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6 LESSONS FROM THE FRONTLINE:

7 COVID-19'S IMPACT ON AMERICAN HEALTH CARE

8 WEDNESDAY, MARCH 2, 2022

9 House of Representatives,

10 Subcommittee on Oversight and Investigations,

11 Committee on Energy and Commerce,

12 Washington, D.C.

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16 The subcommittee met, pursuant to call, at 10:36 a.m.,
17 in the John D. Dingell Room, 2123 Rayburn House Office
18 Building, Hon. Diana DeGette, [chairwoman of the
19 subcommittee] presiding.

20 Present: Representatives DeGette, Kuster, Rice,
21 Schakowsky, Tonko, Ruiz, Peters, Schrier, Trahan, O'Halleran,
22 Pallone (ex officio); Griffith, Burgess, McKinley, Palmer,
23 Dunn, Joyce, and Rodgers (ex officio).

24 Also present: Representatives Sarbanes; and Carter.

25

26 Staff Present: Jesseca Boyer, Professional Staff
27 Member; Austin Flack, Junior Professional Staff Member;

28 Waverly Gordon, Deputy Staff Director and General Counsel;
29 Tiffany Guarascio, Staff Director; Perry Hamilton, Clerk;
30 Fabrizio Herrera, Staff Assistant; Rebekah Jones, Oversight
31 Counsel; Zach Kahan, Deputy Director Outreach and Member
32 Service; Mackenzie Kuhl, Press Assistant; Kaitlyn Peel,
33 Digital Director; Caroline Rinker, Press Assistant; Chloe
34 Rodriguez, Clerk; Andrew Souvall, Director of Communications,
35 Outreach, and Member Services; Xiaoyi Huang, GAO Detailee;
36 Kate Arey, Minority Content Manager and Digital Assistant;
37 Sarah Burke, Minority Deputy Staff Director; Theresa Gambo,
38 Minority Financial and Office Administrator; Marissa Gervasi,
39 Minority Counsel, O&I; Grace Graham, Minority Chief Counsel,
40 Health; Brittany Havens, Minority Professional Staff Member,
41 O&I; Nate Hodson, Minority Staff Director; Peter Kielty,
42 Minority General Counsel; Emily King, Minority Member
43 Services Director; Bijan Koochmaraie, Minority Chief Counsel,
44 O&I Chief Counsel; Clare Paoletta, Minority Policy Analyst,
45 Health; Alan Slobodin, Minority Chief Investigative Counsel,
46 O&I; Michael Taggart, Minority Policy Director; and Everett
47 Winnick, Minority Director of Information Technology.

48

49 *Ms. DeGette. The Subcommittee on Oversight and
50 Investigations hearing will now come to order.

51 Today the Subcommittee on Oversight and Investigations
52 is holding a hearing entitled, "Lessons from the Frontline:
53 COVID-19's Impact on American Health Care.'" Today's hearing
54 will examine the COVID-19 pandemic's impacts, and how
55 providers, the health care system, and patients can better
56 prepare for future variants and future public health
57 emergencies.

58 Due to the COVID-19 public health emergency, members can
59 participate in today's hearing either in person or remotely,
60 via online video conferencing.

61 In accordance with the updated guidance issued by the
62 Attending Physician, members, staff, and members of the press
63 present in the hearing room are not required to wear a mask.

64 For members participating remotely, your microphones
65 will be set on mute for the purpose of eliminating
66 inadvertent background noise. Members participating remotely
67 will need to unmute your microphone each time you wish to
68 speak. Please note that, once you unmute your microphone,
69 anything that is said in Webex will be heard over the
70 loudspeakers in the committee room, and subject to be heard
71 by the livestream and C-SPAN.

72 Because members are participating from different
73 locations at today's hearing, all recognition of members,

74 such as for questions, will be in order of subcommittee
75 seniority.

76 If at any time during the hearing I am unable to chair
77 the hearing, the vice chair of the subcommittee, Mr. Peters,
78 will serve as chair until I am able to return.

79 Documents for the record can be sent to Austin Flack at
80 the email address we provided to staff. All documents will
81 be entered into the record at the conclusion of the hearing.

82 And the chair will now recognize herself for purposes of
83 an opening statement.

84 Over the past two years, this subcommittee has held
85 eight hearings examining the COVID-19 response, covering
86 everything from vaccine development and deployment to the
87 impacts of the pandemic on children. Today this subcommittee
88 continues the examination. They -- building on its long
89 history of pandemic preparedness oversight.

90 We will hear from the on-the-ground providers about how
91 the pandemic has impacted their own lives, the health care
92 systems they work in, and the patients that they serve.
93 Their frontline perspectives will provide insight into how we
94 can better protect the health and safety of our communities
95 throughout the remainder of this pandemic, and help us better
96 prepare for future public health emergencies.

97 While our witnesses today represent an array of
98 experiences, there are many other types of health care

99 providers serving a range of communities that have felt
100 similar impacts from this pandemic: emergency medical
101 technicians, nursing home and in-home health care providers,
102 and physical and occupational therapists, to name a few.

103 As we all know, the COVID-19 pandemic has impacted
104 nearly every aspect of American life. The health care system
105 is no exception, which has faced these impacts head on.
106 Resource constraints and workforce shortages existed long
107 before the pandemic started, but have been exacerbated to
108 alarming degrees over the last two years.

109 A recent poll found that nearly one in five health care
110 workers quit their jobs during the pandemic, and nearly one-
111 third of those remaining have seriously considered finding
112 new jobs. And we have heard the reasons for some of this
113 from the mental health experts who testified before this
114 subcommittee two weeks ago. I have heard similar experiences
115 during a recent visit with some of Colorado's health care
116 workers, and I know many of you can attest that the feelings
117 of burnout, exhaustion, and unmanageable stress are echoed in
118 hospitals and health care settings throughout the country.

119 We must find a way to ensure these critical workers have
120 the support they need. Of course, the cascading impacts of
121 COVID-19 do not stop with the workforce alone. The COVID-19
122 surges due to new variant waves have led to significant
123 capacity constraints within hospitals. And when hospitals

124 are overwhelmed, patient care can suffer. Heart attacks, car
125 accidents, and other emergencies don't stop for COVID-19.
126 Routine preventative care and so-called elective procedures,
127 often involving lifesaving treatment, have been delayed due
128 to surges in the pandemic.

129 But the end of a COVID-19 surge does not necessarily
130 bring the relief we hope for, as patients seeking backlogged
131 services flood facilities. Moreover, the combination of
132 workforce strains and capacity challenges further compound
133 historical inequities of health disparities, presenting
134 further barriers to care for people of color and other under-
135 served communities.

136 There is no single solution to these challenges, but we
137 do have the tools to help alleviate some of these concerns
138 today. The most effective way to fight the pandemic and
139 lessen the burden on our health care system is for eligible
140 Americans who have not gotten the COVID-19 vaccine to get
141 vaccinated. CDC data shows that unvaccinated adults are 16
142 times more likely to be hospitalized, and 14 times more
143 likely to die from COVID-19 than fully vaccinated adults.

144 Further, unvaccinated adults are an astounding 41 times
145 more likely to die from COVID-19 than those who have been
146 fully vaccinated and boosted. The science is clear:
147 vaccines are safe and effective, and they are our best shot,
148 literally, at alleviating the impacts of future surges of

149 COVID-19 on our health care system.

150 But vaccines alone will not help us prepare for future
151 public health emergencies. We must identify what steps we
152 can take now to rebuild and strengthen the health care
153 workforce so that burnout, trauma, and resulting impacts on
154 patient care can be avoided. And critically, we must ensure
155 that future public health emergencies do not inflame existing
156 disparities in access to care and health outcomes for
157 vulnerable populations and marginalized communities.

158 Congress and the Biden Administration have begun to
159 address some of these concerns through investments in
160 prevention measures and health care workforce and systems
161 support, but more must be done.

162 As a nation, we have relied on health care workers to
163 bear a significant burden these last two years, working long
164 hours and extra shifts, often at great risk to their own
165 health and that of their families. We owe a debt of
166 gratitude for their leadership and their sacrifices. I look
167 forward to hearing all of their insights and recommendations
168 for how we can work to keep America safe and healthy for the
169 remainder of this pandemic and for the future.

170 [The prepared statement of Ms. DeGette follows:]

171

172 *****COMMITTEE INSERT*****

173

174 *Ms. DeGette. And I am now very pleased to recognize
175 the ranking member, Mr. Griffith, for five minutes for an
176 opening statement.

177 *Mr. Griffith. Thank you, Madam Chair, and I appreciate
178 you holding this hearing. Understanding the lessons learned
179 from the COVID-19 pandemic is crucial for future decision-
180 making.

181 Americans need to learn to live with COVID-19, and the
182 Federal Government needs to learn to better prepare for and
183 handle future pandemics. It is our duty on this subcommittee
184 to oversee the Federal Government's COVID-19 response, to
185 examine what worked and what did not. I have heard from
186 frontline workers in my district about both successes and
187 failures experienced over the course of the last two years.

188 One of the best things to come out of this pandemic for
189 rural areas like my district is increased use of telehealth.
190 Thanks to flexibilities from the Centers for Medicaid and
191 Medicare Services and others, residents who were shuttered
192 into isolation could connect to their doctors and nurses
193 virtually. From mental health appointments to cardiology
194 checkups, doctors and patients alike were appreciative for
195 the ability to use at-home equipment to monitor and assess.

196 Other emergency flexibilities implemented by Federal and
197 state governments also helped to increase patient access to
198 health care, such as allowing pharmacists to deliver

199 vaccines, and allowing hospitals to compound medications that
200 were in short supply. As we move forward, this committee
201 should examine which of these flexibilities should be
202 available on a permanent basis.

203 During COVID-19 surges, many hospitals across the
204 country had to think fast, often surprising even themselves
205 with creative solutions. Ballad Health, a health care system
206 that serves much of southwest Virginia, created a Safe at
207 Home program. This program helped health care workers
208 monitor COVID-19 patients at home by providing kits with a
209 thermometer and a pulse oximeter. Nurses called patients to
210 help monitor them from home, and helped schedule follow-up
211 appointments for further care when necessary, based on
212 patient self-monitoring.

213 The Ballad health system cared for thousands of patients
214 this way. By screening patients at home, and preserving
215 precious resources in the hospital for the sickest of
216 patients, this program reduced hospital admittance rates,
217 keeping beds open for those who needed them most.

218 Despite these successes, certain policies and mandates
219 implemented throughout the course of the pandemic resulted in
220 setbacks in my district. The decision to delay elective
221 procedures eventually backfired for some patients and
222 hospitals. The delay of treatment and preventative
223 screenings resulted in worsened conditions for patients.

224 People often think of an elective surgery as -- think of
225 elective surgery as referring to something cosmetic or
226 optional. However, the term is broad, covering many critical
227 procedures, including cancer screenings, hip replacements,
228 hernia repairs, or the removal of kidney stones or an
229 appendix.

230 We saw a temporary fix to manage staff shortages and the
231 influx of COVID-19 cases ultimately leave patients
232 frustrated, nervous, and in weakened health. And in some
233 cases, like that of our friend, Congressman Andy Barr's wife,
234 the delay in care became fatal.

235 Other challenges to our nation's health care systems
236 were a result of over-burdensome Federal mandates. Vaccine
237 mandates made people choose between personal choice or their
238 livelihood, which we know made existing problems in
239 recruiting and retaining health care workers in rural areas
240 worse. Amid Federal COVID-19 vaccination mandates for health
241 care facilities, health care workers have been fired for non-
242 compliance, and some have resigned or quit. In a rural
243 hospital the loss of staff is not only noticeable, but very
244 damaging. Any loss of staff is detrimental to rural
245 hospitals.

246 Through this pandemic, our nation's health care
247 workforce has learned that it is possible to be resilient in
248 a crisis. Even the smallest changes to care can have the

249 biggest impact on patient health, staffing, and
250 hospitalization rates. This is especially true in rural
251 districts with smaller staffs, where each person plays an
252 important role in keeping the hospitals running. The mandate
253 didn't work.

254 Now that being said, I agree with Chairwoman DeGette. I
255 have been vaccinated. I think it is an effective tool. But
256 making it a mandate has forced people to choose whether they
257 continue to work in our local hospitals or in health care
258 systems, or give up their jobs. It is critical that we take
259 a closer look at the experiences of frontline workers and
260 examine lessons learned as we discuss solutions to face the
261 next pandemic.

262 I look forward to hearing from our witnesses, what they
263 experienced on the front lines, and what we can do to
264 incorporate their lessons that they learned as we prepare for
265 the next pandemic.

266 [The prepared statement of Mr. Griffith follows:]

267

268 *****COMMITTEE INSERT*****

269

270 *Mr. Griffith. Thank you very much, Madam Chair, and I
271 yield back.

272 *Ms. DeGette. The chair now recognizes the chairman of
273 the full committee, Mr. Pallone, for five minutes.

274 *The Chairman. Thank you, Chairwoman DeGette.

275 Today the committee will continue our oversight of the
276 ongoing COVID-19 response by hearing from frontline health
277 care workers who have served their communities throughout the
278 pandemic. Their experiences offer valuable insights into our
279 current response, and ways we can better be prepared for
280 future public health emergencies.

281 And nearly four-and-a-half million Americans have been
282 hospitalized due to COVID-19, and more than 930,000 Americans
283 have lost their lives. No one has been unaffected by the
284 pandemic, though seniors have been particularly vulnerable to
285 the disease, and communities of color have faced
286 disproportionate impacts.

287 Essential workers and frontline responders, such as the
288 health care workers joining us today, have faced additional
289 risk and burdens. Over the last two months the Omicron
290 variant ripped through our communities, spreading quicker
291 than prior variants. While Omicron appears to have peaked,
292 the experience has shown that we must remain vigilant as new
293 variants emerge, and we have to continue to use the tools
294 available to us to prevent transmission of COVID-19, and

295 protect the most vulnerable among us.

296 Now, evidence shows that being fully vaccinated and
297 boosted is the most effective way to fight COVID-19 and its
298 impacts on our community. This remain true, even during the
299 spread of the Omicron variant, where unvaccinated Americans
300 continue to face a greater risk of severe disease and death
301 than those fully vaccinated. Yet today in the United States,
302 only 69 percent of eligible Americans are fully vaccinated,
303 and just 45 percent have gotten a booster dose.

304 So I look forward to hearing from our witnesses about
305 the efforts they found successful in encouraging people to
306 get the vaccine and the booster dose because, unfortunately,
307 despite all the available tools, the pandemic continues to
308 substantially strain our nation's health care system.

309 The pandemic is exacerbating longstanding workforce
310 shortages, capacity issues, and barriers to access for people
311 of color and other under-served communities. As COVID-19
312 surges caused patients to overwhelm hospitals and medical
313 facilities, health care workers have faced both mental and
314 physical challenges. They are experiencing work overload,
315 burnout, and increased anxiety or depression with women,
316 Black, and Hispanic health care workers reporting higher
317 stress. And as different variants have emerged, hospital
318 capacity has at times surpassed the number of staff beds
319 available.

320 So this week, more than 75 percent of ICU beds in
321 hospitals across the United States remain occupied, despite
322 the fact that the Omicron wave has crested. And this strain
323 not only adds to health care workers' burden, but can affect
324 patient care and, potentially, their health.

325 Capacity constraints, fear of contracting COVID-19, and
326 other barriers to health care led to 4 in 10 adults delaying
327 or avoiding medical care in the early days of the pandemic.
328 One in eight adults, and an even higher rate for Black and
329 Hispanic adults, postponed emergency care. And delayed
330 preventative care and diagnosis can lead to chronic,
331 life-threatening illnesses. As the pandemic continues, we
332 must contend with these broader and longer-term impacts on
333 Americans' health.

334 Fortunately, Congress and the Biden Administration have
335 taken action to support America's health care workforce, and
336 protect the health and safety of all Americans. The American
337 Rescue Plan and the CARES Act provided billions of dollars in
338 funding to address worker retention and wellness, and
339 resources for health care providers serving children, low-
340 income individuals, and seniors.

341 And then, last November, this committee passed
342 legislation that would provide support to the health care
343 workforce and expand access to important preventative
344 services. The House-passed Build Back Better Act also

345 included key provisions to invest in public health
346 infrastructure and the health care workforce.

347 The Biden Administration has also made hundreds of
348 millions of tests and masks and COVID-19 vaccines and
349 therapies available to Americans at no cost. The President
350 talked even more about what he plans to do in the future last
351 night, and these are critical steps to supporting the
352 nation's health care system and the public's health. But
353 more must be done to ease the burden on health care workers,
354 and boost -- and booster -- and I say also bolster capacity.

355 So I just wanted to say, Madam Chair, I am grateful for
356 the tireless commitment our nation's health care workers have
357 shown for the last two years, and I look forward to hearing
358 from our witnesses about their experiences on the front
359 lines. Together we can strengthen America's continued
360 response to the COVID-19 crisis.

361 If I could just say, Chairwoman DeGette, I know that
362 many times you have approached me and talked about how we
363 have to be better prepared. And I know that, even before the
364 pandemic, when it started a couple of years ago, you were
365 talking to me about, you know, long-term preparedness for
366 viruses and other health care emergencies. And I appreciate
367 the fact that you and the members of the committee, in
368 general, you know, want us to think about the future.

369 You know, right now everybody is saying, "Oh, everything

370 is great, ' right? I mean, it is not. We still have a lot
371 of problems. But more important -- and this is what you have
372 always stressed, Diana -- we have to think about, you know,
373 the next pandemic, or the next wave. And this is a very
374 important part of this committee's function. So thank you.

375 [The prepared statement of The Chairman follows:]

376

377 *****COMMITTEE INSERT*****

378

379 *Ms. DeGette. I thank the chair. The chair now
380 recognizes the ranking member of the full committee, Mrs.
381 Rodgers, for five minutes.

382 *Mrs. Rodgers. Thank you, Chair DeGette, Republican
383 Leader Griffith.

384 We owe it to today's witnesses and all our frontline
385 heroes to listen to them, to understand their perspectives,
386 and to provide solutions. The families who lost loved ones
387 -- about 947,000 in the United States -- and those who have
388 suffered and sacrificed during the pandemic are owed answers
389 to many questions.

390 The first question, how did the pandemic start?
391 Republicans on this committee have been leading a
392 comprehensive investigation into the COVID-19 origins, and we
393 continue to urge our colleagues on the other side of the
394 aisle to join us in this pursuit. Understanding how this
395 pandemic started is one of the most important public health
396 questions of our time, and it is necessary to answer,
397 hopefully, to prevent future pandemics.

398 Second, why weren't we better prepared? The Federal
399 Government could have provided more resources to health care
400 responders. For years, the Republicans on this committee
401 have raised concerns about the wisdom of not funding
402 frontline health care preparedness, instead of spending more
403 than 80 million a year on the BioWatch program that started

404 in 2004. In a report to the bipartisan leadership on this
405 committee, the GAO found this program doesn't have the
406 science to show that it even works.

