
2843 Congress. If we are talking about increasing trade with
2844 Venezuela relating to crude oil exports or other things,
2845 trade deals come to Congress. As I understand it, you are
2846 talking about statements the President has made, but we have
2847 seen no deal. No terms, no parties, no documentation. So
2848 how is the Department of Energy -- I mean, it sounds like
2849 this is sort of a potential deal, a potential agreement, but
2850 are you currently devoting any of your resources or efforts
2851 in your role at the Department of Energy to anything related
2852 to this "deal"?

2853 *Mr. Fitzsimmons. Under President Trump's leadership,
2854 Secretary Wright is working with the interagency, yes. And
2855 if you would like to know more about this issue, we would be
2856 happy to talk to you in the right setting about it.

2857 *Mrs. Fletcher. Well, I think a lot of people want to
2858 know a lot more about this issue. And certainly, the parties
2859 to the deal, the terms of the deal, the structure of the
2860 deal, the duration of the deal, all of those things are
2861 questions that are for the people of Venezuela in a
2862 democratic society, and certainly there are questions that
2863 emerge that are questions for the United States Congress, not
2864 the least of which is whether to send our fellow citizens,
2865 our sons and daughters, into military action. But certainly,
2866 there are a lot of questions relating to our priorities for

2867 our own energy security, as well, and those come in the
2868 jurisdiction of this committee.

2869 So I look forward to continuing that conversation and
2870 appreciate, Mr. Chairman, the opportunity to raise these
2871 issues.

2872 *Mr. Latta. Thank you.

2873 *Mrs. Fletcher. Thank you.

2874 *Mr. Latta. The gentlelady's time has expired, and the
2875 chair now recognizes the gentleman from Colorado's 8th
2876 district for five minutes for questions.

2877 *Mr. Evans. Thank you, of course, Mr. Chairman, to the
2878 ranking member, and to our witness for coming today for this
2879 important conversation. And I just want to clear up a couple
2880 of things.

2881 Earlier you were asked by one of my colleagues on the
2882 other side of the aisle some specific questions about a coal
2883 plant in Colorado. And I think the question was asked to
2884 you, do you know that this plant has been scheduled for five
2885 years to go offline, and I just want the record to reflect
2886 that is because seven years ago the State of Colorado fell
2887 under complete and total control of my Democrat colleagues at
2888 the state level, who passed a law requiring that coal plant
2889 to go offline. So it has been scheduled to go offline for
2890 five years because seven years ago, not due to the science or
2891 anything, due to a political agenda the folks that controlled

2892 the State of Colorado passed a law that said that it would
2893 have to go offline. And if you know a plant is going to go
2894 offline, of course there is going to be deferred maintenance
2895 to the tune of a couple of million dollars for a plant that
2896 is scheduled to go offline.

2897 But I think that a couple of million dollars -- I think
2898 my colleague said \$21 million -- is pennies compared to the
2899 \$17 billion that the Colorado Energy Office found that was
2900 going to be charged additional to my constituents in Colorado
2901 for the 100 percent variable, with battery power, resource
2902 plan, which is what the State of Colorado is pushing. So 17
2903 billion more. That is not my number, that is the number that
2904 the Democrat-controlled Colorado Energy Office came up with,
2905 the most expensive resource mix, and that is all going to be
2906 passed on to my constituents when things like the natural gas
2907 ban for residential heating is implemented.

2908 When I was a state representative I asked a question:
2909 What would it cost to backfill all of the lost energy from
2910 natural gas with electricity? The answer I got was billions
2911 to the utility, and somewhere around 15 to \$25,000 per
2912 household to upgrade their electric panel and all the wiring
2913 and appliances on their side of the meter. So I think it is
2914 very clear, from studies commissioned by my colleagues on the
2915 other side of the aisle, that they are pushing the most
2916 expensive form of energy.

2917 And what is that costing? Well, in addition to higher
2918 cost to my constituents, that is costing a lack of focus on
2919 resilience. We recently had to turn off the electric grid
2920 for 100,000 Coloradans just a few weeks ago because of a
2921 windstorm. Why? Because billions of dollars are going to
2922 the most expensive resource mix in, really, in the State of
2923 Colorado that can't go to hardening our grid. And that is
2924 actually the topic before us today.

2925 So in my life before I came to Congress, I was a cop and
2926 a U.S. Army and Colorado Army National Guard soldier,
2927 responded to countless state emergencies, served as the
2928 intelligence officer for my organization. And so in that
2929 world we had an entity called a fusion center. That was
2930 where we had the analysis to counter persistent or emerging
2931 threats. And in the energy world, the -- excuse me, the
2932 Energy Threat Analysis Center serves a very similar role.

2933 And so my question to you is, can you discuss the role
2934 that national laboratories, specifically the National Lab of
2935 the Rockies, play in that Energy Threat Analysis Center and
2936 in other things like the Office of Cybersecurity, Energy, and
2937 Emergency Response -- CESER, as we have been talking about
2938 today -- can you talk about the benefits that ETAC and CESER
2939 are working with national labs like the National Lab of the
2940 Rockies provide to hardening our grid?

2941 *Mr. Fitzsimmons. Absolutely, thank you for your

2942 question and thank you for your service, as well, and your
2943 leadership on this important issue.

2944 I would say the national labs play a key role for the
2945 reasons that you just mentioned. We have a lot of important
2946 capabilities on the information sharing side, because we have
2947 access to classified information that the vast majority of
2948 the private sector doesn't have. We need to figure out the
2949 best tools and mechanisms to get that information, that
2950 actionable threat information into the hands of private-
2951 sector owners and operators. That is what the ETAC
2952 capability does.

2953 And I think it is it is an important one because it is
2954 one thing for us to work with the IC to analyze threat
2955 information, but it is another thing to actually do something
2956 about it. And I think that is what we are starting to change
2957 now, and do it in a timely and actionable way, and in a way
2958 that is collaborative with the private sector. And so I
2959 think partnerships like ETAC are a very important way that we
2960 are doing that.

2961 *Mr. Evans. So with my remaining 35 seconds here, as
2962 Congress considers reauthorizing ETAC, are there particular
2963 things that you see that we need to address to be able to
2964 enhance that public-private partnership to make sure that our
2965 grid and our energy resources are hardened?

2966 Twenty-three seconds.

2967 *Mr. Fitzsimmons. Yes, it is a great question. I would
2968 just say with the time remaining that, you know, we have done
2969 a lot of important work on ETAC. It is operational, it is an
2970 important capability. I think part of it was figuring out
2971 what ETAC is and isn't. I think there may be a tendency in
2972 government programs to have mission creep, so I think it was
2973 important to clearly define the ETAC mission. And from our
2974 perspective, the ETAC mission is to provide timely and
2975 actionable information to the energy sector. And if they can
2976 do that and do it effectively, it will be a great success.

2977 *Mr. Evans. Thank you, I yield back.

2978 *Mr. Latta. Thank you. The gentleman's time has
2979 expired and yields back. The chair now recognizes the
2980 gentleman from Texas's 12th district for five minutes for
2981 questions.

2982 *Mr. Goldman. Thank you, Mr. Chairman.

2983 Mr. Fitzsimmons, thank you for being here. Texas leads
2984 the nation in liquefied natural gas export capacity, making
2985 it a strategic national asset. How does the Department of
2986 Energy assess the risk of cyber or physical attacks on
2987 liquefied natural gas terminals by state-sponsored actors
2988 like China?

2989 Are those risks fully integrated in Federal energy
2990 emergency planning?

2991 *Mr. Fitzsimmons. Thank you for the question. It is an

2992 important risk factor that we need to consider. These are
2993 important national assets for our national security, for our
2994 economic security.

2995 I would say DoE, as the sector risk management agency
2996 for the energy sector, our mandate is to increase security
2997 and resilience for the entire energy sector. We have a
2998 series of subsector coordinating councils. We have one with
2999 the oil and gas subsector. That represents the entire value
3000 chain upstream, midstream, downstream. I think it is
3001 important, and it is only growing in more importance as the
3002 United States becomes and has been the number-one producer of
3003 oil, natural gas, exporting our liquefied natural gas all
3004 around the world and keeping electricity prices low for
3005 American families and for manufacturers. It is a real
3006 competitive advantage that the United States has, our ability
3007 to produce abundant, low-cost natural gas.

3008 Our electricity prices, even today, even after four
3009 years of energy subtraction policies, our electricity prices
3010 are still three times cheaper than Germany and the United
3011 Kingdom, who have been actively de-industrializing their
3012 country because they have not had common-sense energy policy.
3013 And that is what Secretary Wright and President Trump have
3014 brought back to this country, common-sense energy policy.

3015 *Mr. Goldman. Yes, thank you for that. You are
3016 absolutely right, it makes no sense what those other

3017 countries have been doing.

3018 As a border state with major energy corridors, does
3019 Texas face unique physical or cyber risks related to
3020 transnational, criminal, or state-sponsored actors targeting
3021 infrastructure?

3022 *Mr. Fitzsimmons. I think that is always something that
3023 we need to consider. I think if we were to have a more in-
3024 depth discussion about specific risks and challenges at the
3025 border, we would probably have to do it in a separate
3026 setting, and we would be happy to provide that for you.

3027 *Mr. Goldman. That would be great. Thank you very
3028 much.

3029 Mr. Chairman, I yield the balance of my time. Thank
3030 you.

3031 *Mr. Latta. Thank you. The gentleman yields back the
3032 balance of his time. The chair now recognizes the gentlelady
3033 from Tennessee's 1st district for five minutes for questions.

3034 *Mrs. Harshbarger. Thank you, Mr. Chairman, and thank
3035 you for being here today.

3036 As we have seen from Volt Typhoon and Salt Typhoon,
3037 cyber attacks can span across multiple states and Federal
3038 jurisdictions. Can you provide more details on how the
3039 Energy Emergency Leadership Act can help implement pre-
3040 defined communication paths between lead agencies and their
3041 partners?

3042 *Mr. Fitzsimmons. Yes, I think DoE, as the sector risk
3043 management agency for the energy sector, that is a role that
3044 we take very seriously. CESER leads that. We lead a series
3045 of subsector coordinating councils, you know, with the power
3046 sector, with the oil and natural gas subsector. That is the
3047 primary mechanism through which we coordinate and collaborate
3048 actively with the entire energy sector, and I think that is
3049 fundamental to what CESER does, and that mission will
3050 continue.

3051 *Mrs. Harshbarger. Yes. The energy sector also faces
3052 threats from a variety of actors and a variety of threat
3053 vectors. This includes nation-state threats, directed
3054 attacks on energy infrastructure, attacks against vendors,
3055 and vulnerability with supply chains --

3056 *Mr. Fitzsimmons. Yes.

3057 *Mrs. Harshbarger. -- criminal actors, and a whole host
3058 of things. And the DoE's Energy Threat Analysis Center has
3059 been a key asset for industry and government in compounding
3060 these threats. What is the value of the intelligence
3061 community hearing from industry about how equipment may be
3062 used in the grid and in its energy systems?

3063 *Mr. Fitzsimmons. I think it is incredibly important
3064 that we collaborate proactively with the IC, and we do. And
3065 ETAC is one of the ways through which we do it.

3066 You know, we have access to classified information that

3067 the vast majority of the private sector does not. We need to
3068 figure out how to close that gap because, as I have
3069 mentioned, the vast majority of U.S. energy infrastructure is
3070 privately owned and operated, and they are the ones on the
3071 front lines every day facing these risks, and so we need to
3072 make sure, as the government, that when we have access to
3073 threat information we can get that to the private sector as
3074 rapidly as possible.

3075 And so with ETAC, as I have mentioned before, we have
3076 cleared industry partners working right alongside CESER
3077 staff, DoE, Office of Intelligence and Counterintelligence
3078 staff so that we can work collaboratively to identify threats
3079 quickly, figure out how to mitigate it, and then get that
3080 information back out to the private sector.

3081 *Mrs. Harshbarger. Well, how does ETAC help facilitate
3082 that two-way collaboration?

3083 *Mr. Fitzsimmons. Because we are physically collocated
3084 together, working on it in real time with cleared industry
3085 partners, so -- that are supposed to represent the entire
3086 energy industry. And so, obviously, not everyone from the
3087 energy sector can be there with us, but we get certain
3088 representatives from companies, companies that are
3089 volunteering their time and their resources to this important
3090 mission. And so they hire people full-time to reside at ETAC
3091 and be there and work alongside our staff, because that is

3092 the only way we can do it. It is the only way we can get --
3093 we can develop that information on a timely basis and get it
3094 out in an actionable way.

3095 *Mrs. Harshbarger. You know, when I was on Homeland
3096 when I first came here, we had a hearing on Colonial
3097 Pipeline, and they were really beating them to death because
3098 of the cyber hygiene protocol that fell under TSA, that they
3099 did not do that. But people are reluctant to give you that
3100 information in a lot of cases because, if it is not required
3101 -- you know, and that would have been devastating to us
3102 because the operational side and -- you know, they don't own
3103 the gas or oil that they transport. We just have issues that
3104 we need to collaborate on.

3105 Will this help defense critical electric infrastructure
3106 security, as well?

3107 *Mr. Fitzsimmons. Yes, I think it will. I think it
3108 absolutely will.

3109 I mean, as you think of -- the energy sector is a
3110 subsector of critical infrastructure.

3111 *Mrs. Harshbarger. Yes.

3112 *Mr. Fitzsimmons. There is 16 critical infrastructure
3113 sectors that have been designated by DHS. Energy
3114 infrastructure is, in my view, the single most important
3115 because it is the foundation of every other critical
3116 infrastructure sector. If you don't have energy, you don't

3117 have health care or transportation or manufacturing. It is
3118 essential to everything we do.

3119 And then DCEI, or the privately held energy
3120 infrastructure that supports the DOW mission, that supports
3121 our important national security missions is a particular
3122 subsector of the energy infrastructure that is under
3123 increasing threat.

3124 *Mrs. Harshbarger. Well, I visited ORNL, you know, last
3125 year, and it is really exciting to see EAGLE-I and what they
3126 do to bring those comprehensive threats, especially with TVA
3127 being located there. So thank you for your time today.

