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4 UNDERSTANDING THE CYBER THREAT AND IMPLICATIONS FOR THE 21ST

5 CENTURY ECONOMY

6 TUESDAY, MARCH 3, 2015

7 House of Representatives,

8 Subcommittee on Oversight and Investigations

9 Committee on Energy and Commerce

10 Washington, D.C.

11 The subcommittee met, pursuant to call, at 2:30 p.m., in
12 Room 2322 of the Rayburn House Office Building, Hon. Tim
13 Murphy [Chairman of the Subcommittee] presiding.

14 Members present: Representatives Murphy, McKinley,
15 Burgess, Blackburn, Bucshon, Brooks, Mullin, Hudson, Collins,
16 Cramer, DeGette, Clarke, Kennedy, Green, and Pallone (ex

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17 officio).

18 Staff present: Charlotte Baker, Deputy Communications
19 Director; Leighton Brown, Press Assistant; Melissa Froelich,
20 Counsel, Commerce, Manufacturing, and Trade; Brittany Havens,
21 Legislative Clerk; Charles Ingebretson, Chief Counsel,
22 Oversight and Investigations; Paul Nagle, Chief Counsel,
23 Commerce, Manufacturing, and Trade; John Ohly, Professional
24 Staff, Oversight and Investigations; Chris Santini, Policy
25 Coordinator, Oversight and Investigations; Peter Spencer,
26 Professional Staff Member, Oversight; Jessica Wilkerson,
27 Legislative Clerk; Christine Brennan, Democratic Press
28 Secretary; Jeff Carroll, Democratic Staff Director; Chris
29 Knauer, Democratic Oversight Staff Director; Una Lee,
30 Democratic Chief Oversight Counsel; and Elizabeth Letter,
31 Democratic Professional Staff Member.

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32 Mr. {Murphy.} Well, good afternoon. I now convene this
33 hearing of the Oversight and Investigations Subcommittee,
34 entitled Understanding the Cyber Threat and Implications for
35 the 21st Century Economy. This is the first in a series of
36 hearings by this committee focused on cyberspace, the
37 Internet, and the challenges and opportunities that they
38 present for the 21st century economy.

39 These are big, important issues, so it is imperative
40 that we establish a clear understanding of the issues we
41 face. So today, we are going to do something a little
42 different. We are not here to examine a specific
43 cybersecurity incident, policy issue or legislative proposal.
44 Today, we are going to take a step back and explore some
45 fundamental questions with our experts. Such things as what
46 is the breadth and depth of the cyber threats? Is it
47 something that can be solved? And what does this mean for
48 the future?

49 In 1969, computers at four universities connected to the
50 ARPANET, thus providing--thus proving a computer networking
51 concept that evolved into what we now know as the Internet.

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52 Since its inception, the Internet has been an open platform,
53 designed to facilitate the transfer of data and information
54 between remotely located computing resources. It doesn't
55 discriminate against any network or device, nor the
56 transmission of the data. It is merely a conduit for
57 information. This open architecture, end-to-end system
58 design is what makes the Internet such a benefit to society.
59 It provides endless possibilities for innovation. It gives
60 any individual with an Internet connection an opportunity to
61 share their opinion with the world, and to access a nearly
62 infinite amount of information. It has revolutionized the
63 way we conduct business, interact socially, learn and consume
64 information, be it true or false. As a result, the Internet
65 fostered widespread development and adoption of computing and
66 communications technologies, collectively known as
67 information technologies. Today, we depend on these
68 technologies for everything from social interaction to home
69 security, the operation of critical services like power
70 plants and the electric grid. This integration of the
71 Internet and information technologies into nearly every
72 aspect of modern life has created the virtual world commonly

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73 known as cyberspace.

74 The Internet's strength, however, is also its weakness.

75 It is by nature an open system with many interconnections,

76 creating multiple opportunities for disruption. Likewise,

77 information technologies are inherently complex systems,

78 increasing the probability of ingrained vulnerabilities. As

79 a result, the same technological and cultural factors that

80 facilitate real-time global interaction, rapid innovation and

81 freedom of expression empower malicious actors to thrive and

82 create risk in cyberspace.

83 The challenge arises from the fact that cyberspace

84 creates an asymmetric imbalance that strongly favors

85 malicious actors. Anyone, from an individual to a nation

86 state, can target a victim halfway around the world at

87 minimal cost and with little risk of being caught. Because

88 the cost of failure and the consequences of crime are

89 minimal, the threat evolves rapidly. In contrast, the costs

90 of defense, as well as potential consequences, are

91 significant. Because this asymmetric threat is rooted in the

92 fundamental structure of the Internet and information

93 technology, there is no way to solve cybersecurity without

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94 undermining the benefits of the cyberspace. There is no
95 silver bullet or technological solution. While we certainly
96 can do more improve the security of cyberspace, these
97 decisions require a thoughtful cost benefit analysis. How
98 will a potential security measure affect the cost or
99 convenience of a product? How will it affect the pace of
100 innovation? What will it mean for privacy or civil
101 liberties? Cyberspace is no longer a place that we visit; it
102 is the place where we live. Ten years ago, smartphones were
103 a novelty, in fact, the iPhone didn't even exist. Today,
104 mobile devices serve as a credit card, they can track our
105 health, unlock our homes, start our vehicles, and document
106 our daily travels. A pacifier can monitor your infant's
107 temperature and send that information directly to your
108 computer or mobile device. Through what is known as the
109 Internet of things, we have connected kitchen appliances, you
110 can start dinner from the office, check social media accounts
111 from your grill, or know when you are low on milk.

112 Cyberspace is, and will increasingly be, the economic
113 engine of the 21st century economy, and at the same time as
114 the Internet and information technology becomes increasingly

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115 entwined in our daily routines, cyberspace becomes a
116 limitless and adaptive attack surface. The security
117 challenges will be more diverse and harder predict, and the
118 consequences will be more severe. We may not be able to
119 secure cyberspace, but it is our collective responsibility to
120 understand the threat in order to minimize its effect on our
121 privacy, civil liberties, national security and economic
122 prosperity. We should embrace this unique opportunity this
123 hearing presents, not to debate data breach legislation or
124 other specific policy issues, but to listen.

125 We are privileged to have an impressive panel of experts
126 who can help us understand the challenges of cybersecurity in
127 context. In particular, I want to recognize Dr. Shannon from
128 Carnegie Mellon University in Pittsburgh, home to the
129 Nation's first computer emergency response team. The
130 Pittsburgh region boasts some of the Nation's foremost
131 experts in the field of cybersecurity, and I am pleased to
132 have one of those experts, Dr. Shannon, joining us here
133 today.

134 [The prepared statement of Mr. Murphy follows:]

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135 ***** COMMITTEE INSERT *****

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136 Mr. {Murphy.} I will now recognize the ranking member
137 of the O&I Subcommittee, Ms. DeGette of Colorado, for 5
138 minutes.

139 Ms. {DeGette.} Thank you, Mr. Chairman. I am glad we
140 are having the time to do a deep dive into this important
141 topic. O&I has a long history of exploring issues related to
142 cybersecurity. Over the years, we have had hearings on
143 cybersecurity risks. We have passed bipartisan legislation
144 to promote security and resiliency for critical
145 infrastructure systems. We have also examined in detail both
146 cyber attacks and vulnerabilities within many of the sectors
147 under this committee's jurisdiction. I hope that this
148 hearing--series of hearings will help us have additional
149 productive conversations about how both to understand the
150 cyber risks and how to respond to them.

151 Information systems connected to the Internet are
152 integral to the operation of our economy. While this
153 interconnectedness is essential, the vulnerabilities that it
154 can pose, pose serious challenges. Every day, the Internet
155 is under attack by those with malicious intent. In the last

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156 few years, cyber attacks on federal agencies and also no
157 private entities have skyrocketed. Every week it seems,
158 there is a new series of headlines about cyber attacks and
159 vulnerabilities in our system. Last week, for example, Uber
160 revealed a breach of its driver database that had gone
161 unreported for months. Anthem reported that millions of
162 people who were not its customers could be victims of cyber
163 attacks on their systems. Last year, we heard of attacks on
164 Home Depot, Target, and JP Morgan Chase that involved the
165 personal information of tens of millions of Americans.

166 So this past year alone has been a stark reminder that
167 all industries are vulnerable, and neither the private sector
168 or government is safe from cyber attacks. These attacks are
169 becoming more and more frequent, and more and more
170 sophisticated. I am personally concerned about how the loss
171 of personally identifiable information is affecting American
172 consumers. It is starting to appear that there are 2 types
173 of these Americans. Number one, people whose data has been
174 subject to a breach, and number two, people whose data will
175 be subject to a breach. That seems to be how it is breaking
176 out.