407 We have also raised concerns about relying on China and
408 other foreign countries for critical medical supplies, which
409 we all know we must address.

410 Third question: Why is CDC mixing politics with
411 science? Lockdowns, distancing, and masking were almost
412 exclusively emphasized by the CDC, while concerns about the
413 effects on mental health and social and economic costs have
414 been ignored. Fortunately, the Trump Administration led
415 public-private efforts to expedite the development of
416 effective vaccines and therapeutics.

417 The vaccines vastly reduced the risk of death and
418 hospitalization, and now we have data on what many of us have
419 known from the beginning: natural immunity protects robust
420 protection, or provides robust protection. But even with the
421 effect of vaccines and better understanding of who is most at
422 risk, the Biden Administration has continued an unbalanced
423 response, uninformed by these advances. There is far too
424 much fear, and far too much confusion.

425 The CDC led from behind on the issue of school closures.
426 Several countries in Europe never closed their schools. Some
427 localities in the U.S., and even CDC Director Walensky
428 herself, before she came to CDC, saw no difference in safety

429 between three feet and the CDC-recommended six feet
430 distancing that was keeping schools closed. Yet when her
431 agency put out the school guidance, she required six feet of
432 distance. Why? Because she gave the teachers' union a
433 policy pin.

434 As a direct result of CDC's guidelines, children have
435 paid a significant price in mental health harms, lagging
436 education, and lost time for social development. Even when
437 schools were mostly reopened, CDC continued to force masking
438 requirements, even for young children, in a departure from
439 World Health Organization and UNICEF recommendations.

440 And the CDC continues to rely on discredited studies to
441 force their masking agenda on kids. The CDC is supposed to
442 -- suppressed a large study it funded that showed little
443 benefit to masking in schools. It cherry-picked data by
444 highlighting a discredited study, and suppressing another
445 one.

446 But there is more. The CDC also collected data on
447 vaccine and booster effectiveness, breakthrough infections,
448 and wastewater analysis, but released very little of it. The
449 CDC deprived hospitals and frontline workers of data that
450 would have better informed mitigation and treatment efforts.
451 All of these moves of the CDC have undermined trust in public
452 health when it is needed most.

453 The fourth question: Why did the Biden Administration

454 take actions that made it harder on frontline health care
455 workers?

456 Many hospitals struggled with staffing shortages, but
457 vaccine mandates may have further worsened the staffing
458 situation at hospitals. During the height of the Omicron
459 surge, the Biden Administration took nearly \$7 billion from
460 the Provider Relief Fund, meant to help hospitals and clinics
461 affected by the pandemic, and used it to buy COVID-19
462 vaccines and therapeutics. Congress has set aside that money
463 to help providers pay for pandemic-related expenses,
464 including staffing, personal protective equipment, care for
465 the uninsured, and vaccine distribution. This relief was
466 badly needed by rural hospitals that were competing to hire
467 temporary contract staff.

468 These are just a few of the questions that this
469 committee needs to pursue. We must get answers to ensure the
470 frontline heroes, like all of you, have trust and confidence
471 in public health.

472 [The prepared statement of Mrs. Rodgers follows:]

473

474 *****COMMITTEE INSERT*****

475

476 *Mrs. Rodgers. Thank you, Madam Chair. I yield back.

477 *Ms. DeGette. I thank the gentlelady.

478 I ask -- I now ask unanimous consent that members'
479 written opening statements be made part of the record.

480 And without objection, so ordered.

481 I would now like to introduce our witnesses for today's
482 hearing: Dr. Megan Ranney, an emergency physician at Rhode
483 Island Hospital; Tawanda Austin, chief nursing officer at
484 Emory University Hospital Midtown; Dr. Daniel Calac, chief
485 medical officer for the Indian Health Council, Inc.; Dr.
486 Laura E. Riley, obstetrician and gynecologist in chief at New
487 York Presbyterian Hospital, all appearing on Webex. And then
488 in person we have Dr. Lucy McBride, a private practice
489 internist.

490 I want to thank all of the witnesses for appearing
491 before the subcommittee today.

492 I know all of you are aware that the committee is
493 holding an investigative hearing. And when we do so, we have
494 the practice of taking testimony under oath. Does anyone
495 have an objection to testifying under oath?

496 Let the record reflect the witnesses have responded no.

497 The chair then advises you, under the rules of the House
498 and the rules of the committee, you are entitled to be
499 accompanied by counsel. Does any of you wish to be
500 accompanied by counsel?

501 Let the record reflect the witnesses have responded no.

502 And so would our witness in the room please rise, and
503 everybody else please raise your hand, so you may be sworn
504 in?

505 [Witnesses sworn.]

506 *Ms. DeGette. And let the record reflect that the
507 witnesses have responded affirmatively, and you are now under
508 oath and subject to the penalties set forth in title 18,
509 section 1001 of the United States Code.

510 Now, at this time, the chair will recognize each witness
511 for five minutes to provide their opening statement.

512 Before we begin, I would like to explain the lighting
513 system for the witness testifying in person.

514 That would be you, Dr. McBride. In front of you is a
515 series of lights. The light will initially be green. The
516 light will turn yellow when you have one minute remaining,
517 and so start to wrap up at that point. The light will turn
518 red when the time expires.

519 Now, for the witnesses who are testifying remotely,
520 there is a timer on the screen that counts down to the
521 remaining time.

522 And so, first of all, I would like to introduce Dr.
523 Ranney for five minutes.

524 Doctor?

525

526 TESTIMONY OF MEGAN RANNEY, M.D., M.P.H., EMERGENCY PHYSICIAN,
527 RHODE ISLAND HOSPITAL; TAWANDA AUSTIN, M.S.N., R.N.,
528 N.E.-B.C., CHIEF NURSING OFFICER, EMORY UNIVERSITY HOSPITAL
529 MIDTOWN; DANIEL CALAC, M.D., CHIEF MEDICAL OFFICER, INDIAN
530 HEALTH COUNCIL, INC.; LAURA E. RILEY, M.D.; OBSTETRICIAN AND
531 GYNECOLOGIST-IN-CHIEF; NEW YORK PRESBYTERIAN HOSPITAL; AND
532 LUCY MCBRIDE, M.D., INTERNIST, PRIVATE PRACTICE

533

534 TESTIMONY OF MEGAN RANNEY

535

536 *Dr. Ranney. Thank you so much. I appreciate the
537 invitation to testify, Chair Pallone, Ranking Member Rodgers,
538 Madam Chair, and members of the committee.

539 Monday marks three years since our first COVID case in
540 Rhode Island. I was working in the emergency department that
541 night, and I had continued to work on the frontlines of the
542 COVID-19 response throughout the pandemic. I therefore
543 testify today as a practicing, board-certified emergency
544 physician, public health researcher, academic dean of the
545 School of Public Health at Brown University, and mother of
546 two school-aged children.

547 Let me start by recognizing that, in so many ways, we
548 are in a better place than we were two months ago, much less
549 two years ago. We have had quick development and rollout of
550 vaccines, therapeutics, and use of masking, testing, and

551 ventilation during surges. Omicron cases are plummeting.
552 But despite this progress, the situation in health care
553 facilities has deteriorated to new lows.

554 Only a few weeks ago, a nurse in charge of my emergency
555 department told me she was 10 nurses short for the
556 [inaudible], and therefore forced to reduce services. She
557 said, "I have been begging people to stay all day long,
558 offering double time and double incentives, but the nursing
559 staff is too burnt out."

560 So today I will highlight challenges ahead, and then
561 propose ways to leverage this fleeting window of opportunity
562 we have to protect the health of America.

563 I also respectfully ask the members to read my written
564 testimony, which contains many firsthand accounts of the
565 challenges we face.

566 Let me start by discussing the profound impact of COVID
567 on accelerating staff shortages and hospital overcrowding,
568 particularly in emergency departments, the only place in our
569 system that provides care to all, 24/7/365.

570 Some have reported that as many as one in five health
571 care workers -- not just docs and nurses, but home health
572 aides, EMTs, social workers, and more -- have left bedside
573 care during the pandemic. These staff shortages are a
574 problem across the nation, although rural communities are
575 disproportionately hurt.

576 During COVID surges, due to these shortages, many
577 hospitals have had to resort to extreme measures, calling in
578 the National Guard, shutting down so-called elective
579 procedures to try to save space for true emergencies like
580 strokes and traumas. But even with these steps, we have been
581 unable to care for patients in a timely manner.

582 One nurse recently told me that every day in the ER
583 feels like she is going before the firing squad due to her
584 inability to provide adequate care. Surgeons have shared
585 their anguish at watching patients lose vital functions due
586 to delays, which highlights the most significant reason for
587 the staffing shortages: the mental and emotional effect of
588 repeated COVID-19 surges on our health care providers. We
589 keep showing up, but our work keeps getting tougher, and
590 there are no reinforcements in sight.

591 In my own specialty, the proportion of emergency
592 physicians experiencing burnout has increased from 43 to 60
593 percent during the pandemic. We also report increased
594 [inaudible] injury, depression, PTSD, and workplace violence.
595 We must fix these core issues to save health care.

596 Second, COVID has exposed weaknesses in our health care
597 data information systems. We need good data, timely,
598 accurate, transparent, and complete to make good decisions
599 about what is needed, where, when, and for whom. Thanks to
600 the CARES Act and the ARP, the CDC and HHS temporarily have

601 access to many important data streams, making earlier
602 citizen-led data efforts unnecessary.

603 But important pieces of data are still missing, things
604 like actual numbers of staff beds in hospitals. Lack of data
605 related to race and ethnicity are particularly glaring. And
606 it is unclear what will happen to even these preliminary data
607 sources, once the public health emergency is over. I and
608 others deeply fear the loss of hard-won data gains.

609 Third, we have continued problems with the health care
610 system's supply chain. Although early PPE shortages have
611 resolved, we face new and worsening problems with key tests,
612 therapeutics, and equipment for both COVID and non-COVID-
613 related care. The lifesaving work of folks like myself is
614 heavily affected by these swings in supply. We are forced to
615 substitute one preferred medication or treatment for another,
616 and sometimes there is no substitute. This directly hurts
617 patients.

618 Finally, the increasing politicization, misinformation,
619 and public mistrust around COVID has had a deep impact on
620 health care workers, public health, and the quality of care
621 provided. Three-quarters of health care workers say that
622 misinformation has negatively influenced both patients'
623 decisions to get vaccinated and patient care.

624 But all of this can be fixed. As Americans, we have a
625 long history of transforming public health crisis into

626 opportunity. In my written testimony I provide specific
627 examples. Some were highlighted by President Biden last
628 night, including systemic fixes to the health care delivery
629 system; support for health care workers; investing in
630 training and retaining all types of health care workers;
631 treating the medical supply chain not as any other part of
632 the U.S. economy, but rather as a concern of national
633 security and health; and finally, rebuilding trust.

634 In close, every American wants to be able to show up in
635 an emergency department and get timely, appropriate care for
636 their emergency. Right now they can't. Throughout the
637 pandemic we have relied too heavily on stopgap solutions,
638 instead of addressing the underlying issues. I urge you,
639 please think bigger and do more.

640 Thank you for your time.

641 [The prepared statement of Dr. Ranney follows:]

642

643 *****COMMITTEE INSERT*****

644

645 *Ms. DeGette. Thank you so much, Doctor.

646 I am now pleased to recognize Ms. Austin for five
647 minutes.

648

649 TESTIMONY OF TAWANDA AUSTIN

650

651 *Ms. Austin. Good morning, Subcommittee Chairwoman
652 Diana DeGette, Subcommittee Ranking Member Morgan Griffith,
653 members of the committee, and my fellow witnesses. Thank you
654 for inviting me to participate in today's hearing. The views
655 that I express today are my own views, and do not necessarily
656 reflect the views of my employer.

657 My name is Tawanda Austin, and I serve as the chief
658 nursing officer and vice president of patient care services
659 at Emory University Hospital Midtown. I have been a nurse
660 for over 20 years, and the COVID-19 pandemic presented the
661 biggest challenge to the health care workforce in decades.
662 Today I am going to talk about the multi-year mental and
663 physical strain on nurses, hospital capacity challenges, and
664 the worsening workforce shortage that Congress must address.

665 I recall rounding in our COVID ICU at the end of 2020,
666 and I will never forget the exhaustion and despair that I saw
667 on the nurses' faces. This is an ICU team that are
668 innovators, and they are highly engaged, a team that proudly
669 received a third Beacon Award during the pandemic. So it was
670 not customary to see them look so defeated. As I walked
671 around getting a pulse check on the nurses, one nurse says to
672 me, "Walk with me. I want to show you something."

673 She took me to four patients' rooms. We stood on the

674 outside of each of those rooms, peering through the glass
675 windows, as she explained to me how severely ill each of
676 those patients were, and she outlined the numerous
677 medications and complex therapies they each were receiving.
678 She paused and said, in her best clinical estimation, that
679 not a single one of those patients would survive.

680 I believe her mission was purposeful. She wanted me to
681 experience in just those few minutes what it was like to be
682 on the front line, how devastating it was to do everything
683 possible to save a patient's life, only to lose them in the
684 end. I remember feeling deflated because, as a leader, it is
685 my duty to support, to help find solutions to problems, to
686 offer comfort when it is needed. But I didn't feel that that
687 was enough in that moment.

688 As I continued to make rounds in the ICU, I stopped to
689 check on another nurse, who appeared to be the most exhausted
690 of all the nurses that I had encountered that day, and I
691 asked how she was doing. She explained to me that she was
692 caring for two patients that day, although one really
693 required intensive one-to-one care. She was extremely
694 overwhelmed, and stretched too thin. She had spent most of
695 her day in this one patient's room, and had not been able to
696 check in on the other patient as often as she wanted. On
697 this day, like many others, the unit was short-staffed. But
698 fortunately, the nurse in charge was able to support her with

699 the care of her second patient.

700 These are just a few of the all-too-common stories that
701 have emerged from hospitals during the COVID-19 pandemic. I
702 share these stories with you today because they illustrate
703 the incredible pressure on our staff, who have been caring
704 for COVID patients for nearly 750 days.

705 In addition to the physical strain, there is the mental
706 stress that is plaguing our workforce. The morale of nurses
707 has declined over time, as they continue to care for patients
708 who are extremely ill and who are suffering and dying.

709 Additionally, nurses have shared stories of being
710 verbally attacked for implementing COVID-19 safety
711 restrictions. Patients' families have become frustrated and
712 distressed, taking their emotions out on nurses, and
713 workplace violence is at an all-time high.

714 The COVID-19 pandemic has tested the capacity of all
715 hospitals. We are facing extremely long wait times in our
716 emergency departments. And at the beginning of COVID, Emory
717 paused our elective procedures, and providers were
718 redistributed to our COVID units to support testing and to
719 support our vaccine clinics. But now that we are back at
720 regular operations, we again feel the immense shortage of
721 nurses.

722 Early in the pandemic we saw nurses leave. Now we are
723 experiencing additional staffing issues, as support staff

724 have also fled the industry, adding to the nurses' daily
725 burden. While we face challenges, Emory nurses have stepped
726 up. The COVID-19 pandemic forced our nurses to find new and
727 innovative solutions to the challenges brought on by this
728 public health crisis. Emory nurses placed baby monitors in
729 the COVID rooms, and this allowed them an additional way to
730 communicate with patients quickly, and make patients feel
731 less isolated. It also saved on PPE, by consolidating the
732 nurse's visits into the room. So instead of donning PPE to
733 go in and hear the patient's request, the nurses received the
734 request over the baby monitor, and entered the room once to
735 deliver the needed care.

736 As we emerge from this pandemic, various lessons can be
737 learned from the experiences of health care professionals.

738 First, we need a far more robust workforce to combat
739 burnout and overall shortage of providers. I urge Congress
740 to fund pathways for more young people to enter the nursing
741 field, and programs to retain our staff.

742 Second, we need to address issues surrounding travel
743 nursing agencies. While these businesses offer the chance
744 for hospitals to bolster their workforce during surges, their
745 costs have risen to unsustainable levels. Congress should
746 take action so that hospitals remain financially viable, and
747 avoid the risk of having to reduce services or, even worse,
748 avoid the risk of shutting their doors.

749 Finally, I urge Congress to take a deeper look into the
750 rising trend of violence towards health care workers, and
751 find steps to mitigate this trend.

752 I look forward to your questions. Thank you.

753 [The prepared statement of Ms. Austin follows:]

754

755 *****COMMITTEE INSERT*****

756

757 *Ms. DeGette. Thank you so much.

758 Dr. Calac, now I recognize you for five minutes.

759

760 TESTIMONY OF DANIEL CALAC

761

762 *Dr. Calac. Good day to Chairman DeGette, Chair
763 Congressman Pallone, Congressman Rodgers, and Republican
764 Leader Griffith. Thank you so much. My thanks to all the
765 health care workers' hard work over the last two years.

766 The testimony provided today is not necessarily
767 reflective of my corporation. I would like to provide a
768 brief description of the effect and response to COVID during
769 the period of March 2020 to 2022, January.

770 So the context of this response is based in the Southern
771 California area. My primary role at the facility is chief
772 medical officer at this facility for the past 19 years. I
773 serve as the primary care provider for the panel of patients
774 that services nine American Indian tribes in these areas.

775 We currently operate out of a 30,000-square-foot
776 facility that is located approximately 40 miles northeast of
777 San Diego. There is an additional 12,000-square-foot
778 facility about 25 additional miles from the main site, in the
779 mountainous areas. We provide a multi-disciplinary,
780 ambulatory care facility that provides care to approximately
781 20,000 American Indian clients in the surrounding area.
782 However, about 5,000 of those are active patients.

783 The organization provides multiple disciplines,
784 including internal medicine, family practice, pediatrics,

785 general dentistry, behavioral health, public health outreach.
786 We also provide additional sub-specialties, including
787 orthodontics, endodontics, orthopedics, acupuncture,
788 optometry, OB/GYN, substance use disorder management,
789 marriage and family therapy, pharmacy services, and podiatry.

790 The organization also contracts with outside agencies
791 that are in neighboring cities 20 or 30 miles away.

792 I provide care, as a primary care physician, as I
793 mentioned, in internal medicine. I am also pediatrician-
794 trained, and also provide hospice care services to our
795 community.

796 So our COVID response in that time is spread over the
797 northern half of San Diego County. And so, just for
798 references, the area covers about 10,000 square miles. Of
799 note, the southern California area is home to over 30
800 different tribal entities with different cultures, different
801 dialects, and, hence, the need to be culturally appropriate
802 in these types of primary care delivery. One can, obviously,
803 see the issues regarding delivering COVID-sensitive response
804 care to these communities.