3128 And Mr. Chairman, I yield back.

3129 *Mr. Latta. Thank you. The gentlelady yields back, and
3130 the chair now recognizes the gentleman from Michigan's 10th
3131 district for five minutes for questions.

3132 *Mr. James. Thank you, Mr. Chairman, and thank you,
3133 sir, for your time and your stamina.

3134 Grid security is national security. If the lights go
3135 out, everything else follows: public safety, hospitals,
3136 manufacturing, water systems, our military readiness. Cyber
3137 threats are real and growing, but they are only a part of the
3138 risk. A fragile grid is an easy target, whether the threat
3139 is digital, physical, or policy-driven.

3140 In Michigan we are seeing what happens when ideology
3141 outruns reality. Last year the Department of Energy was

3142 forced to issue section 202© emergency order to keep the J.H.
3143 Campbell coal plant online. That plant was scheduled to
3144 close under Michigan's rush to meet a politically-driven net-
3145 zero mandate. DoE stepped in because closing it would have
3146 threatened grid reliability for millions of people across the
3147 MISO region.

3148 Let's be clear about what that means. The Federal
3149 Government had to declare an emergency to keep the power on
3150 in Michigan. That is not a success story for energy policy.
3151 That is a warning sign. Governor Whitmer's Green New Deal
3152 mandates are forcing reliable baseload generation off the
3153 grid while championing unreliable, intermittent sources. As
3154 a result, MISO is operating dangerously thin reserve margins.
3155 When reserves are tight, operators have fewer options. That
3156 makes the grid more vulnerable to extreme weather, cyber
3157 attacks, and cascading failures. You cannot secure a grid
3158 that you have intentionally weakened.

3159 Energy security requires an all-of-the-above approach,
3160 and we must ensure it is the strategy that actually works.
3161 We should be adding reliability before subtracting it.
3162 Instead, Michigan families and manufacturers are paying the
3163 price for policies that look good from university ivory
3164 towers, but fail in the real world.

3165 Mr. Fitzsimmons, the department's section 202© order
3166 cites NERC's reliability assessment warning that the MISO

3167 region faced elevated risk of operating reserve shortfalls,
3168 particularly among peak demand, and that the retirement of
3169 dispatchable thermal generation increased that risk. Is it
3170 true that the planned shutdown of J.H. Campbell coal plant,
3171 driven by Michigan's net-zero mandate under Governor Gretchen
3172 Whitmer, was a factor that forced DoE to declare this
3173 emergency?

3174 *Mr. Fitzsimmons. Thank you for your question and your
3175 leadership on this issue. I think you nailed the crux of the
3176 issue, which is, you know, on day one President Trump
3177 declared a national energy emergency. As I mentioned before,
3178 that declaration has been validated by the non-partisan grid
3179 operator, NERC. As you mentioned, they have called the
3180 current situation created by the disastrous energy
3181 subtraction policies of the previous administration a five-
3182 alarm fire for the grid. And that is because any time you
3183 prematurely close reliable, dispatchable generation and do
3184 not replace it adequately with reliable, dispatchable
3185 generation, you will see shrinking reserve margin, growing
3186 resource adequacy challenges at a time when we are trying to
3187 build the infrastructure that we need to meet future load
3188 growth and win the AI race and onshore manufacturing.

3189 So it makes absolutely no sense that you would subtract
3190 reliable -- some of the most valuable electricity that we
3191 have is that which the grid operators can accredit to meet

3192 peak demand, because that is what the system is built for, to
3193 meet peak demand in the summer or the wintertime.

3194 *Mr. James. That is exactly right. We all want clean
3195 air and clean water. We all want safety, but we also need
3196 affordability. We also need advancement. And making sure
3197 that we are operating in the realm of reality are essential
3198 to doing so.

3199 Last question, Mr. Fitzsimmons. Again, DoE extending
3200 this emergency order because MISO continues to operate with
3201 dangerously thin reserve margins, limiting flexibility during
3202 extreme weather or cyber attack. From a grid reliability
3203 standpoint, grid security standpoint, do these net-zero
3204 agenda items prioritizing the shutdown of thermal baseload
3205 power directly increase the likelihood of future emergencies
3206 that make the grid more vulnerable to cyber attacks and
3207 physical threats?

3208 *Mr. Fitzsimmons. I would say absolutely. If you are
3209 prematurely retiring reliable, dispatchable generation and
3210 you are not replacing it with reliable and dispatchable
3211 generation, the net result of that will be a weakened energy
3212 system and higher costs for the American people.

3213 *Mr. James. Thank you. We want affordability and we
3214 want reliability, as well. Thank you for your time.

3215 Mr. Chairman, I yield back.

3216 *Mr. Latta. Thank you. The gentleman yields back, and

3217 the chair now recognizes the gentlelady, the at-large member
3218 from North Dakota, for five minutes for questions.

3219 *Mrs. Fedorchak. Thank you, Mr. Chairman.

3220 Well, I am so excited I got here for that great
3221 exchange, because that is exactly the reason why I ran for
3222 Congress was because of my concern over what Representative
3223 James just outlined, this five-alarm fire that we have in our
3224 country of being at dangerous risk of not having enough power
3225 to meet demand today. And we are still retiring -- we are
3226 still pursuing these mandates at, you know, at a rate that
3227 isn't supported by technology today. And we need to correct
3228 that policy, and we are working hard to do just that. You
3229 are working hard to do just that, so thank you, Mr.
3230 Fitzsimmons, for all your work there.

3231 *Mr. Fitzsimmons. Thank you.

3232 *Mrs. Fedorchak. Today's discussion about cybersecurity
3233 is one that, as a utility regulator, I always dreaded because
3234 it feels so, you know, like, impossible. It is tough. This
3235 is a tough, tough issue. So I want to thank you for all that
3236 you are doing to try to minimize the risk that we face on
3237 this side of the aisle -- issue of reliability, which is the
3238 cyber risk.

3239 So can you tell me, how is DoE preparing the energy
3240 sector, particularly our grid operators, for a scenario where
3241 we have a cyber attack and it escalates alongside

3242 geopolitical conflicts?

3243 *Mr. Fitzsimmons. That is a great question,
3244 Congresswoman, and thank you for your leadership on this and
3245 other important issues for the security and resilience of the
3246 grid. I think that your question is an important one, and it
3247 is something that we take very seriously.

3248 So I think part of CESER's core mission is, you know, we
3249 have to do blue sky training and exercises with relevant
3250 stakeholders, many of which you just mentioned: states, grid
3251 operators, local communities, and, of course, the energy
3252 sector. And we do that every year.

3253 So we have an annual exercise series that is called
3254 ClearPath. And I was honored to attend last year's ClearPath
3255 session. It was -- it described the exact kind of scenario
3256 that you are talking about. It was based in -- the meeting
3257 was held in Boston. It looked at the northeast region,
3258 which, as you know, has a dangerously constrained natural gas
3259 pipeline capacity that, you know, due to political decisions
3260 is not only raising costs for people in the northeast and
3261 that region, but it is also resulting in a dangerously
3262 precarious situation during winter peak demand.

3263 And so the scenario that we focused on and the types of
3264 scenarios that we need to focus on are just that. What
3265 happens if you have a severe weather event in a region that
3266 is known to get a lot of snow, the northeast, and you have

3267 constrained pipeline capacity, and you have an opportunistic
3268 cyber attack from a nation-state threat actor? How do you
3269 deal with all of that cascading challenge all at once? You
3270 could only figure that out when you get in the room with all
3271 of the key decision-makers at the Federal, state, local
3272 level, and then the energy owners and operators and work
3273 through that in real time. You figure out, well, this system
3274 goes down, what impact -- what second and third-order effects
3275 does this have on the rest of the system?

3276 And I think some of the challenges we find are around
3277 how do you ensure effective use of communications when you
3278 are operating in a -- after a weather event and a cyber
3279 attack, so you are not running on all cylinders? Now, all of
3280 a sudden, your main communications infrastructure goes down.
3281 So I think the interconnectedness of the energy sector with
3282 telecom and water and transportation are also a key component
3283 of this. I think you only start to understand all those
3284 contingencies in second and third-order effects when you do
3285 blue sky training and exercises like we do, and get all the
3286 stakeholders in the room together to work on it.

3287 And so I would invite you to come to a future session,
3288 if you would like, because I think it is really valuable.

3289 *Mrs. Fedorchak. I would love to do that.

3290 So you do the exercises. Are there rule changes or
3291 requirements or standards that need to be set or are being

3292 set as a result of those exercises?

3293 And can Congress help in any way to make sure that the
3294 proper standards are being set, and those then push down
3295 through the system to the -- you know, even just the small
3296 rural electric providers?

3297 *Mr. Fitzsimmons. Yes, I mean, I think, as you know,
3298 CESER's mission is not regulatory. We voluntarily
3299 proactively collaborate with the energy sector. But I -- you
3300 know, I would say there are existing standards that are in
3301 place at NERC.

3302 As you know, a lot of states handle this issue
3303 differently. I think it is growing in importance. I think
3304 there is more work, at least in my purview as the CESER
3305 director, I think there is definitely more work we can do on
3306 our side, always more work that we can do to collaborate
3307 productively with the energy sector and those that have to
3308 make these key decisions.

3309 *Mrs. Fedorchak. Excellent. Well, consider me a
3310 partner in that effort. If there is anything I can do to
3311 help, I am here for you.

3312 *Mr. Fitzsimmons. Absolutely.

3313 *Mrs. Fedorchak. Thank you for your work.

3314 *Mr. Fitzsimmons. Thank you.

3315 *Mr. Latta. The gentlelady's time has expired and
3316 yields back. The chair now recognizes the gentleman from

3317 Pennsylvania's 13th district for five minutes for questions.

3318 *Mr. Joyce. Thank you, Chairman Latta and Ranking
3319 Member Castor, for holding this important hearing, and to
3320 you, Mr. Fitzsimmons, for testifying.

3321 Since taking office, President Trump has focused on
3322 American energy dominance. While bringing new generation
3323 online is certainly a critical component to establishing the
3324 dominance that we need, it will be equally important to
3325 upgrade and protect any new and existing infrastructure
3326 against threats, as you have outlined in your testimony
3327 today. We cannot maintain energy dominance over our
3328 adversaries if we fail to address vulnerabilities that leave
3329 our infrastructure exposed to attacks from outside sources
3330 that you have mentioned again today like China, and Russia,
3331 Iran, and North Korea.

3332 Upgrading both the physical facilities and the
3333 cybersecurity measures throughout our electrical grid will
3334 also ensure reliable and affordable energy, especially during
3335 this period with increasing demand. Taking the necessary
3336 steps to protect our infrastructure now can help us to avoid
3337 the large costs that will be incurred in the event of a major
3338 disruption in the future.

3339 The area of Pennsylvania that I represent is rural, and
3340 features many smaller utilities and rural electric co-ops.
3341 And while it is equally important to guard the infrastructure

3342 under their control, these groups often do not have the same
3343 resources that larger utilities have to make those necessary
3344 investments. That is why I am happy to see the Rural and
3345 Municipal Utility Cybersecurity Act under consideration
3346 today. This bill would reauthorize a program providing
3347 technical and financial assistance to these smaller rural
3348 groups to help protect them against the threats that we have
3349 outlined.

3350 Mr. Fitzsimmons, how does a program like this help
3351 ensure that rural areas don't lag behind, don't fall into
3352 that really vulnerable stage that you have outlined?

3353 And how do these necessary cybersecurity improvements
3354 protect this critical infrastructure?

3355 *Mr. Fitzsimmons. I think that is a great question, so
3356 thank you for asking it.

3357 I mean, this is one of the most important programs that
3358 I think we have at CESER because more than half of Americans
3359 are served by small, rural munis and co-ops. And as you
3360 mentioned, they are under-resourced. They just do not have
3361 the same types of resources to devote to IT or to
3362 cybersecurity. They typically don't have, like, large
3363 security operations centers. They don't have a big group of
3364 people working on cybersecurity, and yet they face the same
3365 threats that better resource companies and organizations do.
3366 They are under threat just the same, and perhaps

3367 opportunistically even more so because nation-state threat
3368 actors understand that they operate critical infrastructure
3369 and they don't always have the resources, they are under-
3370 resourced.

3371 And so I think it is incredibly important. And I think
3372 what is promising is that there is a lot that we can do with
3373 the RMUC program to elevate the collective cybersecurity
3374 posture of rural munis and co-ops. You can solve 80 to 90
3375 percent of basic -- of most cybersecurity intrusions and
3376 vulnerabilities with basic cyber hygiene, and so this is an
3377 area where a relatively small amount of Federal resources can
3378 have a huge impact.

3379 *Mr. Joyce. Do you feel that the Federal Government can
3380 identify areas of need and leverage public-private
3381 partnerships and programs like these that will ultimately
3382 lower costs and provide that protection that you so
3383 eloquently outlined?

3384 *Mr. Fitzsimmons. I certainly do, sir, yes.

3385 *Mr. Joyce. I thank you. This has been a revealing and
3386 illuminating discussion today.

3387 I thank you for allowing me to waive on, Mr. Chairman,
3388 and I yield the balance of my time.

3389 *Mr. Latta. Well, thank you very much. The gentleman
3390 yields back the balance of his time.

3391 The chair, seeing no further members wishing to ask

3392 questions of the witness, we want to thank you very much for
3393 appearing before us today and giving us your testimony.

3394 Members may have additional written questions for you.
3395 I remind members that they have 10 business days to submit
3396 additional questions for the record, and I ask our witness to
3397 do the best you can to submit those responses within 10
3398 business days upon the receipt of the questions.

3399 At this time we will now transition to the second panel
3400 of witnesses for today's hearing. And again, thanks very
3401 much for appearing.

3402 [Pause.]

3403 *Mr. Latta. Well, thank you very much. We will convene
3404 our second panel, and I want to thank our second panel again
3405 of witnesses for appearing today and taking the time to
3406 testify before the subcommittee. Each witness will have the
3407 opportunity to give an opening statement, followed by a round
3408 of questions from our members.

