

**Subcommittee on Energy  
Hearing on  
“The State of Pipeline Safety and Security in America”  
May 1, 2019**

**Acting Director W. William Russell**  
**Government Accountability Office**

**The Honorable Cathy McMorris Rodgers (R-WA)**

1. As you know, TSA’s pipeline security program is voluntary. TSA conducts interviews with operators, known as “Corporate Security Reviews,” but TSA doesn’t track this information or use it to measure risk.
  - a. Are you concerned about the way these “corporate security reviews” are being conducted, and do you have any recommendations for TSA?

**RESPONSE:**

Based on our previous work evaluating TSA’s pipeline security program, our key observations related to Corporate Security Reviews (CSRs) involve workforce planning and monitoring. First, it is important for TSA to implement our recommendation to develop a strategic workforce plan. A workforce plan could help TSA determine the number of personnel and level of cybersecurity expertise needed to effectively conduct CSRs and meet the goals set for the Pipeline Security Branch. Second, TSA should implement our recommendation to record information on its prior CSR recommendations to pipeline operators and monitor the status of those recommendations. This information is necessary for TSA to effectively track pipeline operators’ progress in improving their security posture.