805 In this setting a pandemic has not been seen to this
806 magnitude since the early 1900s. In a community where the
807 average lifespan is 10 to 15 years less than the average
808 American, the tribes in the surrounding area were required to
809 mount a response that was replete with challenges, including

810 dealing with the geographic diversity, the economic issues
811 that have been persistent over the past 100 years.

812 Considering the limited resources from which to work,
813 the tribes provided a boots-on-the-ground workforce by -- and
814 spreading information by word of mouth, fliers, social media,
815 when appropriate.

816 It is important to acknowledge that, in the area that I
817 work, only half of the tribes have access to the -- to
818 internet or any type of significant social media because of
819 the geographic diversity and the limits of providing
820 telehealth in these areas.

821 Additionally, challenges exacerbated by health literacy
822 makes receiving, processing, and disseminating true and
823 accurate information a monumental challenge, especially in
824 our older demographics, 60 to 70 years of age.

825 From a corporate standpoint, we managed to provide a
826 unified approach, despite the closure of our internal
827 services. The services that we provided, including
828 preventive health services, were deferred because of the
829 limitations of providing access in-house. We were required
830 to provide most of our service out in a setting that
831 consisted of our parking lot.

832 So I wanted to leave the committee with recommendations
833 on this experience, and recommending a persistent and
834 consistent outlook and perspective, and continued funding in

835 dealing with the issues of long-term COVID, and the effects
836 of COVID in communities such as the rural one that I serve,
837 looking at providing additional perspectives in
838 infrastructure on telehealth for the delivery of health care
839 to these outlying communities, and especially to look at the
840 effects the pandemic has had on the pediatric population, in
841 terms of delayed delivery of health care services, the issues
842 of specialty services for the community, and also to address
843 workplace shortages that persist in the communities that are
844 served by Indian Health Services under Health and Human
845 Services. Thank you.

846 [The prepared statement of Dr. Calac follows:]

847

848 *****COMMITTEE INSERT*****

849

850 *Ms. DeGette. Thank you so much, Doctor.

851 Dr. Riley, I am now recognizing you for five minutes.

852

853 TESTIMONY OF LAURA E. RILEY

854

855 *Dr. Riley. Thank you, Chairs DeGette, Pallone, and
856 Ranking Members for inviting me to speak with you today. My
857 name is Dr. Laura Riley, and I am an obstetrician,
858 gynecologist in chief at New York Presbyterian Hospital/Weill
859 Cornell Medicine.

860 As a maternal fetal medicine specialist and expert on
861 obstetric infectious disease, I have dedicated my career to
862 ensuring patients have healthy pregnancies. I am a member of
863 the advisory committee on immunization practices workgroup on
864 COVID vaccines, and I currently serve as the chair of the
865 American College of Obstetricians and Gynecologists'
866 immunization, infectious disease, and public health
867 preparedness expert workgroup.

868 While many of my colleagues in other specialties were
869 forced to delay non-emergency services during COVID surges,
870 our labor and delivery unit remained operational at full
871 speed, caring at great personal risk for our laboring
872 patients.

873 The ongoing pandemic has placed an incredible strain on
874 our health care system and its workforce. Many labor and
875 delivery units, including my own, are struggling with these
876 mounting shortages. Obstetrics is practiced in a team. And
877 when members of the team are missing, that can negatively

878 impact patient care.

879 While there is no one solution to these workforce
880 challenges, greater investment in and training of health care
881 professionals, from physicians and nurses to technicians, as
882 well as efforts to diversify our health care workforce, are
883 absolutely critical.

884 The early days of the pandemic were a time of extreme
885 anxiety and confusion, especially for our pregnant patients.
886 Many were left wondering if they should attend their prenatal
887 appointments, and if it was safe to deliver at the hospital.
888 During that time it was essential to reiterate to my patients
889 that it was safe to deliver, and that their entire maternity
890 team is committed to making sure that they get the support
891 they need to birth confidently, safely, and respectfully.

892 One of the most important health care system shifts
893 during the pandemic was to increase the utilization and
894 coverage of telemedicine. Remote visits have become an
895 expectation of patients, and I strongly urge their continued
896 coverage, including extending flexibilities such as audio-
897 only to meet patient needs.

898 Additionally, an ongoing and urgent concern is our
899 health system's failing of historically marginalized
900 communities, who are disproportionately impacted by the
901 pandemic. A key lesson learned is that equity must be a
902 focus of pandemic preparedness and response.

903 The impact of COVID-19 on the patients I serve is
904 significant and ongoing. When the pandemic first began, we
905 worried, based on our experience with flu, that COVID-19 may
906 be worse in pregnant individuals. Those fears were
907 confirmed, as we found that they are at increased risk of
908 severe illness and death. Despite this evidence, and urgent
909 calls from the medical community, pregnant and lactating
910 individuals were initially excluded from COVID-19 vaccine
911 trials, and continue to be excluded from therapeutic trials.
912 That meant that, when the vaccines became available, we had
913 very little data on their safety in pregnancy, resulting in
914 confusion and fueling misinformation.

915 While ACOG and the CDC were finally able to make an
916 affirmative recommendation for vaccination during pregnancy
917 last summer, the long delay contributed to low vaccination
918 rates among pregnant individuals and the rise of adverse
919 outcomes.

920 The COVID-19 pandemic is exacerbating the maternal
921 mortality crisis. In September 2021, the CDC released an
922 advisory following the record-breaking COVID-19-related
923 deaths among pregnant individuals in a single month. Of
924 note, their primary recommendation was to increase efforts to
925 protect pregnant and lactating individuals through
926 accelerated vaccine -- vaccination effort. Unfortunately,
927 vaccine hesitancy remains today, and I continue to counsel my

928 unvaccinated pregnant patients on the vaccine's protection of
929 their health and their newborn's health.

930 These routine exclusions of pregnant and lactating
931 individuals from research, presumably for their protection,
932 leaves them disproportionately vulnerable, and may have, in
933 this instance, contributed to avoidable loss of life. As we
934 reflect on the pandemic and lessons learned, it is past time
935 to shift the narrative on research in this population.
936 Instead of protecting them from research, we should be
937 protecting them through research.

938 Thank you for the opportunity to share my experiences
939 and expertise with you today. I look forward to your
940 questions.

941 [The prepared statement of Dr. Riley follows:]

942

943 *****COMMITTEE INSERT*****

944

945 *Ms. DeGette. Thank you so much, Doctor.

946 And now, Dr. McBride, I am very pleased to recognize you
947 for five minutes.

948

949 TESTIMONY OF LUCY MCBRIDE

950

951 *Dr. McBride. Good morning, and thank you to Chairs
952 DeGette and Pallone, and to Ranking Members Rodgers and
953 Griffin (sic) for inviting me today.

954 My name is Dr. Lucy McBride. I am here as a board
955 certified primary care physician in Washington, D.C. I have
956 been practicing medicine for 20 years. I have dedicated my
957 life and my career to helping people understand the
958 inseparability of mental and physical health, whether it is
959 my teenage patients or my octogenarian patients. I trained
960 at the Harvard Medical School and at Johns Hopkins Hospital.

961 I am not here today to be clear with any political
962 agenda whatsoever, but rather to share my perspective on the
963 pandemic as someone who has seen patients every day, patients
964 who are on the receiving end of complex and often confusing
965 public health information, and who are trying to make sense
966 of the news.

967 This is a watershed moment of the pandemic. We have
968 learned enormous amounts about the virus over the last two
969 years. We have learned exactly who is most susceptible to
970 the severe consequences from COVID-19, and we have now
971 incredibly safe and effective vaccines and therapeutics. But
972 we are not done. COVID continues to cause widespread death
973 and destruction. We have a lot of work to do to increase

974 vaccine uptake.

975 We have also unmasked major problems in our health care
976 system -- in particular, the erosion of trust in public
977 health and the lack of access to needed medical care just
978 when people need it most. As a result, we are dealing with a
979 parallel pandemic of mental health and crisis and surging
980 rates of underlying conditions like obesity, and people just
981 don't know where to go for advice.

982 I have seen everything over the course of the pandemic.
983 I have had patients hospitalized from COVID. I have had
984 patients die from COVID. I have patients with long COVID. I
985 have patients with COVID right now. I have also witnessed
986 the social, emotional, and mental health toll of the pandemic
987 itself, and from all of the losses that come along with
988 losing friends and families -- family members to the virus,
989 but also from lost jobs, sense of normalcy, social
990 disruptions, isolation, and loneliness, and just from
991 navigating the deluge of information coming at people every
992 day, and the politicization of science.

993 I see the emotional distress and the very real physical
994 manifestations of stacked stressors, from insomnia to stress
995 eating to substance use disorder, and the accompanying
996 surging levels of medical conditions like diabetes, obesity,
997 and depression. What I see in my patients every day is
998 mirrored in the medical data.

999 Take, for example, my patient from earlier this week, a
1000 single mother with two children, one a middle schooler with
1001 special needs, and the other who is a college student
1002 suffering from depression. Stressed to the max, my patient
1003 finds herself drinking too much, eating, not exercising. And
1004 as a result, her blood pressure and her weight have soared
1005 during the pandemic. Naturally, she worries about COVID-19,
1006 but that is only one of the myriad health issues that she and
1007 I are working on together.

1008 So I am here to bring my firsthand appreciation for what
1009 I am seeing, and for what I see people needing most. And
1010 that is access to a trusted primary care provider, something
1011 that 80 million Americans do not have, particularly in rural
1012 and poverty-stricken urban areas. Of course, I am a little
1013 biased, because I am a primary care doctor myself. But
1014 really, COVID-19 is an outpatient disease. The ERs and ICUs
1015 have, obviously, been critical for our most sick patients,
1016 and are certainly where the news focus is, and where doctors
1017 like Megan Ranney have been doing heroic and essential work.

1018 But the fact is that the vast majority of patients with
1019 COVID-19 are out in the world, and not in the ICUs. ERs were
1020 flooded not only because people were severely and sometimes
1021 critically and fatally ill, but also because they were scared
1022 and sick, and navigating the pandemic alone without access to
1023 a guide. So there are three unmet needs that I see in the

1024 community that we need to face.

1025 One is all the information -- misinformation we are
1026 seeing. More than ever, people need a trusted medical
1027 provider to receive fact-based, nuanced medical advice. Just
1028 last month a study in JAMA showed that the COVID vaccine
1029 uptake increases with the number of PCPs per capita.

1030 Number two is a place to manage underlying conditions.
1031 We know that, in addition to age, one of the biggest risk
1032 factors for severe outcomes from COVID is underlying
1033 conditions. And we manage those, not with ER visits, but
1034 rather with longitudinal relationships with a primary care
1035 doctor for guidance on things like nutrition, sleep,
1036 exercise, stress management.

1037 And three, people need a place to help apply broad
1038 public health advice to their unique lived experience and
1039 situation. I spent countless hours on the phone over the
1040 last two years helping people manage everyday questions:
1041 which COVID test? Which vaccine? Do I need a booster? And
1042 people need help navigating these everyday decisions, and
1043 balancing risks.

1044 There is no better role for primary care than in a
1045 global health crisis. My hope is that our children grow up
1046 in an America where they have unfettered access to primary
1047 care, a hub for problem-solving, a place where mental and
1048 behavioral health and physical health meet, where people can

1049 be fully seen and heard, and where they don't have to worry
1050 about who to trust. They don't land in Dr. Ranney's ER
1051 because they have underlying health conditions that aren't
1052 managed. And when they are short of breath, they don't have
1053 to wonder, is this COVID or is this a panic attack? Or they
1054 can get their COVID test and talk about their anxiety, and
1055 navigate that mental health condition that is so common.

1056 As we dig through the rubble of the pandemic and prepare
1057 for the next one, we must invest proactively in medical
1058 systems founded on relationships, rapport, and reason.
1059 Investing in primary care is the way we invest in our health
1060 and our collective well-being. Thank you very much.

1061 [The prepared statement of Dr. McBride follows:]

1062

1063 *****COMMITTEE INSERT*****

1064

1065 *Ms. DeGette. Thank you so much, Doctor, and thank you
1066 for your work on the front lines.

1067 Thanks to all of our witnesses for their hard work.

1068 It is now time for members to have the opportunity to
1069 ask you questions, and so the chair will recognize herself
1070 for five minutes.

1071 You know, when we hear the testimony today from all of
1072 our witnesses, and when we hear from our constituents in our
1073 districts, we know that this crisis is impacting health care
1074 workers across all levels, from primary care physicians to
1075 nursing to emergency care, and on and on. And only when we
1076 understand where we fell short can we better understand what
1077 we need to do for the future. As the chairman said, I am all
1078 about recognizing the positives and the challenges, and
1079 seeing what we need to do. And so what I want to do with our
1080 witnesses today is drill down in what the witnesses feel are
1081 the critical steps for Congress and the Federal Government to
1082 take to prepare for tomorrow's challenges.

1083 So, Dr. Ranney, I am going to start with you first.
1084 Your testimony mentions needing a "culture of preparedness"
1085 to effectively manage national disasters. What action do you
1086 think would be key to being better prepared in the future?

1087 *Dr. Ranney. Thank you for the question. So I will
1088 note that organizations like ASPR have previously outlined
1089 good preparedness plans, ways to set up health care systems

1090 that have adequate resiliency with staff, with supply, with
1091 real-time data to be able to respond, identify surges when
1092 they start, respond appropriately from stop -- to stop them
1093 from getting worse, and then to deploy health care workers
1094 across the country, as needed.

1095 Right now, though, we need to shore up our workforce.
1096 So that is both about retaining current health care workers,
1097 helping them individually manage their burnout -- distress,
1098 stopping or reducing the impact of workplace violence, and
1099 creating those systemic fixes so that we have, particularly
1100 for our nurses, having adequate nursing staffing ratios, and
1101 about training up new health care providers, so that we can
1102 refill the ranks from all the folks that have left.

1103 And then the third part is working on creating new
1104 models of access to care. I do appreciate Dr. McBride's
1105 points about primary care providers, the minority chair's --
1106 Minority Griffith Member's comments about telehealth. Also,
1107 new digital health modalities, as well, can make a big
1108 difference.

1109 And then, at the bottom of it, setting up a better data
1110 infrastructure. So the wastewater monitoring that CDC is now
1111 beginning to implement into its data systems are critical.
1112 Setting up other data systems that we have accurate
1113 information not just on race, ethnicity, and age of cases,
1114 but also hospitalizations, so that we have real-time data on

1115 staffed hospital beds, so that we have real-time data on
1116 supply shortages. Again, personal protective equipment
1117 was --

1118 *Ms. DeGette. I am going to -- I am sorry, I am going
1119 to need to interrupt you, so I can --

1120 *Dr. Ranney. No problem.

1121 *Ms. DeGette. -- get to the rest of my questions.

1122 *Dr. Ranney. Go ahead.

1123 *Ms. DeGette. I want to ask you, Ms. Austin, the same
1124 question. What do you think we need to do to support nurses
1125 and address the challenges in the future?

1126 [No response.]

1127 *Ms. DeGette. Okay, I will come back to you, Ms.
1128 Austin, I think we are having a technical issue.

1129 I want to ask you, Dr. Riley. You have noted the
1130 availability of vaccines and treatments that were
1131 instrumental in supporting the health and well-being of your
1132 patients, but there was a delay in the evidence necessary to
1133 assure safety and efficacy among pregnant and lactating
1134 women. Briefly, what can we do to recommend -- to address
1135 this in the future?

1136 *Dr. Riley. I think -- thank you for the question. I
1137 think it is really important that we figure out how we are
1138 going to involve pregnant and lactating women in research
1139 earlier in the process.

1140 Research could have been done on the vaccine, giving us
1141 information about safety that would have allowed us to
1142 vaccinate even more women. The long delay allowed us to then
1143 fill that in with the mistrust and, you know, all sorts of
1144 things on the social [inaudible], which have led to fewer
1145 pregnant women being vaccinated than we would hope.

1146 I think the other [inaudible] that we need to really
1147 focus on is the surveillance systems which, in the past, did
1148 not include information on pregnancy and lactating women.
1149 And those surveillance systems, which have now been stood up
1150 for COVID-19, need to remain in place. So not only do we
1151 need surveillance of disease, we also need surveillance of
1152 vaccine use and vaccine safety, which are absolutely
1153 critical. Thank you.

1154 *Ms. DeGette. Ms. Austin, do we have you back?

1155 *Ms. Austin. Yes, I apologize. I lost audio for just a
1156 few minutes there. Thank you so much --

1157 *Ms. DeGette. Technology is our friend.

1158 *Ms. Austin. -- the question.

1159 *Ms. DeGette. Go ahead. Go ahead. The question was
1160 what steps do you think that we can take to support nurses
1161 and address the challenges we found with COVID?

1162 *Ms. Austin. Yes, I think the biggest opportunity for
1163 our nurses, I hear all the time, is our staffing shortages.
1164 I think, if there is anything at all that could be done, it

1165 is just investing in our accredited nursing residency
1166 programs.

1167 Emory has one of only two nursing residency programs in
1168 the State of Georgia, and it is truly a pipeline for us.
1169 Over the last couple of years we have brought in about 500
1170 new nurses, new graduate nurses, and our goal this year is to
1171 bring in over 700. So I think that anything that could be
1172 done to help partner with the Federal Government to grow our
1173 program would be really helpful.

1174 *Ms. DeGette. Thank you so much.

1175 Dr. McBride, I am out of time, but I -- you know, my
1176 daughter is a primary care doctor in San Francisco, and I
1177 know the work that all of you do. I would be interested if
1178 you could just very briefly tell us what Congress can do to
1179 help support primary care doctors going forward, because
1180 there is a severe shortage, as you say.

1181 *Dr. McBride. So right. Before the pandemic we had an
1182 enormous shortage of primary care physicians, particularly as
1183 patients age, and if you have Baby Boomers, and people are
1184 living longer. So here's my advice.

1185 First, we have a supply problem. We need to incentivize
1186 people coming out of medical school to come into primary care
1187 professions. Right now the incentives are to go into
1188 specialties that are more procedural-based, and we need to --
1189 in my opinion, I am biased, obviously -- make primary care

1190 the kind of crown jewel of medicine, because it is the place
1191 -- it is the ground game, it is where trust is born, it is
1192 where relationships and rapport are born, to be able to
1193 dispense trust and nuanced information. And if we have
1194 better primary care, particularly with behavioral health and
1195 mental health services woven in with PAs, NPs, doctors, and
1196 extensions of us, then we can do better to prevent mental
1197 health despair, physical health problems.

1198 And so it is about getting more people in medical school
1199 to go into primary care. It is also about --

1200 *Ms. DeGette. I am sorry to interrupt you, but my time
1201 is way expired, and I appreciate the ranking member. I know
1202 -- I am sure we can get more from you. Thank you.