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177 So I look forward to hearing from our witnesses today
178 about the cybersecurity landscape. I have a couple of
179 questions. Number one, what are the threats that we now
180 face, and number two, what are our biggest vulnerabilities.
181 Also, I want to hear what we are doing now, and what we can
182 improve in the future. What are the existing standards in
183 both the government and private industry for keeping personal
184 information safe, and providing notification when there is a
185 breach. How can we make sure that both the public and
186 private sectors are using their expertise to ensure that
187 cybersecurity measures are appropriately tailored to address
188 the specific needs in the different sectors. More
189 fundamentally, what is the appropriate role of government and
190 of the private sector in securing the systems, managing cyber
191 risks and assessing cyber threats. How do we promote the
192 optimal level of cooperation and information sharing within
193 this division of labor. Unfortunately, this is a problem
194 that doesn't have an immediate or a fissile solution.

195 So I am hoping that our witnesses throughout the
196 hearings can advise us on how we can make the right strategic
197 investments in cybersecurity in both the short and long-term.

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198 They are all smiling because they know what an impossible
199 task this is. But, you know, this is a problem that exists
200 far beyond our Nation's borders. We should be thinking about
201 how we can ensure international cooperation to protect
202 against cyber threats around the world. I understand we need
203 to make substantial changes in the way we think about
204 cybersecurity. This is not a problem that we have the tools
205 to deal with immediately. And I do want to hear from our
206 witnesses about that today, but even while rethink our
207 approach to cybersecurity and make necessary long-term
208 investments, I want to know what we can do right now to
209 protect consumers and their personal information. If data
210 breaches have become inevitable, we need to think about how
211 to make that data unusable once it is stolen, and that seems
212 to be a short-term key. I want to hear from the witnesses
213 about creative solutions in the post-breach environment. On
214 the battlefield, a strategy for preventing the enemy from
215 successfully using your technology against you is to render
216 it useless if it falls into the wrong hands. I think we need
217 to figure out ways to do this now with certain types of
218 consumer information if it is stolen.

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219 As Chairman Murphy said, this is just the first in a
220 series to explore cyber threats in a variety of sectors. I
221 want to thank the witnesses, and I look forward to our
222 continued work.

223 I yield back.

224 [The prepared statement of Ms. DeGette follows:]

225 ***** COMMITTEE INSERT *****

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226 Mr. {Murphy.} Gentlelady yields back.

227 Now recognize the vice chair of the full committee, Mrs.

228 Blackburn of Tennessee, for 5 minutes.

229 Mrs. {Blackburn.} Thank you, Mr. Chairman, and thank

230 you for the attention to this issue. And witnesses, we

231 appreciate that you are here as we begin to think through

232 this process.

233 Cyberspace is really a place where a lot of our

234 information now resides. It is not just something that we

235 click onto and off of, but it is a place of residence for

236 what I term our virtual you, which is you and all of your

237 information. And interestingly enough, and the chairman

238 noted the end-to-end open architecture of the system, the

239 backbone that permits this, and you do have that original

240 platform, that openness, which makes it what it is, and makes

241 it a successful information service. So now, we have all of

242 these incursions, and the malware and the spyware and the

243 bots, and this and that, and some of these are embedded in

244 hardware, some are there via software, and we are looking at

245 an increased number of these attacks on our critical

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246 infrastructure every day.

247 Now, the chairman mentioned a little bit about the
248 Internet of things, or as I like to say, the Internet of
249 everything. And we know that by the end of this decade,
250 Sysco says we are going to have 50 billion, 50 billion
251 devices that are connected to the Internet. That is a lot of
252 vulnerabilities. So as we look at the steps that need to be
253 taken for privacy and for data security, we welcome your
254 expertise and your insights, and we thank you for helping us
255 think forward on this.

256 And I yield at this time to Dr. Burgess.

257 [The prepared statement of Mrs. Blackburn follows:]

258 ***** COMMITTEE INSERT *****

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259 Mr. {Burgess.} I thank the vice chairwoman for
260 yielding. Chairman Murphy, thank you for having the
261 subcommittee have this hearing on reviewing the current state
262 of cybersecurity. It is an issue that is vital to the future
263 of commerce and our economy. Developing a strong grasp of
264 the engineering and technical realities underpinning computer
265 networks, and what that means for business models is an
266 integral part of understanding cybersecurity.

267 I do want to acknowledge, Chairman Murphy, your comments
268 that this is not a data breach hearing. The Subcommittee on
269 Commerce, Manufacturing and Trade is working to finalize
270 legislation establishing a data security requirement, and a
271 single set of breach notification rules for entities under
272 the Federal Trade Committee's jurisdiction. But that is just
273 one piece of the broader puzzle, and I look forward to the
274 broader discussion of cybersecurity at today's hearing.

275 Thank you, Mr. Chairman. I will yield back the balance
276 of the time.

277 [The prepared statement of Mr. Burgess follows:]

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279 Mr. {Murphy.} Thank the gentleman.

280 And now I turn to Mr. Pallone for 5 minutes.

281 Mr. {Pallone.} Thank you, Mr. Chairman.

282 I want to borrow the words of one of our witnesses here
283 today. Dr. Shannon, in summarizing the cybersecurity
284 landscape, says this in his written testimony, and I quote,
285 ``Currently there is no manner in which an entity, public or
286 private, can be fully protected without simultaneously
287 destroying its value. Today, there are either the--there are
288 neither the tools, technology, nor resources to stop all
289 serious cyber attacks and allow for efficient function of
290 electronic commerce. We simply do not yet know how to do
291 both of these together, which makes enabling continued
292 technology research an innovation essential.''' and that is
293 the end of his quote.

294 Dr. Shannon, you captured perfectly the problems we face
295 in this area, and the challenges and responding. This
296 committee has a long history on cybersecurity issues, and I
297 look forward to this series of hearings as we continue to
298 examine this area.

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299 Unfortunately, our ability to protect against cyber
300 attacks while improving still appears to lack what is needed
301 to prevent these intrusions. We are seeing more frequent and
302 more severe attacks in both the public and private sectors.
303 In just the past few years, millions of Americans have had
304 their information compromised in data breaches. At the same
305 time, our dependence on the Internet and interconnected
306 information systems has only increased. Disconnecting from
307 the Internet is not an option for a vast majority of
308 individuals and companies alike.

309 The private sector seems to be no better at preventing
310 attacks than the Federal Government. In the last year or so,
311 we have seen breach after breach where attacks are placing
312 Americans' personal data at risk. Attacks on Target, JP
313 Morgan, Home Depot, Sony, and now Anthem have all underscored
314 this fact. And these attacks illustrate that even the
315 biggest companies with considerable resources at their
316 disposal are not immune to these intrusions. We must also
317 face the reality that it is much cheaper for the attackers to
318 infiltrate than it is for us to protect and respond, and
319 unfortunately, there is no one solution at this time to

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320 guarantee that stored information will remain secure. But we
321 can't ignore cybersecurity until we have a solution.
322 Instead, we need to find ways to manage the problem, and I
323 hope this series of hearings can bring out some creative
324 solutions on how to do just that.

325 In addition, we need to start thinking about post-breach
326 protections, particularly as it relates to consumers.
327 Clearly finding ways to strengthen existing systems is
328 necessary, but we also need to make it harder for thieves to
329 use stolen data after breaches occur. It is not enough for
330 companies to simply offer a free year of credit monitoring as
331 an answer. Rather, we need to explore ways to make consumer
332 data less useful if it falls into the hands of the bad guys.

333 So, Mr. Chairman, coming up with effective solutions to
334 these problems will be a long process, but I applaud you and
335 our ranking member, Ms. DeGette, for starting this series of
336 hearings, and I look forward to working with you to better
337 protect our institutions, companies, and citizens.

338 I yield the remaining of my time to the gentlewoman from
339 New York, Ms. Clarke.

340 [The prepared statement of Mr. Pallone follows:]

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342 Ms. {Clarke.} I would first like to thank both our
343 Chairman Murphy and Ranking Member DeGette for having this
344 hearing, and I would like to thank the gentleman from New
345 Jersey, the ranking member of our full committee, Mr.
346 Pallone, for yielding me time.

347 I thank our witnesses for lending their expertise, time
348 and talent to today's Oversight and Investigations hearing.

349 As you know, I was on the Homeland Security Committee
350 for the past 8 years, and of those 8 years, I was ranking
351 member of the Cybersecurity and Critical Infrastructure
352 Subcommittee for 4 years, and chairwoman for 2 years.
353 Needless to say, this issue is extremely important to me, but
354 more importantly, to our Nation. There is no doubt that we
355 face a challenge of incredible proportions when it comes to
356 cyber threats. Comprehensive and effective cybersecurity
357 policy has always been a complicated endeavor, but in the
358 face of technological--of the technological landscape that is
359 constantly evolving and developing new mechanisms that
360 threaten the integrity of our Nation's virtual presence, we
361 stand in uncharted territory as we try to shape a

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362 government and corporate response that is effective,
363 adaptable, and a step ahead of any threat we may encounter.