3409 Our second panel of witnesses today are Mr. Scott
3410 Aaronson, the senior vice president of energy security and
3411 industrial operations at the Edison Electric Institute.

3412 Thank you.

3413 Dr. Nathaniel Melby, vice president and chief
3414 information officer at Dairyland Power, thanks for being with
3415 us.

3416 Ms. Rebecca O'Neil, research principal in the energy and

3417 environment directorate at the Pacific Northwest National
3418 Laboratory, thank you.

3419 And Ms. Adrienne Lotto, the senior vice president of
3420 grid security, technical and operational services at the
3421 American Public Power Association.

3422 And before we get started, if you didn't hear the --
3423 just real brief, just pull the mikes up close when you speak.

3424 And also, you will see the lights. You have four
3425 minutes in your first -- when it is green. Then it will turn
3426 yellow for the last minute, and then turns red. So we would
3427 like you to finish up, if you could, with your statement when
3428 it goes red.

3429 And again, we appreciate you appearing before us today,
3430 and Mr. Aaronson, you are recognized for five minutes for an
3431 opening statement. Thank you.

3432

3433 STATEMENT OF SCOTT I. AARONSON, SENIOR VICE PRESIDENT, ENERGY
3434 SECURITY AND INDUSTRY OPERATIONS, EDISON ELECTRIC INSTITUTE;
3435 NATHANIEL J. MELBY, PH.D., VICE PRESIDENT AND CHIEF
3436 INFORMATION OFFICER, DAIRYLAND POWER, ON BEHALF OF NATIONAL
3437 RURAL ELECTRIC COOPERATIVE ASSOCIATION (NRECA); REBECCA
3438 O'NEIL, RESEARCH PRINCIPAL, INFRASTRUCTURE, ENERGY AND
3439 ENVIRONMENT DIRECTORATE, PACIFIC NORTHWEST NATIONAL
3440 LABORATORY; AND ADRIENNE LOTTO, SENIOR VICE PRESIDENT OF GRID
3441 SECURITY, TECHNICAL AND OPERATIONS SERVICES, AMERICAN PUBLIC
3442 POWER ASSOCIATION

3443

3444 STATEMENT OF SCOTT I. AARONSON

3445

3446 *Mr. Aaronson. Chairman Latta, Vice Chairman Weber,
3447 Ranking Member Castor, thank you so much for the opportunity
3448 to testify before the subcommittee on this important topic,
3449 protecting America's energy infrastructure in today's cyber
3450 and physical threat landscape. My name is Scott Aaronson,
3451 and I am senior vice president for energy security and
3452 industry operations at the Edison Electric Institute.

3453 EEI is the trade association representing all of the
3454 nation's investor-owned electric companies. EEI's members
3455 provide the energy of every day to nearly 250 million
3456 Americans, operating in all 50 states and the District of
3457 Columbia. The services these companies provide are critical

3458 to both national and economic security.

3459 Ensuring the resilience of this most critical
3460 infrastructure is a responsibility the industry takes very
3461 seriously, and it is a responsibility that is only growing.
3462 With the proliferation of data centers for artificial
3463 intelligence and our digital economy, more advanced
3464 manufacturing and industrial processes relying on
3465 electricity, electrification of other sectors like
3466 transportation, and electricity increasingly used for home
3467 heating, America's electric companies are more important than
3468 ever to our nation's security, economic competitiveness, and
3469 the lives and safety of our customers and your constituents.

3470 In addition to extraordinary growth, the grid is also
3471 changing. With more distributed resources, two-way flows,
3472 grid scale batteries, broad digitization enabling customer
3473 control and better visibility into this increasingly complex
3474 energy grid, this is an exciting time to be part of the
3475 electric power sector. But these changes also can bring new
3476 risks and an evolving attack surface.

3477 As the Director of National Intelligence Worldwide
3478 Threat Assessment has said publicly since 2019, near-peer
3479 nation-states are targeting critical infrastructure to hold
3480 the United States at risk at a time of their choosing. To
3481 address these threats, the electric power sector uses a
3482 defense-in-depth approach. This seeks to protect our most

3483 critical assets from compromise while also understanding that
3484 defenses are never infallible. So resilience, redundancy,
3485 and the ability to recover are integral to our defenses too.

3486 This resilience comes from a diversity of resources and
3487 systems that limit single points of failure. It also comes
3488 from the development and exercising of plans to operate
3489 degraded or to restart systems known as blackstart and,
3490 perhaps most importantly, a culture of mutual assistance that
3491 supports response and recovery against all hazards. This is
3492 most apparent when storms hit, but has grown to include cyber
3493 mutual assistance capabilities and spare equipment sharing
3494 programs.

3495 The energy grid is one big machine with thousands of
3496 owners and operators. This community has found common cause
3497 to work together and with government partners to address the
3498 risks posed by Mother Nature and man-made threats. This is
3499 why today's hearing the legislation the subcommittee is
3500 considering is so important.

3501 Public policy has helped to shape the sector and its
3502 readiness. From Congress codifying mandatory, enforceable
3503 security standards in the Energy Policy Act of 2005 to the
3504 FAST Act that designated the Department of Energy as the
3505 sector risk management agency for the electric power sector
3506 to the Cyber Information Sharing Act of 2015 to several
3507 funding bills that have prioritized grid security, Congress

3508 has helped advance regulations, industry-government
3509 partnerships, information-sharing regimes, and resilience
3510 initiatives. EEI and its members are grateful for this
3511 committee's bipartisan focus on helping industry and
3512 government continue to advance our security and resilience
3513 posture.

3514 Industry can't do it alone, and the bills being
3515 considered today, as well as other bills you have passed in
3516 recent years -- Cyber Sense and the Enhancing Grid Security
3517 Through Public-Private Partnerships Act, specifically -- are
3518 further examples of the work Congress can do to improve
3519 preparedness and enhance coordination across industry and
3520 government at all levels.

3521 The value of these partnerships can be seen in the
3522 response to the Chinese state-sponsored cyber threat known as
3523 Volt Typhoon, the work done to secure U.S. infrastructure at
3524 the beginning of the Russia-Ukraine war, and responses to the
3525 pandemic, any number of storms, substation shootings, and
3526 other threats to grid reliability. Fortunately, the electric
3527 power sector is able to address these risks collectively and
3528 proactively, thanks to initiatives like the Energy Threat
3529 Analysis Center which is being considered today as well.

3530 ETAC has allowed a small, but growing subset of
3531 companies to work side by side with government to understand
3532 threats and to develop mitigation strategies with

3533 intelligence analysts and grid security experts together.
3534 These lessons and -- are then shared with the broader sector
3535 through the Electricity Information Sharing and Analysis
3536 Center, or EISAC, showing a commitment to collective defense
3537 that will serve us well as the electric power sector adapts
3538 to the new threats and challenges facing critical
3539 infrastructure operators.

3540 Other programs that are similarly leveraging government
3541 and industry expertise for a common good through national lab
3542 partnerships with the sector include the Cyber Risk
3543 Information Sharing Program, or CRISP, and Cyber Testing for
3544 Resilient Industrial Control Systems, or Cy-TRICS.

3545 Again, EEI and its members are deeply committed to these
3546 programs, partnerships, regulatory constructs, and resilience
3547 strategies, and to working together as both the energy grid
3548 and geopolitical risks continue to evolve. And we are deeply
3549 appreciative of the focus this committee brings to these
3550 issues and for the legislation before the committee today.
3551 Thank you again for the opportunity to testify, and I look
3552 forward to your questions.

3553 [The prepared statement of Mr. Aaronson follows:]

3554

3555 *****COMMITTEE INSERT*****

3556

3557 *Mr. Latta. Well, thank you very much.

3558 And Dr. Melby, you are recognized for five minutes for
3559 your statement. Thank you.

3560

3561 STATEMENT OF NATHANIEL J. MELBY

3562

3563 *Dr. Melby. Thank you. Chairman Latta, Ranking Member
3564 Castor, and members of the subcommittee, good afternoon.
3565 Thank you for this committee's diligent and comprehensive
3566 work to provide the tools that electric cooperatives need to
3567 stay ahead of an evolving cyber threat landscape and
3568 strengthen our nation's grid security. I appreciate the
3569 opportunity to discuss the draft legislation before the
3570 committee, particularly the reauthorization of the Rural and
3571 Municipal Utility Cybersecurity program.

3572 My name is Dr. Nate Melby, and I serve as the vice
3573 president and chief information officer at Dairyland Power
3574 Cooperative in La Crosse, Wisconsin. I am testifying today
3575 on behalf of Dairyland and the National Rural Electric
3576 Cooperative Association, our national trade association that
3577 represents America's nearly 900 electric cooperatives.
3578 Dairyland is a generation and transmission cooperative. We
3579 have supplied the power that 24 distribution cooperatives and
3580 27 municipal utilities deliver to more than 750,000 people
3581 across 44,500 square miles of the upper Midwest.

3582 The cyber threats facing our grid are real,
3583 sophisticated, and growing. As private, independent
3584 businesses operating without profit incentives and owned by
3585 the people that we serve, electric cooperatives are dedicated
3586 to protecting the 42 million Americans and critical military
3587 assets relying on our power. But securing this
3588 infrastructure is difficult. We operate in resource-
3589 constrained rural areas, defending lines and substations that
3590 are often remote and difficult to access. We operate on thin
3591 margins. Without profit incentives or shareholders, we must
3592 balance costly security needs against the financial reality
3593 of our members.

3594 Every dollar we invest in cyber defense comes directly
3595 from our members' pockets. This is a difficult balance to
3596 strike when 1 in 4 cooperative households has an annual
3597 income below \$35,000 per year. For electric cooperatives,
3598 the most effective cyber policy is the one that helps us
3599 overcome these fiscal hurdles. This is why the rural
3600 municipal cyber -- utility cybersecurity program is so
3601 critical. It provides the Federal resources necessary to
3602 close the rural resource gap not just by purchasing much-
3603 needed technology, but by building strong partnerships,
3604 collaboration mechanisms, and voluntary information sharing
3605 practices that keep our grid safe.

3606 We are already seeing the impact of this program in two

3607 specific ways. First, through direct investment. Last fall
3608 the Department of Energy announced \$80 million in awards that
3609 will benefit over 400 cooperatives. This includes a \$3.5
3610 million award for Dairyland. This funding will allow us to
3611 deploy advanced security technologies across 20 of our
3612 distribution cooperatives, raising the baseline of defense
3613 for our entire system. Second, through shared resources.
3614 Separately, our trade association, NRECA, was awarded a \$4
3615 million cooperative agreement to launch Project Guardian.
3616 This initiative is developing shared tools, tabletop
3617 exercises, and workforce training frameworks that allow
3618 smaller cooperatives to access expertise that they could not
3619 afford individually.

3620 However, to fully realize the potential of this problem
3621 -- program, we need to address two specific hurdles. First,
3622 the full implementation has been delayed. A portion of the
3623 awarded RMUC funds, including Dairyland's, have not been
3624 released yet. We encourage DoE to move more quickly so we
3625 may put these resources into action. Second, the application
3626 process is burdensome. Current law requires cooperatives to
3627 compete not just for funding, but also for basic technical
3628 assistance. Technical assistance should be about building
3629 capacity for those who need it, not rewarding those with the
3630 resources to write the best application. We strongly support
3631 the draft reauthorization bill before the committee because

3632 it addresses these concerns by giving DoE greater flexibility
3633 to distribute the funds more quickly, and ensures the support
3634 reaches the most under-resourced utilities.

3635 Beyond the RMUC program, we commend the Committee for
3636 the comprehensive approach reflected in the other measures
3637 before us today. These efforts underscore the importance of
3638 a holistic strategy to protect our critical infrastructure
3639 across every segment of the energy sector.

3640 In conclusion, securing the grid is a shared
3641 responsibility. We are committed to doing our part, but we
3642 can't confront these threats alone. We urge you to advance
3643 the RMUC reauthorization to ensure that we have the resources
3644 to keep the lights on for 42 million Americans.

3645 Thank you, and I look forward to your questions.

3646 [The prepared statement of Dr. Melby follows:]

3647

3648 *****COMMITTEE INSERT*****

3649

3650 *Mr. Latta. Well, thank you very much for your
3651 testimony.

3652 And Ms. O'Neil, you are recognized for five minutes for
3653 your statement.

3654 You want to just turn the mike on there, please?

3655 *Ms. O'Neil. Rule number one. Thank you.

3656

3657 STATEMENT OF REBECCA O'NEIL

3658

3659 *Ms. O'Neil. Chairman Latta, Ranking Member Castor, and
3660 members of the subcommittee, thank you for the opportunity to
3661 testify today. My name is Rebecca O'Neil. I execute and
3662 oversee research projects on energy security and
3663 infrastructure at the Department of Energy's Pacific
3664 Northwest National Laboratory, or PNNL, and I am here today
3665 because one of the proposals under consideration, the SECURE
3666 Grid Act, discusses state energy security plans. And since
3667 summer 2023 I have led a team of researchers at PNNL to
3668 support CESER in all 56 states and territories to deliver
3669 complete energy security plans that meet all requirements of
3670 the law, and this milestone was achieved in December 2024.

3671 States have a critical role to play in the energy
3672 security of the United States. Due to the complex,
3673 interdependent character of energy infrastructure, services,
3674 and ownership, states have visibility at a very unique scale
3675 and understand the relationships and the operational
3676 realities to build energy security from the ground up. As my
3677 state colleague said to me last week, we are all safer and
3678 more secure because of these plans and the planning work that
3679 we did together.

3680 So how did a national laboratory come to be involved
3681 here? CESER tapped PNNL to review the state energy security

3682 plans, and we did two rounds. And when we tallied it up, it
3683 was 14,000 pages of energy security plans. We provided
3684 direct and specific recommendations in our reviews on steps
3685 to meeting requirements in the law. In between the two
3686 reviews, PNNL offered technical guidance through training,
3687 data, and tools, all in an essential partnership with the
3688 National Association of State Energy Officials, also called
3689 NASEO. This team even built state cohorts with monthly
3690 exercises on risk mitigation and risk assessment, and capped
3691 it with an in-person energy security event in Minnesota in
3692 June 2024.

