Statement of

C. Eugene Steuerle

on

Labor Force Participation, Taxes, and the Nation's Social Welfare System

Committee on Oversight and Government Reform United States House of Representatives

February 14, 2013

C. Eugene Steuerle is the Richard B. Fisher chair and an Institute Fellow at the Urban Institute. He is indebted particularly to Adam Carasso, Linda Giannarelli, Elaine Maag, Caleb Quakenbush, Gillian Reynolds, and Katherine Toran for past and current work with him on both mobility and marginal tax rates. All opinions expressed herein are solely the author's and should not be attributed to any of these individuals or any organizations with which Steuerle is associated.

Mr. Chairman and members of the Subcommittee:

Thank you for the opportunity to testify before you on the relationship between labor force participation and our nation's tax and social welfare systems. Although there is some disagreement over how these systems affect work efforts, there is almost no disagreement that they are designed in piecemeal fashion, leading to various unfair, inefficient, and somewhat strange effects. Nor do most disagree that whatever the failures or successes of these structures in the past, they must be reformed to meet 21st century demands and economic conditions.

The Economic and Demographic Context

Even before the Great Recession, it was becoming clear that modern society must begin adjusting to a very different labor force dynamic than what prevailed in the last half of the 20th century. Historical sources of labor force growth have now ended as we face new challenges of high unemployment and declining labor force participation among younger workers, the long-term unemployed, and the disabled.

For many decades, our labor force expanded and grew more competitive with the entrance of baby boomers and women into the economy. These new entrants on average had attained higher levels of educational success than those who were leaving the workforce. But boomers are now retiring, and catch-up in the labor force participation of women has leveled off. The trend of retiring elderly workers being replaced by a more educated younger population has largely ended as well; for the first time in modern American history, young workers entering the workforce are not more highly educated than the older age groups they are replacing.

At the same time, the United States is no longer as economically dominant as it once was. Increasing competition from abroad has particularly cut into the incomes possible for those with limited education.

Meanwhile, there has been rising concern about extended joblessness among the young, the unemployed, and the disabled.

Evidence shows that shows that prolonged periods of labor force separation depress future earnings for such workers. Labor force participation among the young, particularly men, and especially young black men has trended downward over the past three decades. Only some of this can be attributed to increased full-time schooling. Even into their late twenties and thirties, many men remain separated from the labor force. Since the 1980s, labor force participation rates among men in this age range have fallen between 5 and 6 percentage points. Among black men, the decline is more than 8 percentage points.

The consequences of prolonged separation from the formal economy often extend beyond the period of unemployment. Work habits can dissipate and feelings of depression can set in. Long-term asset development has also been held in check for both the young and people of color.¹

Now add to this labor force environment during the Great Recession. Employment rates plummeted and are recovering at an extraordinarily low rate. The effect extends from unemployment to underemployment, including workers moving to part-time work and dropping out of the labor force entirely.

These labor force pressures reinforce each other by reducing demand, including the demand that formerly came from population growth and the formation of more new households who then bought goods and services, including housing.

Social Welfare and Tax Systems Oriented toward Consumption

Many of the forces I just discussed operate independently of government programs. But they raise the broad question of how to reform a social welfare system largely constructed for a period very different from today.

These social welfare systems largely were oriented around providing minimum levels of consumption to people. On many fronts, particularly among the elderly, they successfully reduced poverty, although progress has slowed considerably in recent decades relative to the additional sums that have been spent. Efforts to expand consumption additionally tend to reduce work and saving.

Also, when in the midst of a recession or early in recovering from one, offering tax breaks to the broad middle class may provide both less (Keynesian) demand-side stimulus and less supply-side incentive than efforts focused on job subsidies aimed toward those with low to modest incomes.

One can disagree on the extent of past success, yet still agree that at the margin we ought to be shifting more dollars toward government programs aimed at opportunity—those that tend to favor education, work, and saving.

¹ For instance, my Urban Institute colleagues and I have been examining the limited asset building among people of color and younger people. From 1983 to 2010, black and Hispanic average net worth stagnated at about 1/5 the average net worth of whites, working against traditional patterns of upward mobility among more disadvantaged groups. Meanwhile, despite an economy twice a rich as it was a quarter-century or so ago, young people today have no more net worth than their parents when they were young. By contrast, those of us in older age groups are on average about twice as wealthy as our parents.

Effective "Tax" Rates for Low- and Moderate-Income Households

Our social welfare systems affect work in two ways. First, the additional consumption or income provided is sufficient for some simply to reduce their labor supply.

In addition to the effect of this additional income or consumption support on work efforts, families can face prohibitively high penalties for additional work. Accepting a higher paying job could mean a steep cut in child care assistance for a single worker with children, for instance. For some, the rapid phaseout of benefits can offset or even more than offset additional take-home pay. Asset tests in means-tested programs create similar barriers to saving.

One way to look at the disincentives facing lower-income households is to consider the effective tax rates they face, both from the direct tax system and from phasing out benefits from social welfare programs.