1203 And I am going to recognize Mr. Griffith for five
1204 minutes.

1205 *Mr. Griffith. Thank you very much. I am going to ask
1206 for a little indulgence, too, because I want us to go back to
1207 Dr. Riley for just a second on one of your questions, because
1208 part of our duty is not only to get information for
1209 ourselves, but to make sure people back home that might be
1210 watching on C-SPAN have an opportunity, too.

1211 And Dr. Riley, you mentioned surveillance systems.
1212 Define that for us. You were talking about nursing and so
1213 forth.

1214 *Dr. Riley. So I was talking about having information

1215 on COVID infection specifically for pregnant women and
1216 lactating women. So that surveillance system that the CDC,
1217 you know, ultimately stood up allowed us to then figure out
1218 that, in fact, COVID infection was worse for pregnant women.

1219 *Mr. Griffith. I got that. But the problem is, I am
1220 not sure folks back home understand what you mean by
1221 "surveillance system" that the CDC stood up. That is what I
1222 am trying to get at --

1223 *Dr. Riley. Oh, I am sorry.

1224 *Mr. Griffith. -- just a definition.

1225 *Dr. Riley. Okay.

1226 *Mr. Griffith. That is all right.

1227 *Dr. Riley. So a way of counting cases of -- you know,
1228 being able to recognize that the patients coming into the
1229 hospital are pregnant or not pregnant, lactating/not
1230 lactating, race ethnicity, so getting more information on
1231 patients as they come into the hospital or as they leave the
1232 intensive care unit, so that you can figure out exactly who
1233 is getting sickest.

1234 *Mr. Griffith. Thank you very much. That is very
1235 helpful.

1236 Dr. McBride, at the beginning of the pandemic the
1237 Centers for Medicare and Medicaid Services announced that all
1238 elective, non-essential procedures should be delayed during
1239 COVID-19 outbreak. CMS also stated that the decision to

1240 proceed with these procedures would be made by the clinician,
1241 patient hospitals, state and local health departments, et
1242 cetera. But as a result of that, patients and doctors across
1243 the U.S. postponed procedures. More recently, during the
1244 Omicron outbreak, some states and hospital systems continue
1245 to grapple with the decision to delay elective, or so-called
1246 elective, procedures to manage care for COVID-19 patients.

1247 Looking back on the decisions to postpone procedures,
1248 were there any options besides across-the-board postponements
1249 that we could have made?

1250 *Dr. McBride. So, as we all know, hindsight is 20/20.

1251 *Mr. Griffith. Yes, ma'am.

1252 *Dr. McBride. But I do think it is important to
1253 realize, moving forward -- because we will have another wave
1254 of COVID-19, we will have another pandemic, whether it is in
1255 6 years, 6 months, or 6 decades -- to recognize that COVID is
1256 only one threat to our health and well-being. It is
1257 enormous, right? We have lost almost 950,000 American lives.
1258 People are suffering from long COVID and other sequela from
1259 the virus. But I think it is also important to realize that
1260 elective surgeries, for example, are essential for people to
1261 keep people healthy, to prevent the underlying conditions
1262 that then put them at higher risk for poor outcomes.

1263 So I don't claim to have the solution, but I think we
1264 need to make sure that we gather as much information now on

1265 the virus, who exactly it affects, so that we tailor our
1266 mitigation measures more appropriately to the actual risk,
1267 and that we don't do more harm than good with mitigations.

1268 *Mr. Griffith. And I appreciate that, because there are
1269 situations where harm was done because, as I said in my
1270 opening, most people, when they hear elective, they think you
1271 are talking about something that doesn't need to be done, or
1272 cosmetic surgery, or something like that, when in often cases
1273 it is the diagnosis phase, where you are trying to figure out
1274 what is wrong. And it may not appear to be an emergency
1275 today, but, as we know, unfortunately, sometimes it is
1276 actually an emergency, or the test would have turned up
1277 something that needed to be dealt with right away.

1278 All right. Also Dr. McBride, and then also Dr. Riley,
1279 during the COVID-19 pandemic health care providers had to
1280 adopt remote methods to care for their patients by using
1281 telemedicine. This is especially important in under-served
1282 and isolated communities, where it is more difficult to
1283 access care. We know that telemedicine can save lives, and I
1284 am glad that the health care facilities in my district have
1285 taken advantage of the Federal grant funds to enhance their
1286 capabilities.

1287 Did you use telehealth during the pandemic? And if so,
1288 what type of equipment did you need to use to monitor
1289 patients from home?

1290 We will start with you, Dr. McBride, then we will go to
1291 you, Dr. Riley.

1292 *Dr. McBride. Thank you for that question. So
1293 telehealth was a lifeline during the pandemic. I actually
1294 wrote an opinion piece in The Washington Post in the spring
1295 of 2020 with the former FCC Chairman Reed Hundt about the
1296 urgent need to get universal broadband access to all
1297 Americans, particularly, as you said, for those in rural
1298 communities and marginalized communities, who don't have
1299 access to internet service, which right now is a beautiful
1300 adjunct to, for example, primary care.

1301 Particularly with mental health care, which, as you
1302 know, is a surging and crisis in this country, you know,
1303 in-person therapy, in-person Alcoholics Anonymous is probably
1304 better than virtual, but virtual therapy and virtual AA is
1305 better than no therapy and no AA. So if we can get people
1306 the access to the internet services they need, then we can
1307 reach the far corners of --

1308 *Mr. Griffith. And I agree with that. What did you use
1309 in your practice, or what did you need to update or improve
1310 in your practice to make that happen?

1311 *Dr. McBride. We had to do a control/alt/delete on how
1312 we practice medicine, if you will.

1313 [Laughter.]

1314 *Dr. McBride. We -- so basically, Zoom and Microsoft

1315 Teams, we had to -- you know, I remember the days of getting
1316 my 92-year-old patient, for example, to log in to Zoom, and
1317 do the passwords. I became a tech support, in addition to a
1318 doctor, trying to help her manage her sore throat. Is it
1319 COVID? Is it something else? On Zoom.

1320 So, you know, we need better tech capabilities. We need
1321 better tech support, not just doctors --

1322 *Mr. Griffith. All right.

1323 *Dr. McBride. -- and we need [inaudible] --

1324 *Mr. Griffith. And I have --

1325 *Dr. McBride. -- access.

1326 *Mr. Griffith. I have to cut you off, because my time
1327 is up.

1328 And Dr. Riley, I will probably ask that as a written
1329 question. If you could give me your answer in writing to
1330 those questions, I would greatly appreciate it.

1331 [The information follows:]

1332

1333 *****COMMITTEE INSERT*****

1334

1335 *Mr. Griffith. But I must yield back.

1336 *Ms. DeGette. I thank the gentleman.

1337 All the Members of Congress also became tech support
1338 experts, as well, Doctor.

1339 The chair now recognizes the chairman of the full
1340 committee, Mr. Pallone, for five minutes.

1341 *The Chairman. Thank you, Chairwoman DeGette. I want
1342 to ask Ms. Austin, initially.

1343 You stated in your testimony -- and I quote -- "The
1344 COVID-19 pandemic forced our nursing workforce to find new
1345 and innovative solutions to the challenges brought on by this
1346 public health crisis.'" So if I could ask you, do you think
1347 the availability of new tools, such as the COVID-19 vaccines
1348 and treatments, has helped your team and other nurses in the
1349 country keep these challenges from being worse in the United
1350 States? And, if so, how?

1351 *Ms. Austin. I would say yes to that. You know, our
1352 nurses really appreciated the opportunity -- when our
1353 vaccines came out, they appreciated the opportunity to take
1354 the vaccine. They appreciated the opportunity that there
1355 were patients, family members that were taking the vaccine.
1356 Because again, you know, what nurses are fearful of, most of
1357 them, is being exposed and having to take, you know, the
1358 virus home to their family members. So I think that
1359 vaccination is, for most nurses, is appreciated.

1360 And I do think it helps with [inaudible], and all the
1361 other things that they are doing. It is one less thing to
1362 worry about while they are trying to take great care of
1363 patients.

1364 *The Chairman. Thank you.

1365 Dr. Riley, your patients have had specific needs in
1366 thinking about their own safety and health, and that of their
1367 families for the past two years. What is the availability --
1368 what has the availability of COVID-19 vaccines meant to your
1369 patients, Dr. Riley?

1370 *Dr. Riley. It has been tremendously helpful to
1371 patients. I think, for those who have availed themselves of
1372 the vaccine, I think that there is good data to suggest that
1373 it certainly has helped them, personally. So women are less
1374 likely to become ill and land in the ICU if, in fact, they
1375 are vaccinated, pregnant and vaccinated.

1376 I think also we now have good data that suggests that
1377 the antibodies that those women make after vaccination are
1378 transmitted to the newborn, and can be protective through
1379 newborns, who can sometimes get sick.

1380 So I think that, you know, patients who are unvaccinated
1381 are the ones that we are really trying to target now, so that
1382 they can protect their own health, as well as the health of
1383 their babies.

1384 *The Chairman. The committee has supported a range of

1385 legislation intended to support health care workers and the
1386 broader health infrastructure, including 48 million in
1387 funding recently made available by the American Rescue Plan
1388 for community-based organizations in rural and tribal
1389 communities to expand public health capacity. So, Dr. Calac,
1390 I wanted to ask you, how critical are the investments such as
1391 those in the communities you serve with the Indian Health
1392 Council?

1393 *Dr. Calac. Thank you for your question. Those needs
1394 are critical.

1395 I would like to segue off of Ms. Austin's question, in
1396 terms of nursing, the importance of nursing not only in
1397 facilities and in hospitals, but also in public health
1398 settings, where you send out nurses to these rural
1399 communities to support the needs of patients that cannot come
1400 in, or cannot have access to a telehealth platform and
1401 receive the care that they need.

1402 So in terms of the continued funding supports for health
1403 care workers, it is critical that we not only look at
1404 nursing, but also other forms of health care providers,
1405 including physicians. I might just support and recommend
1406 programs like Indians Into Medicine, which is a five-year
1407 program looking at providing funding for Indians going into
1408 medicine. And quoting the 2017 Association of American
1409 Medical Colleges data, where we had, between 2012 and 2017,

1410 93,000 medical graduates, and only 131 of those were
1411 identified as American Indian and Alaska Native. So 93,000,
1412 and only 131 physicians that would potentially go back to the
1413 communities to serve those rural areas that we just spoke of.

1414 *The Chairman. Let me just -- one more question for Dr.
1415 Ranney about -- you know, we have a number of -- we passed
1416 legislation to address behavioral health, and how that
1417 impacts health providers.

1418 Dr. Ranney, how do these targeted investments in
1419 behavioral health, or the behavioral health needs of health
1420 care professionals, you know, how important are they? If you
1421 just would comment on that.

1422 *Dr. Ranney. So briefly, they are just tremendously
1423 important.

1424 The Lorna Breen Act, which, obviously, was named for one
1425 of my fellow emergency physicians who killed herself after
1426 taking care of COVID patients and then catching COVID herself
1427 in the early days of the pandemic, is just a tremendous step
1428 forwards.

1429 In the face of burnout, PTSD, depression, so many health
1430 care providers are leaving. And as the other witnesses
1431 testified, a teammate's departure isn't just about losing
1432 that staff member. It is also about the overall culture of
1433 the team. So providing individual-level support, reducing
1434 stigma to getting that support, encouraging state medical

1435 licensure boards and hospitals to not ask about behavioral
1436 health treatment when licensing, those are all critical steps
1437 to helping us be healthy, so that we can better take care of
1438 our patients.

1439 *The Chairman. Thank you.

1440 And thank you, Chairwoman DeGette.

1441 *Ms. DeGette. The chair would like to remind all of the
1442 members who are appearing on Webex that they need to mute
1443 themselves, both the witnesses and the members. We are
1444 getting feedback because people aren't muting themselves.
1445 Thank you.

1446 The chair now recognizes Mrs. Rodgers for five minutes.

1447 *Mrs. Rodgers. Thank you, Madam Chair. This will not
1448 be the last pandemic we face, and I believe that it is
1449 critical that we learn from our response to not only prepare
1450 us for future pandemics, but to ensure we do not repeat the
1451 costly and harmful policies that we have seen over the last
1452 couple of years.

1453 To that end, John Hopkins recently published a report
1454 that lockdowns had little to no effect on COVID-19 mortality,
1455 but certainly brought significant social and economic cost.
1456 Dr. McBride, in your -- your written testimony you speak to
1457 this, and you note that we failed to tailor our mitigation
1458 efforts to those highest at risk. Can you please explain how
1459 this happened, and why it was especially harmful?

1460 *Dr. McBride. So I think, in the panicked spring of
1461 2020, when we didn't know much, if anything at all, about the
1462 novel coronavirus, it arguably made sense to do everything we
1463 could, right, to prevent all of the widespread death and
1464 destruction. I think the two biggest failures in my mind in
1465 the public health response were the closures of schools and
1466 the prolonged closures of schools.

1467 We know now that, in a public health emergency, schools
1468 should be the last to close and the first to open. And we
1469 imposed very strict interventions on children, who we now
1470 know face the lowest risk of any age cohort for severe
1471 consequences from COVID-19. That is not to dismiss the
1472 ongoing suffering of families who have lost children to
1473 COVID-19. The death of a child is tragic, regardless of the
1474 cause. And we -- it is not to dismiss kids with long COVID,
1475 with MIS-C. It is not to dismiss any of the devastation. It
1476 is simply to say that closing schools has done harm to our
1477 youngest generation.

1478 And secondly, the other major health -- public health
1479 failure in my mind was that we did not protect our most frail
1480 elderly patients as well as we could during the early days of
1481 the pandemic. We know that there is an increase in risk of
1482 severe consequences and death from COVID that goes with age.
1483 And we could have done things like paying home health or
1484 nursing home aides to work at one nursing home facility,

1485 instead of many, because they were unwittingly spreading the
1486 disease, even though they were trying to help protect their
1487 patients.

1488 And so I think, you know, as I said earlier, hindsight
1489 is 2020. I do not ascribe mal intent to anyone. I simply
1490 think that it is really important moving forward -- because,
1491 again, we will face another pandemic, we will face another
1492 COVID wave -- that we tailor our mitigations, and we
1493 appropriately calibrate the risk mitigation measures to the
1494 population at risk, and then arm people with tools and
1495 information to use to protect themselves.

1496 Again, I will go back to my main argument in my
1497 testimony. This is another reason why we need primary care
1498 hubs. We need patients to be able to pair the broad public
1499 health advice with their unique lived experience, age,
1500 underlying health conditions. We can do a lot better the
1501 next time around.

1502 *Mrs. Rodgers. As a mom, I really appreciate your
1503 voice, your fighting on the front lines to get our kids, our
1504 children, back in school.

1505 Just as a follow-up, do you believe it was foreseeable?
1506 You talked about the impact of the prolonged closures of
1507 schools. Do you believe it was foreseeable?

1508 *Dr. McBride. I think we know that school is essential,
1509 not only for learning. It is also essential for kids who

1510 aren't safe at home. Kids don't always come from a happy,
1511 healthy home. Kids use school for their food. They use it
1512 -- they need it for their emotional health. They need it for
1513 social bonds. That is where kids get their athletic
1514 activities.

1515 We have seen surging rates of obesity and children in
1516 part -- not fully, but in part -- because kids have been
1517 relatively inactive and on screens much more than they were
1518 pre-pandemic. Although that was -- I am a mother, I know the
1519 screens are not an easy problem to solve.

1520 But I think it was foreseeable that school closures
1521 would cause harm. I think we thought that this was going to
1522 be a short-term, two-week flatten-the-curve proposition.

1523 *Mrs. Rodgers. Yes.

1524 *Dr. McBride. But here we are, two years --

1525 *Mrs. Rodgers. Yes.

1526 *Dr. McBride. -- into the pandemic.

1527 *Mrs. Rodgers. Yes.

1528 *Dr. McBride. We have so much accumulated data on who
1529 is at highest risk.

1530 *Mrs. Rodgers. Yes.

1531 *Dr. McBride. And I think we need to really, really --

1532 *Mrs. Rodgers. Before I run out of time, would you just
1533 speak briefly if you have reviewed the data at CDC around the
1534 mask mandate on our kids, and its impact?

1535

1536 *Dr. McBride. Sure. No, I have looked very, very
1537 closely at the mask mandate data. And what I would say is
1538 that there is no real-world compelling evidence at this
1539 moment, in March, 2022, that mask mandates in schools have
1540 meaningful effects on the transmission of the virus in the
1541 schools.

1542 That is not to say that masks don't work, or can't work.
1543 I am not anti-mask. I was wearing a mask all day yesterday
1544 in my office, seeing a sick patient. It is simply to say
1545 that the burden of proof is on the intervention.

1546 The norm is to see faces in schools, to see the broad
1547 range of expression on teachers and coaches and mentors'
1548 faces and on peers' faces. It is to say that there are
1549 unintended harms of a mandate, for example, on children who
1550 are autistic, children who have speech and language delays,
1551 children who have English as a second language. And even for
1552 neurotypical children, seeing people's faces is the norm.

1553 *Mrs. Rodgers. Thank you, thank you.

1554 *Dr. McBride. So any intervention that we impose --

1555 *Mrs. Rodgers. Yes.

1556 *Dr. McBride. -- particularly if it is mandated, needs
1557 to have more benefit than harm.

1558 *Mrs. Rodgers. Thank you. My time has expired.

1559 I appreciate a little extra time there. I yield back.

1560 *Ms. DeGette. You bet. The chair now recognizes Ms.
1561 Kuster for five minutes.

1562 *Ms. Kuster. Thank you, and I just can't resist going
1563 back to the last witness.

1564 We all would like to have the children in schools, and
1565 certainly now, and we would all -- delighted to get rid of
1566 our masks. Do you think, if the previous President had taken
1567 the vaccine publicly a year ago, when he chose to take it
1568 privately and not tell anyone, that that would have made a
1569 difference in vaccine uptake, and would have ended this
1570 pandemic earlier?

1571 *Dr. McBride. I think --

1572 *Ms. Kuster. That is to the previous witness.

1573 *Dr. McBride. Is that for me?

1574 *Ms. Kuster. Yes.

1575 *Dr. McBride. Absolutely. I think if the previous
1576 President had modeled vaccine confidence, it would have made
1577 an -- absolutely, a big difference. And one of my jobs in
1578 medicine is --

1579 *Ms. Kuster. It would have saved hundreds of thousands
1580 of lives, possibly, and certainly would have saved many, many
1581 children from harm.

1582 So I will dive back into my remarks, but I can't leave
1583 that unsaid.

1584 Like many places throughout the country, my home state

1585 of New Hampshire [inaudible] surge caused by Omicron over the
1586 last few months. And at one point in December there was not
1587 a single available bed in the five-state area in our region.

1588 I spoke with hospital leaders across my district in
1589 December, who detailed the serious impact of COVID-19 on
1590 workforce bed availability and delays in health care. And in
1591 my own family, we have had delays in health care directly
1592 related to the COVID surge.

