RADM (RET.) MARK MONTGOMERY

Senior Director and Senior Fellow

Center on Cyber and Technology Innovation, Foundation for Defense of Democracies



Ark Montgomery serves as senior director of the Center on Cyber and Technology Innovation, where he leads FDD's efforts to advance U.S. prosperity and security through technology innovation while countering cyber threats that seek to diminish them. Mark also directs CSC 2.0, an initiative that works to implement the recommendations of the congressionally mandated Cyberspace Solarium Commission, where he served as executive director. Previously, Mark served as policy director for the Senate Armed Services Committee under the leadership of Senator John S. McCain, coordinating policy efforts on national security strategy, capabilities and requirements, and cyber policy.

Mark served for 32 years in the U.S. Navy as a nuclear-trained surface warfare officer, retiring as a rear admiral in 2017. His flag officer assignments included director of operations (J3) at

U. S. Pacific Command; commander of Carrier Strike Group 5, embarked on the USS *George Washington*, stationed in Japan; and deputy director for plans, policy and strategy (J5) at U. S. European Command. He was assigned to the National Security Council from 1998 to 2000, serving as director for transnational threats. Mark has graduate degrees from the University of Pennsylvania and the University of Oxford and completed the U.S. Navy's nuclear power training program.



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PRIVATE SECTOR LEADERSHIP

Foundation for Defense of Democracies

Senior Director, Center for Cyber and Technology Innovation

Lead the cyber center within a nonpartisan, non-profit research foundation. CCTI promotes a greater understanding within the U.S. government, private sector, and allied countries of the threats and opportunities to national security posed by the rapidly expanding technological environment. As a Senior Fellow provide defense policy guidance and recommendations on security issues related to Taiwan, China, Russia, and Israel. Also lead a non-profit unit dedicated to the implementation of the recommendations of the Cyberspace Solarium Commission.

SENIOR CIVIL SERVICE

U.S. Cyberspace Solarium Commission

Executive Director (Executive Schedule Level V)

Led the staff of a bipartisan bicameral federal commission charged with developing a new strategic approach to defending national critical infrastructure in cyberspace and providing legislative and policy recommendations in support of the strategic approach. Supervised writing, editing, and production of the Commission's final report included the development of 82 specific policy recommendations and 57 legislative provisions for direct submission to Congressional Committees. Subsequently worked with 32 Congressional committees or sub-committees to ensure that more than 60% of all legislative recommendations were turned in to law.

U.S. Senate Armed Services Committee

Policy Director and Cyber Professional Staff Member

Led Senate majority staff in oversight and assessment of the implementation of the National Defense Strategy to include coordinating policy, budgetary and legal changes to legislation. Also served as Staff Director of Sub-Committee on Cybersecurity, leading staff oversight of cyber and electronic warfare.

SENIOR MILITARY SERVICE

U.S. Pacific Command

Director for Operations (Rear Admiral (Upper Half))

Planned and executed day to day operations for the 400,000 soldiers, sailors, marines and airmen assigned to the Pacific Theater. This included all exercises, deployments and contingency operations. Developed the operational design for Pacific Command war plans, including identification of joint force capability and capacity shortfalls for future procurement efforts. Led alliance development efforts with Japanese, Korean, Australian and Philippine armed forces, to include coordination of daily operations and execution of complex war-fighting exercises.

Battle Force Seventh Fleet, Carrier Strike Group Five

Strike Group Commander (Rear Admiral)

Commanded a Carrier Strike Group on permanent forward deployment. Planned, executed and commanded operations for all forward deployed aircraft carriers and surface combatants in the Pacific. This included 15 to 20 surface ships, 1 or 2 aircraft carriers and 12 to 18 aircraft squadrons, comprising about 10,000 to 15,000 sailors. Led all maritime forces in Operation Damayan, a comprehensive Humanitarian Assistance response to Typhoon Haiyan in the Philippines in 2013.