Consider particularly households with children, as Congress has provided many benefit programs that phase out to such households. Right now our combined tax and spending systems encourage labor force participation until family income reaches the poverty level. After that, low- to moderate-income households often face marginal tax rates of about 50 or 60 percent if they participate in universally available programs like SNAP (formerly food stamps), the EITC, and (soon) the new exchange subsidies, while some households face rates of 80 percent or higher if they participate in programs with limited enrollment, like TANF or housing subsidies.

Figures 1 and 2 display the benefits available to a single mother with two children in 2011 under these two cases. The first case, what I call the "universal" case, shows the benefits available to anyone whose income was low enough to qualify for them, namely nutrition assistance and tax benefits. The second case adds to those benefits narrower assistance—TANF and housing subsidies and supplements to nutrition assistance—that is available to some households but not to others based on availability, time limits, and other criteria. Because health reform will soon alter the delivery of health benefits in an important way, in both cases I assume that the provisions of the Affordable Care Act are in effect.

Families are eligible for a large amount of assistance at very low annual incomes but then lose that assistance very quickly as they move into moderate income ranges. Figure 3 shows the effective marginal tax rate that derives from income, Social Security, and state taxes, combined with the phaseout of these benefits. As can be seen, tax rates begin to spike somewhere above \$10,000 or \$15,000.

These taxes derive largely from a liberal-conservative compromise that emphasizes means testing as a way of both increasing progressivity and saving on direct taxes needed to support various programs. Although low- and moderate-income households are especially affected, middle-income households face these expenditure taxes, too, through the phaseout of Pell grants and child credits, the gradual removal of "preferences" in the alternative minimum

tax and of the exemption of Social Security benefits from taxation, and the forthcoming exchange subsidies under ACA.

Recent work at the Urban Institute has examined this issue in greater detail.² Using the Institute's net income change calculator (NICC),³ we looked at the effective marginal tax rates facing hypothetical families as they moved between levels of poverty. The tables included at the end of this testimony summarize our findings for each state for a joint return with two children participating in SNAP and TANF.

Despite changes to welfare since the end of the AFDC program in the 1990s, the problem of high effective marginal tax rates facing low-income workers looking to move out of poverty toward middle-class status—what I deemed "the twice poverty trap"—appears to have persisted in many states. While households receiving assistance often face negative marginal rates for moving into the labor force, income and payroll taxes and the phaseout of benefits imposes troublingly high rates on them if they move from poverty-level income to 150 or 200 percent of the poverty level.

Note that the effects shown here deal with permanent moves off programs. They exclude some of the effects from temporary support derived from unemployment compensation or delays in some welfare programs before benefits are clawed back.

A recent CBO study largely corroborates our findings.⁴ It found that median marginal tax rates were steady in the 30 percent range on incomes between 50 and 350 percent of the poverty level, but many families, particularly at lower income levels, could face rates much higher. Households with earnings less than 150 percent of the poverty level experienced the most variability in the rate they faced, as did single-headed households with children.

Marriage penalties

One thing we have learned in public finance is that taxes have significant effects on portfolio behavior, even if there is less certain effect on work and saving. Not getting married is the major tax shelter for low- and moderate-income households with children. In many low-income communities around the nation, marriage is now the exception rather than the rule.

² Elaine Maag, C. Eugene Steuerle, Ritadhi Chakravarti, and Caleb Quakenbush, "How Marginal Tax Rates Affect Families at Various Levels of Poverty," http://www.taxpolicycenter.org/UploadedPDF/412722-How-marginal-Tax-Rates-Affect-Families.pdf.

³ Available at http://nicc.urban.org/. Initial development of NICC was funded by the Annie E. Casey Foundation as part of the Low Income Working Families project. Funding for the update of the 2008 rules was provided, in part, by HHS/ASPE. Additional funding came from the John D. and Catherine T. MacArthur Foundation. NICC's development built on an earlier tool, the Marriage Calculator, developed at the Urban Institute under contract with HHS/ACF. NICC's calculations are performed by an adapted version of the TRIM3 microsimulation model. The standard version of TRIM3 is funded and copyrighted by HHS/ASPE and developed and maintained by the Urban Institute.

⁴ "Effective Marginal Tax Rates for Low- and Moderate-Income Workers," http://www.cbo.gov/publication/43709.

Marriage penalties or subsidies are assessed primarily for taking wedding vows, not for living together with another adult.⁵ Those who do not feel morally compelled to swear fidelity in religious or public ceremonies for the most part do not suffer the penalties. Our tax and welfare system thus favors those who consider marriage an option—to be avoided when there are penalties and engaged when there are bonuses. The losers tend to be those who consider marriage vows sacred.