364 We hear about a new breach in security or impending
365 cyber threat almost daily, so it is inarguable that the time
366 to set our House in order has come and it is now. The
367 security of our Nation's cyber infrastructure and our
368 response to cyber threats is not a partisan issue. We have
369 to work together; democrats and republicans, government and
370 private industry, academics and public advocates, to not only
371 protect the privacy of our citizens, but also identify and
372 respond to security threats. Ultimately, however, it is the
373 expertise of today's witnesses, and many others across the
374 cyber community, that will allow us to act in the best
375 interests of our Nation.

376 I look forward to listening to and learning from what
377 today's witnesses have to share with us.

378 I yield back to Ranking Member DeGette.

379 [The prepared statement of Ms. Clarke follows:]

380 ***** COMMITTEE INSERT *****

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381 Mr. {DeGette.} I yield back.

382 Mr. {Murphy.} All right, thank you. Thank you.

383 We are expecting votes from between 2:15 and 2:45, so we
384 will move quickly through these questions. 2:45, 3:15? All
385 right, 2:45, 3:15, so we should have plenty of time.

386 So now let me introduce the witnesses on the panel for
387 today's hearing. First, Dr. Herbert Lin, Senior Research
388 Scholar for Cyber Policy and Security at the Center for the
389 International--for International Security and Cooperation, a
390 Senior Fellow at the Hoover Institute in Stanford University,
391 his research relates broadly to policy-related dimensions of
392 cybersecurity and cyberspace, and particularly interested in
393 knowledgeable--and is knowledgeable about the use of
394 offensive operations, cyberspace, especially instruments of
395 national policy. Welcome here, Dr. Lin.

396 Next, Dr. Richard Bejtlich. I say that right?

397 Mr. {Bejtlich.} Yes, sir.

398 Mr. {Murphy.} Good. Is the chief security strategist
399 at FireEye, Incorporated, and was Mandiant's chief security
400 officer when FireEye was acquired by Mandiant in 2013. In

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401 this role, he empowers policymakers, international leaders,
402 global customers, and concerned citizens to understand and
403 mitigate digital risks through strategic security programs.

404 Our third panelist is Dr. Greg Shannon, Chief Scientist
405 for the CERT Program at the Software Engineering Institute at
406 the Carnegie Mellon University. In this role, he is
407 responsible for working with the director and SEI leadership
408 to plan, develop and implement research strategies,
409 initiatives and programs that further the mission of CERT and
410 SEI, as well as developing, conveying and executing
411 innovative ideas for the Nation's cybersecurity research
412 agendas. In addition, he was recently named chair of the
413 Institute of Electrical and Electronics Engineers
414 Cybersecurity Initiative.

415 I will now swear in the witnesses. As you all are
416 aware, the committee is holding an investigative hearing, and
417 when doing so, has the practice of taking testimony under
418 oath. Do any of you have objections to testifying under
419 oath? Seeing no objections, the chair then advises you that
420 under the rules of the House and the rules of the committee,
421 you are entitled to be advised by counsel. Do any of you

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422 desire to be advised by counsel during your testimony today?

423 And they have all indicated no. In that case, would you

424 please rise and raise your right hand, I will swear you in.

425 [Witnesses sworn.]

426 Mr. {Murphy.} Thank you. All the witnesses answered in

427 the affirmative. So you are now under oath and subject to

428 the penalties set forth in Title XVIII, section 1001 of the

429 United States Code. We will recognize you each for a 5-

430 minute summary. The rules are press the button on the mike,

431 pull it close to you. Watch for the red light, that means

432 your time is up.

433 Dr. Lin, you may begin.

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434 ^TESTIMONY OF HERBERT LIN, SENIOR RESEARCH SCHOLAR, CENTER
435 FOR THE INTERNATIONAL SECURITY AND COOPERATION, SENIOR
436 FELLOW, HOOVER INSTITUTION, HARVARD UNIVERSITY; RICHARD
437 BEJTlich, CHIEF SECURITY STRATEGIST, FIREEYE, INCORPORATED;
438 AND GREGORY SHANNON, CHIEF SCIENTIST, CERT PROGRAM, SOFTWARE
439 ENGINEERING INSTITUTE, CARNEGIE MELLON UNIVERSITY

|

440 ^TESTIMONY OF HERBERT LIN

441 } Mr. {Lin.} Mr. Chairman, members of the subcommittee,
442 thanks for the opportunity to testify. Testimony today is
443 personal, although my professional work informs it.

444 Let me start with two definitions. Cyberspace is
445 computers, smartphones, the Internet, stuff with computers
446 inside them. It is also the information inside these things,
447 and our dependence on all of this is growing.

448 Here is a definition of cybersecurity that--with words
449 like negative impact and bad guy. What is important here is
450 that the words are--definitions of these words are policy
451 matters, and also cybersecurity isn't just technology.

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452 Economics, psychology, organizations, they all matter because
453 they help to shape user behavior, which affects
454 cybersecurity.

455 On security, a computer in a sealed metal box, which is
456 the--there is supposed to be a computer inside that one on
457 the left. There is one on mine. And it is a sealed metal
458 box, so I guess you can't see it. There is--that is
459 perfectly secure, but it is useless. Okay. The one on the
460 right is useful but potentially insecure because--it is
461 useful because you get information in and out of it. You
462 only want good data to get into it. That requires a judgment
463 about what counts as good, and such judgments are fallible.

464 Here is a network of nodes that represents the Internet.
465 At each node that--there is another network or a computer.
466 The Internet is designed with just one function really; to
467 transport data from A to B without regard for what it means.
468 Usefulness of the Internet comes from the computers that sit
469 at the nodes, and this principle is what has really enabled
470 the Internet to grow so quickly in the past. But if you
471 believe in this principle, it also means that the network in
472 the middle doesn't handle security. Many people want to put

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473 security in the middle, but that would violate this basic
474 principle that has driven Internet growth and innovation, and
475 also the change wouldn't entirely solve the cybersecurity
476 problem. There are some exceptions to this story--to this
477 description, but they don't really change the basic story.

478 Complexity is the enemy of cybersecurity. What we want
479 from our computers requires complex systems. We put
480 components into a system. When the system is complex enough,
481 nobody understands the system very well, and so the system,
482 in fact, may not be secure. And here is an example of
483 complexity at work. You have done this before, from a
484 browser you go into a--you type in the URL, like
485 EnergyCommerce.House.gov, and then in less than a second the
486 Commerce site--the E&C Commerce site appears. Okay. This is
487 what is going on behind the scene. It is not worth going
488 over each of these elements, I don't have time for it either,
489 but at every one of these boxes, an adversary could interfere
490 with your Web experience.

491 Also, adversaries adapt, and here is an example from
492 safecracking. Good guys don't get the last move here. When
493 we put money in wooden boxes to protect them, robbers use

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494 axes. When we used metal safes to stop them, they drilled
495 wedges between the door and the safe. When you put in step
496 doors, they poured in nitroglycerine, and so on. And we
497 still haven't entirely stopped bank robberies.

498 The result of this is the--is this chart. Over time, we
499 get better at cybersecurity, that is the bottom line, but the
500 top line, how much we depend on cyberspace and, therefore,
501 how much the threat that we face has grown even faster, and
502 that gap, therefore, is growing. The defenses of today would
503 be good against the threats of, you know, 10 years ago, but
504 the threat has changed too.

505 This leads to conclusion one, which is that
506 cybersecurity is a never-ending battle. You will not find a
507 decisive solution forever, and so you have to find ways to
508 manage it at an acceptable cost. This really leads to two
509 questions; why bother with cybersecurity at all, and how can
510 we manage the problem? On the why bother, here are some
511 reasons. You deal with the unsophisticated threats, you make
512 yourself less vulnerable so the other guy--so the bad guys go
513 after the next guy rather than you. You give the--you can
514 give the bad guy less time to do his dirty work, and you

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515 give--you help out law enforcement focus on the harder cases.
516 Okay. Second, why is it so hard to solve this as a policy
517 problem? Well, the reason is that we want cybersecurity, but
518 we want other good things as well. We want rapid innovation,
519 and it is always faster to do something without attention to
520 security. We want convenience on cybersecurity. It mostly
521 gets in your way. How often have you been at a computer that
522 you couldn't get on because you forgot a password? There is
523 also interoperability, which means sometimes you can't fix a
524 known security problem because you are afraid of damaging
525 existing programs. And we want privacy for us but not the
526 bad guys. That means when we try to collect data on the bad
527 guys, sometimes we collect data inadvertently on the good
528 guys. And the tradeoff is that we don't know how much we are
529 willing to--how much inadvertent collection we should
530 tolerate to gain security. Tradeoffs are unavoidable, and
531 that means it makes consensus hard to reach. How do you do
532 better? Well, you can do--part one is you reduce the gap
533 between the average and the best, and part two is you reduce
534 the gap between the best and what you actually need.

