Committee on Energy and Commerce

U.S. House of Representatives
Witness Disclosure Requirement - "Truth in Testimony"
Required by House Rule XI, Clause 2(g)(5)

Your Name:			
Ronald Allan Bradley, Jr.			
2. Your Title:			
Vice President, Gas			
3. The Entity(ies) You are Representing:			
PECO, on behalf of the American Gas Association			
Are you testifying on behalf of the Federal, or	a State or local	Yes	No
government entity?			**
•			X
5. Please list any Federal grants or contracts, or contracts or payments originating with a			
foreign government, that you or the entity(ies) you represent have received on or after			
None			
6. Please attach your curriculum vitae to your completed disclosure form.			
Signature:Date:			
	Your Title: Vice President, Gas The Entity(ies) You are Representing: PECO, on behalf of the American Gas Association Are you testifying on behalf of the Federal, or a government entity? Please list any Federal grants or contracts, or of foreign government, that you or the entity(ies) January 1, 2013. Only grants, contracts, or pathe hearing must be listed. None Please attach your curriculum vitae to your contracts.	Ronald Allan Bradley, Jr. Your Title: Vice President, Gas The Entity(ies) You are Representing: PECO, on behalf of the American Gas Association Are you testifying on behalf of the Federal, or a State or local government entity? Please list any Federal grants or contracts, or contracts or payments origi foreign government, that you or the entity(ies) you represent have receive January 1, 2013. Only grants, contracts, or payments related to the subjet the hearing must be listed. None Please attach your curriculum vitae to your completed disclosure form.	Ronald Allan Bradley, Jr. Your Title: Vice President, Gas The Entity(ies) You are Representing: PECO, on behalf of the American Gas Association Are you testifying on behalf of the Federal, or a State or local government entity? Please list any Federal grants or contracts, or contracts or payments originating of foreign government, that you or the entity(ies) you represent have received on or January 1, 2013. Only grants, contracts, or payments related to the subject matter the hearing must be listed. None Please attach your curriculum vitae to your completed disclosure form.

INSTRUCTIONS FOR COMPLETING THE TRUTH-IN-TESTIMONY DISCLOSURE FORM

In General. The attached form is intended to assist witnesses appearing before the Committee on Energy and Commerce in complying with Rule XI, clause 2(g)(5) of the Rules of the House of Representatives, which provides:

(B) In the case of a witness appearing in a nongovernmental capacity, a written statement of proposed testimony shall include a curriculum vitae and a disclosure of any Federal grants or contracts, or contracts or payments originating with a foreign government, received during the current calendar year or either of the two previous calendar years by the witness or by an entity represented by the witness and related to the subject matter of the hearing. (C) The disclosure referred to in subdivision (B) shall include (i) the amount and source of each Federal grant (or subgrant thereof) or contract (or subcontract thereof) related to the subject matter of the hearing; and (ii) the amount and country of origin of any payment or contract related to the subject matter of the hearing originating with a foreign government. (D) Such statements, with appropriate redactions to protect the privacy or security of the witness, shall be made publicly available in electronic form not later than one day after the witness appears.

Please complete the form in accordance with these directions.

- 1. *Name, Title, Entity(ies) (Items 1-3 on the form).* Please provide the name and title of the witness and the entity(ies) on whose behalf the witness is testifying.
- 2. Governmental Entity (Item 4). Please check the box indicating whether or not the witness is testifying on behalf of a government entity, such as a Federal department or agency, or a State or local department, agency, or jurisdiction. Trade or professional associations of public officials are not considered to be governmental organizations.
 - Grants and Contracts (Item 5). Please list any Federal grants or contracts, or contracts or payments originating with a foreign government, that you or the entity(ies) you represent have received on or after January 1, 2013. For each Federal grant (or subgrant thereof) or contract (or subcontract thereof) related to the subject matter of the hearing, please include the amount and source of each. For each payment or contract originating with a foreign government related to the subject matter of the hearing, please include the amount and country of origin of each. Only grants, contracts, or payments related to the subject matter of the hearing must be listed.
- 3. *Curriculum Vitae (Item 6)*. Please attach your CV to your completed disclosure form.
- 4. **Submission.** Please sign and date the form in the appropriate place. Please submit this form with your written testimony. Please note that under the Committee's rules, copies of a written statement of your proposed testimony must be submitted before the commencement of the hearing. To the greatest extent practicable, please also provide a copy in electronic format according to the Electronic Format Guidelines that accompany these instructions.

Ronald A. Bradley, Jr.



Summary

Leader with operating experience at Vice President / officer level in major electric/gas utility. Innovative, visionary approach, motivated by challenge and opportunity to lead change. Achieves results through application of leadership and management skills, broad and in-depth line experience, technical knowledge, and high degree of personal commitment. Active in industry, community and minority relations.