1593 Like all Americans, I am glad to see that the Omicron
1594 surge is largely behind us, but it must be underscored that
1595 this surge and the tragic deaths that followed were driven
1596 overwhelmingly by unvaccinated Americans.

1597 Throughout the pandemic, hospitals and health care
1598 providers have had to delay elective procedures to be able to
1599 respond to surges in COVID-19 cases and hospitalizations. My
1600 own brother's surgery has recently been delayed. Hopefully,
1601 it will happen today. But all of us are scrambling in our
1602 families to rearrange travel schedules and to try to be there
1603 for those who we love.

1604 Dr. Ranney, your testimony mentioned colonoscopies,
1605 heart surgeries, and even brain surgeries as the type of
1606 surgeries postponed or disrupted. Can you give us a better
1607 understanding of the types of services that are considered
1608 elective?

1609 And what are some potential implications of delaying

1610 these procedures?

1611 *Dr. Ranney. Thank you, Representative. So to be
1612 clear, again, these elective surgeries are not cosmetic; they
1613 are things that are utterly necessary. It is about removing
1614 a pituitary mass, something -- a mass in the brain that is
1615 threatening your sight. It is about removing cancer. It is
1616 about repairing an aorta before it bursts.

1617 And what happens when these surgeries get delayed is
1618 that they triage according to what is the most likely to be
1619 most life-threatening. Those are the ones that get moved up.
1620 So I know of many patients who had their surgeries delayed,
1621 ended up with emergent conditions, ended up in my ER, and
1622 then we had to make space for them.

1623 The trouble was, though, is that so many of our nurses
1624 were redeployed to take care of COVID patients that we
1625 couldn't adequately staff post-surgical ICU beds. And this
1626 was true, of course, not just in my own hospital system, but
1627 in others across the country, which then created a knock-on
1628 effect of having to keep patients in the emergency department
1629 longer before they could get the surgeries.

1630 One of my colleagues, actually, in Wisconsin recently
1631 told me that he is diagnosing more advanced cancer now and
1632 recurrences of cancer than he ever has, because of folks
1633 having to put off these procedures, imaging studies and so
1634 on, due to COVID, and due to the staffing limitations they

1635 are in.

1636 *Ms. Kuster. And in our situation, I am having to fly
1637 across the country tomorrow evening because they won't keep
1638 my brother in the hospital post-surgery because of COVID. So
1639 this is really impacting people's lives.

1640 Studies confirm patients also made the decision to delay
1641 medical care, and you have mentioned that. A CDC study
1642 earlier in the pandemic found 4 in 10 adults delayed or
1643 avoided care, including urgent and emergency care, a trend
1644 that is continuing. What is -- you have mentioned delaying
1645 care and the consequences. But I am wondering, delaying
1646 screenings and preventative care, if you could, review the
1647 consequences on both patients and the health care delivery
1648 system.

1649 *Dr. Ranney. Absolutely. So early in the pandemic,
1650 when our COVID visits were high, overall number of visits
1651 dropped. That has also happened during the Delta surge and
1652 during the Omicron surge. And what we found was actually in
1653 parallel: the number of at-home cardiac arrests increased,
1654 the number of strokes that we couldn't treat increased,
1655 because people stayed out when they really should be coming
1656 in to get evaluated.

1657 We are also seeing delays in things like dental care
1658 that result in people coming in with major cavities or tooth
1659 abscesses. We are seeing delays in diagnoses of cancer, and,

1660 of course, we are seeing increases in untreated behavioral
1661 health problems, opioid overdoses, and the like, problems
1662 that pre-existed before the pandemic, but have worsened over
1663 the last two years.

1664 *Ms. Kuster. And we do intend to --

1665 *Ms. DeGette. Thank you so much.

1666 *Ms. Kuster. -- to that. Thank you, my time --

1667 *Ms. DeGette. The gentlelady's time has expired.

1668 *Ms. Kuster. I yield back.

1669 *Ms. DeGette. Mr. Burgess?

1670 *Mr. Burgess. Thank you, and thanks to our witnesses
1671 for being here today. This is exactly the type of hearing
1672 that we should have been having over these last two years, so
1673 I am grateful that we are having it. I hope this is not the
1674 last.

1675 I hope we will continue to do this type of work because,
1676 as you will recall, the congressional approach to the
1677 pandemic were massive supplemental emergency appropriations,
1678 but we are an authorizing committee. We are supposed to do
1679 the work. We are supposed to take the testimony from the
1680 experts and come up with how the money is most correctly to
1681 be spent, and then the appropriators write the check. But
1682 these last two years, we have written a lot of checks without
1683 doing the groundwork ahead of time, so we can do some of it
1684 after the fact.

1685 But the Congressional Budget Office was in my personal
1686 office earlier this week, and they said there is, I think,
1687 around \$350 billion of unspent, unobligated funds in all of
1688 the appropriations packages we did as emergency measures over
1689 the past two years. So when I hear discussion about we need
1690 more money for this, for that, I don't disagree. But that is
1691 because this committee has not done the authorization work
1692 that it should have done over these last two years.

1693 Now, having said that, let me -- Dr. Riley, I will not
1694 get through every question that I have got to get through, so
1695 I will be submitting some of these questions in writing, and
1696 look forward to your responses.

1697 [The information follows:]

1698

1699 *****COMMITTEE INSERT*****

1700

1701 *Mr. Burgess. But Dr. Riley, if I could ask you, we
1702 actually have a doctor's caucus here in Congress. The
1703 surgeon general came and talked to us a couple of weeks ago.
1704 He said, doing his rounds around the country, he was very
1705 concerned about physician burnout, as am I, as all of you.

1706 But one of the things that was sort of left unmentioned
1707 is every year we turn around and we start cutting Dr.
1708 McBride's pay, and Dr. Riley's pay because of the physician
1709 fee schedule in Medicare. So I will just ask you, Dr. Riley.
1710 Do you think, if we as a committee, would spend the time
1711 addressing issues like provider pay, that that would help
1712 some of the workforce issues and the burnout issues?

1713 *Dr. Riley. Thank you for the question. I suspect yes.
1714 I mean, I think that, you know, people want and deserve to be
1715 compensated for the work that they do.

1716 I do think that there is also the opportunity to
1717 incentivize certain aspects of medicine. I think that we are
1718 -- you know, we are facing a really important challenge right
1719 now, where every aspect of health care, whether you are a
1720 physician, a nurse, a technician, a genetic counselor, et
1721 cetera, all of those people are absolutely critical to what
1722 we do, but all need to be compensated. And there is quite a
1723 bit of, you know, technical education that needs to go into
1724 that.

1725 So yes, I do think that --

1726 *Mr. Burgess. Yes. And I will have to move on because,
1727 again, time is so short.

1728 So Dr. Ranney, I had a question for you. I have got a
1729 hospital. It is not in my district, it is just outside of my
1730 district. As everyone knows, with coronavirus, we do have
1731 some things that can be administered as an outpatient. That
1732 is a wonderful benefit. Once someone gets sick enough to be
1733 in the ICU, once they have had the course of steroids, after
1734 they have failed Remdesivir, there is not much on the shelf
1735 to be able to administer to those patients to try to save
1736 them.

1737 There is work going on. In fact, one of the hospitals
1738 just outside of my district is working with a compound called
1739 Zyesami that is a vasoactive intestinal peptide, which seems
1740 to show a lot of promise, just in general. And this is what
1741 has been so frustrating with the FDA through this pandemic.
1742 You get something into a phase three trial, so it is more
1743 likely than not to be beneficial. You have got nothing else,
1744 and a sick patient in the ICU on the ventilator.

1745 So what about the access to late-stage therapeutics in
1746 coronavirus patients who are in critical care?

1747 *Dr. Ranney. So I think the emergency use authorization
1748 -- thank you for the question. I think emergency use
1749 authorizations are a critical tool for us to use during a
1750 pandemic to improve the speed at which we have access to

1751 therapeutics that have good safety data and decent efficacy
1752 data.

1753 I don't want to spend any time or money on things
1754 that --

1755 *Mr. Burgess. Yes, I have got to interrupt you there,
1756 because --

1757 *Dr. Ranney. Yes.

1758 *Mr. Burgess. -- I agree with you. The problem is this
1759 particular compound, that application is gummed up in the
1760 FDA. They might get to it in September. We have situations
1761 where it is not the regulation, but we have personalities
1762 that we can't get past, and that is one of the things that
1763 needs to change as we go forward in this pandemic.

1764 I thank all of our witnesses for being here. I know how
1765 valuable your time is.

1766 I will yield back to the chair.

1767 *Ms. DeGette. I thank the gentleman. Ms. Schakowsky,
1768 you are now recognized for five minutes.

1769 *Ms. Schakowsky. Thank you, Chairman DeGette, and I
1770 appreciate your holding this hearing. We owe our nurses and
1771 doctors and all of the frontline health care workers an
1772 enormous debt, and the title of this hearing, lessons from
1773 the front, really drives home what I believe is the point
1774 that we have to listen to our health care workers, and give
1775 them the supplies and the support and the resources that they

1776 are asking for.

1777 And though they are not here at this hearing today. I
1778 want to recognize that labor unions that represent frontline
1779 health care workers have provided a path for critical health
1780 and safety protections for workers and for patients. And for
1781 this reason I would ask to put into the record a December
1782 2021 report from National Nurses United, the largest national
1783 union representing registered nurses from around the country.

1784 *Ms. DeGette. Without objection, so ordered.

1785 [The information follows:]

1786

1787 *****COMMITTEE INSERT*****

1788

1789 *Ms. Schakowsky. Thank you. The nurses and health care
1790 workforce is in crisis, and it has been for, actually, a long
1791 time. And we know that there is a shortage of good-paying,
1792 permanent nursing jobs, where nurses and -- are fully valued,
1793 and their work at -- for their work at the bedside. And this
1794 is exactly why we need to invest in permanent jobs, with good
1795 wages, and benefits, and safe staffing standards.

1796 I am very proud that I have introduced legislation, and
1797 leading the legislation called Nurse Staffing Standards for
1798 Hospital Patient Safety and Quality Care, and I would like to
1799 talk to -- ask Dr. Ranney.

1800 In reviewing your written testimony, I noted that -- I
1801 noted and appreciate, actually, that you referenced the dire
1802 need to implement minimum nursing standards. And I wondered
1803 if you could talk more about the science and the evidence
1804 that backs up the need to have minimum nursing staffing
1805 ratios.

1806 *Dr. Ranney. Absolutely, and I can share specific
1807 studies after the hearing. I don't have all of the exact
1808 numbers at my fingertips, but the short version is that there
1809 is ample evidence that having low nurse-to-patient ratios
1810 improves patient outcomes, decreases patient mortality,
1811 decreases staff burnout, not just for nurses, but also for
1812 the rest of the team. Asking nurses to take care of more
1813 than a certain standard number of patients, with a lower

1814 number of patients acceptable in the intensive care unit
1815 compared to on hospital floors, but going past that limit
1816 increases, again, both patient harm and nurse and others'
1817 burnout.

1818 *Ms. Schakowsky. Is that the lack of the -- any kind of
1819 staffing ratios, and is there a reason for burnout of nurses,
1820 that they just feel overwhelmed?

1821 And we do see a flight of nurses. That was mentioned by
1822 one of our other witnesses, and that that would help to keep
1823 people on the job.

1824 [Pause.]

1825 *Ms. Schakowsky. Dr. Ranney?

1826 *Dr. Ranney. Absolutely. Thank you. That would
1827 absolutely help to keep people on the job.

1828 Speaking to nurses that are in states that have nursing
1829 staffing ratios versus those without, there is a really big
1830 difference in terms of their quality of care provided, their
1831 are levels of burnout, and their willingness to stay there.

1832 *Ms. Schakowsky. So I really appreciate that, because
1833 we are talking not only about the nurses themselves and their
1834 ability to stay on the job, but I think the data that you
1835 referred to that shows that the outcomes for patients really
1836 improves, and I have talked to nurses who are so worried that
1837 they have not been able to make sure that the medication is
1838 correct, and we know that there are -- is a good deal of harm

1839 that happens in hospitals that -- some of which can be
1840 attributed to the fact that the nurses can't spend enough
1841 time. So I just thank you for that.

1842 And you know, we want to do everything we can to make
1843 sure that both the workers and the patients have what they
1844 need, as we go forward.

1845 And so I yield back. Thank you.

1846 *Ms. DeGette. I thank the gentlelady. Mr. McKinley,
1847 you are now recognized for five minutes.

1848 *Mr. McKinley. Thank you, Madam Chairwoman. Lessons
1849 learned from the pandemic. There are several things that I
1850 am going to try to get through in a short time.

1851 Several of the hospitals in West Virginia have indicated
1852 that they seem to have increased efforts to hack into their
1853 hospital records. I don't know whether that is unique to
1854 West Virginia. Has it been -- for all -- anyone of the
1855 panel, have they seen that across the country during this
1856 pandemic, that people are trying to get access to health
1857 records? Can anyone comment about that, just quickly?

1858 Hearing none, let me go to Ms. Austin --

1859 *Dr. Ranney. This is Dr. Ranney --

1860 *Mr. McKinley. -- if I could.

1861 *Dr. Ranney. -- just to say that there -- the issue of
1862 cyber attacks on health care records is an issue that has
1863 been going on for a very long time, and I can provide data

1864 from Dr. --

1865 *Mr. McKinley. Increase. Has there been an increase in
1866 this? That is what I am trying to get to.

1867 *Dr. Ranney. That I am not sure. I will find out.

1868 *Mr. McKinley. Okay. To Austin down in Emory, we have
1869 had -- my wife was a critical care nurse for 45 years, and we
1870 have known about this shortage of nursing care for some time,
1871 and -- but during the pandemic there was a call or demand for
1872 increased nursing care. And so the traveling nurses really
1873 took off on this.

1874 And so hospitals like Emory, or the larger hospitals all
1875 across America, are paying -- I know, we have records of it -
1876 - as much as \$200 an hour for the first 1,000 hours that they
1877 worked. That is exacerbating the shortage that Schakowsky
1878 just talked about. Larger hospitals can afford to pay that.
1879 But rural hospitals, like we have in West Virginia, and in
1880 eastern Ohio or elsewhere, rural areas, can't compete with
1881 that. We are -- they are being robbed of their nurses.

1882 So I am curious. What is the solution? They can't
1883 afford to pay more, or they would have been doing that. How
1884 are small hospitals supposed to exist during a pandemic when
1885 their nurses are being robbed to go someplace else? Can one
1886 of the panelists comment about that?

1887 *Ms. Austin. Thank you for that question. I am happy
1888 to. I would like to acknowledge and thank your wife for her

1889 many years of nursing service.

1890 I think that is -- the question that you asked is a
1891 question that all hospitals are asking themselves, whether it
1892 is a rural hospital, or a larger hospital in a metro city.

1893 One thing I talked about earlier is the ability to
1894 bolster any types of training programs to actually increase
1895 the nursing pipeline, I think, could be really helpful. That
1896 way we can decrease, I think, the dependency on contract
1897 labor. Contract labor is not sustainable. In my health care
1898 organization we are having a lot of conversations about how
1899 to mitigate the labor cost for travelers. I mean, it is --
1900 in the beginning it is meant to be a very temporary way to
1901 supplement, say, nurses that are on leaves of absences. It
1902 is not a way that we want to staff our hospitals, because,
1903 again, I say it is just not sustainable, financially.

1904 *Mr. McKinley. Thank you very much. I may reclaim my
1905 time. I am trying to get two quick questions.

1906 During the pandemic also there was this shortage of PPE,
1907 and we were seeing companies like Premier that were trying to
1908 level out to make sure that it was distributed. But yet this
1909 committee, or the Energy and Commerce, has before it a bill
1910 that is going to restrict. We know we need more plastics,
1911 but yet we have, in this committee, an effort to try to
1912 restrict increased plastic production in America. It just
1913 doesn't make sense to me.

1914 So what they are talking about under -- you know, it was
1915 the Clean Future Act. Under section 902 it says, for the
1916 next three years, there will be no new plastic manufacturing
1917 in America. I think -- it just befuddles me as to why we
1918 would do this, when we need the plastic.

1919 But Dr. McBride, I want to turn to you at the last of it
1920 and say, because of the children with mental health, I am
1921 curious to see what we are saying in -- for schools. Are we
1922 going to continue to depend on our teachers to try to take on
1923 the mental health issue?

1924 Can you talk to me a little bit? Because this is very
1925 frustrating, when I see, as we come through the pandemic, how
1926 we deal with this.

1927 *Dr. McBride. Absolutely. I mean, teachers are some of
1928 the unsung heroes of the pandemic.

1929 *Mr. McKinley. Yes.

1930 *Dr. McBride. We owe a debt of gratitude for our
1931 frontline health workers, our essential workers, our
1932 teachers.

1933 We cannot ask teachers to be mental health providers. I
1934 mean, I think one of the reasons -- at least the teachers I
1935 know and care for as patients -- go into teaching is to be
1936 not only someone who educates children, but also a mentor,
1937 and a guide, and provide emotional support.

1938 But in order to help children, you know, recover from

1939 the stacked stresses of the pandemic, regardless of their
1940 lived experience, and in order to bolster their mental health
1941 moving forward, we need to make sure that educators are aware
1942 of mental health issues.

1943 And here is an idea that I -- one of my friends works in
1944 D.C. here. She is a pediatrician, and her clinic is annexed
1945 to Anacostia High School. If we can build in primary care,
1946 and annex it to schools, particularly schools in
1947 marginalized, under-served, often urban communities, where
1948 people can get vaccines, or they can get basic primary care,
1949 and they can get access to truthful information right in the
1950 school setting, that would do a lot to bolster the mental
1951 and, therefore, physical health of children and adolescents.
1952 Make it easy to get access to mental health care, even at
1953 school or annexed to school, because teachers cannot do --
1954 they are wonderful, but they can't do everything.

1955 *Mr. McKinley. Thank you.

1956 *Ms. DeGette. Thank you.

1957 *Mr. McKinley. I have run out of time --

1958 *Ms. DeGette. The chair now recognizes Mr. --

1959 *Mr. McKinley. I yield back.

1960 *Ms. DeGette. Mr. Tonko.

1961 *Mr. Tonko. Thank you, Madam Chair. The pandemic has
1962 adversely impacted our nation's health care workers, and
1963 leading many to experience work overload, burnout, and

1964 feelings of anxiety or depression. In addition to what we
1965 have heard this morning, a survey of pandemic frontline
1966 health care workers found a majority experienced worry and
1967 stress negatively affecting their mental health, with 3 in 10
1968 needing mental health services as a result of the pandemic.