535 So here is my summary of this, which is all in your--

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536 this is a one-page summary. And this referenced, from which
537 much of this testimony is drawn, I would like to incorporate
538 that into the record of the hearing, if I may. And I think
539 it has been distributed to members. So that is it. Thank
540 you.

541 [The prepared statement of Mr. Lin follows:]

542 ***** INSERT 1 *****

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|

543 Mr. {Murphy.} Thank you.

544 Now our next witness, go ahead, 5 minutes.

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545 ^TESTIMONY OF RICHARD BEJTTLICH

546 } Mr. {Bejtlich.} Chairman Murphy, Ranking Member
547 DeGette, members of the committee, thank you for the
548 opportunity to testify. I am Richard Bejtlich, Chief
549 Security Strategist at FireEye. Today I will discuss briefly
550 digital threats, how to think about risk, and some strategies
551 to address these challenges.

552 So first, who is the threat? We have discovered and
553 countered nation-state actors from China, Russia, Iran, North
554 Korea, Syria, and other countries. The Chinese and Russians
555 tend to hack for commercial and geopolitical gain. The
556 Iranians and North Koreans extend these activities to include
557 disruption via denied service and sabotage using destructive
558 malware. Activity from Syria relates to the regional civil
559 war, and sometimes affects Western news outlets and other
560 victims. Eastern Europe continues to be a source of criminal
561 operations, and we worry about the conflict between Ukraine
562 and Russia extending into the digital realm.

563 I began by saying who is the threat, and that brings

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564 about threat attribution. Threat attribution, or identifying
565 responsibility for a breach, depends on the political stakes
566 surrounding an incident. For high-profile intrusions such as
567 those in the news over the last few months, attribution has
568 been a priority. National technical means, law enforcement,
569 and counterintelligence can pierce anonymity. Some elements
570 of the private sector have the right experience and evidence
571 to assist with this process. So attribution is possible, but
572 it is a function of what is at stake.

573 So who is being breached? In March of 2014, the
574 Washington Post reported that in 2013, federal agents, most
575 often the FBI, notified more than 3,000 U.S. companies that
576 their computer systems had been hacked. This count
577 represents clearly identified breach victims. Many were
578 likely compromised more than once. How do victims learn of a
579 breach? In 70 percent of the cases, someone else, likely the
580 FBI, tells a victim about a serious compromise. Only 30
581 percent of the time, the victims learn of the intrusions on
582 their own. The median amount of time for when an intruder
583 first compromises a victim to when the victim learns of a
584 breach is currently 205 days. This means that, unfortunately

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585 for nearly 7 months after gaining initial entry, intruders
586 are free to roam within victim networks.

587 Well, what is the answer? Before talking about
588 solutions to digital risk, we need to define it. Always ask
589 risk of what. Are we talking about the risk of a teenager
590 committing suicide due to cyberbullying, or the risk of a
591 retiree's 401(k) being emptied due to electronic theft, or
592 the risk of a week-long power outage due to state-sponsored
593 attack? Step one is to define the risk, and step two is to
594 measure progress by combining means and ways to achieve
595 defined ends.

596 To measure success, I recommend that a security team
597 track the number of intrusions that occur every year, and you
598 will see this in the FISMA report that was just released
599 yesterday, although, honestly, it seemed buried in the
600 report. So you want to count the number of intrusions per
601 year, but more importantly, you want to measure the amount of
602 time from when the intruder first gets into the enterprise to
603 when someone notices, and when from someone notices to when
604 you kick them out. And these are the metrics that I don't
605 see recorded too often.

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606 It is also important to think in terms of how to define
607 risk, and security professionals, like the ones at this
608 table, tend to think in terms of threat vulnerability and
609 cost. And we use a pseudo equation where risk is the product
610 of threat vulnerability and cost. We are not trying to
611 calculate a number; just show that, as you influence each one
612 of these factors, you either raise risk or lower risk.

613 So I think in general, there is a lot of attention paid
614 to vulnerability, you know, the vulnerability in a computer
615 and an iPhone, that sort of thing, but we need to spend a lot
616 of time as well on the threat and the cost. Law enforcement
617 and counterintelligence are the primary means by which you
618 can mitigate the threat. In an editorial for Brookings that
619 I wrote, I asked what makes more sense; expecting two billion
620 Internet users to adequately secure their personal
621 information, or reducing the threat posed by the roughly 100
622 top tier malware authors? So that is the threat side.

623 On the cost side, we need to think of ways to reduce the
624 cost of dealing with a security breach, not only for
625 companies but also for consumers. So we are seeing this in a
626 couple of different areas. One step in place is the

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627 tokenization of payment card system data where you replace a
628 credit card number with a string of numbers in its place. A
629 second step would be eliminating the value of the social
630 security number to identity thieves. I recommend reading the
631 Electronic Privacy Information Center suggestions on
632 effective social security legislation for some policy
633 changes.

634 In brief, defenders win when they stop intruders from
635 achieving their objective. It is ideal to stop the adversary
636 from entering the network, but that goal is increasingly
637 difficult. I recommend you quickly detect the intrusion,
638 respond to contain the adversary, and then kick them out.

639 And finally, we must appreciate that the time to find
640 and remove intruders is now. There is no point in planning
641 for future theoretical breaches. If you were to hire me to
642 be your chief security officer, the very first step I would
643 take would be to hunt for intruders already in the network.

644 I look forward to your questions.

645 [The prepared statement of Mr. Bejtlich follows:]

646 ***** INSERT 2 *****

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|

647 Mr. {Murphy.} Thank you.

648 Now, Dr. Shannon, you are recognized for 5 minutes.

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649 ^TESTIMONY OF GREGORY SHANNON

650 } Mr. {Shannon.} Thank you. Thank you, Chairman Murphy,
651 Ranking Member DeGette, and distinguished subcommittee
652 members. I am honored to testify to you before today on
653 cyber threats and implications for the 21st century. I am
654 Greg Shannon, the Chief Scientist for the CERT Division at
655 the Software Engineering Institute, which is a DoD, FFRDC,
656 operated by Carnegie Mellon University.

657 To sustain and expand our economy, consumers and
658 businesses need to trust the cyber infrastructure ecosystem
659 upon which commerce and innovation now depend. Those
660 ecosystems must also thwart capable adversaries who seek to
661 execute economy-disrupting cyber attacks. Today, in
662 cyberspace, as noted before, there is no manner of--there is
663 no manner in which an entity, public or private, can fully
664 protect itself without simultaneously eroding its own value.
665 There are neither existing technologies nor any amount of
666 money that would stop all serious cyber attacks, and allow
667 for the efficient function of electronic commerce. We simply

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668 do not yet know how to do both.

669 As technologists, what are we to do? In the short term,
670 we need to push for more and better measurement of outcomes,
671 as noted earlier. Security successes as well as breaches.
672 Collectively, if most everyone practices good cyber hygiene,
673 we are unlikely to be undone by the weakest link, however,
674 you cannot expect everyone to adopt a new idea without proof
675 of efficacy, especially when implementing--when
676 implementation isn't free. The opportunity of measuring
677 outcomes directly applies to two promising risk management
678 frameworks, the NIST Cybersecurity Framework, and the
679 Department of Energy's Cybersecurity Capability Maturity
680 Model. Both of these frameworks are being measured for
681 efficacy and will soon produce data telling us which
682 practices matter. We need that feedback. The best-secured
683 organizations continuously monitor how their performance
684 correlates with their practices. Without meaningful
685 feedback, the state-of-the-art cannot improve.

686 In the medium-term, we need to improve access to data,
687 specifically for security and privacy innovation. Cyber
688 solutions are only as good as the data they are created from.

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689 And currently, researchers and developers have limited access
690 to data, resulting in subpar solutions and slower innovation.
691 Sadly, just this morning, I listened to research results
692 based on 15-year-old synthetic dataset with known serious
693 limitations. Fortunately, I have also personally seen
694 security innovation accelerated when scientists and engineers
695 have access to good data; i.e., when modeling insider
696 threats. If we can determine which subsets are essential for
697 combatting those cyber threat, then less data would need to
698 be shared and thereby possibly moderating privacy concerns.

699 In the long-term, we need coordinate national--in the
700 long-term, we need a coordinate national strategy to
701 sustainably build trust and thwart our cyber adversaries.
702 For example, we need to eliminate the possibility that a
703 single weakness can threaten the economy. Consider--
704 considering computational and human energy as a barrier, it
705 is possible to create and operate a strategically advanced
706 cyber infrastructure that would require adversaries to expend
707 exceptional energy in order to pose serious cyber threats to
708 our economy. Today, it takes only modest computing and human
709 energy to find and execute economy-threatening attacks,

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710 creating an environment that favors the adversary by orders
711 of magnitude. Given the energy we already expend on security
712 defenses, we can optimize our energy investments to create a
713 more robust defense, and simultaneously apply recent research
714 results and new technologies that makes the computational
715 cost of finding and executing a compromise exceptionally
716 high. In June, a DIMACS- and IEEE-sponsored workshop at
717 Carnegie Mellon will discuss the technical foundations of
718 this strategy. If we can create and operate a strategically
719 advanced cyber infrastructure that requires adversaries to
720 expend astronomical amounts of energy to find and execute
721 economy-threatening attacks, then energy becomes the currency
722 in which one traffics to protect or attack commerce around
723 the world. Ultimately, access to energy could become a
724 deterrent to economy-threatening cyber attacks.

