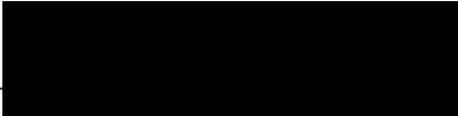


Committee on Energy and Commerce
U.S. House of Representatives
Witness Disclosure Requirement - "Truth in Testimony"
Required by House Rule XI, Clause 2(g)(5)

1. Your Name: <i>Cheryl Mele</i>		
2. Your Title: <i>Sr. VP and COO</i>		
3. The Entity(ies) You are Representing: <i>ERCOT</i>		
4. Are you testifying on behalf of the Federal, or a State or local government entity?	Yes	No <input checked="" type="checkbox"/>
5. Please list any Federal grants or contracts, or contracts or payments originating with a foreign government, that you or the entity(ies) you represent have received on or after January 1, 2015. Only grants, contracts, or payments related to the subject matter of the hearing must be listed. <i>NONE</i>		
6. Please attach your curriculum vitae to your completed disclosure form.		

Signature: 

Date: *7/21/17*

CHERYL MELE, P.E.

Proven leader with over 10 years of executive experience in energy industry. Solid strategic and tactical management capability. Accomplished in identifying areas of opportunity and achieving greater organizational capability and performance using quality, technology and process improvements. Committed to developing talent and building employee engagement and creating an open, collaborative environment. Can dependably align resources to support delivery on strategic initiatives.

WORK HISTORY

ERCOT Austin, Texas

January 2016 – Present

Senior Vice President and Chief Operating Officer

The Electric Reliability Council of Texas (ERCOT) manages the flow of electric power to 24 million Texas customers - representing about 90 percent of the state's electric load. As the independent system operator for the region, ERCOT schedules power on the electric grid, performs financial settlement for the competitive wholesale bulk-power market and administers retail switching for 7 million premises in competitive choice areas.

The Commercial Operations and Settlements, Planning and Grid Operations and Governance, Risk and Compliance make up the 300 staff in the COO organization.

ERCOT is a membership-based 501(c)(4) nonprofit corporation, governed by a board of directors and subject to oversight by the Public Utility Commission of Texas and the Texas Legislature. ERCOT's members include consumers, cooperatives, generators, power marketers, retail electric providers, investor-owned electric utilities (transmission and distribution providers,) and municipal-owned electric utilities. Members lead the committees that regularly review and evolve the Protocols and Guides that govern the market and are used to plan the transmission grid. I represent ERCOT on the Technical Advisory Committee which makes recommendations to the Board of Directors on any Protocol and Guide changes.

AUSTIN ENERGY Austin, Texas

1991-2015

Deputy General Manager and Chief Operating Officer

Responsible for operations, planning and budget management required to deliver safe, clean, affordable, reliable energy and excellent service to customers and the ERCOT wholesale market. Led strategy and implementation of initiatives supporting the transition to more renewable energy and the intelligent grid. COO team includes employees in electric service delivery, power production, energy market operations and resource planning, reliability compliance, environmental services, information technology, on-site energy resources, and strategic planning.

- Completed resource plan update and established 2025 goals to achieve 55% renewable energy
- Positioned Austin Energy to achieve 40%+ renewable energy by 2017 with wind and solar energy purchases
- Sponsored corporate wide technology review project to establish technology and architecture road map and governance to align spend, resource and goals
- Championed working group to align the continual evolution of the "Smart Utility" within Austin Energy
- Executive oversight for complex high profile capital projects initial phases of development and construction of new electric control center, demolition of Holly Power Plant, Seaholm Substation and Transmission realignments for Central Library and Plant redevelopment
- Established and lead executive safety leadership team
- Executive sponsor for employee satisfaction team
- Executive sponsor for creation of engineering leadership program

Senior Vice President, Electric Service Delivery

Lead the 500 person business unit responsible for planning, design, construction and operation of safe and reliable infrastructure to deliver customer energy. Team included system operations, transmission and distribution planning, transmission, substation, control engineering metering, GIS & SCADA, distribution, and public involvement and real estate.

Highlights:

- Implemented a quality management system throughout the business unit to improve reliability to manufacturing customers achieved first T&D certification to ISO 9000 standards in country
- Negotiated contract amendment for advanced meter technology and deployed 100% automated meters to increase account accuracy and information
- Achieved large customer power quality and reliability expectations through quality initiative
- Served as Interim Sr. VP Power Supply and Market Operations for 12 months while managing rotational development program for Electric Service Delivery Vice President
- Executive sponsor employee diversity team

Director System Operations and Reliability

Managed the transmission and distribution system operations center, line clearance, emergency management, system engineering and 24 hour distribution repair crews. Brought safety, reliability and customer satisfaction metrics to target. Worked with City Council and Boards and Commissions to establish stronger line clearance standards to assure employee safety and grid reliability. Oversaw introduction of new systems to add efficiency to the operations in areas of outage management, line clearance planning and online customer outage viewer. Served as incident commander to guide power restoration for large outage events.

Power Plant Manager

Managed staff and infrastructure at Decker Creek Power Station with gas/oil fueled 200 MWs gas turbines and 726 MW steam units. Reduced staff by 1/3 while improving performance metrics in preparation for implementation of competitive wholesale market.

Engineer

Supervised staff involved in power plant condition monitoring, managed capital improvement and O&M projects at power plants to enhance operations, safety, reliability and outage performance.

GENERAL ELECTRIC Schenectady, New York

1987-1991

Engineer and Programmer Assignments

- Gas Turbine Combustion Design – Performed engineering design, machining plans, lab testing, and field testing of low Nox combustion systems for gas turbines. Participated in domestic and international field testing.
- Power Plant Operations and Design – engineering design of combined cycle and simple cycle power plants
- Power Systems Support – developed and supported procurement and equipment management software used by global engineering support teams.

BOARD EXPERIENCE

- Director, South Texas Nuclear Operating Company Board of Directors 2010-2015
- Founding Board Chair, Austin Science Education Foundation 2013-2016, Secretary 2016-Present
- Director, RMEL Board of Directors, 2011-2016
- Director, Texas Public Power Association Board of Directors, 2010-2012

EDUCATION

- B.S. Mechanical Engineering, Union College Schenectady, New York
- Utility Executive Course, University of Idaho
- Registered Professional Engineer – Texas

VOLUNTEER ACTIVITIES

- Meals on Wheels Delivery Volunteer, Austin 2011-2015, Taylor 2017- present
- City of Austin Combined Charities Campaign Chair 2014, Vice Chair 2013