3693 And I brought props because I couldn't help myself. We
3694 have workbooks here on this topic, and these are the kinds of
3695 materials that we are talking about when we work directly
3696 with states to exercise the plans and the practices of risk
3697 assessment.

3698 So I want to share a little bit more with you generally
3699 about what our state energy security plans. Unfortunately,
3700 they are not public, but I can share some broad themes with
3701 you and, in particular, what energy security plans are not.
3702 So energy security plans are not just about electricity.
3703 Energy security plans are also about fuels. They are about
3704 home heating fuels, industrial fuels, transportation fuels,
3705 as well as natural gas and electricity systems. But some of
3706 the most difficult and valuable assessments in these plans

3707 are about those relationships between the sectors.

3708 As you might be able to tell, energy security plans are
3709 not a piece of cake. By the law, the plans are required to
3710 meet multiple elements. They have to provide an energy
3711 profile of all energy sectors, an inventory of threats and
3712 hazards, man-made and natural -- man-made, like what we are
3713 discussing today -- and a risk assessment that puts all of
3714 that together: hazards, threats, energy infrastructure, and
3715 then a responsive mitigation approach and a plan to
3716 collaborate across agencies and the private sector to
3717 respond.

3718 Energy security plans are not a template of energy
3719 security -- excuse me -- emergency response protocols, they
3720 are not a one-for-one. As my colleague says, if you have
3721 read one plan, you have read one plan. Each state is unique.

3722 Energy security plans are also not the same as an
3723 infrastructure owner's plan. States have a different
3724 perspective. They do not own or operate the assets. They
3725 have a wider outlook on consequences, and they imagine
3726 different strategies to respond.

3727 So now that the states have these secure plans, energy
3728 security plans that are complete, we have learned these gaps
3729 and challenges in our review, and we are taking the next step
3730 with the plans. So under the continued leadership of CESER,
3731 which the undersecretary described in his testimony, our PNNL

3732 research program supports regional risk guidance, technology
3733 assessments, mitigation, and in-depth technical studies. For
3734 example, we produce studies on refinery markets and fuel
3735 supply chain effects for Oregon, and worked with the
3736 Tennessee energy security leaders to document energy system
3737 performance in east Tennessee after Hurricane Helene.

3738 So of particular interest to this committee, we want to
3739 empower state roles and expertise in cyber and in physical
3740 security of energy systems, and to this end we have held a
3741 state-focused cybersecurity conference in Utah, and we hope
3742 again in Wisconsin this spring. And I have another prop from
3743 our last conference. So once again, you can see that this is
3744 a deep technical work that we do with the states. And we
3745 have also initiated a working group on cyber and physical
3746 security in developing reference guides as we go.

3747 So in closing, we cannot have national energy security
3748 without state energy security, and we look forward to
3749 advancing this important mission through the leadership of
3750 CESER and in partnership with the states.

3751 Thank you for your attention, and I look forward to
3752 answering any questions you might have.

3753 [The prepared statement of Ms. O'Neil follows:]

3754

3755 *****COMMITTEE INSERT*****

3756

3757 *Mr. Latta. Well, and thank you very much for your
3758 opening statement.

3759 And Ms. Lotto, you are recognized for five minutes for
3760 your statement.

3761

3762 STATEMENT OF ADRIENNE LOTTO

3763

3764 *Ms. Lotto. Chairman Latta, Ranking Member Castor, and
3765 members of the committee, thank you for inviting me today to
3766 testify. My name is Adrienne Lotto, and I am the senior vice
3767 president for grid security, technical, and operations at the
3768 American Public Power Association, or APPA.

3769 APPA is the voice of not-for-profit community-owned
3770 electric utilities that power 2,000 towns and cities
3771 nationwide. APPA represents public power before the Federal
3772 Government to protect the interests of more than 55 million
3773 people that public power utilities serve in 49 states and 5
3774 territories. Public power utilities are load-serving
3775 entities with the primary goal of providing the communities
3776 they serve with safe and reliable service at the lowest cost.

3777 A reliable grid is the lifeblood of the nation's
3778 economic and national security, and public power utilities
3779 take that and their responsibility very seriously. The three
3780 key pillars to grid security are, first, mandatory and
3781 enforceable standards; second, information sharing and public

3782 private partnerships; and third, defense in depth and sector-
3783 wide exercises. To effectuate this, APPA strongly supports,
3784 first, the reauthorization of the RMUC program, or the Rural
3785 and Municipal Utility Advanced Cybersecurity Grant and
3786 Technical Assistance program; second, the replacement of
3787 CIPAC, or the Critical Infrastructure Partnership Advisory
3788 Council, by DHS; and third, regulatory harmonization.

3789 The electric power industry works closely with the
3790 Federal Government, including NERC, FERC, DHS, and DoE's
3791 CESER, as the sector risk management agency, on matters of
3792 critical infrastructure protection. One important venue for
3793 this collaboration is the Electricity Subsector Coordinating
3794 Council, or the ESCC. The ESCC serves as the principal
3795 liaison between the Federal Government and the electric power
3796 sector, with the mission of coordinating efforts to prepare
3797 for and respond to national-level disasters or threats. APPA
3798 and public power utilities play a leadership role in the
3799 ESCC, which includes CEOs and trade association leaders.
3800 Their counterparts include senior administration officials
3801 from the White House, relevant cabinet agencies, Federal law
3802 enforcement, national security, and Director Fitzsimmons, who
3803 leads the CESER portfolio.

3804 It must be noted that rescinding CIPAC protections in
3805 which the ESCC previously operated within -- without any
3806 replacement hinders the ability of industry to engage fully

3807 with the Federal Government partners, and this includes
3808 information sharing program areas like ETAC, a matter before
3809 this committee today. Industry was apprised by DHS that the
3810 Administration's proposed CIPAC replacement is ready for
3811 publication in the Federal Register, and Public Power
3812 encourages the Administration to finalize it quickly.

3813 Public power utilities also work very closely with state
3814 officials in the states in which we operate. As such, APPA
3815 is supportive of including distribution utilities in state
3816 energy security plans and in the Grid SECURE Act [sic].

3817 And turning next to the RMUC legislation in detail,
3818 enacted in 2021, the RMUC program was authorized and
3819 appropriated \$250 million in grants and technical assistance
3820 over 5 years to rural municipals and small, investor-owned
3821 electric utilities to enhance their security posture. APPA
3822 believes that this program is a once-in-a-generation
3823 opportunity to improve cybersecurity of under-resourced, not-
3824 for-profit utilities that should be extended and expanded.

3825 Through RMUC, APPA received a 4-year, \$4 million
3826 cooperative agreement to establish the Cyber Pathways
3827 program. This program is designed to support public power
3828 utilities with cybersecurity assessments, training, and a new
3829 cyber designation program to recognize utilities implementing
3830 cybersecurity best practices. The Cyber Pathways program
3831 focuses on resource-limited public power utilities,

3832 connecting them with resources and improving their maturity
3833 and incident response capabilities.

3834 In addition, APPA has also been selected for negotiation
3835 of another financial assistance award of \$2 million over 4
3836 years to test and improve cybersecurity incident response
3837 capabilities at 19 public power utilities. APPA believes
3838 there is much more work to do to build on the successes
3839 achieved thus far in the program and, as such, we strongly
3840 support the RMUC Act, which would reauthorize the program
3841 through 2030. We believe this funding will yield dividends
3842 to the nation's security far exceeding the initial
3843 investment.

3844 Thank you again for your leadership and holding this
3845 hearing. We appreciate the bipartisan support and look
3846 forward to your questions.

3847 [The prepared statement of Ms. Lotto follows:]

3848

3849 *****COMMITTEE INSERT*****

3850

3851 *Mr. Latta. Well, thank you very much for your
3852 testimony, and we will be moving into the question-and-answer
3853 portion of the hearing. But I know in a couple of minutes
3854 here they are going to call votes, so I think we can do -- we
3855 can probably get two sets of questions in here real quick.
3856 So I am going to recognize myself for five minutes.

3857 And Ms. O'Neil, my bill, the SECURE Grid Act, ensures
3858 state energy security plans take a holistic approach in
3859 securing interconnected energy systems and the potential for
3860 supply chain disruptions to cause vulnerabilities and
3861 security protocols. The growing digitization of energy
3862 systems will only require more collaboration between all
3863 parties to ensure a secure and resilient network. In your
3864 view, how does the SECURE Grid Act ensure states are
3865 considering all potential vulnerabilities in an increasingly
3866 interconnected and digitized energy systems?

3867 *Ms. O'Neil. Thank you for the question, Chairman
3868 Latta.

3869 The states, through the energy security plans that they
3870 have just completed, had to address cybersecurity by the law.
3871 They had to address the risks, and they had to profile sort
3872 of the state of knowledge. I will say that they worked in
3873 close partnership with CESER, as the undersecretary outlined,
3874 to understand some of those risks and the shape of those
3875 risks, and that state roles in cybersecurity are still

3876 variable. I believe Representative Fedorchak referenced
3877 that. So they are still in a -- very much a state of
3878 learning and emerging understanding. The -- that is part of
3879 the work that we were describing before about having more
3880 working groups and more trainings. And this is a state of
3881 growth right now for those communities.

3882 So the SECURE Grid Act makes it very clear that Congress
3883 would like to see the states pay more attention. This
3884 clarifies some of the roles for the states, that this is
3885 imperative for them, and it also clarifies over which part of
3886 the system that additional work should occur. So I believe
3887 the SECURE Grid Act does clarify congressional intent for
3888 these plans going forward, and that should increase the
3889 security of those systems.

3890 *Mr. Latta. Well, thank you.

3891 Dr. Melby, I have quite a few electric cooperatives in
3892 my district. And in fact, I think I have more electric
3893 cooperatives than anybody else in the State of Ohio in a
3894 congressional district. You were talking about, you know,
3895 the money that is going to be needed out there. And I know
3896 when I go through my electric cooperatives for visits, the
3897 amount of money that is being invested just to make sure they
3898 are cyber secure and to protect them -- but a couple of
3899 things that always come up. You know, when you are talking
3900 about the -- sharing the expertise and the dollars they have

3901 to -- you know, two things always come up. You need the
3902 personnel and you have to have the training. So could you
3903 touch on those two points?

3904 *Dr. Melby. Sure. So as you mentioned, sir, we are
3905 not-for-profit, at-cost utility providers. And so it is
3906 challenging for us because we need to be very discerning with
3907 the money that we spend, and we are committed and focused to
3908 securing the grid. And so, in order to be able to
3909 effectively do that, we need to have advanced training, we
3910 need to have developed skill sets, and we also need the
3911 process and tools and technologies necessary for cyber
3912 hygiene so that we can provide that collective defense.

3913 And so, although electric cooperatives are committed to
3914 that, the best pathway for us to achieve that is through
3915 partnership, partnership with Federal agencies, partnership
3916 with our national trade association to help not only develop
3917 those skill sets, but to have the additional skill sets
3918 available to back us up when we need them.

3919 *Mr. Latta. Okay, thank you.

3920 Mr. Aaronson, in this new era of rapidly increasing
3921 electricity demand growth, we need to ensure that pipelines
3922 that fuel power plants are secure. How might efforts of the
3923 DoE to enhance visibility over the supply and delivery of
3924 fuels for power inform pipeline -- informed on the pipeline
3925 security?

3926 *Mr. Aaronson. So I am going to evade the question a
3927 little bit -- I will say it on the front end -- to say how
3928 government wants to organize, to handle these issues is very
3929 much the prerogative of all of you and the government.

3930 I will say the interdependency and reliance on pipelines
3931 for power generation shows a -- we, the Edison Electric
3932 Institute, and we, the electric power sector, have a vested
3933 interest in their success.

3934 As Director Fitzsimmons mentioned, the Electricity
3935 Subsector Coordinating Council and Oil and Natural Gas
3936 Subsector Coordinating Councils are both firmly over at the
3937 Department of Energy. And so, from an operational
3938 standpoint, with respect to sharing of intelligence, with
3939 coordination, with exercises -- in fact, we conducted an
3940 exercise with our gas partners just this past August, the
3941 Edison Electric Institute did -- there is a lot of really
3942 good coordination happening there.

3943 From a regulatory and oversight standpoint, again, that
3944 is going to be the prerogative of government. But at this
3945 point we are very comfortable with how effective the
3946 partnership has been between the electric and gas sectors.

3947 *Mr. Latta. Well, thank you very much. And I know I
3948 have about 20 seconds left, but I am going to submit my other
3949 questions to you all in writing.

3950

3951 [The information follows:]

3952

3953 *****COMMITTEE INSERT*****

3954

3955 *Mr. Latta. And I will now recognize the gentlelady
3956 from Florida, the ranking member of the subcommittee, for
3957 five minutes for questions.

3958 *Ms. Castor. Thank you, Mr. Chairman, and thanks to all
3959 of you for your testimony and advice to the committee.

3960 Ms. O'Neil, your testimony relating to the state energy
3961 security plans is very interesting. States don't have all
3962 the resources in the world, however, so I imagine they are
3963 having to make certain determinations on where they are going
3964 to invest to keep the grid safe and their systems safe. In
3965 your experience working with the states, what do they rely on
3966 from the Federal Government when it comes to their security
3967 plans or their -- talk to me about the grants or the
3968 technical expertise from the Department of Energy. What
3969 else?

3970 *Ms. O'Neil. Pardon me, the states have a deeply
3971 interconnected relationship with the Department of Energy
3972 across all fronts, across all parts of the agencies. I have
3973 worked in my capacity at PNNL in technical assistance for
3974 states that support, you know, good regulatory decisions or
3975 technology assessments.

3976 So in this particular piece of energy security, CESER
3977 has a division that is explicitly focused on state, local,
3978 tribal, and territorial relationships. I believe that is
3979 addressed in a different bill in more detail. And that

3980 program is dedicated to those relationships and bringing
3981 states what they need, leveraging the power of the Federal
3982 complex.