725 Over the last 45 years, we have created the Internet and
726 a modern evolving 21st century economy. Paradoxically, our
727 own innovation and collective success have created today's
728 trust and resiliency challenges. Nevertheless, I am
729 optimistic that over the next 45 years, we will make our 21st
730 century economy fully trustworthy and resilient.

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731 Thank you.

732 [The prepared statement of Mr. Shannon follows:]

733 ***** INSERT 3 *****

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734 Mr. {Murphy.} I thank all the panelists for their
735 testimony. And now I am going to recognize myself for 5
736 minutes for questions.

737 So we have heard a lot about the nature of cyber threats
738 and cybersecurity. We heard it is very asymmetric, it favors
739 those who wish to misbehave in cyberspace, and defenders have
740 to spend a great deal of time and money and very complex
741 systems all at once. So this is a question for any of you.
742 Can this asymmetric imbalance be corrected to favor defenders
743 instead of attackers? Any of you want to weigh in on that?
744 Dr. Lin?

745 Mr. {Lin.} Sure. I don't know if it will ever be able
746 to favor the defense, but you can certainly make it a lot
747 harder for the attackers. I mean I think there is no
748 question about that. I think all of my colleagues here
749 basically said that, that we can do a much better job than we
750 are doing now. So we--for example, there are known
751 technologies and known procedures, and so on, that we can
752 deploy that will increase security, but we just don't use
753 them, for a variety of reasons.

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754 Mr. {Murphy.} Anyone else want to weigh in on that
755 before I go on to my next question?

756 Mr. {Bejtlich.} Sir, just briefly, I could give you a
757 tactical answer. The iPhone is an example of a more security
758 technology that people love, and the reason is is Apple has
759 an App Store that it polices closely; it is very difficult to
760 get something malicious in there. So when you look at
761 vulnerabilities on phones, there is a fraction of what is on
762 Android as compared to Apple because Android is much more
763 open, Apple is more closed. Now, if you want to be able to
764 run whatever you want on your iPhone, you lose that, but it
765 is more secure.

766 At a more strategic level though, we have to realize
767 that it does take effort for intruders to get their
768 objectives done. It is not like a silver bullet attack where
769 they press a button and the end of the world happens. We
770 have seen intruders take days, weeks, even months, to get to
771 the data that they need. So sometimes it is a question of
772 your perspective as well.

773 Mr. {Murphy.} So let me jump onto that and, Dr.
774 Shannon, maybe you could follow this. So are there

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775 opportunities that we can increase the cost of doing--for the
776 bad guys in doing business, so we can do some technical
777 things, which you just described Apple does, but are there
778 other things, perhaps legal or technological solutions that
779 we can take steps on?

780 Mr. {Shannon.} At the technological level, as I point
781 out in my written testimony, there are some long-term
782 research and development opportunities. Technology that is
783 coming to fruition is becoming practical. Essentially, it
784 makes the computations similar to--if you were to break the
785 computation, it would be similar to breaking encryption. And
786 so the goal is to make it so that database queries, remote
787 computation in the Cloud, is just as difficult of disrupting
788 and compromising as it is encryption. And these typically
789 are encryption-based technologies, and hence, my comments
790 about high energy, that the amount of energy it would take an
791 adversary to compromise those systems, or to find a way to
792 thwart those systems, would be comparable to breaking
793 encryption.

794 Mr. {Murphy.} Let me jump onto a different part here.
795 So let us talk about the Internet of things. We are going to

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796 have all these things controlling parts of our lives, from
797 running our dishwasher to opening and closing garage doors,
798 turning the heat on and off, tracking where we are, finding
799 where our kids are, is it possible to keep pace with these
800 threats, and let alone increase the cost of attackers, as we
801 are talking about here, to malicious actors? Dr. Lin, can
802 you weigh in on that?

803 Mr. {Lin.} Is it possible to do better than they are
804 likely to do? Sure, but the problem is that getting stuff
805 out first to market is a very--is a time--sorry, is an
806 effort-intensive thing, and you don't want to put in effort
807 to focus on security before you can get to market. And the--
808 it is--they do this for perfectly reasonable economic
809 reasons, but it is very hard to get people to focus on
810 cybersecurity in the absence of some sort of mandate before
811 they have gotten the product out.

812 Mr. {Murphy.} So that becomes something we can work on
813 in Congress.

814 Mr. {Bejtlich.} Sir, there is an opportunity here, and
815 that is, with traditional security, you have been relying on
816 a person to secure their computer. Someone who is not an

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817 expert, someone who is just a user. With a vendor, you have
818 a centralized place where you could apply some pressure of a
819 variety of means to get them to have their act together as
820 far as, for example, securing my refrigerator. There is
821 nothing I can really do to my refrigerator. It is not like
822 my PC. So you can apply some pressure on the vendor to make
823 sure that they have their act together.

824 Mr. {Murphy.} Okay. Let me ask one more question in my
825 brief amount of time. Dr. Shannon, you referred to the
826 importance of trust and trustworthy things. We want to be
827 able to trust so many things that we are involved, with
828 interstate commerce, with energy, telecommunications, all the
829 things within the jurisdiction of this committee. So let me
830 go back here, if we were to redesign, if the Internet was
831 starting up today, how would we design it differently to take
832 care to have that trust, still have something that is
833 accessible, but is secure?

834 Mr. {Shannon.} A big part of it is to look at the
835 ecosystem that actually creates the components for the
836 environment, the software, the hardware. Part of the
837 challenge is that there is a very large shared data--shared

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838 base, and those systems are fundamentally--are what in--are--
839 have been created in an insecure manner. And so it provides
840 ample adversary--opportunities for adversaries to work their
841 way into, and they really create the, you know, the
842 opportunity to steal the private data and to bring down a
843 banking site, or whatever. So it is--that is where the real
844 opportunity is if you designed it properly from the
845 beginning.

846 Mr. {Murphy.} Thank you.

847 Ms. DeGette, you are recognized for 5 minutes. My time
848 is up.

849 Ms. {DeGette.} Thanks, Mr. Chairman. As I mentioned in
850 my opening statement, the Federal Government and also private
851 businesses have been targeted by cybercriminals, and I talked
852 about Target, I talked about Home Depot, JP Morgan Chase, the
853 health insurer Anthem. From the Federal Government side,
854 also we have had substantial attacks. In July of 2013, there
855 were hackers who stole social security numbers and other
856 information from over 100,000 employees at the Department of
857 Energy, for just one example.

858 So, Mr. Bejtlich, I heard a number that seems high, but

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859 it--but if you add all these together, the number I heard is
860 that over 100 million Americans could potentially be at risk
861 from these cyber attacks. Does that number sound plausible
862 to you?

863 Mr. {Bejtlich.} Yes, just given the Anthem hack alone,
864 close to 80 million records include social security numbers.
865 So you get to 100 million pretty quickly.

866 Ms. {DeGette.} Yeah. And so typically what companies
867 do is they tell people they can have a year of free credit
868 monitoring if they have had their data stolen. Do you think
869 that is sufficient, or do we need to explore additional
870 remedies?

871 Mr. {Bejtlich.} I concur that that is not sufficient.
872 I don't want to blame the victims in this case, but I was
873 personally affected by the Anthem hack, as was my family, so
874 the ability to recover from that doesn't exist in our system.
875 It does exist for something like a credit card number. We
876 have all had credit cards stolen and not suffered that much
877 damage, but it is a whole other ballgame when you are dealing
878 with social security numbers and other data.

879 Ms. {DeGette.} And what--do you have some ideas what we

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880 could do, aside from giving people free credit monitoring?

881 Mr. {Bejtlich.} Well, I think the first thing is to go
882 through an exercise that says what data exists, and what
883 happens when that data is an intruder's hands, in a
884 criminal's hands, what can be done with that data. And if
885 there is no friction from having the data to opening a new
886 line of credit, getting a mortgage, whatever it is, we need
887 to introduce some friction there, whether it is some type of
888 physical agreement that has to be passed through the mail, or
889 something that makes it easier--or makes it more difficult
890 for the intruder, and allows the victim to know something is
891 going on here and not just wait until you have gotten an
892 adverse credit report.