1969 This is one of the reasons that I have introduced H.R.
1970 1716, the COVID-19 Mental Health Research Act, along with my
1971 colleague and friend, Congressman Katko. This bipartisan
1972 legislation would fund research to study the effects of
1973 COVID-19 as a pandemic, and what effect it has had on the
1974 mental health of Americans, including its impact on health
1975 care providers.

1976 So, Dr. Ranney, as an ER doctor, I imagine that
1977 workplace stress is commonplace. Can you describe how the
1978 pandemic has impacted the mental health of emergency
1979 physicians, and what you mean by -- and I quote -- "moral
1980 injury'" that you make mention of in your testimony?

1981 *Dr. Ranney. Thank you for the question,
1982 Representative. I have stories in my written testimony
1983 around the effects of both treating COVID-positive patients
1984 for two years on end, and the effect of the continued
1985 staffing shortages on the emotional health of frontline
1986 providers. It is things like not being able to care for your
1987 patients because you are too busy with others. It is about
1988 having patients wait out in the waiting room, who you know

1989 are desperately ill, but who you simply can't get to because
1990 there aren't staffed beds back in the emergency department.

1991 Moral injury is really a concept that derives from
1992 wartime. It is the idea of being exposed to or having to
1993 make choices that go against the moral fiber of your being,
1994 that go against how you were trained, your faith, your sense
1995 of integrity, simply because you have no other options. And
1996 that is what health care providers have faced over and over
1997 during the pandemic. We have been forced to make decisions
1998 that we would not normally make, that we know are hurting
1999 patients or their families, simply because there is no other
2000 choice, because there is no space, because there are no
2001 staff, because there are no optimal medications, or sometimes
2002 because the equipment that we depend on is not available.

2003 It is, at this point in the pandemic, a totally
2004 preventable occurrence if we had adequate staff and adequate
2005 supply chains.

2006 *Mr. Tonko. So with that being said, Doctor, what can
2007 we do to, beyond that, better support health care workers
2008 during this pandemic and beyond?

2009 *Dr. Ranney. Thank you, Congressman. So there is a
2010 combination of individual level support. Again, things like
2011 your bill, the Lorna Breen Act, some innovative projects that
2012 are being done at hospitals around the country. I highlight
2013 in my testimony Project Cobalt, that is being developed by

2014 colleagues at Penn to provide digital therapeutic support to
2015 health care providers. It is about destigmatizing reaching
2016 out for mental health care and behavioral health care.

2017 But most of all, it is about supporting us in our daily
2018 jobs. Those individual-level solutions are important for
2019 helping those of us that have been there, but what we really
2020 need is things like loan repayment programs, increased
2021 staffing, improved ability to, honestly, just support our
2022 patients, do our jobs, and support their families.

2023 *Mr. Tonko. Thank you.

2024 A study by the Occupational Safety and Health
2025 Administration found that, prior to the pandemic, health care
2026 workers were already four times as likely to face workplace
2027 violence, such as physical assaults or threats, than workers
2028 in private industry. Since the pandemic we have seen
2029 disturbing reports about verbal and physical abuse directed
2030 toward health care workers. Some hospitals have even had to
2031 issue panic buttons to their staff.

2032 Ms. Austin, the nurses often bear the brunt of this
2033 abuse. In fact, as you mentioned in your testimony, nurses
2034 have been verbally attacked for implementing COVID-19 safety
2035 restrictions, and patients and families take their emotions
2036 out on nurses. Did your nursing team witness an increase in
2037 verbal and physical attacks over the last two years? And, if
2038 so, how have you and your colleagues coped?

2039 *Ms. Austin. Yes, we have. One thing that we have done
2040 here at our hospital is we have instituted a workplace
2041 violence prevention team. We have encouraged our nurses to
2042 report every instance of either verbal or physical abuse.
2043 Often times, what we have found is that nurses believe that,
2044 you know, this is just what is supposed to happen, and they
2045 take on the verbal -- usually not the physical, but the
2046 verbal abuse they will let go. And so we have done a lot of
2047 work to encourage nurses to report every single instance.

2048 Our workplace violence prevention team will respond to
2049 every single instance to ensure that our nurses are
2050 supported, to make sure that we have had conversations with
2051 patients. We have involved our public safety department, if
2052 that was necessary. We make sure that our leaders are
2053 rallying around our staff, so that they know that they have
2054 full support from our hospital around these types of
2055 instances.

2056 *Mr. Tonko. Thank you very much, and Madam Chair, I
2057 yield back.

2058 *Ms. DeGette. I thank the gentleman. The chair now
2059 recognizes Mr. Palmer for five minutes.

2060 *Mr. Palmer. I thank the witnesses for being here, and
2061 for the chairwoman holding this hearing.

2062 One of the things that I think has been touched on a
2063 little bit is the impact of the lockdowns on school children.

2064 But I haven't heard anyone talk about this, Dr. McBride, the
2065 surge in teen suicides. I mean, we have seen a record number
2066 of teen suicides. It got so bad in Las Vegas that it forced
2067 the Las Vegas schools to reopen.

2068 I know that the medical community has been overwhelmed
2069 with the -- treating COVID patients, but added to that are
2070 the complications of being locked out of jobs, being locked
2071 out of schools, being cut off socially from peers and
2072 friends. Hasn't that added to your workload?

2073 To Dr. McBride, yes, thank you.

2074 *Dr. McBride. Absolutely. I mean, I think it is
2075 important to recognize that ER visits for mental health
2076 concerns, suicide rates cannot possibly measure the breadth
2077 and depth of people's despair, as defined by having
2078 depression, anxiety, OCD, PTSD, substance use disorder.

2079 I would also say, to make it clear, that there are many,
2080 many routes of people's underlying health conditions in the
2081 mental health sphere. In other words, people have lost loved
2082 ones to COVID-19. That is a trauma. People have also lost a
2083 sense of normalcy in their fourth-grade classroom. That is
2084 also a loss.

2085 So I think that the roots of the mental health crisis
2086 are broad and varied, but I think it is not a coincidence
2087 that the surgeon general --

2088 *Mr. Palmer. Let me ask for a little clarification

2089 here, because when you start talking about how broad it is,
2090 that implies that there are underlying conditions that may
2091 have been made worse by the lockdowns. But that is true of
2092 physical health, as well.

2093 *Dr. McBride. Sure.

2094 *Mr. Palmer. So the bottom line is here -- and I am
2095 looking at this Johns Hopkins -- it is not a report, it is an
2096 assessment of existing research, and I just want to read what
2097 it said, that "The lockdowns during the initial phase of the
2098 COVID-19 pandemic have had devastating effects. They have
2099 contributed to reducing economic activity, rising
2100 unemployment, reducing schooling, causing political unrest,
2101 contributing to domestic violence, undermining liberal
2102 democracy. These costs to society must be compared to the
2103 benefits of lockdowns, which our meta analysis has shown are
2104 marginal, at best.'" And then it concludes with this, "such
2105 a standard benefit cost calculation leads to a strong
2106 conclusion: lockdowns should be rejected out of hand as a
2107 pandemic policy instrument.'"

2108 And the thing that bothers me about this is that we knew
2109 this before this report came out. And as a consequence, I
2110 mean, there is all kinds of research out there and studies
2111 that show that we had this surge in teen suicide,
2112 particularly among women. We had teachers quitting. We now
2113 -- you talk about a shortage of health care workers, we now

2114 have a shortage of teachers. And a lot of it has to do with
2115 the lockdowns.

2116 Dr. McBride?

2117 *Dr. McBride. So I think you are absolutely right, that
2118 lockdowns have done enormous harm on our social fabric, on
2119 our economy, on our physical health. And I think it is not a
2120 coincidence that the surgeon general has issued a concerning
2121 report about pediatric and teen mental health. And we know
2122 that the AARP, the American Association of Pediatrics, the
2123 American Association of Child and Adolescent Psychiatrists,
2124 and the Children's Hospital Association issued a very
2125 concerning report in October, saying that kids are at high
2126 risk, and are experiencing unprecedented levels of anxiety
2127 and depression. So it is not a coincidence.

2128 And I think that, moving forward, we need to be better
2129 at recognizing that health is about more than the absence of
2130 COVID-19, and that people face myriad threats to their health
2131 and well-being from depression, diabetes, obesity, substance
2132 use disorder, and highly contagious respiratory viruses.
2133 That is our job in health care, is to think broadly about
2134 health.

2135 *Mr. Palmer. My -- one of my biggest concerns about
2136 this, aside from all of the other things that we have just
2137 discussed, is this massive loss of public confidence in
2138 medicine and science, and in the political leadership of this

2139 country. We have to get back to science, we have to get back
2140 to medicine, and we have got to figure out a way to restore
2141 the public's confidence in those who make these type
2142 decisions, that they cannot be political.

2143 With that, Madam Chairman, I yield back.

2144 *Ms. DeGette. I thank the gentleman, and I agree. The
2145 chair now recognizes Mr. Ruiz for five minutes, virtually.

2146 *Mr. Ruiz. Thank you, Chairwoman. This is a very
2147 special day and hearing for me, not only because of the
2148 topic, but because a good old friend is part of the hearing
2149 witnesses.

2150 I texted Dr. Dan Calac earlier today, and I said who
2151 would have ever imagined, during those long hours of studying
2152 at Harvard Medical School for our exams, that one day he
2153 would be a witness in a hearing before Congress, and I would
2154 be a member of that committee. And we worked tirelessly
2155 fighting to reduce disparities and fighting for health equity
2156 as medical students, as residents. And now here we are,
2157 doing the same work, and I am so proud of the work and his
2158 leadership throughout all of this.

2159 So thank you, Doctor, my good friend, Dan Calac, for
2160 being here.

2161 The nation's health system relies on a range of
2162 professions and people to support the health of all people in
2163 all communities. From the public health infrastructure

2164 within Federal, state, local, tribal, and territorial health
2165 agencies to the networks of non-profits and private health
2166 care facilities, it takes every entity working together to
2167 prepare for and respond to public health emergencies, in
2168 addition to preventing disease and promoting Americans'
2169 health every day.

2170 Unfortunately, the COVID-19 pandemic has been a stark
2171 example of the consequences of failing to support a robust
2172 public health infrastructure. According to a Kaiser Health
2173 News and Associated Press analysis from August 2020, in the
2174 decade prior to the pandemic at least 38,000 state and local
2175 public health agency jobs had been eliminated, 38 jobs had
2176 been -- thousand jobs -- had been eliminated in public
2177 health. And now, two years into this pandemic, we are
2178 continuing to grapple with the consequences of our weakened
2179 public health infrastructure.

2180 Dr. Calac, has the weakened public health infrastructure
2181 impacted your patients and communities across the public
2182 health information and education about COVID-19 (sic)?

2183 And would strengthening this infrastructure, especially
2184 within the IHS system, help address access and health
2185 disparities and inequities Native Americans face? And if so,
2186 how?

2187 *Dr. Calac. Thank you, Congressman Ruiz. There is, as
2188 we all have seen in the past couple of years, a tremendous

2189 disparity that has been uncovered by the pandemic in the
2190 delivery of health care services. And it is no more evident
2191 than what we see in health and human services, and especially
2192 in providing health care to those rural communities, and also
2193 those communities with under-represented individuals who are
2194 at increased risk for health disparity, whether they exist in
2195 rural communities, or they are in urban communities, in
2196 impoverished areas.

2197 The placement, as we had spoke about with many of the
2198 interviewees and the people on the panel today, is the
2199 workforce needs. So it is an interesting predicament we are
2200 right now, and I really recognize the fact that we have two
2201 American Indian individuals on this subcommittee, which is
2202 not typical for Congress.

2203 But the issue of dealing with what we are going to do
2204 with the problem moving forward, and so I think we have
2205 multiple lessons to garner information from. But what are we
2206 going to do, in terms of workforce?

2207 *Mr. Ruiz. I am glad you said what do we do moving
2208 forward, because in some of the more under-served parts of my
2209 district, community health workers, or the promotoras, played
2210 a vital role in keeping my constituents safe and healthy.
2211 They were the ones educating those communities on how to
2212 obtain and use PPE, how to access testing, and the importance
2213 of getting vaccinated, and build trust between the community

2214 and the health care professionals. They became critical
2215 liaisons between my constituents and health and community
2216 support systems like the county health department, churches,
2217 and our health care district.

2218 This certainly is not the last pandemic that we will
2219 face, and there are lessons that we learned through this one
2220 that we can carry into our planning for the future. Dr.
2221 Calac, as a provider who cares for a widely under-served
2222 population, I know you have seen the unique challenges that
2223 those communities face. Do you see an increased role in our
2224 use of community health workers, both in future pandemics and
2225 in our public health education systems in general?

2226 *Dr. Calac. Community health workers and public health
2227 nurses and primary care providers, together, can provide that
2228 role for those areas at most risk.

2229 *Mr. Ruiz. Thank you.

2230 *Dr. Calac. And looking at options for loan repayment,
2231 as one of our panelists had mentioned, I know that the loan
2232 repayment through the Indian Health Service is not a tax-
2233 deferred loan payment. There is a current bill in Congress
2234 looking at providing a tax-deferred option for the loan
2235 repayment. I am currently an -- I was an Indian Health
2236 Service recipient of that scholarship, and I am looking
2237 forward to more progress --

2238 *Mr. Ruiz. Thank you, Dan. I have about --

2239 *Dr. Calac. -- in the future.

2240 *Mr. Ruiz. -- 10 seconds left. I want to ask Dr.

2241 Ranney.

2242 You talked about how health care delays caused worsening
2243 health outcomes. We have a lack of access in under-served
2244 communities. How has those health delays affected the
2245 disparities that we see in under-served populations' health?

2246 *Dr. Ranney. Thank you, Representative, and it is a joy
2247 to see you, and thank you for representing our specialty in
2248 Congress.

2249 Very briefly, we already had wide disparities according
2250 to race and ethnicity in health outcomes. Those have only
2251 worsened during COVID, both in terms of COVID outcomes and in
2252 terms of access to other preventative care and timely
2253 treatment. Our safety net hospitals have been the worst
2254 affected by the pandemic, by PPE shortages, and, of course,
2255 by COVID itself.

2256 *Mr. Ruiz. Thank you very much --

2257 *Ms. DeGette. Thank you so much.

2258 *Mr. Ruiz. I yield back.

2259 *Ms. DeGette. The gentleman's time has expired. The
2260 chair now recognizes Mr. Dunn for five minutes.

2261 *Mr. Dunn. Thank you very much, Madam Chair and Ranking
2262 Member Griffith, for hosting us here today to discuss the
2263 impacts of COVID-19 on American health care. The impacts

2264 across all medical specialties are so wide-ranging that it
2265 would be literally impossible to adequately address them in a
2266 single hearing. It is my hope, however, that this committee
2267 will continue this important work.

2268 Dr. McBride, I greatly appreciate your remarks and
2269 ongoing work to raise awareness of the detrimental effects of
2270 masking policies and school closures on our nation's children
2271 with no proven benefit. President Biden's COVID response
2272 team and public health officials have actually failed our
2273 children in this regard. America is behind the curve on
2274 in-person schooling and school masking policies, and the most
2275 concerning impact that I am hearing about is a sharp uptick
2276 in suicidal ideation among children, as well as record
2277 numbers of children presenting to emergency rooms having
2278 attempted suicide. This is a government-manufactured
2279 tragedy.

2280 I am also learning of developmental and learning delays
2281 among children, which is concerning in its own right. This
2282 Administration's public health policies have been an outright
2283 failure, and destroyed the credibility of our public health
2284 officials, as my colleague, Mr. Palmer, noted.

2285 The -- I would like at this point, if I may, to enter
2286 into the record an article published last week in the New
2287 York Times: "The CDC Isn't Publishing Large Portions of the
2288 COVID Data it Collects.'" I will submit that for the record,

2289 if I may.

2290 Do I have consent, Madam Chair?

2291 [No response.]

2292 *Mr. Dunn. Do I have your consent for the -- to put
2293 that in the record?

2294 *Ms. DeGette. Without objection, so ordered.

2295 [The information follows:]

2296

2297 *****COMMITTEE INSERT*****

2298

2299 *Mr. Dunn. Thank you so very much.

2300 To make matters worse, the New York Times has just
2301 revealed what many of us had been suspecting, that is that
2302 the CDC had been cherry-picking its data and its studies to
2303 suit their message as a means to a political end. Not --
2304 they were controlling people, not disease, controlling
2305 people. Americans can't make good decisions for themselves
2306 and their families when they have no trust in the public
2307 health institutions. CDC has violated that trust, and this
2308 subcommittee needs to hear directly from them on that
2309 subject.

2310 While the mental health impacts of the pandemic are
2311 already apparent, the long-term physical health impacts are
2312 only beginning to become apparent. In my specialty, urology,
2313 a record number of newly-diagnosed prostate cancer cases are
2314 presenting as metastatic disease -- that is to say too late
2315 to cure. We know early screening saves lives, and I can't
2316 stress enough how important it will be for people to get back
2317 to their doctor's office and make up for the missed
2318 opportunities of the last two years.

2319 Dr. McBride, to that end, as you know well, hospitals
2320 facing a surge of COVID-19 cases postponed many semi-elective
2321 surgeries and medical services. Do you think that the
2322 postponements and now rescheduling of those elective and
2323 semi-elective procedures could be contributing to the current

2324 high case volumes, even as Omicron is subsiding?

2325 *Dr. McBride. Thank you very much for that question.

2326 Yes, I think that delaying care for underlying health

2327 conditions has caused major problems.

2328 Pre-pandemic we had surging rates of obesity, substance

2329 use disorder, and under --

2330 *Mr. Dunn. Lots of things.

2331 *Dr. McBride. And -- excuse me?

2332 *Mr. Dunn. Lots of things. Let me ask you. In your

2333 hospital, would you say it is bed capacity or staffing

2334 shortages that are most critical to the hospital's capacity

2335 to take new patients?

2336 *Dr. McBride. I am sorry, can you repeat the question?

2337 *Mr. Dunn. Bedding? Bed -- shortage of beds, or

2338 shortage of staff? Which is more critical in your hospital?

2339 *Dr. McBride. So I am not sure I am the right person to

2340 answer that question, because I work mostly in the outpatient

2341 setting.

2342 *Mr. Dunn. Okay, that is fair enough. I have been

2343 surveying a lot of hospitals in my district, and they all say

2344 it is the staffing.

2345 I would also like to ask you this. We know that the

2346 public health agencies failed a lot on the messaging,

2347 specifically on natural immunity. Can -- they have only

2348 recently recognized that. Can you tell us how -- what that

2349 meant to our COVID response?

2350 And tell me also if there is any disease that we
2351 vaccinate for after somebody recovers from that disease. So
2352 smallpox, yellow fever, diphtheria. Do we come in behind the
2353 disease and vaccinate? I can't think of one.

2354 *Dr. McBride. Well, I mean, I can think of one off the
2355 top of my head, which is the chickenpox virus that lives
2356 latent in our system. If we had chickenpox as a child, we
2357 boost people later in life to prevent shingles, which is the
2358 reactivation of chicken pox.