At another extreme in this story is another group: young, uneducated, childless men or noncustodial fathers, who have seen their wages in unskilled labor decline in real terms over time. Because many benefits are targeted toward households with children, these men also find themselves shut out from most forms of assistance. The system also makes young men's economic contributions a liability to their parents, relatives, potential spouses, and children in terms of the government benefits that would be lost, essentially reinforcing their noncustodial status. For example, a working young man who marries a working single mother could cause here to lose child care assistance and part of her EITC.

These effects of marginal tax rates extend well beyond the marriage patterns of low-income families. Divorced couples allocate child support to maximize future college aid. Some couples avoid remarriage to avoid losing Social Security or pension benefits. As noted, the disabled sometimes avoid work to keep Medicaid, while some unemployed delay going back to work.

Our Discombobulated System and Options for Reform

The high rates and marriage penalties arising in these systems occur in part because of the piecemeal fashion in which they are considered. Congress has designed so many direct and indirect taxes and phaseouts that it can have little idea of how it is affecting the true returns to work for large portions of the population.

Implicit taxes are everywhere, whether in TANF or SNAP (formerly food stamps), Medicaid or the new exchange subsidy, PEPS (the personal exemption phaseout) or PEASE (the limitation on itemized deductions), Pell grants or student loans, American Opportunity Credits or Lifetime Learning Tax Credits, housing vouchers or low-income housing tax credits, child tax credits or earned income tax credits, Medicare Part B or Medicare Part D, Social Security exemption from taxation or Supplemental Security Income, school lunches or Child Care and Development Fund, Head Start or Early Start, Special Supplemental Nutrition Program for Women, Infants, and Children (WIC) or child and dependent care tax credits (CDCTC), retirement savings contributions credits (saver's credits) or premium assistance credits

⁵ See Adam Carasso and C. Eugene Steuerle, "The Hefty Penalty on Marriage Facing Many Households with Children," http://www.urban.org/UploadedPDF/1000844 marriage penalty.pdf.

⁶ Adam Carasso, Harry J. Holzer, Elaine Maag, and C. Eugene Steuerle, "The Next Stage for Social Policy: Encouraging Work and Family Formation among Men," http://www.urban.org/UploadedPDF/411774_encouragingwork.pdf.

(beginning in 2014), unemployment compensation or workers compensation. These implicit taxes combine with explicit taxes to create inefficient and often inequitable, certainly strange and anomalous, incentives for many households.

Efforts to design benefit packages more comprehensively could greatly improve both the incentives faced by families and the quality and choice of benefits they receive.

One option is to integrate the many separate programs for which families are eligible into a single bundle within which recipients would have the flexibility to allocate resources to meet their specific needs. For instance, a worker could opt to spend less of his or her voucher on food in favor of better housing or child care. Such a system could be designed so the selection of services and goods within the bundled set must be agreed to by those directly advising and guiding recipients.

Even without formal restructuring of many of these programs, innovative approaches can be tried. Catholic Charities, for instance, supports a National Opportunity and Community Renewal Act for a pilot project that is people focused and case managed, based on local community opportunities. In the suggested programs under this experiment, a person might qualify for help, but the exact nature would depend on agreement between the case manager and client, allowing them to tie together and reallocate resources for which the client is eligible. That reallocation would likely increase labor force participation, as it would be largely aimed at improving opportunity and addressing issues that cause the poverty in the first place.

Another partially integrated approach by policymakers would involve setting a maximum marginal tax rate across tax and transfer programs for families receiving assistance. Phasing out benefits at one rate instead of several can temper the disincentives to increasing earnings and allow workers to reallocate their remaining assistance in a way suited toward their needs.

Separating childrearing incentives from work incentives could help. The EITC provides wage subsidies to low-income workers raising children, but then leaves out other low-wage workers and usually creates high tax rates when two earners marry. Reform could separate out the subsidy for children from that for low-income workers. As I noted earlier, I think this would be especially appropriate during a recovery from a recession.

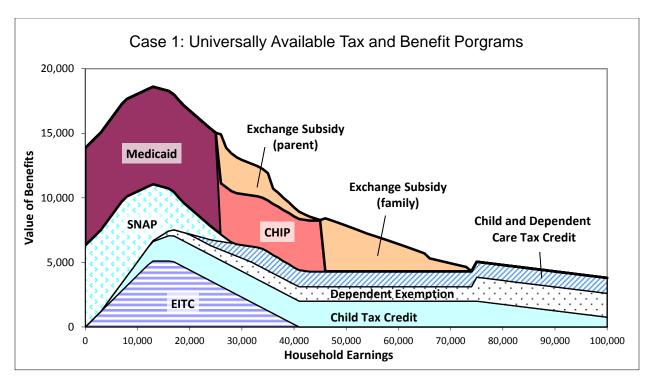
There will inevitably be trade-offs involved in any such reform. A reform that creates only "winners" is unlikely. The process of slower benefit phaseouts will require either more expensive programs explicitly financed by taxpayers or less generous assistance for someone else.