U.S. European Command

Deputy Director for Plans, Policy and Strategy (Rear Admiral)

Led team responsible for developing and gaining approval for the U.S. war plans in Europe, to include the first ever plan for the Ballistic Missile Defense of Europe and re-writing the various Levant war plans. Led military to military policy coordination with 18 nations in Baltics, Caucasus, Balkans, and Israel. Supported force nominations, training and combat rotations for 12 nations contributing to Afghanistan.

Washington, D.C. Jan 2022 – Present

Washington, D.C. Mar 2019 – Dec 2021

Honolulu, Hawaii Oct 2014 - Aug 2017

Yokosuka, Japan Jan 2013 - Oct 2014

Stuttgart, Germany Jul 2010 - Jan 2013

Washington, D.C. Sep 2017 - Feb 2019

Office of the Chief of Naval Operations

Chief of Strategy and Policy Branch (N513) (Rear Admiral Select)

Authored numerous Navy strategy and planning documents, to include, the Navy Strategic Plan (guidance for force requirements); the Navy Strategic Laydown (guidance for force structure and positioning); and the Navy Operational Concept (guidance for fleet development). Devised and implemented the program to station surface combatants in Spain; and increased naval force structure in Japan and Guam.

Destroyer Squadron 15

Commodore

Commanded operations and exercises for all forward deployed surface combatants (cruisers, destroyers and frigates) in the Pacific. This included 12 - 15 surface ships with 3,000 to 4,000 sailors. Initiated, operationally tested and published a number of ground breaking tactical development concepts to enable the conduct of maritime operations in for contingencies in the Western Pacific.

USS NIMITZ (CVN 68)

Reactor Officer

Led 400 sailors in the safe and efficient operation of two nuclear power plants that provided propulsion and power to the aircraft carrier USS NIMITZ. Ensured this national asset executed all tasking over two deployments to Arabian Gulf in support of OIF and OEF. This tour culminated more than ten years leading sailors maintaining and operating nuclear propulsion plants on Navy cruisers and aircraft carriers.

USS McCAMPBELL (DDG 85)

Commanding Officer

Served as the first commanding officer of the USS McCAMPBELL (DDG 85), an AEGIS equipped destroyer, which introduced lower-tier ballistic missile defense to U.S. Navy. Led 300 sailors in the commissioning of the ship, initial sea trials and combat systems testing, and two four-month deployments. The ship earned the Meritorious Unit Citation and U.S. Coast Guard Special Operations Award.

National Security Council

Director for Transnational Threats

Developed and coordinated national security policy on counter-terrorism, critical infrastructure protection, and cyber security. Developed and prepared two Presidential Decision Directives on counter terrorism and critical infrastructure protection. Planned and executed interagency decision-making process in response to Transnational Threat incidents.

EDUCATION	
Oxford University, St. Peters College	Oxford, U.K.
Master of Studies, Modern History	1985-1986
University of Pennsylvania	Philadelphia, PA
Master of Arts, Political Science	1984-1985
Bachelor of Arts, Honors History and Political Science	1981-1985
Naval Nuclear Power Training	Orlando, FL
Qualification to operate naval nuclear power plants	1986-1987

ADDITIONAL EXPERIENCE, BOARDS AND AWARDS

Board Member, National Naval Museum Development Foundation	Mar 2021 - Present	
Board of Advisors, The Cyber Guild (Women in Cyber)	Mar 2021 - Present	
Senior Advisor, Military Cyber Professional Association	Jan 2021 - Present	
U.S. Military Awards – include the Defense Distinguished Service Medal, Defense Superior Service		
Medal (2), and Legion of Merit (3)		
International Military Awards – from Estonia, Latvia, Lithuania, Kosovo, Korea, Japan and Philippines		

Washington, D.C. Apr 2009 - Jul 2010

Yokosuka, Japan

Mar 2007 - Mar 2009

San Diego, California Apr 2004 - Dec 2006

San Diego, California Oct 2000 -Dec 2003

Washington, D.C. Aug 1998 - Oct 2000