2359 *Mr. Dunn. That is a different, very different virus --

2360 *Dr. McBride. Well, sure.

2361 *Mr. Dunn. -- vaccine.

2362 *Dr. McBride. Excuse me?

2363 *Mr. Dunn. It is a different vaccine.

2364 *Dr. McBride. Yes.

2365 *Mr. Dunn. Yes. So, I mean, but you don't reintroduce
2366 chickenpox to the --

2367 *Dr. McBride. So let's talk about natural immunity. So
2368 I don't love the word "natural immunity," because it --

2369 *Mr. Dunn. From infection.

2370 *Dr. McBride. But what I would call -- you know, there
2371 is vaccine-induced immunity and there is infection-acquired
2372 immunity. We all, ultimately, will be --

2373 *Mr. Dunn. I see my time is running out. I am just

2374 going to say that, when I was in med school, they taught us
2375 that mandates undermine public confidence in public health.

2376 And --

2377 *Ms. DeGette. Would the --

2378 *Mr. Dunn. -- we didn't do that.

2379 But I yield back, Madam Chair.

2380 *Ms. DeGette. Dr. McBride, do you want to finish your
2381 answer on that?

2382 *Dr. McBride. About the --

2383 *Ms. DeGette. Natural immunity versus --

2384 *Dr. McBride. Sure. So there is infection-acquired
2385 immunity and there is vaccine immunity. We all, ultimately,
2386 will be tragically exposed to coronavirus, whether we want to
2387 or not. It doesn't mean we will all get infected or get
2388 sick.

2389 We would rather be prepared by getting vaccinated when
2390 we are ultimately faced with the virus, because the vaccines,
2391 as we know, take the claws and the fangs away from the virus,
2392 and turn it into a more manageable disease.

2393 At the same time --

2394 *Ms. DeGette. Thank you.

2395 *Dr. McBride. -- it is important to recognize
2396 infection-acquired immunity is real. And in some people and
2397 populations it is more durable and superior to vaccine-
2398 induced immunity. It is important we recognize that the

2399 human immune system is not a political body, that it has
2400 basically -- that it is the human immune system, and that we
2401 need to recognize people's lived experiences, people who have
2402 been exposed and infected, and to weave that into decision-
2403 making in the doctor's office as to whether or not to get a
2404 third shot, or a fourth shot, or whatever we may end up doing
2405 in our public health guidance.

2406 And also, we need to recognize that that should drive
2407 public policy when we are thinking about mandates.

2408 *Ms. DeGette. Thank you. Thank you so much. It goes
2409 back to, as Mr. Palmer said, science.

2410 Let's now recognize Miss Rice for five minutes.

2411 *Miss Rice. Thank you, Madam Chair.

2412 The public health and health care workforce shortages in
2413 the United States, obviously, pre-dated the pandemic. But as
2414 we all know, it has made an already bad situation rise to the
2415 level of a crisis situation over the past two years. Even
2416 before COVID-19, public health departments faced a workforce
2417 shortage created by limited resources and an exodus of
2418 retiring workers. These existing challenges were further
2419 amplified under the strains of the pandemic.

2420 But the shortage in health professionals isn't just
2421 limited to the public health sector. Estimates by the Health
2422 Resources and Services Administration predict that, by 2030,
2423 the demand for all types of primary care providers, including

2424 physicians, nurse practitioners, physician assistants will
2425 exceed supply of these workers by more than 15 percent.
2426 Demand for nursing occupations in long-term care settings is
2427 likewise expected to grow 46 percent by 2030. So it is clear
2428 that we need strategies and solutions to address this
2429 provider gap.

2430 Ms. Austin, can you share more about your experience in
2431 managing Emory Midtown's nursing team through staff shortages
2432 during the pandemic?

2433 And let us know what your biggest challenge in keeping
2434 your shifts actually staffed --

2435 *Ms. Austin. Yes, thank you for the question.

2436 You know, we talked earlier about the cost of travel
2437 contracts. What we have done here at Emory is that we have
2438 invested in contract labor, one, because we know that, when
2439 nurses have the support that they need, when nursing ratios
2440 are adequate and are safe, our patients receive better care.
2441 That is a big thing that we stand on here at Emory, is
2442 quality patient outcomes. We couldn't have done it without
2443 contract labor. We want to make sure that, again, our nurses
2444 have safe staffing ratios.

2445 And even prior to the pandemic, we had what I would
2446 consider probably one of the best nursing staffing ratios in
2447 the city, and we get that information from nurses who come to
2448 us from other hospitals. So I would say that we have

2449 typically done a really good job with that. We are ahead of
2450 most health systems in that respect.

2451 But we are not immune to what has happened during this
2452 pandemic, where we have seen nurses leave. So we have had to
2453 again bolster our staff using contract labor to ensure our
2454 patients receive the care and have the outcomes that we would
2455 want them to.

2456 *Miss Rice. Thank you.

2457 Dr. Riley, you reference in your testimony the
2458 Association of American Medical Colleges, the fact that they
2459 found that the strains that COVID-19 placed on the health --
2460 workforce has been felt most acutely by women, physicians,
2461 and physicians of color. And as you stated, the field of
2462 obstetrics and gynecology has been particularly impacted.

2463 How have these shortages affected maternity care teams
2464 and patients in your practice?

2465 *Dr. Riley. So I think that the concern is that,
2466 because we work in a team, when we are missing even one or
2467 two people, you know, and their expertise, it is really
2468 difficult to give patients the experience that they deserve.

2469 So we, you know, break our necks to be sure it is safe,
2470 but being able to take the time to teach breastfeeding, and
2471 take the time to, you know, get people ready to go home with
2472 this newborn that they don't know what to do with, those are
2473 the things that tend to get lost. And so I think that the --

2474 you know, unfortunately, I suspect that there are patients
2475 who will say, "My experience was not as great as it could
2476 have been.'" And I think that that is really pretty tragic.

2477 I do think also, as we think going forward, it is not
2478 going to be a quick fix to -- we can't just plug people into
2479 the workforce. And so I really think that we need to think
2480 way back, and start at STEM. We need people who are going to
2481 be able to, you know, really work on the science, as people
2482 have said multiple times during this conversation. And we
2483 need to start that as early as, you know, third grade, fourth
2484 grade, whatever it is, and get people excited about science,
2485 because we just need so much help.

2486 *Miss Rice. You know, you make a good point, Doctor,
2487 because, you know, if there is one thing that we have seen
2488 also, maybe one of the upsides, was that there has been this
2489 increased interest in people getting involved in the medical
2490 field, whether it is from, you know, EMTs to nursing to
2491 doctors. And we should do everything we can to enable people
2492 to enter those fields [inaudible]. Obviously, as we have all
2493 been talking about, we need to increase the pool of this
2494 workforce.

2495 So thank you all so much for coming and testifying
2496 today, and I yield back the balance of my time.

2497 Thank you, Madam Chair.

2498 *Ms. DeGette. I thank the gentlelady. Mr. Joyce, you

2499 are now recognized for five minutes.

2500 *Mr. Joyce. Thank you, Chair DeGette, for yielding, and
2501 to Ranking Member Griffith for holding this hearing today. I
2502 would also like to thank our distinguished panel of
2503 physicians and health providers for not only appearing here
2504 today, but for all the work that you have done during this
2505 pandemic.

2506 Dr. McBride, recently entered into this hearing, a New
2507 York Times article reported that the CDC over the last year
2508 collected extensive data on vaccine and booster
2509 effectiveness, breakthrough infections, and wastewater
2510 collection for the presence of virus, but subsequently
2511 released very little information of this data.

2512 Even what was released included the CDC Morbidity and
2513 Mortality Weekly Report, which was published in late January
2514 of this year -- showed that during the Delta surge case rates
2515 for those with previous infection, what we consider acquired
2516 immunity, and no vaccination were substantially lower, almost
2517 four to five times lower, than those who were previously
2518 vaccinated, four to five times lower with acquired or natural
2519 immunity, and hospitalization rates followed a similar
2520 pattern.

2521 What is the impact of the CDC withholding data or
2522 delaying the release of that data for you, as a health care
2523 professional on the front line treating those with COVID-19?

2524 Does this withholding data fracture your relationship to
2525 utilize CDC information when you are one on one with the
2526 patient?

2527 *Dr. McBride. Thank you for that question. Trust is
2528 the glue in patient care and in public health. And I do
2529 worry that we have seen an erosion of trust in doctors and in
2530 public health institutions.

2531 We need our institutions to succeed. I want the CDC to
2532 succeed. We need to have broad public health advice. We
2533 also need clear communication of truthful, real-time data and
2534 information. We need to have -- as Dr. Ranney touched on, we
2535 need to understand who is in the hospital. Is it an
2536 incidental COVID infection, or is it someone who has -- is in
2537 the hospital for COVID-19? Is that person -- you know, we
2538 need to know in terms of racial and ethnicity data. We need
2539 to know, do they have underlying conditions? We have so much
2540 work to do to have the public understand and trust what the
2541 CDC is telling us.

2542 One of the parts of my job that has been very, very
2543 challenging during the pandemic is helping people make sense
2544 of the news and the changing guidance. You know, people
2545 don't have the luxury of paying attention to COVID like I
2546 have every single day for the last two years. And so they
2547 are calling me with just everyday decisions. And I think one
2548 of the challenges is that, even people who are paying

2549 attention have a hard time making sense of the guidance, and
2550 there has been an erosion of trust, because they see the New
2551 York Times article, for example, last weekend talking about
2552 withholding of information.

2553 Again, I do not ascribe mal intent or ill intent. I
2554 simply think we need much more transparency and trust and
2555 communication of facts to the general public.

2556 I think another thing is, for people to trust the CDC,
2557 the CDC needs to trust people. It needs to trust people with
2558 -- it needs to trust people that they can handle murky and
2559 muddy information. When I have a patient who has a
2560 diagnosis, but I am not yet sure what the trajectory is, it
2561 doesn't help my patient for me to withhold information or to
2562 not tell them the full truth. I want to give them hope when
2563 it is rooted in the facts and the science, but I also want to
2564 be honest and real with them about what is going on. Same
2565 goes for the public.

2566 People are smarter than we give them credit for. The
2567 public is paying attention to a lot of the data that is
2568 coming out. And I think, if the CDC could more transparently
2569 communicate facts and data in real time, then we, as primary
2570 care doctors, can act more as the lieutenants for the CDC,
2571 and transmit that information to our patients for their
2572 everyday lives. Should I go to school? Should I go to work?
2573 Which vaccine? How many booster shots do I need?

2574 *Mr. Joyce. Does that -- my time is limited, but does
2575 that lack of transparency and transfer of information, which
2576 you just discussed, does that make your job more difficult --

2577 *Dr. McBride. Absolutely.

2578 *Mr. Joyce. -- as a Johns Hopkins-trained physician,
2579 someone who is used to dealing with data, used to dealing
2580 with this every day of how you practice, does that lack of
2581 transparency from the CDC make your job as a physician more
2582 difficult?

2583 *Dr. McBride. It absolutely does. And one of the
2584 reasons why I have cut my practice in half in the pandemic,
2585 and am donating 50 percent of my time doing advocacy work and
2586 pro bono work, is that I am trying to help people -- stripped
2587 of politics, stripped of ideology, no financial incentive, I
2588 am reaching now almost 20,000 people with a weekly newsletter
2589 to dispense nuanced, contextualized information to a wide
2590 audience. I am reaching people in rural America. I am
2591 reaching people in urban areas who don't have access to
2592 primary care doctors.

2593 It is hard when the CDC is putting the burden on the
2594 general public, and when we don't have access -- 80 million
2595 Americans, as I said earlier, don't have access to a primary
2596 care doctor to translate the information -- sometimes
2597 confusing, and sometimes not the full picture -- into
2598 everyday decision-making.

2599 And so again, we need trust, transparency, first and
2600 foremost. We need primary care doctors out there for people
2601 to have access to information that -- and we need primary
2602 care doctors to be able to trust the CDC.

2603 Again, I believe in the CDC.

2604 *Ms. DeGette. The gentleman's time has expired --

2605 *Dr. McBride. I trust the CDC in many ways, but we need
2606 to do better.

2607 *Ms. DeGette. The gentleman's time has expired. Thank
2608 you.

2609 *Mr. Joyce. Thank you, and I yield.

2610 *Ms. DeGette. The chair now recognizes Ms. Schrier for
2611 five minutes.

2612 *Ms. Schrier. Thank you very much, Madam Chair. This
2613 has been quite a two years, and we have learned a ton, and a
2614 lot of those topics have been discussed already today. I
2615 think that there are questions that are still going to come
2616 at us, and that may hit us very hard. My question is going
2617 to be directed at Dr. Riley, so I will just give that heads
2618 up.

2619 I am a pediatrician, 20 years in practice. I have
2620 experienced vaccine hesitancy, which is about one percent of
2621 my -- of the parents that I would see who would flat-out say,
2622 no, not immunizing, no way, no how. Probably around 10
2623 percent, 15 percent. Just -- questions, they just -- very

2624 legitimate questions. I just had to meet them where they
2625 are, answer some questions, make them feel reassured. And
2626 then we moved on, and got everybody vaccinated. I have just
2627 been blown away by how politicized this has become, by the
2628 extreme misinformation out there, and vaccine -- it is not
2629 just hesitancy, it is like a rabid sense that is
2630 anti-vaccine.

2631 The question I think we may be headed for now is what
2632 will this now do to routine childhood vaccinations that -- it
2633 is not just going to be a question of whether children in
2634 school should be required to have a COVID vaccine, it is -- I
2635 am wondering -- perhaps going to be a question of re-
2636 examining every routine childhood vaccine, measles, mumps,
2637 chickenpox, you name it, and questioning that.

2638 And so, Dr. Riley, I was just wondering if you could
2639 comment on any concerns you might have there, or what you
2640 thought might be coming our way.

2641 *Dr. Riley. I certainly agree with your thought that
2642 vaccine hesitancy is, you know, truly a problem. I think the
2643 WHO just recently named vaccine hesitancy as a global health
2644 issue to really be grappled with. And I think that we have
2645 to recognize that, as people lose confidence in science,
2646 which is unfortunate, and as our inability to communicate in
2647 all the different ways that we need to, that just fuels the
2648 vaccine hesitancy.

2649 I think that we have to get back to the basics,
2650 understand, you know, the diseases that we are trying to
2651 prevent, let the public understand the diseases and how
2652 devastating they can be, and then, you know, re-educate on
2653 the benefits of vaccines, not -- in addition to the safety,
2654 but also the benefits to prevent disease. And I think that
2655 that is, you know, sort of where we are going to need to go.

2656 But I share your concern as I try and, you know, explain
2657 to pregnant women every day that this is -- you know, the
2658 COVID vaccine is something that we feel will decrease the
2659 likelihood that they themselves will be ill, and that there
2660 is evidence now that there is protection for their babies.

2661 *Ms. Schrier. Thank you, and I share those concerns.
2662 In fact, I am even a little bit more concerned now, because
2663 even seeing how many people have died in this country, how
2664 many people are in the hospital, you know, the vast
2665 difference between vaccinated people who are safe from being
2666 in the hospital or dying, and those not -- even with that
2667 data, there is still extreme hesitancy. And so I wonder if
2668 conversations about measles and how devastating that can be
2669 will even carry.

2670 Speaking of lack of trust, just a quick question for Dr.
2671 Ranney: public health. There is tremendous need across the
2672 board. We don't have a public health infrastructure, and
2673 then distrust grew in our public health system. Do you think

2674 that, if we had a baseline public health infrastructure,
2675 where in routine cases they would be doing well baby visits
2676 at homes, and helping with mental health and substance abuse
2677 disorders, if we had that infrastructure already in place, do
2678 you think we would have more success rolling out a big public
2679 health campaign, come any future pandemic?

2680 *Dr. Ranney. Thank you, Representative. Absolutely.
2681 Our investing today adequately in our public health
2682 infrastructure is critical for us dealing with future surges
2683 of COVID, and whatever comes next.

2684 Community health workers and peer specialists are
2685 important. Disciplining physicians who are active purveyors
2686 of disinformation is critically important, and our correctly
2687 interpreting and sharing those interpretations of data with
2688 our patients is important.

2689 And I actually want to take a moment to correct some of
2690 the prior information that has been shared. There actually
2691 was not a dramatic increase in pediatric suicides during
2692 lockdowns. In fact, pediatric suicides dropped dramatically
2693 during lockdowns, and we have seen a small increase in
2694 adolescent girls emergency department visits, most
2695 significantly over the last couple of months. So I just want
2696 to correct the record on that part.

2697 But overall, investing in public health infrastructure,
2698 ensuring that they have adequate workforce, adequate tools,

2699 adequate ability to get data and then share it nationally,
2700 which will speed up the sharing of data by the CDC if they
2701 get good data from local departments, is absolutely critical
2702 to our meeting the challenges of the future head on.

2703 *Ms. Schrier. Thank you very much. Thank you for
2704 setting the record straight. I yield back.

2705 *Ms. DeGette. Thank you so much. The chair now
2706 recognizes Mrs. Trahan for five minutes.

2707 *Mrs. Trahan. Thank you, Chairwoman DeGette and Ranking
2708 Member Upton, for holding this important hearing.

2709 As many of my colleagues have mentioned today, the
2710 COVID-19 pandemic brought health care workforce issues to the
2711 forefront as it exposed gaps and weaknesses in our nation's
2712 preparedness for public health emergencies. And these
2713 workforce issues are present across health care workforces,
2714 and have highlighted the need for public health, behavioral
2715 health, EMS, primary care, and long-term care professionals.

2716 The effects of these shortages are especially felt in
2717 under-served communities, which have historically experienced
2718 diminished access to health care services. Indeed, nearly
2719 half of the counties in Massachusetts have shortages of
2720 infectious disease physicians, and our westernmost county has
2721 zero. That is why I introduced the Bolstering Infectious
2722 Outbreaks Preparedness Workforce Act with Congressman
2723 McKinley, which will offer student loan repayment as a major

2724 new incentive to recruit more physicians, nurses, and other
2725 health care professionals to work in infectious diseases
2726 [inaudible] preparedness in communities with the greatest
2727 need.

2728 So, Dr. Ranney, why is access to loan forgiveness,
2729 especially for medical specialties with lower average annual
2730 salaries like ID physicians, important in building up and
2731 retaining a robust and diverse health care workforce?

2732 *Dr. Ranney. Thank you very much for that question. So
2733 the average physician graduates with more than \$200,000 of
2734 debt. They go through residency, where their debt continues
2735 to grow, and then that can dissuade folks from taking on some
2736 of the lower-paid professions. Many folks that do go into
2737 primary care actually choose to not take insurance, and to
2738 take direct concierge care payments instead, in order to
2739 increase their income.