893 Ms. {DeGette.} Yeah, and is that something that you
894 think Congress should be involved in?

895 Mr. {Bejtlich.} It is not my place to say what you
896 should do, I believe, but I do think we need more industries
897 thinking in terms of what happens to data post-breach,
898 because I agree with your statement that we are either post-
899 breach or pre-breach for most organizations.

900 Ms. {DeGette.} Right. Right, and I mean what you are

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901 saying is, if somebody hasn't had their data stolen, it is
902 likely that they will have their data stolen, correct?

903 Mr. {Bejtlich.} Some data, yes, of some type. As we
904 have all heard, more of our data is out there.

905 Ms. {DeGette.} So do you think it might make sense to
906 let consumers lock their credit down with credit agencies?
907 Do you think that might be one solution?

908 Mr. {Bejtlich.} Ma'am, I am not an expert in the credit
909 system, although my understanding of the current system is
910 that that is not an easy proposition. I think we may need to
911 look at something that would allow that to happen, for
912 example, I have young children, there is no reason for them
913 to have any credit taken out in their name until there is
914 some type of formal approval.

915 Ms. {DeGette.} And that was my next question is that
916 would be one thing that would be easy to do. Is there some
917 other way we can protect children from early identity theft?

918 Mr. {Bejtlich.} I do know that the act of credit
919 monitoring, and this has come out through the disclosures
920 that I have received as a victim of some of these cases, the
921 act of trying to do credit monitoring, or to do a credit

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922 check for a child makes them more likely, or makes it easier
923 for an intruder to use their identity. So that seems like a
924 situation that needs to be changed.

925 Ms. {DeGette.} So I have one more question for anybody
926 who wants to answer it. My staff here recently--you met with
927 Sysco?

928 {Voice.} Citigroup.

929 Ms. {DeGette.} Citigroup? Citigroup. And they did a
930 test on their own systems, and what they found was that these
931 breaches were actually interactive. So they could breach one
932 machine and then it would actually morph when it went to the
933 next machine. It would actually change. And so that is the
934 sophistication they are getting now. What can we do to start
935 trying to protect against those sorts of breaches? Anybody.

936 Mr. {Shannon.} Well, the cyber threat analysis is a key
937 part of that in terms of being able to track an adversary,
938 and track their TTPs, their tools, techniques and procedures,
939 so that, you know, you can--once you realize there is a
940 breach, you realize what the next step for that adversary
941 might be. And it is about using the cyber intelligence--

942 Ms. {DeGette.} Do we have the ability to do that now?

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943 Mr. {Shannon.} There are commercial organizations that
944 actually do that. I believe that is part of what you guys do
945 for your bread and butter.

946 Mr. {Lin.} The problem that you have described is what
947 is known as a perimeter defense, and once you have breached
948 the perimeter of an organization, you can do anything you
949 want inside. Most organizations believe that they just erect
950 a big enough of perimeter on the outside and they are safe,
951 but they are not. And so organizations have to learn to
952 practice and operate as though they had already been
953 penetrated, and getting them to do that is a tough thing to
954 do.

955 Ms. {DeGette.} Thank you.

956 Thank you, Mr. Chairman.

957 Mr. {Murphy.} Thank you. They have called a vote,
958 early as it is. So what we are going to--no, I guess it is
959 on-time. So what we are going to do is take a break. Don't
960 go far because as soon as Members come back--I know Mr.
961 McKinley ran so he will beat me back, and I know--so we can
962 just continue on as soon as we get back here and have a
963 chair. So don't wonder far, we will be right back. Thank

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964 you.

965 [Recess.]

966 Mr. {McKinley.} [Presiding] We--now that we have some
967 balance here, we can continue. And so we will continue the
968 hearing. I believe--who--

969 {Voice.} You are up.

970 Mr. {McKinley.} I am the next questioner. So thank you
971 very much for your patience on that, and now that we have a
972 balanced panel, we can continue.

973 I am trying to follow some of the hyperbolae that goes
974 on in Washington often about cybersecurity, terrorism,
975 climate change, everyone has their--I was interested in the
976 last few days the--Lee Hamilton with the 9/11 Commission came
977 out and said the biggest threat facing America is not ISIS,
978 but cyber attacks. The FBI director said it is the greatest
979 threat to national security. And the director of national
980 intelligence, Clapper, said that the online assaults
981 undermine U.S. national security.

982 Do you agree that that is one of our biggest threats
983 that we--if not the biggest threat that we face is the issue
984 we are talking about here today? Each of you, just kind of a

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985 yes or no.

986 Mr. {Shannon.} It is clearly a big threat. I think
987 given that many other threats will result in direct loss of
988 life, I think in the cyber arena, you know, it is pretty hard
989 to make a compelling case based on experience to date. Is
990 the potential there? Absolutely, but it is not, you know,
991 thank God, it hasn't manifested itself on a regular basis
992 like it has in other areas.

993 Mr. {Bejtlich.} Sir, I tend to think in terms of the
994 actor, so cyber is a vector and a target, but at the end of
995 the day, there is someone behind it, whether we are talking
996 about the Russians or someone else, and I think that is why
997 DNI Clapper elevated the Russian threat as above the China
998 threat right now. The Russian threat is seen as more acute.
999 It is linked to geopolitical events. It could be seen as a
1000 potential response to activity that is going on in Ukraine,
1001 whereas the activity from China is more steeling secrets and
1002 it is more of a chronic issue. So I tend to think in terms
1003 of who is it that we worry about, and less the way that they
1004 are going to do it.

1005 Mr. {McKinley.} Okay. Dr. Lin?

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1006 Mr. {Lin.} I would agree with both of those two--with
1007 my two colleagues here, that the--it is one of the biggest
1008 threats. I would have a hard time thinking that it is worse
1009 than a nuclear weapon going off--

1010 Mr. {McKinley.} Sure.

1011 Mr. {Lin.} --improvised nuclear weapon going off, you
1012 know. I--

1013 Mr. {McKinley.} But if I could just continue with that
1014 because if it is a threat, and I think of small businesses,
1015 the Mildred Schmidt who lives next door to you, lives next
1016 door to me, she has no idea that she has been hacked, and
1017 they are getting into her information. I think if small
1018 companies--like my company--former company, that we did
1019 business with the Federal Government, and people could hack
1020 into my computer, and by virtue of that, get into the Federal
1021 computers. So we know it is out there. But what I did like
1022 was, I guess it was, Mr. Bejtlich, your--something in your
1023 testimony, you said it may take 7 months before we know they
1024 are in there. This thing is just so broad, are we spending
1025 too much attention trying to focus on prevention and keeping
1026 actors out, or is there a better way to address this, because

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1027 we seem like we may be shortening the time frame. Is this
1028 the best thing we should be doing?

1029 Mr. {Shannon.} Yeah, that is a--certainly a concern. I
1030 mean we want to be able to build better infrastructure. You
1031 know, I am part of the Software Engineering Institute, part
1032 of our goal is to develop better methodologies for creating
1033 software assurance, and part of the challenges, as we were
1034 discussing during the break, is that, you know, the libraries
1035 that are out there that developers use, there are 15 million
1036 C programmers in the world, and they all go to places like
1037 GitHub and other open-source repositories to get a lot of
1038 their code, or to look at the code to see how it is done.
1039 And those codes haven't been hardened.

1040 Mr. {McKinley.} And--but, Doctor, how do we deal with
1041 the small businesses that can't afford to build in all the
1042 software protection? How do we deal with that?

1043 Mr. {Shannon.} You want to provide a national asset
1044 where they can go to and get that as a given. If you provide
1045 repositories where there are already pre-hardened components,
1046 the developers would be using that they, you know, if they
1047 are going to actually do some development. That--

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1048 Mr. {McKinley.} Well--

1049 Mr. {Shannon.} --is part of the benefit of the IOS--
1050 ecosystems like IOS. Developers go there and they already
1051 know that they are using components that have been tested and
1052 approved.

1053 Mr. {McKinley.} Tested, okay.

1054 Mr. {Bejtlich.} I think insurance--

1055 Mr. {McKinley.} Mr. Bejtlich, it looks like you--okay,
1056 you wanted to say something?

1057 Mr. {Bejtlich.} Sorry, sir. I think insurance is also
1058 going to play a much greater role here. It is important to
1059 think in terms of--cyber isn't--it is unique in some senses
1060 but in other cases it is not. So there are plenty of other
1061 real-world elements we can bring to bear on this, and
1062 insurance would be one of them. There is no reason for your
1063 small business to go out of business because of a hack if you
1064 can buy a policy that would help you recover from that.

1065 Mr. {McKinley.} Dr. Lin?

1066 Mr. {Lin.} And I would say that there is a role for a
1067 single one-point stop--one-point, one-stop shopping for help
1068 if you have a computer security problem, that it would be

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1069 helpful if your small business owner could know who to call.
1070 The problem with something like that is that it is a very
1071 individual--the--what is going on in this person's computer
1072 is a very individual thing and it is going to be--there are
1073 going to be problems in responding, but at least people
1074 should be able to get help, and right now there isn't any
1075 good way to do that.