3983 So in my program, what we focused on mostly was
3984 everything from helping states have good data to baseline
3985 their information on -- and again, across all sectors. And
3986 the sectors are really different, right, very different
3987 ownership structures, very different levels of visibility and
3988 interaction. So the states already know quite a lot. I will
3989 say the states already have really deep expertise, and some
3990 of the work we were doing was providing more of an
3991 opportunity to share that knowledge and put it in a
3992 comprehensive framework so that they could learn something
3993 new, right, so that the exercise becomes possible.

3994 The Federal Government supports not just the work of
3995 building the plan, right, but everything that comes after
3996 building the plan. So there is a deep investment in states
3997 being able to resource effectively to have, you know,
3998 adequate tools, techniques, even software systems, right?
3999 There are so many things that the Federal Government will do.
4000 Director -- excuse me -- Undersecretary Fitzsimmons
4001 mentioned, for example, Eagle Eye, which is a capability that
4002 the Federal Government funds so that states can have access
4003 to real-time outage information at Oak Ridge National
4004 Laboratory.

4005 So there is a very large range of ways that the Federal
4006 Government provides direct resources to the states, yes.

4007 *Ms. Castor. Okay.

4008 *Ms. O'Neil. Thank you.

4009 *Ms. Castor. The -- you are also the principal
4010 investigator for PNNL Connecting Transmission Corridors
4011 Initiative, looking at public benefits that can be enabled
4012 through investments in power line corridors. Here we have a
4013 very -- our transmission infrastructure is aging. Mr.
4014 Aaronson talks about the greater complexity with virtual
4015 power plants, digitization, different distributed sources.
4016 How can transmission infrastructure and more grid connections
4017 enhance the state's energy security and overall grid
4018 reliability?

4019 *Ms. O'Neil. Thank you for the question. It is an
4020 interesting one because states, states actually are the
4021 dominant entity that authorize transmission. So every state
4022 in the country has a different strategy. It is -- it could
4023 be consolidated authority, they could have a separate board
4024 that determines authorizations. And so a lot of state policy
4025 for transmission is executed through the regulatory
4026 authorities over transmission.

4027 The part about planning or oversight, that would be some
4028 of my other colleagues here that could talk more about the
4029 ways that utilities sort of recognize reliability and

4030 economics and do the technical work of planning for new
4031 transmission.

4032 *Ms. Castor. And in the -- when we were working on
4033 crafting the Inflation Reduction Act and the Bipartisan
4034 Infrastructure Law, experts told us it was a good idea to
4035 give states and energy providers the tools they need to do
4036 the advanced planning, choose those corridors in advance,
4037 focus on them, and that would save customers and providers a
4038 lot of money. Is that the case?

4039 *Ms. O'Neil. Certainly, transmission development takes
4040 a long time and costs a lot of money, right? And I think no
4041 one enters into transmission permitting lightly. It is
4042 challenging.

4043 We have seen states flex some of their requirements,
4044 let's say, around whether or not to be -- create kind of --
4045 fast track. Some states have that for -- if it is a minor
4046 update to a line or reconductoring, or something that is
4047 relatively small in scale, they might -- that is some of the
4048 ways that the states do it.

4049 The other ways are to create more understanding around
4050 what does a transmission line look like in your community.
4051 By our analysis, I mean, millions and millions of Americans
4052 live within one mile of a transmission line. It is a pretty
4053 ubiquitous piece of infrastructure in the United States.
4054 Most people know exactly what it is and what it does. So the

4055 work of the pre-planning is more to help people understand
4056 what it would mean to have a transmission corridor, feel more
4057 confident in the science, understand the purpose of the line,
4058 those kinds of things. And that is part of the research
4059 project that you mentioned before.

4060 *Ms. Castor. Thank you very much. I yield back.

4061 *Mr. Latta. Thank you. The gentlelady's time has
4062 expired and yields back.

4063 And what we will do right now, we are going to take a
4064 brief recess because we have about nine minutes left in this
4065 vote series. And so we will be back. We will reconvene 10
4066 minutes after the second vote is called. So we will take a
4067 brief recess and be right back. Thank you.

4068 [Recess.]

4069 *Mr. Latta. The subcommittee will come to order and
4070 will now resume the business of the subcommittee hearing.
4071 And at this time we will recognize the gentleman from Texas,
4072 the vice chairman of the subcommittee, for five minutes for
4073 questions.

4074 *Mr. Weber. Ms. Lotto, I am going to come to you. In
4075 your testimony you raised the importance of natural gas for
4076 U.S. electricity generation. Can you please elaborate on how
4077 enhancing collaboration and coordination between the natural
4078 gas pipeline regulating agencies can improve not just what
4079 they are producing in terms of energy safely, but can also

4080 improve both cyber and physical security practices?

4081 *Ms. Lotto. Thank you for the question.

4082 Certainly, we enjoy a really robust collaboration with
4083 DoE and the ONG SCC on natural gas owners and operators,
4084 together with electric power utilities. So anything that we
4085 can do to enhance and share threat information, vulnerability
4086 information, that will ensure that our members, the
4087 utilities, are working and understanding those threats across
4088 the full generation fleet, including natural gas is something
4089 that we are supportive of. So it is definitely something
4090 that is a system of systems from generation and transmission
4091 to distribution. CESER plays an important role, as do the
4092 electric utilities.

4093 *Mr. Latta. Glad to see you shaking your head yes, Mr.
4094 -- Dr. Melby, I am going to come to you next. Electric
4095 cooperatives -- of course, what we call co-ops -- are not-
4096 for-profit utilities uniquely governed by their members and
4097 customers. I know I am telling Noah about the flood, right?
4098 The question is, how can co-ops balance the need for cyber
4099 and physical security upgrades without placing undue
4100 financial burden on their members, particularly in rural
4101 communities?

4102 You know, I am from Texas. You know, you can always
4103 tell a Texan, you just can't tell him much. But I am from
4104 Texas, and we have some of those in my district.

4105 But how do you do the upgrades without placing undue
4106 financial burden on members, particularly in those rural
4107 communities?

4108 And what role does the Rural and Municipal Utility
4109 Cybersecurity program play in supporting that kind of
4110 delicate balance?

4111 *Dr. Melby. Yes, sir. So I will share one thing that
4112 maybe not everybody knows about electric cooperatives, and
4113 that is that 92 percent of the nation's persistent poverty
4114 counties are served by electric cooperatives. And so the
4115 fiscal reality of the costs and the challenges of the cost to
4116 serve our members is very real for us.

4117 The answer to some of those challenges is in shared
4118 services, where generation and transmission cooperatives
4119 collaborate more closely with distribution cooperatives, or
4120 maybe with statewide organizations and, of course, with our
4121 national trade organizations. And we see that through
4122 programs that NRECA has, like the Threat Analysis Center
4123 program or the Cyber Goals program, and also with programs
4124 like the -- our MUC, where we can fund and elevate and
4125 collectively raise the bar together for cybersecurity.

4126 *Mr. Weber. Mr. -- is it Aaronson? Is that how you say
4127 that?

4128 *Mr. Aaronson. Yes, Aaronson.

4129 *Mr. Weber. Aaronson, that was my next guess. What

4130 would you add to that?

4131 *Mr. Aaronson. So I have been called worse, by the way.

4132 First of all, I would say that we are very supportive of
4133 things like RMUC funding. I think the fact that the energy
4134 grid of North America is -- has thousands of owners and
4135 operators, some of them investor-owned electric companies
4136 that EEI represents, but cooperatives, municipals,
4137 independent power generators, our friends in Canada, given
4138 that it is the North American grid, we need a rising tide
4139 that lifts all boats. And because of that interconnectedness
4140 and interdependency, having the resources and sophistication
4141 of all players, whether it is industry or government, working
4142 collectively for that common defense is invaluable.

4143 *Mr. Weber. Ms. O'Neil, I am going to come to you.
4144 What would you add to that?

4145 *Ms. O'Neil. Thank you, but I have nothing to add to my
4146 colleagues' comments. Thank you.

4147 *Mr. Weber. How about those Houston Texans? No, no.

4148 Ms. Lotto, I am going to come to you. What would you
4149 add to that?

4150 *Ms. Lotto. I concur with everything that was
4151 previously said. Enhanced coordination makes the most sense,
4152 and continuing to enhance that coordination between industry
4153 and government is just common-sense, good legislation.

4154 *Mr. Weber. Absolutely. And you all know this. In the

4155 rural area of the United States, that is where farmers and
4156 ranchers live. And so, so much of this is so important
4157 because basically they feed America.

4158 You probably heard me say in the previous panel that the
4159 things that make America great are the things that America
4160 makes. And how do they do that? With a safe, reliable,
4161 affordable, dependable power supply. So what you all do and
4162 what we are working on today is very, very important.

4163 Mr. Chairman, I yield back.

4164 *Mr. Latta. Thank you. The gentleman yields back and
4165 the chair now recognizes the gentleman from New Jersey's 8th
4166 district for five minutes for questions.

4167 *Mr. Menendez. Thank you, Chairman.

4168 The Infrastructure Investment and Jobs Act was a
4169 historic investment that authorized several key cybersecurity
4170 programs, some of which we are discussing today. Ms. O'Neil,
4171 can you briefly highlight how the requirements IIJA
4172 provisions on state energy security plan strengthen states'
4173 preparedness?

4174 *Ms. O'Neil. Yes, sir. Thank you for the question.

4175 So the exercise that I was describing in my spoken and
4176 written testimony is that states not only have to gather the
4177 entire profile of all of the energy sectors, including the
4178 suppliers of energy -- so they have to kind of know their
4179 names, where they are based, how much energy they are

4180 supplying to where in their state across all sectors, but
4181 then they have to do an inventory of hazards and threats,
4182 which includes cyber and physical threats, man-made threats.
4183 And then they have to analyze the relationship between the
4184 energy sectors and those risks, those hazards. Sorry, they
4185 analyze the risks. And that is a complicated exercise.

4186 So just the work of planning is a big deal, so the
4187 gathering of information, the analysis of information, and
4188 then the conclusion around what priorities do you want to
4189 place on which risks, and then what kinds of mitigation. And
4190 again, these are states so they don't fix the infrastructure
4191 directly, right, but they can enact policies, they can do
4192 studies, they can convene working groups. All of those
4193 things can be done in response to those risks. We saw states
4194 that were able to secure more staff for energy security
4195 because of the production of the plans. We saw legislatures
4196 investing more because they could read a plan and understand
4197 what the issues were.

4198 One of the big things that we saw is the -- that the
4199 state agencies worked together because, as you know, energy
4200 security is multi-agency. And so for the states this was
4201 involving new partnerships across emergency response,
4202 regulation, you know, environmental regulation as well as
4203 utility regulation. And then some of the more traditional
4204 operators, like the State Energy Office, who might be the ESF

4205 manager for certain things like fuels.

4206 *Mr. Menendez. So it would be fair to say that it is a
4207 lot of work for states, especially when threats that we see
4208 on a daily basis that you all deal with on a daily basis --
4209 we are seeing an evolving landscape. It is resource
4210 intensive, I think everybody would agree. It requires
4211 coordination across -- even within a state, state agencies,
4212 across different state lines, and with the Federal
4213 Government.

4214 And my concern is with this Administration we are seeing
4215 a rollback of support from this Administration with respect
4216 to states and operators, and that is deeply concerning. And
4217 I will touch on that in a minute.

4218 But for all of our witnesses, would you characterize the
4219 Rural and Municipal Advanced Cybersecurity Grant and
4220 Technical Assistance Program as a success? Just a simple yes
4221 or no, and we will go down the line.

4222 *Mr. Aaronson. I don't have a ton of experience with
4223 it, but my understanding of the value to the rural --

4224 *Mr. Menendez. Meaning yes?

4225 *Mr. Aaronson. Leaning, yes. There you go.

4226 *Dr. Melby. Yes.

4227 *Ms. O'Neil. I am not involved.

4228 *Ms. Lotto. Yes, absolutely.

4229 *Mr. Menendez. Okay, great. And, you know, there is

4230 many successes of the Infrastructure Investment and Jobs Act,
4231 and we want to see those be the foundation to continue to
4232 grow and all the work that you are doing. But are you all
4233 aware with how many Republicans that were in Congress at the
4234 time of the law voted to pass it that serve on this
4235 committee? Because the answer is none of them did, which is
4236 concerning because we have seen this Administration,
4237 Republicans, try to roll back -- I think because it was
4238 signed into law by President Biden, and they don't really
4239 like acknowledging the good work that that administration
4240 did, unless there is funding.

4241 So did you know this, that every single congressional
4242 district has a project that has been funded by the
4243 Infrastructure Investment and Jobs Act? Did you all know
4244 that? So even in districts where the Member of Congress
4245 didn't vote for it, those districts and those constituents
4246 still benefit from this incredible law, despite Republicans
4247 trying to undermine it and wind back its successes.

4248 And I want to build on this because we talked about the
4249 resource-intensive nature of the work that you are all doing
4250 in this evolving threat landscape. Do you think it is
4251 helpful to what you all are trying to do and what communities
4252 are trying to do when this Administration canceled more than
4253 \$2 billion worth of funding for communities to harden their
4254 energy infrastructure? Would you say it is a good thing or a

4255 bad thing? And we are going to go down the line again.

4256 *Mr. Aaronson. You will notice I am not very good at
4257 yes-or-no questions, but --

4258 *Mr. Menendez. This actually is a good or bad.

4259 *Mr. Aaronson. Or good-or-bad questions or binary
4260 questions. I will simply say I think --

4261 *Mr. Menendez. It is \$2 billion, right? And we said it
4262 is resource intensive.

4263 *Mr. Aaronson. And security is a team sport. And the
4264 more that we can be funding those -- that teamwork, the
4265 better.

4266 *Mr. Menendez. I agree.

4267 *Dr. Melby. I agree with Mr. Aaronson, and I also
4268 believe that we are focused on securing the grid, and we will
4269 use the resources available to us to do that.

4270 *Mr. Menendez. Right. And listen, I know that you go -
4271 - people stretch their dollars a long way. But the more
4272 dollars and the more resources you have, especially, again,
4273 in an evolving threat landscape, good or bad to have \$2
4274 billion canceled?

4275 *Ms. O'Neil. PNNL does not have a position on that, I
4276 am sorry.