Major areas of expertise include:

Leading Large, Complex Organizations Nat. Gas Transmission and Distribution LNG Plant Operations/Maintenance Electric Distribution Operations Electric Transmission Operations Customer Service Leading in constantly changing Environments Security Management / BCP Planning Emergency Response Pipeline Corrosion / Cathodic Protection Labor Relations Merger Implementation

Professional Experience

November 2009 to present

Vice President – PECO Energy, Gas Department Philadelphia, Pa

Responsible for Gas Construction and Maintenance, Asset Management and Engineering, Gas Supply and Transportation, Gas Plant Operations and Gas System Control, Residential and Commercial New Business and Regulatory Compliance. Total of 300+ employees with an O&M budget of \$35MM, Capital of \$90MM and Natural Gas purchases of \$400-\$500MM. System includes 12,900 miles of mains and services and 508,000 customers.

March 2008 to November 2009

Vice President – PECO Energy, Support Services

Philadelphia, Pa

Responsible for safety, environmental, Electric and Gas Methods and Training, Performance Assessment, Fleet Services, Real Estate and Facilities, Information Technology and Supply. Over 150 employees with an O&M budget of \$35MM and Capital of \$25MM.

March 2007 to March 2008

Chief Security Officer - PJM Interconnection LLC

Norristown, Pa

In support of PJM's Vision and Mission, the Chief Security Officer provides development, oversight and coordination of efforts across the company involving the multitude of physical and electronic security practices and

procedures that must be followed in order to protect material and information entrusted to PJM. This position also includes various interactions with Facilities, HR, Finance, Legal and other groups, to identify key corporate security initiatives and standards (for example, security risk assessments, virus protection, security monitoring, intrusion detection, access control to facilities, and remote access policies). This position also has primary responsibility for Business Continuity and Pandemic planning.

March 2005 to March 2007

Director of Transmission System Operations – Exelon Corporation Philadelphia and Chicago Area Offices

Responsible for Operations, Outage Planning, System Monitoring, Voltage Control, Emergency Operations, Training and Compliance for Commonwealth Edison (Illinois) and PECO Energy (Pennsylvania) Electric Transmission bulk power systems. Budget of \$12M O&M, and \$2M capital with a staff of 76 (includes 3 National managers and 3 Regional managers). Peak electric load of 31,000 Megawatts represents the largest transmission owner in USA. Operating improvement of 31% and an event free streak of 176 continuous days achieved over my 3 years as leader. Direct report to the Vice President of Exelon Energy Delivery, Transmission Operations and Planning.

September 2001 to March 2005

Director of Environmental, Safety & Industrial Hygiene – Exelon Corporation Philadelphia and Chicago Regions

Responsible for Environmental, Safety & Industrial Hygiene programs and performance for Commonwealth Edison (Illinois) and PECO Energy Electric and Gas operating groups (Pennsylvania). Budget of \$8M O&M with a staff of 50 (includes 3 National Managers). Site Environmental Remediation budget of \$300M. Direct report to the Executive Vice President of Exelon Energy Delivery, Operations.

July 2000 to September 2001

Director of Safety, Training & Environmental - PECO Energy Delivery

Responsible for Safety, Industrial Hygiene, Training, Methods and Environmental programs and performance for PECO Energy Electric and Gas operating groups. Budget of \$4.4M O&M with a staff of 64 (includes 6 Managers). Direct report to the Vice President of Contract & Supply Services.

May 1999 to July 2000

Director of Operations - Exelon Infrastructure Services

Responsible for developing business opportunities with Investor Owned Utilities, Municipal Owned Utilities and Department of Defense facilities. This required quick assimilation of technical, legal, financial and cultural information. Matrixed reporting relationships were to my CEO, Presidents and Vice Presidents.

July 1998 to May 1999

Responsible for the operational and business management of a 60 megawatt Steam Generating Station. The primary customer of this plant is U.S.Steel at Fairless Hills. This plant is operated and maintained by a staff of 24hourly and management employees. Plant responsibilities included management of fuel (landfill gas, natural gas and oil) boiler and generator operation and maintenance.

July 1995 to July 1998

Manager - Distribution Maintenance Power Delivery

Responsible for the planning, construction and maintenance of PECO Energy electrical distribution system in Bucks and Montgomery Counties. This includes approximately 400,000 customers in South Eastern Pennsylvania. Staff included 11 Supervisors, 36 Foremen, 2 Technical Assistants, 167 aerial and underground linemen, 1 Secretary and 7 Clerks. Twenty-nine (29) of the aerial linemen are shift workers that respond to emergencies on the distribution system.

The primary challenge of creating an environment where breakthrough performance became the norm and employees are constantly sought to find better, more customer focused methods without sacrificing safety.