1076 Mr. {McKinley.} Okay. So my time has run out on that,
1077 but thank you very much for that. I hope we can pursue that
1078 a little bit further.

1079 Now, who do we have next? Our chairman is back.

1080 Mrs. Blackburn, 5 minutes.

1081 Mrs. {Blackburn.} Thank you, sir. I appreciate that,
1082 and I appreciate the patience that you all are showing by
1083 hanging with us as we are back and forth to the floor in
1084 different things.

1085 Let me pick up right where Mr. McKinley left off. And
1086 as I said in my opening, that when you look at cyberspace, it
1087 is a place now where our information actually resides. Our
1088 virtual you lives there. And what we hear from constituents
1089 is how do I protect this, why can't they do something to make

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1090 this safer in. As my colleagues have heard me repeatedly
1091 say, there is nothing that women hate more than a peeping
1092 Tom, and they don't like them looking at their networks and
1093 their pictures and their photos and their passwords, and
1094 things of this nature, and the way they feel that violation
1095 is something that we hear about. So what I would like to
1096 hear from you all, and, Dr. Lin, you just alluded to this,
1097 you know, when you said people want to know where to get
1098 help. So what do you see as a group of best practices that
1099 should be there for companies and their virtual space,
1100 whether they are a click business or a brick and mortar
1101 business, and then talk a little bit about B to C, and how
1102 businesses deal with consumers and inform and educate them as
1103 to what they are doing to make that virtual marketplace, and
1104 prohibit and incursions in cyber.

1105 So let us start and just go down the line. We have 3
1106 minutes, and I would like about 30 seconds from each of you
1107 on it.

1108 Mr. {Lin.} One thing--sorry. One thing that businesses
1109 can do with respect to the consumers is to be more
1110 transparent about their--the ways in which they protect data

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1111 and are willing to use it. Most companies--many companies
1112 are less than fully transparent in the ways in which they--

1113 Mrs. {Blackburn.} So how they are crunching the data--

1114 Mr. {Lin.} That is correct.

1115 Mrs. {Blackburn.} --and what they are pulling from it,
1116 and get that--go ahead and get permissions on the frontend.

1117 Mr. {Lin.} Well, that is right, and to be fully
1118 disclosive about what you are--what they are actually going
1119 to--

1120 Mrs. {Blackburn.} Okay.

1121 Mr. {Lin.} --what they could do with it.

1122 Mrs. {Blackburn.} Okay.

1123 Mr. {Bejtlich.} I would like to hear about the steps
1124 they take to protect data. Lots of times you hear, well, we
1125 can't talk about that because it will show too much to the
1126 adversary. I would--really don't believe that. I would like
1127 to know, for example, that my bank has an incident response
1128 team, that they exercise at regular intervals, they are
1129 staffed with these people that you may have heard of in the
1130 press. That, to me, would give me some comfort that they are
1131 taking that seriously.

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1132 Mrs. {Blackburn.} Okay.

1133 Mr. {Shannon.} I think, actually, the marketplace has
1134 an opportunity to make this decision. I have seen some
1135 startups coming out that are promoting security higher to the
1136 users. And so if the company can indicate we are making
1137 things maybe a little more inconvenient for you, but it also
1138 makes it extremely more inconvenient for the hacker.

1139 Mrs. {Blackburn.} Dr. Shannon, why do you think
1140 companies have not done that?

1141 Mr. {Shannon.} Well, because it is--they see it as an
1142 impediment to their profit loss, they want to retain users,
1143 they want to make their services easy to use, and so they
1144 haven't been forced to, essentially, admit that--

1145 Mrs. {Blackburn.} But then their customers become very
1146 angry--

1147 Mr. {Shannon.} That is correct.

1148 Mrs. {Blackburn.} --when there is an incursion.

1149 Let me--and it is Mr. Bejtlich, right? Am I saying that
1150 right?

1151 Mr. {Bejtlich.} Bejtlich. Thank you.

1152 Mrs. {Blackburn.} Bejtlich. Okay. I am close. That

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1153 works. Okay, let us see, Mandiant's M-trends 2015 report,
1154 something that caught my eye there was that you could have a-
1155 -some malicious activity and a malicious actor on your system
1156 for 205 days. That was the average before it was discovered.
1157 And I found this so interesting because we had a company in
1158 my district there around Nashville that had a major breach
1159 this year, and the amount of time that the--that actor was on
1160 the system and then moved the information to a different
1161 system before they exported it and left--

1162 Mr. {Bejtlich.} Right.

1163 Mrs. {Blackburn.} --the country with it. So is there--
1164 do you concur with that 205 days, or is there a different--I
1165 know you all do a lot of remediation work, so--

1166 Mr. {Bejtlich.} Right. That is absolutely our number.
1167 That is based--

1168 Mrs. {Blackburn.} Okay.

1169 Mr. {Bejtlich.} --on our consulting work from last
1170 year. It is down from the year before which--we are moving
1171 in the right direction, but 7 months is still way too high.

1172 Mrs. {Blackburn.} I agree with you.

1173 And with that, I yield back. Thank you, Mr. Chairman.

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1174 Mr. {Murphy.} Now recognize Mr. Collins for 5 minutes.

1175 Mr. {Collins.} Thank you, Mr. Chairman. I want to
1176 thank the--you for coming in today to testify. The last
1177 Congress, I was the subcommittee chairman of Health and
1178 Technology on small business. I had a hearing on
1179 cybersecurity, and maybe to--I don't think we can say this
1180 too often to small business, there is a threat to them, there
1181 is a threat to their very existence. And so maybe today we
1182 could just, Mr. Bejtlich, continue this discussion more as a
1183 PR to small business.

1184 What I found was most small businesses are naïve to the
1185 threat. They operate under, it won't happen to me. They are
1186 going to go after Target or Citibank or someone, they are not
1187 coming after my small business, which, in fact, and maybe you
1188 could expand on this, I think many of these folks see small
1189 businesses as the easy way into bigger companies. If they
1190 are a supplier to General Electric, if they are a supplier to
1191 a big company, an attacker can get into that small supplier
1192 and work through their connection to get into--through the
1193 supply chain, so to speak. But what we found was the
1194 staggering percentage of businesses that are out of business

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1195 within 12 months of a data breach. It threatens their very
1196 existence because as, and you can expand on this really as
1197 well, if someone gets into their employee information, they
1198 have to provide credit insurance for that employee for some
1199 extended period of time, and that it out of their pocket, but
1200 also if a big corporation finds that that supplier was the
1201 access point, guess what, that big company is not going to
1202 buy from that supplier. If the customers find out, as we
1203 have seen, their data has been breached, they are not going
1204 to shop at that store.

1205 So we are trying to say, you know, and alert to small
1206 business--most of them don't have security policies,
1207 cybersecurity policies, they are sloppy with passwords, and
1208 they are just begging to be the target. So I don't know if
1209 you would want to just expand on a little bit of what I just
1210 said to--the warning to small businesses--

1211 Mr. {Bejtlich.} Sure.

1212 Mr. {Collins.} --it can happen to you, and if it does--

1213 Mr. {Bejtlich.} I totally agree. The thing you should
1214 do as a small business is to say, first, what do we have that
1215 somebody else wants. That includes data as well as the money

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1216 itself. I mean we have seen cases where ACH transfers of
1217 money just straight out the door and that is it, but it is
1218 also what data do we have, and what would be the consequences
1219 if that data were stolen. And then you have to go through
1220 the exercises of, well, how would that happen? Does it only
1221 take, say, an email from the CEO that looks fake, that
1222 authorizes the money to be transferred out of our account.
1223 We have seen that happen as well. And once you figure out,
1224 okay, what do we have, what could happen to it, now you want
1225 to introduce friction into that system that would not make it
1226 easy for an intruder to carry that out. It could be
1227 something as simple as you have an email address, and if that
1228 single email is taken over by a bad guy, they could reset all
1229 your passwords, they could take over your bank account, so
1230 you want to make sure what are we doing to protect that.

1231 It--a lot of this is just sort of thinking this through,
1232 just as you would, you know, estate planning or that sort of
1233 thing.