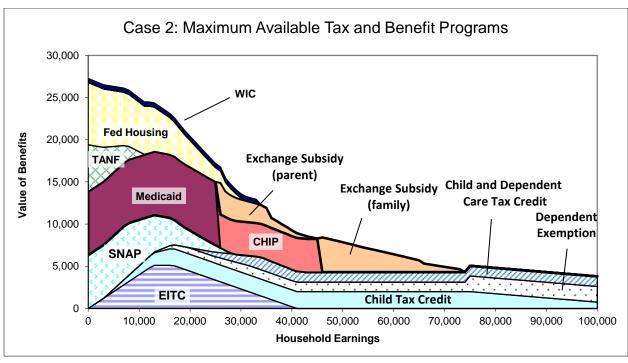
⁷ See Robert Lerman and C. Eugene Steuerle, "Structured Choice versus Fragmented Choice: Bundling of Vouchers," from *Vouchers and the Provision of Public Services* (Washington, DC: Urban Institute Press, 2000).

Conclusion

Our modern economy requires modern approaches to social welfare and taxation. Many compromises can cut across traditional liberal and conservative boundaries by maintaining a progressive agenda, yet emphasizing better the work, education, and saving requirements for today's economy.

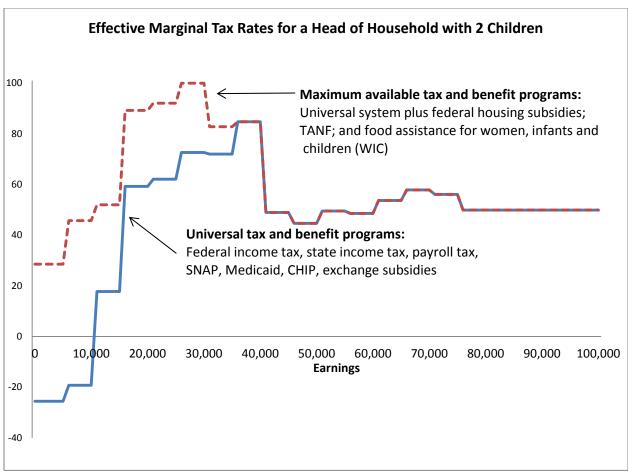
At a minimum, we need to begin approaching our wide assortment of programs, benefit phaseouts, and tax rates in a more integrated fashion. It's hard to design programs well if we lack even basic understanding of all the ways they operate and combine.





Source: Caleb Quakenbush and C. Eugene Steuerle, 2012. Based on earlier work with Adam Carasso and Stephanie Rennane.

Notes: Heath benefits are calculated as if the Affordable Care Act had been fully implemented in 2011.



Source: Caleb Quakenbush and C. Eugene Steuerle, 2012. Based on earlier work with Adam Carasso and Stephanie Rennane.

Notes: Includes TANF, food stamps, federal and state income taxes, and the employee portion of payroll taxes. The effective marginal rate is the marginal tax rate faced in the formal tax system (federal, state, and payroll) in addition to the rates arising from the reduction in disposable income from the loss of transfer benefits. The tax rules used for federal and state income taxes are for calendar year 2011. The payroll tax rate does not include the temporary reduction of the employee portion of the tax. Health benefits calculated as if the Affordable Care Act had been fully implemented in 2011.

Table 1. Married with Two Children - Effect of Moving from Various Earnings Levels for People Receiving TANF and Food Stamps; Equal Earnings in 12 Months