January 1995 to July 1995

Manager - Gas Services Department

Leader for the Re-Engineering of the Gas Services Department at PECO Energy. Staff included 6 members of Gas Services and Information Technology Groups. Managed the process of re-engineering our approach to business. This initiative resulted in the formation of new work management processes. Direct approval came from the Sr. Vice-President of Gas.

May 1991 to January 1995

Manager - Corrosion Control Gas Services Department

Responsible for the design, construction, and maintenance of the 2,000+ cathodic protection systems on Gas Distribution mains and services. Headed a team that surveyed 5,000+ miles of gas main and over 350,000 services. Staff managed included 4 Technical Analysts, 1 Senior Engineer, 1 Clerk, 1 Secretary, 4 Job Leaders and 15 Corrosion Control Mechanics. Succeeded in getting the team to focus and improve performance and realize their impact on customers.

June 1984 to May 1991

Electric Transmission & Distribution - Philadelphia and Chester Counties

Division Engineer (Acting 1989 - 1991) - Responsible for Project Management, Engineering Design and Field Construction of the electrical distribution facilities in Chester County. Staff included 6 Project Engineers, 2 Analysts and 6 Supervisors

 Project Engineer - 1989 - 1984 - Responsible for the on-time, on budget performance of projects related to circuit reliability, power quality, municipal improvement and new business. These projects required excellent interpersonal skill, strong technical knowledge, and excellent communications skills.

Accomplishments

- Implemented Gas Growth Strategy which has exceeded targets for 2012 and 2013.
- Implemented multi-pronged approach to reverse declining revenue in Gas Department - 2011
- Implemented accelerated infrastructure replacement program for natural gas distribution system - 2011
- Safety improvement plan resulted in industry top decile OSHA rate improvement from 3.22 to 1.4 over a 3-year period. 1st decile performance benchmarked against EEI Survey of Utilities
- Exelon Energy Delivery received Energy Association of Pa. (2004, 2003, 2002) And American Association of Gas (2004) Safety Performance awards (all years under my leadership).
- Held leadership and design role in two large, successful mergers. Completed organizational design and implementation plan for consolidation of four functional support organizations.
- Chair of diversity and inclusion education steering committee, responsible for developing and implementing education for 2,700 employees
- Established profitable operations at steam generation plant after months of operating at a loss under prior leadership.
- Completed Executive assessment by Applied Research Corporation and classified as a high potential seniormanagement candidate
- Have formally assessed over 100 individuals for Director and Management potential at PECO Energy
- Lead task team in the formation of new guidelines for upgrading individuals to Job Leader
- Lead task team that modified procedures for Gas Leak classification to ensure compliance while improving cost.
- Lead task team that increased efficiency by implementing "single-man" work teams

Miscellaneous Activities

- Recipient of "BEYA Lifetime Achievement Award" in support of Science, Technology, Engineering & Math (STEM) Activities – Washington, DC, February 2014
- Springfield High School "Achievers Hall of Fame" inductee
 Springfield, PA, May 2014
- American Gas Association (AGA) 1nd Vice chair –
 Operating Section, Managing Committee 2015
- Chairman of the AGA "Operating Safety Regulatory Action Committee" – 2010 – 2014
- Energy Association of Pennsylvania 2009 present
- American Association of Blacks in Energy (AABE) member
- Member of Board of Directors Executive Committee) –
 Urban Affairs Coalition March 2005 present
- Board of Directors African American Museum of Philadelphia 2010 - 2013
- Sponsoring Executive for Exelon African American Resource Association (EAARA) employee network group.
 2009 to present
- Ordained Deacon Bethlehem Baptist Church, Spring House, PA 2008
- Keynote speaker Black Business Initiative, Halifax, Nova Scotia – June 2003
- Panel Speaker Black Business Initiative, Halifax, Nova Scotia June 2004
- Founding member of employee managed peer mentoring / development affinity group.
- Board Member of the PECO Political Action Committee -1996 to 2000
- YMCA Black Achiever Award Recipient 1995
- Alumni of "Leadership, Inc." of Philadelphia, PA Class of 1995
- Board of Directors for "A Better Chance" program of Swarthmore, PA, 1995

Education-Degrees & Certificates

Penn State University

Malvern, Pennsylvania

Masters Of Management - Graduated August 1994

Widener University

Chester, Pennsylvania

Bachelor of Science - Engineering - Graduated June 1984

Executive Leadership Development Program – American Gas Association

Washington DC

"How Washington Works" - June 2015

University of Chicago, Booth School of Business

Chicago, Illinois

Rates and Regulatory Structure - 2010

ISMA (International Security Managers Association) Leadership Program - May 2007

Washington D.C. – Georgetown University

University of Penn Wharton School

Philadelphia, Pennsylvania

Mergers and Acquisitions - Completed February 2001

University of Penn Wharton School

Philadelphia, Pennsylvania

Understanding Financial Statements - Completed October 1999