1234 Mr. {Collins.} You would think it is commonsense, but
1235 it is not where you are worried about getting an order,
1236 getting it shipped, paying your bills, and it is just the

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1237 thought that it can't happen to me. We have found so many
1238 companies, they don't even have a basic policy on passwords
1239 where many people use the same password at 100 different
1240 Internet sites. That way, they only have to remember one.
1241 But then these folks will take--they will get into that one,
1242 and then in a very short period of time, they can bounce that
1243 password into any number of other sites, and low and behold
1244 it hits. And the next thing you know, they are into that
1245 small business. They don't know it, as you pointed out.
1246 They are either taking their money, but worse yet, they are
1247 stealing customer information, IP, they are stealing--they
1248 are accessing the vendors and other customers. So to me, it
1249 is--it starts with, you have to understand it can happen to
1250 you, number two, have a basic policy. You know, we even
1251 published, when I was on the Small Business Committee, some
1252 dos and don'ts and the like, and, you know, just as an alert
1253 to small businesses who think it is only big companies. So
1254 you are confirming that it is--small businesses are very much
1255 a target of the cyber--

1256 Mr. {Bejtlich.} Yes, sir. And I would add, talk to
1257 your bank and find out what can a bank do to tell you if

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1258 something suspicious is happening. What is their policy,
1259 could they give you an alert of some kind, could you ask for
1260 a phone verification, an in-person verification. Put this
1261 friction in place so that it is not easy for a bad guy to
1262 steal all your money.

1263 Mr. {Collins.} Yeah, because they are out there.

1264 Mr. {Bejtlich.} That is right.

1265 Mr. {Collins.} Thank you, Mr. Chairman. I yield back.

1266 Mr. {Murphy.} Gentleman yields back.

1267 Now recognize Mr. Green of Texas for 5 minutes.

1268 Mr. {Green.} Thank you, Mr. Chairman. And I want to
1269 thank our witnesses. I apologize for goings and comings of
1270 the members because we had votes today. I guess for this
1271 hearing, the good news is that Homeland Security will stay in
1272 business.

1273 But as we all know, last month, with the health insurer,
1274 Anthem, disclosed a significant breach of up to 80 million of
1275 its customers and employees. It is my understanding that the
1276 breach does not involve any credit or banking information,
1277 nor that there is evidence at this time that any medical
1278 information was obtained. While I appreciate the steps

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1279 Anthem has taken to make it right with their customers, I do
1280 have some general questions on cybersecurity in the
1281 healthcare sector.

1282 Dr. Shannon, is there any reason to believe that the
1283 healthcare industry is more vulnerable than other sectors to
1284 these type of data breaches, and do we have any reason to
1285 believe that the health sector is underinvesting in
1286 cybersecurity protections?

1287 Mr. {Shannon.} No, I think with the HIPAA Act that that
1288 has pretty much incited them to making investments.

1289 Mr. {Green.} Which--that was in 1996, so--

1290 Mr. {Shannon.} Well, and that is really what has driven
1291 a lot of the cybersecurity thinking in that sector for the
1292 last 15 years. So I think similar to other organizations,
1293 they are investing. Fortunately, there is--they are part--
1294 they are typically large organizations, so they often have
1295 resources and can, you know, it is not quite the small
1296 business challenge that--

1297 Mr. {Green.} Yeah.

1298 Mr. {Shannon.} --we just heard.

1299 Mr. {Green.} Okay. Mr. Bejtlich?

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1300 Mr. {Bejtlich.} Healthcare is definitely a target.

1301 They are not as well defended as the top tier. The top tier

1302 tends to be the defense companies and the financial sector.

1303 So yeah, there is definitely an issue there.

1304 Mr. {Green.} Okay. Mr. Bejtlich, a different question.

1305 Is the health sector a particularly attractive target to

1306 hackers seeking to sell that personally identifiable

1307 information in the black market because, you know, even

1308 though they didn't get maybe medical records, but they get

1309 social security numbers and everything else. Is that--

1310 Mr. {Bejtlich.} Yes, and one way, sir, we can measure

1311 that is how much does that sort of information sell for. You

1312 can get credit cards from \$1 to \$10, maybe a little bit more

1313 for an Amex or something like that, but if you are looking at

1314 a healthcare record with a social security and such, you are

1315 looking at \$300 perhaps. And so clearly, that information is

1316 more valuable.

1317 Mr. {Green.} Who are the potential buyers for that kind

1318 of information?

1319 Mr. {Bejtlich.} You know, it is not something we spend

1320 a lot of time on at Mandiant FireEye, although there are

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1321 Eastern European criminal groups that apparently want to
1322 trade in that. I don't know if they are trading it in in
1323 bulk or individually. There is some thought that they trade
1324 for that information because it is so durable. You know, you
1325 can change your credit card, you can't change a social
1326 security number.

1327 Mr. {Green.} Okay. Could stolen medical data be used
1328 to falsely bill for medical services, such as Medicaid or
1329 Medicare?

1330 Mr. {Bejtlich.} That is not an area that we work, but I
1331 have heard of that, yes.

1332 Mr. {Green.} Okay. I thank you. I would like to move
1333 the issue of notification of the patients in the event of a
1334 breach of medical information. Under current law, healthcare
1335 entities must provide notification of breaches of unsecured
1336 protected health information. Health information is
1337 considered unsecured essentially if it is not encrypted.
1338 Covered entities must notify affected individuals of a breach
1339 of unsecured protected health information within 60 days
1340 following the discovery of the breach. I think it is
1341 important to note that healthcare entities and medical

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1342 information are already governed by a set of federal
1343 guidelines. I would like to ask all three panelists an open
1344 question about applying these standards. First, you know, if
1345 you have 60 days to notify them, you know, that--it is
1346 already--the cat is already out the door, it seems like, if
1347 you have that much time. Are there some basic standards such
1348 as encryption of certain data, or breach notification
1349 standards, that we may want to consider adopting as part of a
1350 federal cybersecurity guideline or national standard?

1351 Mr. {Lin.} One--

1352 Mr. {Shannon.} One--go ahead.

1353 Mr. {Lin.} One can certainly imagine mandates, well,
1354 encouragement for healthcare companies to protect their data.
1355 Internally, for example, you can do encryption of data even
1356 when it is within your system.

1357 Mr. {Green.} Um-hum.

1358 Mr. {Lin.} Theft of laptops has been a--historically
1359 been an important vector out of--where people steal
1360 information. If you encrypt the data on the laptop, it is a
1361 good thing. I caution that encryption is a costly--not
1362 costly, but I mean it is great--that results in greater

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1363 inconvenience for the companies, and so they are going to
1364 complain about such mandates.

1365 Mr. {Shannon.} One of the challenges with regulations
1366 is that it encourages a compliance mentality, and I think we
1367 would all agree that compliance mentalities do not usually
1368 improve security dramatically. That is why I would encourage
1369 the healthcare industry to look at the NIST Cybersecurity
1370 Framework as a basis for managing cybersecurity risks, as
1371 opposed to compliance as the real driver.

1372 Mr. {Bejtlich.} And I would briefly like to encourage
1373 those companies to first look to see if there are intruders
1374 already in your network, and secondly, to have someone test
1375 to see how difficult it is for them to get into your network,
1376 and then act on the results.

1377 Mr. {Green.} Okay. Thank you, Mr. Chairman. I yield
1378 back my time.

1379 Mr. {Murphy.} Thank you.

1380 I know Mr. Mullin was on his way, but that may be it for
1381 the hearing. I really want to thank you. This is valuable
1382 information, and let me--do you have any final closing
1383 comments you want to make? First, Ms. DeGette.

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1384 Ms. {DeGette.} I think this is a good scene-setter for
1385 our future hearings, and I would just advise the--I know, Mr.
1386 Chairman, you will let people know that people might give
1387 written questions after this hearing. I know some of the
1388 Members on our side wanted to come back but they got stuck
1389 after the vote. So we appreciate your wisdom and you may
1390 have some written questions coming after this. Thank you. I
1391 yield back.

1392 Mr. {Murphy.} I thank you. And I would certainly--we
1393 will probably be calling upon your expertise. We thank you
1394 for taking time out, and for the caliber of this. We will be
1395 dealing with a number of serious issues in this committee.
1396 Dr. Burgess is on this committee, he is also chairman of
1397 Commerce, Manufacturing and Trade legislation risk committee,
1398 but also Mr. Walden is chairman of Communications and
1399 Technology, we have the Energy and Power Committee, they have
1400 the Health and Subcommittee, all of these things here will be
1401 dealing with some multiple levels. The way I like to review
1402 it is we have the dot-coms, the dot-mils, the dot-govs, the
1403 dot-orgs, the dot-edus. Have I left anything out? We have
1404 to do what the committee--the dot-Greens, the dot-Tex,

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1405 whatever. But thank you so much for this. It--to that end,
1406 I ask unanimous consent that the Members' written opening
1407 statements be introduced into the record. So without
1408 objection, the documents will be entered into the record,
1409 including the one that you have, Dr. Lin.

1410 [The information follows:]

1411 ***** COMMITTEE INSERT *****

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1412 Mr. {Murphy.} And in conclusion, I want to thank all
1413 the witnesses and Members that participated in today's
1414 hearing. I remember Members they have 10 business days to
1415 submit questions to the record, and I ask that all witnesses
1416 agree to respond promptly to the questions. Thank you so
1417 much.

1418 And with that, this committee is adjourned.

1419 [Whereupon, at 3:41 p.m., the subcommittee was
1420 adjourned.]