The central British and I		sa stamps, Equal Earnings in 12 Months			1	
	\$0 Earnings	Half-	Poverty to	150 Percent	\$0 to	\$0 to
	to Half	Poverty to	150 Percent	of Poverty to	Poverty	Twice
	Poverty	Poverty	of Poverty	Twice Poverty	,	Poverty
Alabama	-78.8%	22.8%	51.2%	61.4%	-28.0%	6.5%
Alaska	-44.8%	49.9%	75.0%	55.8%	2.5%	29.3%
Arizona	-40.9%	18.5%	57.1%	63.7%	-11.2%	16.0%
Arkansas	-59.7%	19.2%	64.1%	59.9%	-20.3%	13.8%
California	-32.0%	53.6%	59.7%	66.4%	10.8%	27.5%
Colorado	-55.3%	34.5%	57.1%	61.8%	-10.4%	16.9%
Connecticut	-65.1%	69.2%	55.0%	62.9%	2.0%	22.7%
Delaware	-71.4%	42.0%	61.8%	56.6%	-14.7%	17.1%
District of Columbia	-66.1%	44.2%	68.4%	52.0%	-10.9%	21.7%
Florida	-46.9%	18.5%	54.1%	66.4%	-14.2%	13.1%
Georgia	-49.9%	20.6%	59.8%	60.4%	-14.7%	15.7%
Hawaii	-71.0%	55.9%	102.9%	59.5%	-7.6%	29.3%
Idaho	-52.9%	18.5%	56.0%	60.4%	-17.2%	13.5%
Illinois	-48.9%	34.6%	58.0%	62.3%	-7.2%	18.7%
Indiana	-58.9%	30.9%	58.7%	61.8%	-14.0%	15.4%
Iowa	-49.7%	38.1%	61.9%	58.2%	-5.8%	21.3%
Kansas	-52.7%	34.7%	62.7%	59.0%	-9.0%	19.6%
Kentucky	-53.8%	21.9%	68.3%	60.6%	-15.9%	16.9%
Louisiana	-78.8%	42.0%	58.2%	61.7%	-18.4%	13.0%
Maine	-48.8%	47.7%	55.3%	60.4%	-0.6%	22.0%
Maryland	-32.4%	31.7%	62.8%	55.7%	-0.3%	25.0%
Massachusetts	-38.9%	44.4%	62.1%	57.8%	2.7%	25.9%
Michigan	-27.6%	23.4%	60.3%	59.9%	-2.1%	22.5%
Minnesota	-47.2%	31.7%	64.3%	50.9%	-7.7%	22.7%
Mississippi	-65.5%	19.1%	57.9%	61.3%	-23.2%	10.5%
Missouri	-59.2%	29.3%	59.3%	60.4%	-14.9%	15.4%
Montana	-24.4%	20.4%	58.6%	60.6%	-2.0%	22.0%
Nebraska	-47.7%	23.5%	58.4%	60.7%	-12.1%	16.6%
Nevada	-72.1%	18.6%	36.8%	66.4%	-26.7%	2.6%
New Hampshire	-29.2%	36.4%	54.1%	66.4%	3.6%	22.5%
New Jersey	-79.7%	21.2%	41.6%	60.0%	-29.3%	4.0%
New Mexico	-45.7%	34.7%	57.7%	61.3%	-5.5%	19.8%
New York	-40.5%	46.7%	64.8%	55.4%	3.1%	27.4%
North Carolina	-55.5%	19.8%	60.7%	59.2%	-17.8%	14.5%
North Dakota	-86.9%	18.5%	55.5%	64.3%	-34.2%	3.5%
Ohio	-44.8%	33.6%	57.5%	62.7%	-5.6%	19.3%
Oklahoma	-47.7%	19.7%	60.2%	59.8%	-14.0%	16.2%
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Table 1. Married with Two Children - Effect of Moving from Various Earnings Levels for People Receiving TANF and Food Stamps; Equal Earnings in 12 Months

	\$0 Earnings to Half Poverty	Half- Poverty to Poverty	Poverty to 150 Percent of Poverty	150 Percent of Poverty to Twice Poverty	\$0 to Poverty	\$0 to Twice Poverty
Oregon	-25.6%	23.5%	64.3%	56.1%	-1.1%	24.9%
Pennsylvania	-32.2%	18.5%	54.1%	54.2%	-6.9%	20.0%
Rhode Island	-38.9%	38.9%	55.3%	59.5%	0.0%	22.6%
South Carolina	-76.4%	42.9%	54.1%	64.9%	-16.7%	12.2%
South Dakota	-21.5%	18.5%	54.1%	66.4%	-1.5%	19.8%
Tennessee	-79.4%	35.9%	54.1%	66.4%	-21.7%	9.2%
Texas	-70.9%	35.6%	54.1%	66.4%	-17.7%	11.3%
Utah	-42.0%	34.7%	57.9%	60.0%	-3.7%	21.1%
Vermont	-33.8%	35.8%	63.3%	56.2%	1.0%	25.7%
Virginia	-72.0%	53.3%	59.7%	56.3%	-9.4%	19.4%
Washington	-30.0%	34.4%	54.1%	66.4%	2.2%	21.7%
West Virginia	-44.7%	19.7%	61.5%	62.0%	-12.5%	16.8%
Wisconsin	-23.3%	20.4%	62.7%	56.0%	-1.5%	24.3%
Wyoming	-49.5%	18.5%	54.1%	66.4%	-15.5%	12.4%
Simple Average	-51.2%	31.8%	59.2%	60.6%	-9.7%	18.1%
High	-21.5%	69.2%	102.9%	66.4%	10.8%	29.3%
Low	-86.9%	18.5%	36.8%	50.9%	-34.2%	2.6%

Source: Elaine Maag, C. Eugene Steuerle, Ritadhi Chakravarti, and Caleb Quakenbush, 2012, "How Marginal Tax Rates Affect Families at Various Levels of Poverty," *National Tax Journal* 65(4): 759–82.

Notes: Includes TANF, food stamps, federal and state income taxes, and the employee portion of payroll taxes. Calculations performed using the Urban Institute's net income calculator.

C. EUGENE STEUERLE

CAREER BRIEF

Eugene Steuerle is Institute Fellow and Richard B. Fischer Chair at the Urban Institute. Among past positions, he has served as Deputy Assistant Secretary of the Treasury for Tax Analysis (1987-1989), President of the National Tax Association (2001-2002), Vice President at the Peter G. Peterson Foundation during its start-up phase, co-director of the Urban-Brookings Tax Policy Center, chair of the 1999 Technical Panel advising Social Security on its methods and assumptions, President of the National Economists Club Educational Foundation, Resident Fellow at the American Enterprise Institute, Federal Executive Fellow at the Brookings Institution, and a columnist for Tax Notes Magazine and the Financial Times. Between 1984 and 1986 he served as Economic Coordinator and original organizer of the Treasury's tax reform effort, for which Treasury and White House officials have written that tax reform "would not have moved forward without your early leadership."

