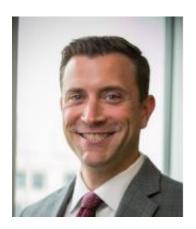
IAN JEFFERIES
President and Chief Executive Officer
Association of American Railroads



As the Association of American Railroads (AAR's) president and CEO, Ian Jefferies advocates for and works with member railroads to ensure the continued viability of America's railroad industry. Prior to assuming the role on January 1, 2019, Jefferies was the senior vice president of AAR's government affairs where he led the development, promotion and implementation of legislative priorities for the AAR.