



One Hundred Thirteenth Congress  
U.S. House of Representatives  
Committee on Homeland Security  
Washington, DC 20515  
Wednesday, March 20, 2013

10:00 a.m. in 311 Cannon House Office Building

**Subcommittee on Border and Maritime Security**

Hearing

“Measuring Outcomes to Understand the State of Border Security”

**WITNESSES**

**Mr. Michael J. Fisher**

Chief  
Border Patrol  
Department of Homeland Security

**Mr. Kevin McAleenan**

Acting Assistant Commissioner  
Office of Field Operations  
U.S. Customs and Border Protection  
Department of Homeland Security

**Mr. Mark Borkowski**

Asst. Commissioner  
Office of Technology Innovation and Acquisition  
U.S. Customs and Border Protection  
Department of Homeland Security

**The Honorable Veronica Escobar**

El Paso County Judge  
El Paso, Texas