Dr. Steuerle is the author, co-author, or co-editor of fifteen books and over one thousand articles, briefs, reports, and Congressional testimonies. Books include *Contemporary U.S. Tax Policy*, 2nd edition, *Nonprofits and Business* (co-edited) and *Retooling Social Security for the 21st Century* (co-authored). His regular column, *The Government We Deserve*, can be found at: http://blog.governmentwedeserve.org/.

He is a cofounder of the Urban-Brookings Tax Policy Center and the Urban Institute's Center on Nonprofits and Philanthropy, as well as cofounder and chair of Act for Alexandria, a community foundation. He serves or has served as an elected, appointed, advisory panel, or board member for the Congressional Budget Office, Comptroller General of the United States, the Joint Committee on Taxation, Venture Philanthropy Partners, the National Committee on Vital and Health Statistics, the Independent Sector, the Council on Foundations, the National Academy of Social Insurance, and the Journal of Economic Perspectives, among others.

Dr. Steuerle also has undertaken various missions for the International Monetary Fund to China, Singapore, and Slovakia, while the government of Barbados undertook a tax reform effort modeled after a report that he co-authored as head of another mission.

Among other honors, he received the first Bruce Davie-Albert Davis Public Service Award from the National Tax Association in 2005 and distinguished or outstanding alumnus awards from the University of Dayton and St. Xavier High School.

$\label{lem:committee} Committee \ on \ Oversight \ and \ Government \ Reform \ Witness \ Disclosure \ Requirement-\\ "Truth \ in \ Testimony" \ Required \ by \ House \ Rule \ XI, Clause \ 2(g)(S)$

Name: C. Eugene Steuerle	
1. Please list any federal grants or contracts (including subgrants or subcontracts) you have re or contract.	ceived since October 1, 2010. Include the source and amount of each grant
None	
2. Please list any entity you are testifying on behalf of and briefly describe your relationship	with these entities.
I am not representing or speaking on behalf of any organization. I am a salaried employed testimony to a Congressional committee on a matter within my area of expertise, I am possible condition that I make clear that the observations and suggestions I present be identified officers, or its Board of Trustees. Senior Urban Institute researchers are encouraged to a and other government agencies as a mechanism for disseminating the results of both go carried out at the Institute.	aid for time I spend preparing and delivering such testimony, on the as my own and not necessarily those of the Urban Institute, its accept invitations to provide testimony to Congressional committees
Please list any federal grants or contracts (including subgrants or subcontracts) received sin you listed above. Include the source and amount of each grant or contract	ace October 1, 2010, by the entity(ies)
Although, as stated above, I do not provide the accompanying testimony as a representalist of the federal grants and contracts received by the Urban Institute as of December 1.	ative of the Urban Institute, I have attached for information purposes a 4, 2012.
I certify that the above information is true and correct.	
Signature:	Date: 2/1//3