4277 *Mr. Menendez. Well, I will just put you down for very
4278 bad.

4279 *Ms. Lotto. It is my understanding none of the funding

4280 was involved -- cyber and physical security. So from an APPA
4281 position --

4282 *Mr. Menendez. Right, but dollars are fungible, right?
4283 So when you are thinking about all these agencies have to
4284 figure out all the different threats that they have, whether
4285 it is cybersecurity, whether it is to changes in
4286 environmental patterns, et cetera, like, the money needs to
4287 be there to prepare our communities to take on these threats.

4288 *Ms. Lotto. Certainly, the Federal funding,
4289 particularly the RMUC funding, has been utilized by public
4290 power utilities and has been very helpful.

4291 *Mr. Menendez. All right, I appreciate all the work
4292 that you guys do. Thanks so much.

4293 I yield back.

4294 *Mr. Latta. The gentleman's time has expired. The
4295 chair now recognizes the gentleman from Alabama's 6th
4296 district for five minutes for questions.

4297 *Mr. Palmer. Thank you, Mr. Chairman, and I thank the
4298 witnesses. I want to focus a little bit on the fiscal
4299 security of the grid.

4300 I think all of you may remember there was an attack on
4301 the transformers in North Carolina. There was two different
4302 facilities where someone who was obviously an expert
4303 marksman, also understood exactly where to place the shots
4304 took down several transformers. My concern about this is our

4305 supply chain issues. I mean, this wasn't like you just go
4306 out and open up a garage somewhere and start pulling
4307 transformers out and put them back.

4308 And one of the things that I have been looking at is the
4309 delay now in getting transformers. On the procurement side
4310 it is about four years. Mr. Aaronson, I would like for you
4311 to comment on this, because I am very concerned. And we had
4312 attacks in, I think, 15 or 16 -- maybe more than that --
4313 attacks in the months leading up to the successful attack in
4314 North Carolina. Do you have the same concerns that some of
4315 us have about supply chain issues?

4316 *Mr. Aaronson. It may surprise you to hear I have less
4317 concern about the supply chain, but more concerned about the
4318 proliferation of those attacks. You go back to 2013. There
4319 was the Metcalf substation shooting. You had the two in
4320 Moore County, North Carolina, and there were a couple others
4321 that I could refer to.

4322 First of all, I think what is interesting about those is
4323 the Metcalf substation shooting did not result in any power
4324 outages. I think that shows the resilience of the system.

4325 The Moore County incident with two separate substations,
4326 40,000 people lost power for 4 days. That showed the
4327 extraordinary work to respond and recover.

4328 Given these are soft targets that are all over the
4329 communities, it is going to be very hard to defend everything

4330 from everything all of the time.

4331 From a supply chain standpoint, what I would say is the
4332 electric power sector has built out some spare equipment
4333 sharing programs. EEI specifically started something called
4334 STEP, the Spare Transformer Equipment Program, and also built
4335 on that something called Spare Connect. So we have the
4336 capacity to move material and equipment to support response
4337 to these incidents while we then buy or procure these longer-
4338 lead-time assets.

4339 So I do have some concern with the supply chain
4340 standpoint, just given all of the growth that we are seeing
4341 across the industry and the need for these very hard, long-
4342 lead-time -- hard-to-build, long-lead-time pieces of
4343 equipment. But from a response to physical incidents
4344 perspective --

4345 *Mr. Palmer. Well, the --

4346 *Mr. Aaronson. -- we are pretty well spared.

4347 *Mr. Palmer. If all of those attacks that took place
4348 that year had been successful, we would have been in a really
4349 bad place because -- you call it equipment sharing programs,
4350 I call it scavenging for parts. That is basically what they
4351 had to do in North Carolina, and it was -- they did a
4352 remarkable job in restoring power in four days.

4353 But the other thing about it is -- and I keep saying
4354 this over and over again -- we are in an arms race for

4355 artificial intelligence with China, and whoever wins this
4356 will not be a superpower. They will be the superpower. And
4357 they have an inordinate amount of control over the supply
4358 chain for the very -- for the things that we have to have to
4359 build out our power grid. Ms. O'Neil, would you like to
4360 comment on that?

4361 *Ms. O'Neil. Thank you for the question there. I was
4362 nodding my head because it is trade-offs, right? I mean,
4363 there is more accessible, cheaper materials in certain
4364 places, but they introduce new risks, right?

4365 So we talk a lot about how to build a more cyber-aware
4366 system. You sort of have to start from the ground up, right?
4367 You have to build with security in mind and resilience in
4368 mind. But there is always these trade-offs you are managing
4369 between efficiency and security.

4370 *Mr. Palmer. And you -- we are dependent on things,
4371 though, for our own -- for -- even on the cyber side.
4372 Refined rare Earth elements, for instance. China had said
4373 that they were going to impose an embargo that would have
4374 started December 1. We cut a deal with them, and they
4375 postponed that for a year. If we do not secure our own
4376 supply chain, our grid is in peril, as is -- as will be a
4377 number of other -- our military, our economies. And it is
4378 not just a U.S. problem, it is a Western Hemisphere problem.

4379 So those are some of the things that I -- that we are

4380 trying to address through this committee that we think are of
4381 paramount importance. Obviously, as I mentioned in the first
4382 panel, the attack on the Colonial Pipeline, the cyber
4383 threats. But we have also talked about the potential for an
4384 EMP event, which pretty much put everybody out of business.
4385 I just think we are not paying enough attention to the supply
4386 chain issues in the event of successful attacks against our
4387 grid and the ability to get things back up and running in a
4388 timely manner, and also in overall efforts in the data
4389 centers that we have got to build to compete in this
4390 artificial intelligence arms race.

4391 Mr. Chairman, I yield back.

4392 *Mr. Latta. Thank you. The gentleman yields back the
4393 balance of his time. The chair now recognizes the gentlelady
4394 from California's 7th district for five minutes for
4395 questions.

4396 *Ms. Matsui. Thank you very much, Mr. Chairman, and I
4397 want to thank all the witnesses for being here with us today.
4398 And I want to thank Chairman Latta also for holding this
4399 hearing and for working with my office to advance the SECURE
4400 Grid Act.

4401 Our nation runs on electricity. Our economy, our
4402 standard of living, and sometimes our lives depend on a
4403 reliable electric grid. But our electric grid faces growing
4404 threats from cyber and physical attacks and from severe

4405 weather and wildfire exacerbated by climate change. The
4406 SECURE Grid Act would reauthorize a section of the Bipartisan
4407 Infrastructure Law that requires states to develop state
4408 energy security plans to identify, assess, and mitigate risks
4409 to the electric grid and make contingency plans for grid
4410 emergencies. States can use the State Energy Program funding
4411 to develop, revise, and implement these plans.

4412 It is crucial for the Federal Government to continue to
4413 support states in preparing for and hardening their electric
4414 grid against all cyber and physical threats. However, this
4415 section of the law lapsed in October 2025, so I am glad to
4416 work with Chairman Latta to reauthorize the state energy
4417 security plans and continue to support states' efforts to
4418 maintain the security and reliability of the electric grid.

4419 Ms. O'Neil, PNNL helps states in developing their state
4420 energy security plans. Do you think this program has been
4421 effective in helping states to improve their risk awareness
4422 and readiness to respond to emergencies?

4423 *Ms. O'Neil. Yes, Representative, I do think it has
4424 been effective. We see that in the way that the states are
4425 using the plans and the fact that, by a certain time of --
4426 after two rounds of review and two years of effort, that they
4427 have -- all have completed plans. They did not start two
4428 years earlier with those plans being at that level of rigor.
4429 And after this review and this effort and the Federal

4430 investment, they all have -- 56 plans are --

4431 *Ms. Matsui. So you really do think it would be helpful
4432 to extend this program and to require states to maintain and
4433 regularly update their energy security plans?

4434 *Ms. O'Neil. So the states -- you know, as I mentioned,
4435 it took a lot of work to do this plan. And so the
4436 regularity, you know, is a good question. Most states commit
4437 in their plans to revisiting them within five years because
4438 of this rate of change of energy information, among other
4439 things.

4440 And there also are anticipated -- you know, through the
4441 plans they determine what trends that are of greatest concern
4442 to them, right, and so they do want to --

4443 *Ms. Matsui. Sure.

4444 *Ms. O'Neil. -- look again and make sure that they are
4445 tracking correctly. Or there might be other reasons why they
4446 need a more current plan in order to make a decision.

4447 *Ms. Matsui. Absolutely.

4448 *Ms. O'Neil. So there is a lot of need for regularly
4449 revisiting the plans.

4450 *Ms. Matsui. Thank you.

4451 Ms. Lotto, much of my district is served by public
4452 power: the Sacramento Municipal Utility District, or as we
4453 call it, SMUD. From your perspective, what value do state
4454 energy security plans provide for public power utilities?

4455 *Ms. Lotto. They provide a tremendous amount of value.
4456 So the system is a system of systems, right, from generation
4457 to transmission to distribution. And so ensuring that the
4458 full community, the full -- all of the utilities that serve
4459 that area, including SMUD, have a seat at that table when
4460 state energy security plans are being drafted is critically
4461 important.

4462 *Ms. Matsui. Absolutely. States have a particularly
4463 important role to play in protecting local distribution
4464 systems which are not regulated by the Federal Government.
4465 Ms. O'Neil, how do cyber threats to local distribution
4466 systems differ from threats to the bulk power system?

4467 And what threat do cyber attacks on local distribution
4468 systems pose to the bulk power systems?

4469 *Ms. O'Neil. Thank you for the question,
4470 Representative.

4471 Well, the transmission infrastructure is really very
4472 different in a lot of ways. Yes, it conveys power, but of
4473 course the bulk power system is a network that is managed
4474 very closely and has very tight oversight distribution
4475 systems. I think this was described earlier by the
4476 undersecretary. It might have fewer points of oversight in
4477 them, and obviously carry, you know, sort of -- they don't --
4478 they aren't the backbone of the nation's electrical grid.

4479 However, that doesn't mean that they aren't an important

4480 piece of the puzzle, as you point out, for cybersecurity, and
4481 so --

4482 *Ms. Matsui. Sure.

4483 *Ms. O'Neil. -- that is why we are revisiting some of
4484 the of the legislation today.

4485 One of the things that we are aware of is that
4486 distribution systems also represent a really diverse, you
4487 would say, a tax base.

4488 *Ms. Matsui. Right.

4489 *Ms. O'Neil. So there is a lot about distribution
4490 systems that vary, where transmission systems might be a
4491 little bit more homogeneous. And so that is why you have
4492 models like RMUC and others.

4493 *Ms. Matsui. Right. Thank you very much. I have a
4494 quick question here for Mr. Aaronson about after disasters.

4495 Mr. Aaronson, how can utilities ensure they have enough
4496 spare equipment to rebuild after disasters?

4497 *Mr. Aaronson. So the industry, as I mentioned earlier
4498 with respect to physical threats, does have a robust spare
4499 equipment sharing program. Many companies who operate in
4500 high-risk areas, whether it is wildfires or hurricanes or ice
4501 storms, will maintain storm stock with the anticipation that
4502 they are going to have to rebuild their system under duress.
4503 And so there is an extraordinary amount of planning that goes
4504 into that kind of emergency response.

4505 *Ms. Matsui. Well, thank you very much.

4506 And I ran out of time, so I yield back.

4507 *Mr. Latta. Thank you. The gentlelady's time has
4508 expired. The chair now recognizes the gentleman from
4509 Kentucky, the chairman of the full committee, for five
4510 minutes for questions.

4511 *The Chair. Great, nice to have you guys here. I
4512 appreciate you being here for the afternoon.

4513 So this is -- I am going to ask each of the panel, but
4514 Ms. O'Neil, I am going to give you a specific way to address
4515 it when you -- when it gets to you, okay? But we can just
4516 start from left to right. So, you know, we have our race
4517 with China. It is critical for our economic and national
4518 security, and we must confront the use of AI by adversaries
4519 like China to be able to attack and disrupt our critical
4520 energy systems. They are able to do that. And these are
4521 fast-moving, evolving threats.

4522 So would each of you briefly talk about your work with
4523 DoE and other agencies to stay on top of these threats, and
4524 how the bills today help advance energy sector? So how do we
4525 stay ahead of the threat of China using AI to attack our grid
4526 or other adversaries, and how do you work with Energy and
4527 what other things would you -- and Ms. O'Neil, when it gets
4528 to you, if you would, just what role the national
4529 laboratories play to share information about AI risk and

4530 energy sector.

4531 All right, you start.

4532 *Mr. Aaronson. So I will start by saying that supply
4533 chain risk is a risk to national security. And I agree with
4534 the statements that have been made. We have a national
4535 security imperative to win at AI. AI needs data centers,
4536 data centers need electricity, electricity needs
4537 infrastructure, and infrastructure needs supply chains to
4538 support that.

4539 I will very ironically borrow a Chinese proverb. The
4540 Chinese proverb is the best time to plant a tree was 30 years
4541 ago; the second best time is today. The best time to combat
4542 Chinese industrial policy was 30 years ago; the second best
4543 time is today. So when I think of security of supply chains,
4544 it is security, it is things like the CyTRICS program, which
4545 has been referenced today, which is looking at material and
4546 equipment to make sure it does not have backdoors or other
4547 latent malware that could potentially put us at risk. But I
4548 also think of it in terms of availability. Should China
4549 choose to stop sharing rare Earth minerals, for example, that
4550 puts a strain on our ability to operate the grid.

4551 So we need to be thinking holistically about
4552 manufacturing capacity to support electricity, support data
4553 centers, to support AI as a national security imperative.

4554 *The Chair. Dr. Melby, your answer on this.

4555 *Dr. Melby. Yes, sir. So from the perspective of
4556 electric cooperatives, we are not-for-profit, at-cost
4557 providers of electricity. And our partnership with DoE is
4558 very valuable to us because it helps us gain access to
4559 information sharing, coordination at multiple levels, and it
4560 helps us to take a holistic approach to manage the risks,
4561 threats, and opportunities that it takes to be able to manage
4562 something like this in this threat environment. But we are
4563 indifferent to where the threat comes from. It is all
4564 threats. It is all nation-state actors, everything that we
4565 face. It helps us maintain a more resilient posture.