2740 I myself was the benefit of the loan repayment program
2741 in order to pay off my medical school loans. I know that Dr.
2742 Calac was, as well. It is critical, in terms of getting
2743 physicians and other health care professionals to be able to
2744 work on the front lines in under-served communities, to be
2745 able to spend time doing research, and to do other critically
2746 important public health functions, and to not take those
2747 higher remunerating jobs, to not have to go to areas that pay
2748 better.

2749 I will also say that loan repayment would make a big
2750 difference for those that have been on the front line for the
2751 last couple of years as a small token of gratitude to help
2752 retain frontline providers who have been there throughout the
2753 pandemic. Having a loan repayment program such as
2754 Congresswoman Maloney's would be helpful for those who have
2755 served throughout the pandemic.

2756 *Mrs. Trahan. Absolutely, and I thank you for flagging
2757 Chairwoman Maloney's bill, because I couldn't agree more.

2758 I am going to switch gears because the President
2759 mentioned last night in his State of the Union address the
2760 importance of Congress conquering other public health crises,
2761 such as rising substance use disorder rates that require
2762 specialized health care professionals.

2763 And I would like to just ask you one more question, Dr.
2764 Ranney. As you noted, the importance of American Rescue Plan
2765 workforce investments, including for substance use disorder
2766 treatment and recovery programs, you know, I was encouraged
2767 to see that Brown University's Warren Alpert Medical School
2768 class of 2020 graduates were the first in the nation to
2769 graduate with training that allows them to prescribe
2770 medications to treat opioid use disorder in any U.S. state.

2771 So as a trained emergency physician, you interact with
2772 patients seeking treatment for a range of physical and mental
2773 health issues, and often have opportunities to provide

2774 effective interventions for individuals with an opioid or
2775 other substance use disorder. In your experience, do you
2776 agree that more patients with OUD could be helped if
2777 comprehensive training on how to identify, treat, and manage
2778 patients with a substance use disorder was the standard?

2779 *Dr. Ranney. One hundred percent I agree. In my
2780 emergency department, thanks to the leadership of our former
2781 director of health, Dr. Alexander Scott, as well as our
2782 former governor, now Secretary of Commerce Raimondo, we
2783 actually have standard screening -- we have standard
2784 protocols for every patient that comes in with opioid use
2785 disorder.

2786 We prescribe Suboxone at the bedside during an emergency
2787 department visit for folks who have overdosed on opioids.
2788 That has been shown over and over again by my fellow
2789 emergency physicians, as well as addiction medicine
2790 specialists, to be the best way to help prevent overdose
2791 deaths.

2792 Surrounding that with a suite of pre-recovery supports
2793 is also critical, whether in-person or remote. This is one
2794 of the most important things that we can do to help folks who
2795 are subject to opioid use disorder.

2796 And I will strongly urge that we actually get rid of the
2797 X waiver requirement, which is a huge barrier to prescribing
2798 a medication that is no more dangerous -- and perhaps more

2799 helpful -- than many of the medications that we prescribe
2800 every day for many other disorders.

2801 *Mrs. Trahan. Well, thank you. I appreciate both of
2802 those answers.

2803 And to all the other witnesses, thank you for your
2804 testimony today.

2805 I yield back. Thank you, Madam Chair.

2806 *Ms. DeGette. I thank the gentlelady. The chair now
2807 recognizes Mr. O'Halleran for five minutes.

2808 *Mr. O'Halleran. Thank you, Madam Chair and Ranking
2809 Member, for holding this meeting. Thank you to the panelists
2810 for their presentations today.

2811 The issues that we have heard from today's witnesses are
2812 not new. The pandemic has strained our health systems and
2813 exposed our doctors, nurses, and frontline workers to
2814 overwhelming conditions and a constant struggle to treat
2815 patients and save lives.

2816 I was happy to spend the last two weeks touring my
2817 district and talking to health care providers and
2818 administrators. These are rural and tribal providers, and
2819 they are struggling. Some of these struggles are not new.
2820 Payment models continue to discriminate against rural
2821 providers, and health care systems continue to incentivize
2822 doctors and providers to settle in urban and suburban areas
2823 and practice medicine in well-resourced settings.

2824 But what is new are incredible staffing challenges.
2825 Hospitals, community health centers, our doctors' offices,
2826 paramedics, EMTs, and ambulatory services, among others, are
2827 all suffering from the same staffing issues, and it is
2828 harming access to care in rural and tribal areas. This is an
2829 area that is -- this committee needs to be focused on, and I
2830 look forward to working with anyone who is interested in
2831 actually addressing the issues that rural and tribal
2832 communities are facing.

2833 Just as a side issue, you know, a lot of people will
2834 say, "Well, why don't they just move into urban areas?"
2835 Well, we need them out in rural areas for producing the food,
2836 bringing water in, making sure our transportation systems
2837 work, on and on and on. This is a combination that is needed
2838 critically in our future.

2839 So, Dr. Calac, thank you for joining us today. Your
2840 testimony highlights this longstanding lack of investment in
2841 Indian Health Services facilities. Can you elaborate on some
2842 of the challenges the Indian Health Council faced in
2843 providing quality medical services within your community
2844 before the pandemic?

2845 *Dr. Calac. Thank you for the question. Just a couple
2846 of comments regarding the workforce that currently exists
2847 now.

2848 So I am one of only two pediatricians in the area

2849 surrounding a 50-square -- or 50-mile radius from our site.
2850 So that poses a challenge to provide that pediatric care.

2851 But also, with the same concern for the demographic, the
2852 need to have kids enter STEM programs such as the Native
2853 American Research Centers for Health, which is a NIH-funded
2854 program to retain and recruit Native Americans to go into
2855 medical school and/or research, is an important program that
2856 actually highlights your concerns and the needs for promoting
2857 recruitment and retention for this workforce.

2858 And I would also like to comment on the fact that my son
2859 is actually one of -- actually, the only M.D./Ph.D. who will
2860 be at University of California San Diego, providing -- or
2861 finishing up his studies there over the last four years. But
2862 he will be the only Native American from this area to
2863 accomplish that feat.

2864 So I think just examples of those wide disparities show
2865 a need to have a continued workforce, and some of the
2866 challenges that tribes and rural areas as a whole across the
2867 country are facing.

2868 *Mr. O'Halleran. Well, thank you, Doctor. And this is
2869 another question for you.

2870 Since my time in Congress I have focused on addressing
2871 longstanding failures of the Federal Government to provide
2872 support to tribal communities and, for that matter, rural
2873 communities throughout our country.

2874 However, since the pandemic, Congress has taken several
2875 actions to support tribal communities, including increasing
2876 funding through the CARES Act, the American Rescue Plan, and
2877 the bipartisan Infrastructure Investment Jobs Act. Which
2878 programs have been most effective throughout the pandemic?

2879 And, should we rework -- and should be reworked to
2880 provide additional support to tribal health care?

2881 And if you can, comment also to rural health care.

2882 *Dr. Calac. Yes, thank you. The funds that have been
2883 provided through the CARES Act and through several different
2884 funding mechanisms to support the tribal missions in the area
2885 have been phenomenal. And without those funds we would not
2886 have been providing the care that we have done so with
2887 testing, tracing, treatment for those individuals afflicted
2888 with COVID, and providing the supportive care for the
2889 preventive health care measures that we have had to catch up
2890 on.

2891 It is said that pediatrics are almost a year and a half
2892 back, in terms of preventive health exams. So I think
2893 looking at Indian Health Service funding and other public
2894 health service programs, since the budgets have been
2895 relatively flat over the last 10 years, is an important first
2896 step.

2897 *Mr. O'Halleran. Well -- and thank you, Doctor. Thank
2898 you, Madam Chair, and I yield.

2899 *Ms. DeGette. I thank the gentleman.

2900 We have several members of the full committee who have
2901 asked to waive on, and we are always pleased to accommodate
2902 them. So first I will recognize Mr. Carter for five minutes.

2903 *Mr. Carter. Thank you, Madam Chair, and thank all of
2904 you for participating in this. It is extremely important.

2905 I want to ask kind of a general question, and I will
2906 start with you, Dr. Ranney. What data do you think the CDC
2907 should be collecting at this time that it hasn't collected?

2908 *Dr. Ranney. Thank you for that question. You know,
2909 the big challenge that the CDC faces is that there is very
2910 little mandated data from local or state health departments
2911 that is required to be reported to the CDC.

2912 There is also a lack of standardization of data, which
2913 means that, when the CDC gets it, they have to spend a lot of
2914 time cleaning and verifying it, which then delays release of
2915 the data to the public.

2916 And there is simply an absence of much data, such as
2917 others have outlined: age, race and ethnicity, income level,
2918 et cetera, of cases and hospitalizations. There is a lack of
2919 data around adequate staffed beds. HHS reports hospital beds
2920 and hospital capacity, ,period but doesn't take account for
2921 staffing shortages.

2922 The wastewater data is a great thing that is going to be
2923 really important for us for predicting future surges. I

2924 could go on.

2925 The best analogy that I can make is I think back to when
2926 we fought the epidemic of car crash deaths back in the 1970s.
2927 We developed NHTSA, and we developed multiple, well-funded
2928 data initiatives within NHTSA, such as the fatality accident
2929 reporting system, the EMS information systems. Those are
2930 critical ways that we can monitor in real time new reasons
2931 for increasing car crashes and car crash deaths, and then
2932 change things accordingly. We need the same type of system
2933 in place for COVID data to allow us to have early warnings,
2934 and to respond in kind.

2935 *Mr. Carter. Well, thank you. Thank you for that.

2936 Dr. Riley, I will ask you the same thing. What data
2937 should the CDC be collecting at this time that you don't
2938 think that they are collecting?

2939 *Dr. Riley. So I really think I would just add on to
2940 that, that one of the major issues that doesn't ever come up
2941 is whether or not someone is pregnant or lactating. And so
2942 that field alone would allow us to understand, you know, what
2943 is happening to that particular patient population.

2944 And as I said in my testimony earlier, I think that we
2945 need to understand two things: one is what is the impact of
2946 COVID infection on pregnancy and lactating women; and then
2947 what is the effect of or the effects of vaccination on that
2948 same population. But without asking those questions, we are

2949 sort of left not knowing.

2950 *Mr. Carter. Hey, great responses, thank both of you.

2951 Dr. McBride, I will go to you. Do you think there
2952 should be a wider variety, if you will, of voices that -- at
2953 the COVID-19 response itself? Are we including enough
2954 different people, and enough different -- and a variety of
2955 people, of professionals?

2956 *Dr. McBride. Thank you for that question. I think the
2957 more voices, the more diverse array of experiences and areas
2958 of expertise, the better.

2959 Personally, I wish that there were more mental health
2960 experts --

2961 *Mr. Carter. Exactly.

2962 *Dr. McBride. -- in the COVID-19 -- because this is a
2963 collective trauma, this is like no other experience in at
2964 least my lifetime, but it is a collective trauma that really
2965 warrants careful attention to individual and population
2966 mental health.

2967 But yes, absolutely. We need all sorts of races,
2968 ethnicities, income levels, areas of expertise --

2969 *Mr. Carter. Absolutely, good.

2970 *Dr. McBride. All of it.

2971 *Mr. Carter. Thank you. Thank you.

2972 Ms. Austin, I wanted to ask you very quickly, in -- do
2973 you feel like -- that the clarity that you got from CDC for

2974 your nursing staff on when to wear PPE, and what kind of PPE,
2975 do you think that that was sufficient?

2976 *Ms. Austin. I think early on we had a great deal of
2977 trust in the information that we were receiving from the CDC.
2978 I think the thing that caused a little bit of concern was
2979 when some of those things changed. I have heard from many of
2980 the nurses at the -- on the front lines, is their concerns
2981 about the changing mandates, the changing information.

2982 So I would just say that, yes, there was concern about
2983 the information that changed. But overall, I would say that
2984 I respect the CDC's position, and have followed their
2985 guidance throughout this pandemic.

2986 *Mr. Carter. Good.

2987 And Dr. Calac, I guess you are the only one I haven't
2988 asked a question. The same question there. Any -- the
2989 consistency of the CDC and the information you were getting.

2990 *Dr. Calac. I would just echo Ms. Austin's comment.
2991 Yes, the PPE that -- we have been trained for many years in
2992 its use in multiple different situations, other than just
2993 COVID, I think was a usable practice that we had instituted.

2994 However, the effectiveness of different masks, whether
2995 they be two layers, cloth, N95s, was somewhat disparate as we
2996 moved forward in the pandemic. But still looking forward to
2997 additional support and improved guidance as we round out the
2998 pandemic and looking forward to the next.

2999 *Mr. Carter. My time has expired. Thank you, Madam
3000 Chair.

3001 *Ms. DeGette. I thank the gentleman. The chair now
3002 recognizes Mr. Sarbanes for five minutes.

3003 *Mr. Sarbanes. Thank you very much, Madam Chair, and
3004 thank you for allowing me to waive on to this hearing today.
3005 I appreciate it very much.

3006 Obviously, the focus here has largely been on workforce
3007 shortages, particularly aggravated or exacerbated by the
3008 pandemic, when we look at the health care workforce. But we
3009 know these shortages have been accumulating. It is a, I
3010 guess, a strange turn of phrase, "shortages accumulating,"
3011 but that is what has been happening for years now. And we
3012 are just looking at new and extra dimensions of that
3013 challenge.

3014 I have been focused on this for a long time, was able to
3015 work to get a provision into the Affordable Care Act that
3016 would create a National Health Care Workforce Commission to
3017 kind of systematically look at and assess what the shortages
3018 are, and put forward recommendations, policy recommendations,
3019 on how to address, and we are going to continue to try to
3020 bring that focus to bear. But we also have to get creative,
3021 I think, and innovative about how to meet those shortages,
3022 whether it is nurses or physicians, other caregivers in the
3023 continuum of care.

3024 And Dr. Ranney, I apologize if I am not pronouncing your
3025 name correctly, but I would be interested in getting your
3026 perspective. I have a bill that I am re-introducing called
3027 the Primary Care Physician Reentry Act. It would direct the
3028 Department of Health and Human Services to establish a
3029 demonstration program that could facilitate physician reentry
3030 into primary care clinical practice after an absence from
3031 their practice for one reason or another after retirement to
3032 try to create an incentive, an expedited process of bringing
3033 these physicians back.

3034 Do you think that that is a good idea, could that help
3035 us?

3036 Do you think that it would be appealing to retired
3037 physicians?

3038 Do you think it could help us address this workforce
3039 shortage?

3040 If you could speak to that, I would appreciate it.

3041 *Dr. Ranney. Thank you. I am not familiar with your
3042 bill, but look forward to learning about it.

3043 I will also say that Dr. McBride is the primary care
3044 doc, not me, so I will let her talk about what will get folks
3045 into primary care.

3046 But I do think that providing avenues, on-ramps to get
3047 physicians who have left bedside care back comfortable with
3048 the current clinical care environment, with current data

3049 around medical care, and getting them back into the clinical
3050 sphere is certainly something that would be helpful.

3051 Whether it is about retired physicians or others who
3052 have left bedside care for a variety of other reasons, having
3053 a way to re-acclimate, to build up our clinical skills, and
3054 get back into bedside care is a terrific idea.

3055 *Mr. Sarbanes. Thank you.

3056 Dr. McBride, if you could, give me a quick thumbs up or
3057 thumbs down on that as a possible benefit, in terms of
3058 getting more physicians into the --

3059 *Dr. McBride. Yes, absolutely --

3060 *Mr. Sarbanes. -- to address the shortage, I would
3061 appreciate it.

3062 *Dr. McBride. Whatever we can do to get more people
3063 into primary care. And not just to get more people in
3064 primary care, but to incentivize them to go into primary
3065 care, instead of subspecialty medicine, for example.

3066 You know, those of us in primary care went into this
3067 field to be able to have time with patients, to establish a
3068 relationship so they can talk to you about their depression,
3069 their anxiety, and their dementia, and their diabetes, and
3070 their myriad health issues.

3071 My patient who is 82 I saw earlier this week. He is on
3072 15 medications. He has a new heart valve. He has atrial
3073 fibrillation. He has hypertension. He has diabetes. And he

3074 has newly lost his wife. If I have five minutes to talk to
3075 the patient, I really cannot do my job. I cannot do what
3076 needs to be done.

3077 So we need to make sure that we are not only
3078 incentivizing doctors out of medical school to go into
3079 primary care, we need to change the system so that time with
3080 a trusted guide is the commodity, instead of, you know,
3081 treating primary care as just sort of a referral mill, where
3082 -- and where the rapport and the relationship is, and the --
3083 isn't the commodity.

3084 The commodity needs to be the trust, the rapport, and
3085 the relationship. There is a lot we can do when we sit down
3086 with our patients and talk to them, look them in the eye, and
3087 help them kind of meet their broad human needs by
3088 understanding who they are as a person, and what their
3089 specific vulnerabilities are, and how to protect them from
3090 the myriad threats that people face, whether it is COVID-19,
3091 or loss, or, you know, other health harms.

3092 *Mr. Sarbanes. I appreciate that, and I like that idea
3093 of the commodity of trust, and how we can invest in it and
3094 make sure that we reimburse for it in a way that creates the
3095 right incentives.

3096 Dr. Ranney, I have just got a couple of seconds left
3097 here. Why shouldn't there be a school-based health center in
3098 every school in America to address not just physical health

3099 needs on the part of our students, but the increasing mental
3100 health needs that they need, fully staffed with counselors,
3101 with mental health professionals, with social workers, et
3102 cetera? If you could speak to that briefly, I would
3103 appreciate it.

3104 *Dr. Ranney. I will say that, heck, right now I would
3105 just take a school nurse in every school in America. That,
3106 in and of itself, would be tremendous. School-based health
3107 centers are great, both for getting kids and families care,
3108 and they can be augmented with telehealth or with digital
3109 care.

3110 I will also add that, in addition to getting physicians
3111 in the workforce, we also need all the staff around us. We
3112 are a team. It is not just a physician, it is also nurses,
3113 medical assistant, home health aides, and more.

3114 *Mr. Sarbanes. Thank you very much.

3115 Madam Chair, thank you.

3116 *Ms. DeGette. I thank the gentleman.

3117 I have got to tell you, Mr. Griffith and I both want to
3118 thank all of the witnesses for coming today. You were a
3119 wonderful panel, and a wonderful team. You gave us a lot of
3120 great information, and we will use it going forward.

3121 I want to remind members that, pursuant to committee
3122 rules, that they have 10 business days to submit additional
3123 questions for the record to be answered by witnesses that

3124 appear in front of the subcommittee.

3125 And I want to ask the witnesses, if you do get these
3126 questions, if you can, respond promptly to any of them.

3127 And with that, the subcommittee is adjourned.

3128 [Whereupon, at 1:16 p.m., the subcommittee was
3129 adjourned.]