Disclosure Last Updated: 12/14/12 09:52

THE URBAN INSTITUTE PROJECT DISCLOSURE LIST FOR CONGRESSIONAL TESTIMONY

					Contract			
UI No.	Title	UI Source	Prime Source	P/I	Start	End	Contract Total	
07112	MOBIS FEDERAL SUPPLY SCHEDULE	VARIOUS	US DHUD	M.TURNER	07/01/1998	09/30/2017	13,164,372	
07633	COMM HLTHY MARRIAGE INITIATIVE	RTI	US DHHS	R.LERMAN	10/01/2003	09/29/2013	1,588,372	
07765	SUSTAINABLE URBAN MGMT II	US AID	US AID	R.NAYYAR-STONE	09/30/2004	08/08/2013	43,705,111	
08069	GANG REDUCTION PRGM SUPPLEMENT	US DOJ	US DOJ	D.HAYESLIP	07/01/2006	12/31/2014	375,000	
08118	TRANSITION JAIL TO COMMUNITY	US DOJ	US DOJ	A.SOLOMON	05/01/2007	04/14/2013	2,697,813	
08146	E-POSTCARD CREATION	IBM CORPORATION	IRS	T.POLLAK	06/11/2007	02/28/2013	1,047,008	
08204	BJS ANTI-TRAFFICKING	NE UNIV	US DOJ	W.ADAMS	08/01/2007	12/30/2012	534,706	
08211	MEDICARE SPENDING HLTH ELDERLY	SYRACUSE U	US DHHS	B.SPILLMAN	10/15/2007	08/31/2013	451,646	
08299	INTEGRATING DATA GANG CONVICTN	US DOJ	US DOJ	M.COGGESHALL	10/01/2008	09/30/2013	199,984	
08309	FORENSICS BLUEPRINT LAW ENFRCE	US DOJ	US DOJ	J.ROMAN	08/01/2008	02/28/2013	793,259	
08317	MEDICAL HOME DEMO MODEL	RTI	US DHHS	R.BERENSON	09/22/2008	09/21/2013	294,552	
08322	MOBIS FEDERAL SUPPLY SCHEDULE	VARIOUS	VARIOUS	J.ROMAN	07/01/1998	09/30/2017	19,897,595	
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08350	PROGRAM SUPPORT CENTER IDIQ	US DHHS	US DHHS	D.KASSABIAN	08/29/2009	09/29/2015	16,980,852	
08361	SOCIAL SAFETY NET POVERTY	US DHHS	US DHHS	S.MCKERNAN	12/01/2008	11/30/2013	843,670	
08368	DEV MODELING INCOME NEAR TERM	SOC SEC AD	SOC SEC AD	K.SMITH	03/19/2009	11/01/2013	1,912,440	
08420	FORECAST HLTHCARE SPENDING	HARVARD UNIV JFK SCHOOL	US DHHS	M.FAVREAULT	08/15/2009	07/31/2013	714,682	
08421	ARRA FUND IMPLEMENTATION STUDY	CESER	US DOL	W.VROMAN	07/01/2009	12/15/2012	357,729	
08445	POLICIES, PRACTICES, IMPLICATINS	US DOJ	US DOJ	J.SAMUELS	01/01/2010	03/31/2013	314,024	
08447	REDUCING JAIL POPULATION	US DOJ	US DOJ	N.LAVIGNE	11/01/2009	12/31/2012	399,063	
08481	ASSISTANCE TO CCI & UCS	NEW YORK ST	US DOJ	J.ROMAN	09/01/2009	02/28/2013	46,730	
08522	VALUE OF HEALTH INFORMATION	MPR	US DHHS	K.DEVERS	03/15/2010	03/25/2015	463,779	
08524	SUSTAINABILITY IN UGANDA	CARDNO EMERGING MKTS	US AID	J.PIGEY	05/11/2010	03/17/2015	1,416,041	
08538	COSTA RICA JUVENILE JUSTICE	US DOState	US DOState	K.MARK	07/01/2010	03/31/2014	100,000	
08540	YPD GRANT:TO 1 FIRST FOLLOW-UP	CAPITAL RESEARCH CORP	US DOL	E.MCDONALD	06/30/2010	06/29/2013	258,247	
08551	NATL EVAL CHIPRA QUALITY DEMO	MPR	US DHHS	K.DEVERS	08/09/2010	09/08/2015	1,156,690	
08553	NORVAL MORRIS PROJECT	US DOJ	US DOJ	S.ROSSMAN	09/01/2010	12/31/2012	320,414	
08555	MOBIS FEDERAL SUPPLY SCHEDULE	VARIOUS	GSA	S.ZEDLEWSKI	08/31/2010	08/22/2014	1,270,607	
08558	YOUNG PARENTS GRAND RD III	US DOL	US DOL	E.MCDONALD	06/30/2010	06/29/2013	205,823	
08562	JUSTICE STATISTICS PROGRAM	US DOJ	US DOJ	W.ADAMS	10/01/2010	09/30/2013	1,949,548	
08563	EVAL OF SEX ASSAULT EXAM PMT	US DOJ	US DOJ	J.ZWEIG	01/01/2011	06/30/2013	525,464	
08565	ORGANIZATIONAL EFFICIENCY	US DOJ	US DOJ	K.KIM	01/01/2011	12/31/2012	37,809	
08567	FORECLOSURES AND CRIME	US DOJ	US DOJ	M.CAHILL	01/01/2011	06/30/2013	254,994	
08568	EFF OF JUV ARREST ON REARREST	US DOJ	US DOJ	A.LIBERMAN	10/01/2010	06/30/2013	199,994	
08572	COMMERCIAL SEX ECONOMY	US DOJ	US DOJ	M.DANK	01/01/2011	12/31/2013	499,036	
08573	DNA COLD HITS	US DOJ	US DOJ	D.HAYESLIP	01/01/2011	08/31/2013	351,054	
08574	CTR POPULATION HLTH DISPARITIE	THE REGENTS OF UCLA	HLTH POL	R.SANTOS	09/01/2010	04/30/2013	152,045	
08575	MEDICAID/CHLD HLTH INS PROG	US DHHS	US DHHS	W.VROMAN	09/27/2010	12/31/2012	7,768,941	
08577	T.O.:HOUSING DISCRIMINATION	US DHUD	US DHUD	M.TURNER	10/01/2010	02/28/2013	16,539,354	
08581	EVAL ANTI-TRAFFICKING PREVENTN	US DOState	US DOState	M.DANK	09/30/2010	09/30/2013	200,000	
08583	IMPACT EVAL SVCE PROV PROGRAM	US DOState	US DOState	C.OWENS	09/30/2010	09/29/2013	250,000	
08584	LAW ENFORCEMENT AGENCY SURVEY	US DOSIALE	US DOSIALE	D.HAYESLIP	10/01/2010	06/30/2013	649,974	
08585	ELDER ABUSE, MISTREATMENT	US DOJ	US DOJ	M.PEYSER	10/01/2010	04/30/2014	449,874	
08586	OCOA PROVIDER CRIMINAL JUSTICE	US DOJ	US DOJ	N.LAVIGNE	10/01/2010	04/30/2014	1,957,761	
00000	OCOAT NOVIDER CRIMINAL JUSTICE	03 003	03 003	IN.LAVIGINE	10/01/2010	04/30/2013	1,337,701	