4566 *The Chair. And again, the role natural laboratories
4567 can play in this.

4568 *Ms. O'Neil. Thank you for the question.

4569 The national laboratories have been working in
4570 artificial intelligence for a very long time, right? The
4571 supercomputers that we have, this is -- AI has been a kind of
4572 a cornerstone, bedrock. We have had a center for AI at PNNL
4573 for a very long time.

4574 I will say that we are following the lead of the
4575 Department of Energy. The department has, I think the
4576 undersecretary mentioned, the AI FORTS program that has
4577 recently been initiated which is specifically about using AI
4578 in order to address energy risk and advance energy security.
4579 PNNL also operates programs that were mentioned, like

4580 CyTRICS, and we do reviews of supply chains, to
4581 Representative Palmer's point. And then again, we provide
4582 technical assistance to states because it is impossible to
4583 have that level of expertise in computational skill
4584 everywhere, and so it is important that the national
4585 laboratories be made available to others that need that
4586 information.

4587 *The Chair. Okay, thank you.

4588 Ms. Lotto?

4589 *Ms. Lotto. Thanks for the question. So a couple of
4590 things to mention here.

4591 First, in terms of the ESCC, the ESCC regularly gets
4592 threat briefings. And for the last two years now that has
4593 included a threat briefing as it relates to artificial
4594 intelligence to keep the CEOs apprised of the risk and to
4595 stay ahead as they are making risk-informed decisions in
4596 their utilities.

4597 We are also in regular communication with DoE and the
4598 DoE national labs on what work is being done in AI from the
4599 electric grid perspective, both offensive and defensive, to
4600 see if there is opportunity for partnership.

4601 And then certainly last, but not least, programs like
4602 the RMUC enable utilities to protect against all threats and
4603 hazards, which also include supply chain risks.

4604 *The Chair. Thank you. And I have another one for the

4605 panel, but not enough time for you all to answer.

4606 But -- so all the bills today reflect measures that
4607 would support constant learning and improvement, whether
4608 through improved leadership assistance and sharing
4609 coordination. How would these bills be useful to strengthen
4610 your work to safeguard and respond to threats, Mr. Aaronson
4611 and Dr. Melby? If we can --

4612 *Mr. Aaronson. I will be quick.

4613 *The Chair. -- go as fast as we can go.

4614 *Mr. Aaronson. I will be super quick. They are all
4615 very valuable. In particular, the Energy Threat Analysis
4616 Center, codifying that particular function has been really --
4617 it has already shown value, and I think giving it resources
4618 and that codification is only going to help.

4619 *The Chair. Okay. Dr. Melby?

4620 *Dr. Melby. Yes, I will also be brief. Anything that
4621 helps us have better information more quickly helps us
4622 respond faster and better and more broadly to the threats
4623 that we face.

4624 *The Chair. Okay. I don't know if the indulgence for a
4625 couple more -- my time has expired. We may hopefully get to
4626 the answers as we go.

4627 I yield back.

4628 *Mr. Latta. Thank you. The gentleman yields back. The
4629 chair now recognizes the gentlelady from Washington's 8th

4630 district for five minutes for questions.

4631 *Ms. Schrier. Thank you, Mr. Chairman, and thank you to
4632 our witnesses today for this really important discussion.

4633 Also, I have to say, Ms. O'Neil, thank you for being
4634 here. Thanks for making the trek from Washington. And I
4635 want to tell you just how impressed I was when I had the
4636 opportunity to visit PNNL and see the work that you do. And
4637 I think it is one of the greatest investments that our nation
4638 makes. So thank you.

4639 Just last month this committee had a hearing on the
4640 status of U.S. grid security and resilience, and heard from
4641 experts about how the level of energy security varies not
4642 just from state to state, but from utility to utility, and
4643 how that presents vulnerabilities. And we really need to
4644 kind of get everybody up to the same level. And so I wanted
4645 to ask about these Federal efforts to ready states in the
4646 face of increasing cyber threats and physical threats, and
4647 possibly now even more coming up -- we had a question about
4648 that in our last panel.

4649 Thanks to the Bipartisan Infrastructure Law, states
4650 developed the state energy security plans to establish an
4651 energy security and resilience blueprint which included a
4652 path to secure energy infrastructure against these kinds of
4653 threats. And that initiative just sunsetted this last
4654 September. And the SECURE Grid Act, which is what we are

4655 discussing today, would reauthorize the program.

4656 Ms. O'Neil, you have extensive experience. You talked
4657 about helping states do this. I am super happy to hear you
4658 just answer a question that this has been really successful
4659 and it has really illustrated a lot of what states need to be
4660 prepared for. So that is getting to the plan part. Next, of
4661 course, is the implementation. And I was wondering if you
4662 could talk about maybe some hurdles there, and how the
4663 Federal Government can help move this from a plan to done.
4664 Or to on the path to that.

4665 *Ms. O'Neil. Yes, right, I mean, energy security, you
4666 are never done, right? Always the threat landscape is
4667 changing. And of course, the nature of hazards when they
4668 occur in the West, wildfire, everybody is paying a lot of
4669 attention to the threat landscape and the hazard landscape,
4670 and that is why we have threat sharing and so forth.

4671 The energy systems that the states are very focused on,
4672 of course, also -- one of the things that they -- that is
4673 really technically difficult is to think about the
4674 interdependencies. But of course, that is one of the things
4675 we need the states to pay attention to because no one else
4676 does.

4677 So some of the work that we are doing is to look at the
4678 seams. So because the asset owners themselves have a very
4679 good understanding of their own systems -- so the kinds of

4680 questions that the states are interested in have to do with
4681 what is a cascading consequence, or what is the relationship
4682 between the water and the telecommunications sector and the
4683 energy sector that I need to be paying attention to?

4684 So some of those interdependencies are actually very
4685 technical in nature, and some of the studies that we have
4686 done are everything from helping -- I mentioned before the
4687 State of Oregon is dependent entirely on Washington for its
4688 refining capacity, and so we have done a study with the State
4689 of Oregon to look at the supply chain limitations,
4690 transitions in refinery business situations, and just how to
4691 be more aware of not only whether something could happen, but
4692 what are the downstream effects, and then what is the kind of
4693 response that the state needs to take.

4694 So all of those have -- you could paint a picture in
4695 your mind, I think, about all the ways that the Federal
4696 Government can support and enable some of those outcomes for
4697 the states.

4698 *Ms. Schrier. And actually, this is not theoretical.
4699 We just had an issue with getting jet fuel to the SeaTac --

4700 *Ms. O'Neil. Yes, we did.

4701 *Ms. Schrier. -- airport, and that -- it was very
4702 dependent on one pipeline.

4703 *Ms. O'Neil. Yes.

4704 *Ms. Schrier. And it took a lot of effort to get it

4705 together.

4706 My other question -- and I talk about transformers a lot
4707 here, just because we have such a shortage. And Mr.
4708 Aaronson, you just talked about the kind of sharing program
4709 that -- like, one area needs it, another area can send. But
4710 we could have attacks in multiple places, and we have this
4711 shortage, and it turns out it is not as simple as just
4712 saying, oh, we are just going to invoke the Defense
4713 Production Act and make a whole bunch because it turns out,
4714 as you know, there is thousands, and these are all
4715 individualized to each independent utility.

4716 And I was wondering -- I only have 39 seconds left, but
4717 could you talk about, like, have you thought about how we
4718 could address this in a way that could help nationwide?

4719 Should we be working towards standardizing this issue?

4720 And I can have both of you comment, but Mr. Aaronson
4721 first.

4722 *Mr. Aaronson. So a couple of things. From a
4723 standardization standpoint, there is some value to
4724 standardization because then sharing is a little bit easier.
4725 But with standardization comes a lack of biodiversity. And
4726 biodiversity in and of itself actually creates some
4727 resilience, so it is not as simple as that.

4728 You hit on something really important: moving these
4729 things around. Like, these -- so interdependencies -- talk

4730 about interdependencies with transportation infrastructure.
4731 These things are the size of a school bus and weigh thousands
4732 of tons. It is not as simple as it sounds to move them
4733 around.

4734 So we have spared to N minus one minus one, which means
4735 that you can lose one, share it, and still lose another part
4736 of your system and still be able to operate.

4737 Another thing to think about is, on that really bad day,
4738 prioritization of who gets that resource. So there was an
4739 exercise many years ago -- I will just make one up. Pretend
4740 that Pittsburgh --

4741 *Mr. Latta. I am sorry, the gentlelady's time has
4742 expired and she yields back.

4743 *Mr. Aaronson. I will do this for the record.

4744 [The information follows:]

4745

4746 *****COMMITTEE INSERT*****

4747

4748 *Ms. Schrier. I know what you are going to say, though.

4749 *Mr. Latta. And the chair recognizes the gentleman --

4750 *Ms. Schrier. Yes, yes, highly populated, less
4751 populated --

4752 *Mr. Aaronson. Who makes the decision --

4753 *Mr. Latta. In the conclusion I will also bring up
4754 about we are going to have a lot of written questions for you
4755 all, so thank you.

4756 The gentleman from Georgia's 12th district is recognized
4757 for five minutes.

4758 *Mr. Allen. Thank you, Chair Latta, for continuing this
4759 important hearing. I want to thank the witnesses for
4760 testifying on this second panel.

4761 I mentioned the first panel how critical it is to secure
4762 our energy infrastructure from cyber and physical threats.
4763 Obviously, we are going to have a tremendous demand for
4764 electricity and the growth of electricity in this country if
4765 we are going to continue our efforts at national security and
4766 safety of the American people. We are considering many bills
4767 here today to ensure our energy infrastructure is protected
4768 against these threats.

4769 Mr. Aaronson, let's talk about industrial control
4770 systems. How can the government work to assist in securing
4771 industrial control systems?

4772 *Mr. Aaronson. That is a question we do not have enough

4773 time to completely answer. But, look, the industry already
4774 has mandatory, enforceable cybersecurity standards for the
4775 bulk electric system, which includes many industrial control
4776 systems, and what I would say are probably the most valuable
4777 industrial control systems.

4778 There is sort of a theory in security: you protect
4779 diamonds like diamonds; you protect pencils like pencils.
4780 There are aspects of the bulk electric system and some of the
4781 control systems that operate it that are those diamonds.
4782 Those are single points of failure that are the most
4783 important. And so our companies recognize that, and already
4784 are working or already have secured them extensively.

4785 I will also say that this goes to there aren't single
4786 points of failure, and Ms. Lotto hit it really well. It is a
4787 system of systems, and so there are a lot -- there is a lot
4788 of redundancy inherent.

4789 And then the last thing, as far as what government can
4790 do to support, it is all of this information sharing. It is
4791 all of this intel sharing. Undersecretary Fitzsimmons hit
4792 it, as well. The private sector is really good at operating
4793 the grid. We don't have intelligence-gathering capability,
4794 per se.

4795 *Mr. Allen. Right.

4796 *Mr. Aaronson. And so having government have that
4797 visibility and sharing it with us and us being able to tell

4798 government what works and what doesn't to mitigate those
4799 threats has been an invaluable partnership that has grown up
4800 over the last decade or so.

4801 *Mr. Allen. Well, the Cyber Center of Excellence, it is
4802 located at Fort Gordon in my district. So they have got an
4803 eyeball out there on everything. So I hope that, you know,
4804 the government is cooperating with all of our operators to
4805 make sure that we secure this.

4806 Ms. Lotto and Mr. Melby, my district is home to many
4807 rural communities. And the Municipal Utility Advanced
4808 Cybersecurity Grant and technical assistance program and
4809 other programs help their work on protecting industrial
4810 control systems. Tell me how we are working together to get
4811 that done.

4812 *Dr. Melby. So through the use of the funding from that
4813 program, Dairyland Power Cooperative is working with 20
4814 distribution cooperatives to implement advanced security
4815 protection capabilities. Those collective capabilities help
4816 us raise the bar for defense of those utilities, and it
4817 brings us additional visibility and situational awareness.

4818 *Mr. Allen. Okay. Ms. Lotto, any follow-up on that?

4819 *Ms. Lotto. Yes, sir. Thank you for the question.

4820 So in addition to the work that NRECA is doing, APPA
4821 likewise is doing work to protect the grid against cyber
4822 threats, including through the funding that the RMUC program

4823 has provided.

4824 So we have cybersecurity threat assessments that are
4825 taking place. This will enable our public power utilities to
4826 understand what areas of the grid are most vulnerable, and
4827 then aligning them to resources. That resources -- those
4828 resources could be in the form of training, it could be in
4829 the form of technical deployments, or it could be just
4830 helping with the cyber incident response playbook.

4831 So to the point that was raised earlier, it should
4832 enable all boats to rise.

4833 *Mr. Allen. Ms. O'Neil, Mr. Aaronson, and Ms. Lotto,
4834 the Savannah River National Lab is adjacent to my district.
4835 As I mentioned in the first panel, national labs play a
4836 critical role in grid security. How can national labs be
4837 leveraged to use their trained cyber operators to enhance
4838 security operating technologies?

4839 Ladies first, I guess.

4840 *Ms. Lotto. Sure, thank you for the question. So I
4841 think the most important part for the DoE national labs,
4842 whenever they are funding a particular program, is to
4843 continue to work with industry and -- so that industry can
4844 have a voice at the table.

4845 Often times research can turn into a bit more of a
4846 research project, but when industry is at the table we can
4847 ensure that the voice of industry is well known, it is well

4848 heard, we can bring our problems, and then the DoE national
4849 labs bring those -- that technical assistance and that
4850 expertise to bear so that we have the most impact to solve
4851 and mitigate risk.

4852 *Mr. Allen. Okay, I am -- I got nine seconds. Could
4853 you all submit that in writing to me, the answer to that
4854 question, so we can continue on? Thank you so much.

4855 [The information follows:]

4856

4857 *****COMMITTEE INSERT*****

4858

4859 *Mr. Allen. And I yield back, Mr. Chairman.

4860 *Mr. Latta. Thank you. The gentleman yields back, and
4861 the chair now recognizes the gentleman from Ohio's 12th
4862 district for five minutes for questions.

4863 *Mr. Balderson. Thank you, Mr. Chairman, and thank you
4864 all for being here today. My first question is for Mr.
4865 Aaronson, and we talked a little bit about this with the
4866 first panel, Mr. Fitzsimmons.

4867 The Department of Energy's Energy Threat Analysis
4868 Center, or ETAC, serves as a central hub for analyzing
4869 threats to America's critical energy infrastructure, yet only
4870 a small number of energy companies are direct participants in
4871 ETAC. Can you elaborate on how ETAC provides value to the
4872 energy sector as a whole, even for those utilities who don't
4873 directly participate in this program?

4874 *Mr. Aaronson. Thanks for that. So a couple of things
4875 to say.

4876 It started with four pilot companies. I believe it is
4877 up to about 17 participating right now. I don't know what
4878 its growth -- what its -- what the plan for growth is, but
4879 already with those 4 and 17 companies who maybe have more
4880 resources and the ability to participate, have found
4881 extraordinary information, have been able to then socialize
4882 it through the Electricity Information Sharing and Analysis
4883 Center.

4884 So it is actually a great sort of model, where those who
4885 have the capacity to support ETAC are participating, and the
4886 things that they find are then able to be socialized to the
4887 rest of the industry so that they can take action on those
4888 findings.

4889 *Mr. Balderson. Thank you, and that was going to be my
4890 follow-up, so you answered that. Thank you.

4891 Switching gears here just a little bit because I wanted
4892 to get this question in because there are many co-ops in the
4893 congressional district that I represent, so Dr. Melby, this
4894 question is for you. Rural cooperatives face unique
4895 challenges, as your infrastructure can cover thousands of
4896 square miles with few customers per mile. Can you discuss
4897 the difficulties co-ops might face protecting your rural and
4898 remote infrastructure? So that is one.

4899 And then, and how can Congress and relevant Federal
4900 agencies support your efforts to protect against physical and
4901 cyber attacks to your infrastructure?

4902 *Dr. Melby. So when you talk about the thousands of
4903 miles of line in rural areas that we support, that challenge
4904 becomes a vulnerability and a resilience challenge.

4905 From a cybersecurity standpoint, you know, really, the
4906 best way to help us increase our collective defense is
4907 through projects or programs like the RMUC program. It
4908 allows us, you know, with those \$250 million, to help protect

4909 many co-ops in our system, many co-ops nationwide. And at a
4910 broader level, NRECA, through Project Guardian, can help
4911 provide self-assessment tools, tabletop exercises,
4912 information sharing, and training. It becomes a high-impact,
4913 low-regret investment that helps us raise our bar.

4914 *Mr. Balderson. Good. Okay. I want to do another
4915 question that will include you, Doctor, and then Ms. Lotto,
4916 and I will have you go first. Ladies first, as Mr. Allen
4917 said.

4918 I would like to follow up on an issue I discussed with
4919 the undersecretary during this morning's first panel hearing.
4920 Last year NERC released a Reliability Insights report on the
4921 interconnector gas and electric systems. While this report
4922 focuses on the physical and operational threats and concerns
4923 to the interconnected gas and electric systems, the paper
4924 notes ensuring the resilience of natural gas storage,
4925 pipelines, compressor stations, and liquefied natural gas
4926 facilities is essential for the electric industry to meet its
4927 reliability obligations.

4928 Dr. Melby, it is my understanding that the Dairyland
4929 Power portfolio includes several natural gas facilities that
4930 generate well over 1,000 megawatts of power. After Ms.
4931 Lotto, could you also, Dr. Melby, can you discuss the impacts
4932 to your customers and your operations if bad actors were able
4933 to take out -- significantly reduce the delivery of natural

4934 gas to power plants and end users in Dairyland's footprint?

4935 It might be easier for you to answer first, Dr. Melby.

4936 I apologize, Ms. Lotto, so --

4937 *Dr. Melby. So I will just be very clear, sir.

4938 *Mr. Balderson. Thank you.

4939 *Dr. Melby. I am an expert in technology. I am a chief
4940 information officer.

4941 *Mr. Balderson. Okay.

4942 *Dr. Melby. And to my knowledge, Dairyland does not own
4943 a pipeline ourselves, but we recognize that those pipelines
4944 are important for the operation of our plants that use
4945 natural gas.

4946 *Mr. Balderson. Thank you. I appreciate that.

4947 Ms. Lotto?

4948 *Ms. Lotto. As we have spoken about earlier today, the
4949 grid is an interconnected system. So anything we can do to
4950 enhance the coordination between our natural gas plant
4951 facilities that may or may not be owned by different -- it
4952 depends on where you are in the sector, but by electric
4953 utilities and ourselves, APPA is fully supportive of.

4954 So just understanding the threats against all of our
4955 critical infrastructure is critically important, and we are
4956 very grateful at APPA to have a good relationship with the
4957 ONG SCC, and are regularly invited to attend their meetings,
4958 as well.

4959 *Mr. Balderson. All right. Thank you very much. Thank
4960 you all for being here today.

4961 I yield back, Mr. Chairman.

4962 *Mr. Latta. Thank you. The gentleman yields back, and
4963 the chair now recognizes the gentlelady from Tennessee's 1st
4964 district for five minutes for questions.

4965 *Mrs. Harshbarger. Boy, I timed that perfectly. Thank
4966 you all for being here today. I want to start with Mr.
4967 Aaronson.

4968 How quickly can ETAC analyze and distribute information
4969 in response to acute threats?

4970 *Mr. Aaronson. So I am not intimately familiar with
4971 their operations, but I will say a couple of things. The
4972 industry and government sitting side by side allows them to
4973 be incredibly nimble. And there have been examples, as I
4974 said in my opening testimony, with respect to the beginning
4975 of the Russia-Ukraine war, some of the other incidents that
4976 have generated some concern about potential risk here at home
4977 for hunt guides and mitigation strategies coming out of
4978 government based -- or coming out of ETAC based on government
4979 intelligence very, very rapidly.

4980 So I would say quickly for some information and then,
4981 you know, developing some just exquisite capabilities over
4982 the course of a little bit of time.

4983 *Mrs. Harshbarger. Okay. Thank you, sir.

4984 Ms. Lotto, can -- well, you mentioned there is still
4985 work to be done that could be supported by the RMUC program.
4986 Can you tell us what the members would like to see
4987 accomplished with this reauthorization?

4988 *Ms. Lotto. Thank you for the question. Certainly.

4989 So as I mentioned in my written testimony, we are
4990 awaiting to negotiate an additional \$2 million award with the
4991 department. That award alone would help 19 public power
4992 utilities provide and create cyber incident response
4993 capabilities --

4994 *Mrs. Harshbarger. Yes.

4995 *Ms. Lotto. -- so that not if, but when a cyber
4996 incident attack occurs they will be able to provide reliable
4997 service and restore power as quickly as possible.

4998 In addition, the work is already ongoing now to conduct
4999 cyber risk assessments at a number of public power utilities,
5000 and that is critically important so that we can identify
5001 where the resources are needed. And then APPA, working with
5002 our members and the DoE itself and the national labs, can
5003 create resources to help public power utilities mature in
5004 areas of cybersecurity. So the RMUC funding is greatly
5005 helpful.

5006 *Mrs. Harshbarger. Okay. Thank you, ma'am.

5007 Dr. Melby, we heard last month about how electric co-ops
5008 are working to secure the grid, and the importance of the

5009 rural and municipal utility cybersecurity program. Can you
5010 tell us how Dairyland and other electronic -- or electric
5011 cooperatives are using the rural and municipal utility
5012 cybersecurity program to improve their cyber defenses?

5013 *Dr. Melby. Yes, Congresswoman, thank you for your
5014 question.

5015 So of the \$250 million program, Dairyland Power
5016 Cooperative has been awarded \$3.5 million. And with that
5017 \$3.5 million, 20 of our member distribution cooperatives will
5018 be implementing advanced technology that will help us provide
5019 advanced cyber defenses. Those collective technologies are
5020 things like intrusion prevention, managed detection and
5021 response capabilities, the ability to do vulnerability
5022 assessments, and essentially to give us visibility across
5023 that entire footprint so that we can have real-time
5024 situational awareness of the threats that we are facing, and
5025 help us have a more rapid, better response to those threats.

5026 *Mrs. Harshbarger. Yes. It is amazing. You don't know
5027 what the threats are when you go to some of these nuclear
5028 facilities, things like that, trying to get in is a fee, but
5029 it didn't used to be that way. It is a little bit crazy.

5030 Ms. O'Neil, are energy technologies manufactured in the
5031 U.S., including battery energy storage systems, are less
5032 vulnerable to cyber threats and technologies manufactured by
5033 foreign adversaries?

5034 *Ms. O'Neil. Thank you for that question.

5035 I am very aware that there has been some excellent work
5036 to document not just assembly, but manufacturing and the
5037 entire supply chain for devices, everything from drones, all
5038 components of the grid, and then to understand the cyber
5039 implications and vulnerabilities of those systems.

5040 So, you know, the Department of Energy has invested in
5041 American-made equipment, as well as even just sort of
5042 fundamental electrochemistries, how do we build those at home
5043 in order to be less reliant on the Chinese supply chain.

5044 *Mrs. Harshbarger. You know, I have asked -- I am in
5045 Tennessee, where TVA is at.

5046 *Ms. O'Neil. Yes.

5047 *Mrs. Harshbarger. And you walk into some of their dams
5048 to look at some of those facilities, and I am, like, are you
5049 EMP-proof? They are, like, well, some places you could walk
5050 right in.

5051 So -- but I know that it is the only place in the
5052 country, if everything goes to pot, you can look down in one
5053 place and see the lights on. So with that, Mr. Chairman, I
5054 yield back.

5055 *Mr. Latta. Thank you. The gentlelady yields back, and
5056 the chair now recognizes the gentleman from Pennsylvania's
5057 13th district for five minutes for questions.

5058 *Mr. Joyce. Thank you, Chairman Latta and Ranking

5059 Member Castor, for continuing this important hearing. And
5060 thanks, thanks to our witnesses for being here today as we
5061 examine this set of timely and necessary legislation to
5062 improve security across our energy infrastructure.

5063 Earlier we heard from Mr. Fitzsimmons on how the Federal
5064 Government can work in coordination with local stakeholders
5065 to help mitigate the resource gap faced in rural areas, rural
5066 areas like I represent in central Pennsylvania. Now I would
5067 like to focus on how Federal programs can be responsive to
5068 the good work that rural utilities and cooperatives are
5069 already doing, and work to aid ongoing efforts rather than
5070 prescribing a one-size-fits-all approach, which all of you
5071 have testified will not work.

5072 Dr. Melby, as it is currently organized, does the RMUC
5073 Grant and Technical Assistance program effectively coordinate
5074 with rural electric co-ops in order to provide the most
5075 relevant technical assistance?

5076 *Dr. Melby. Yes.

5077 *Mr. Joyce. Do you see any opportunities for
5078 improvement?

5079 *Dr. Melby. From a programmatic standpoint, I think
5080 that it is addressing the right things. So I do not. I
5081 think that it is important for us to make sure that those
5082 funds are available to us to be able to implement the
5083 technologies that we have applied for.

5084 *Mr. Joyce. Do you feel that the technologies that are
5085 applied -- that you have applied for, that with appropriate
5086 funding that you can keep up?

5087 *Dr. Melby. Yes.

5088 *Mr. Joyce. How does the technical and the financial
5089 assistance provided by the program allow for necessary
5090 security upgrades? Talk to us. Get into the weeds that the
5091 security is so necessary while protecting affordability at
5092 the same time for the customers.

5093 *Dr. Melby. Yes. So as a not-for-profit, at-cost
5094 utility provider, everything that we spend money on comes out
5095 of the pockets of our members. And so we are known for doing
5096 a lot with what we have, and making do with what we have
5097 available to us.

5098 When it comes to cybersecurity, there is a baseline that
5099 we need to maintain. And all electric cooperatives are not
5100 created equal. All electric cooperatives do not have the
5101 same fiscal capabilities.

5102 *Mr. Joyce. So that one-size-fits-all does not work.

5103 *Dr. Melby. That is correct. And we -- one-size-fits-
5104 all does not work. But if we can allow them the means to
5105 raise the bar to the same collective level so that we can
5106 achieve that baseline together, we will be successful
5107 together.

5108 *Mr. Joyce. So by seeking out more opportunities to

5109 leverage public-private partnerships, the Federal Government
5110 can be a partner, a partner in keeping the costs down while
5111 securing the grid, especially in rural areas.

5112 As I mentioned earlier, south central Pennsylvania rural
5113 electric co-ops like the Adams Electric Co-op work hard to
5114 provide safe, reliable power at competitive rates, and I look
5115 forward to working with them and with this committee to help
5116 bolster their great work.

5117 Thank you all again for being here today.

5118 Mr. Chairman, I yield back.

5119 *Mr. Latta. Well, thank you. The gentleman yields back
5120 the balance of his time.

5121 And seeing no further members wishing to ask questions,
5122 to our witnesses, I want to thank you all again for appearing
5123 before us today. You can all tell from the -- you are --
5124 just not your testimony, but also the questions that were
5125 asked by the subcommittee members how important this is. So
5126 we really appreciate your testimony today.

5127 And members may have additional written questions for
5128 you, which I am sure they will, and I want to remind members
5129 that they have 10 business days to submit additional
5130 questions for the record. And I also ask the witness to do
5131 your best to get those responses back within 10 business days
5132 upon receipt of the questions.

5133 The chair would ask unanimous consent to insert in the

5134 record the documents included on the staff hearing documents
5135 list and those that were included earlier, and also the
5136 statement from the gentleman from North Carolina's 9th
5137 district, so -- for his statement that he has.

5138 Without objection, so ordered.

5139 [The information follows:]

5140

5141 *****COMMITTEE INSERT*****

5142

5143 *Mr. Latta. And without objection, the subcommittee is
5144 adjourned.

5145 [Whereupon, at 1:22 p.m., the subcommittee was
5146 adjourned.]