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THE URBAN INSTITUTE PROJECT DISCLOSURE LIST FOR CONGRESSIONAL TESTIMONY

					Contract		
UI No.	Title	UI Source	Prime Source	P/I	Start	End	Contract Total
00507	VOLITURE OF TEXT AND DATES	110 00 1	110 00 1	MEDANIK	04/04/0043	00/04/0043	007.400
08587	YOUTH'S USE OF TECH AND DATING	US DOJ	US DOJ	M.DANK	01/01/2010	03/31/2013	367,429
08588	EMPLYMNT AND SELF-SUFFICIENCY	ABT	US DHHS	D.NIGHTINGALE	07/07/2010	09/29/2014	401,363
08590	CHIPRA 10 STATE EVALUATION	MPR	US DHHS	G.KENNEY	09/30/2010	09/29/2013	1,511,179
08591	EVAL UNEMPLYMNT COMP PROVISION	MPR	US DOL	W.VROMAN	09/30/2010	09/29/2013	381,545
08592	SYSTEM AND OUTCOME EVALUATION	ABT	US DHHS	P.LOPREST	09/30/2010	09/29/2015	1,691,406
08594	DC PROMISE NGHBRHD INITIATIVE	VARIOUS	VARIOUS	S.POPKIN	10/01/2010	12/31/2012	236,263
08621	EXAMINING USE OF STOP & FRISK	US DOJ	US DOJ	N.LAVIGNE	09/01/2010	02/28/2013	241,957
08629	NATL PAROLE RESOURCE CTR	CENTER EFFECTIVE PUBLIC	US DOJ	J.JANNETTA	10/01/2010	12/31/2012	49,883
08646	CSG REENTRY RESOURCE CENTER	CNCL ST GV	US DOJ	N.LAVIGNE	02/01/2011	12/31/2012	483,177
08647	HLTH CASE-MIX SYSTEM	MEDPAC	MEDPAC	A.GARRETT	04/27/2011	12/31/2012	86,638
08660	PROGRAM REPRESENTASI PROJECT	CHEMONICS	US AID	C.CADWELL	05/25/2011	03/18/2014	318,373
08673	FIREFIGHTER SAFETY	CFAI-RISK	DEPT OF HOMELAND SE	R.SANTOS	06/25/2011	08/08/2013	217,118
08678	EVALUATION ABE TO CREDENTIALS	JOBS FOR F	JOBS FOR F	R.LERMAN	08/08/2011	09/01/2015	1,401,856
08679	ALTERNATIVE POVERTY MEASURES	US DOA	US DOA	L.GIANNARELLI	09/01/2011	09/30/2013	170,663
08683	EVAL DESIGN & IMPLEMENTATION	NORC	MILLENNIUM CHALLENG	A.SHRESTHA	09/01/2011	09/30/2015	913,416
08684	PRIMARY CARE PRACTICE DEMO	RTI	US DHHS	S.ZUCKERMAN	08/09/2011	04/30/2017	859,340
08685	EXPLORATORY ADVANCED RESEARCH	BATTELLE	US DOT	R.SANTOS	08/29/2011	08/11/2013	284,733
08687	RISK OF CHILDHOOD HUNGER	VARIOUS	VARIOUS	G.MILLS	06/01/2011	12/15/2013	467,070
08689	MEDICAID AS REENTRY STRATEGY	US DOJ	US DOJ	J.JANNETTA	09/01/2011	08/31/2014	499,974
08692	BENEFICIARIES W/CHRONIC CONDIT	US DHHS	US DHHS	B.SPILLMAN	09/22/2011	09/30/2013	1,133,133
08695	SUSTAINABLE COMM RSRCH GRANT	US DHUD	US DHUD	R.PENDALL	10/01/2011	09/30/2013	500,000
08697	LGBTQ & YMSM YOUTH IN SEX MKT	US DOJ	US DOJ	M.DANK	10/01/2011	09/30/2013	499,925
08702	VET HOMELESSNESS PREVENT DEMO	SILBER & ASSOCIATES	US DHUD	M.CUNNINGHAM	09/28/2011	09/29/2014	389,481
08703	ACA MEDICAID EXPANSION CARE	RTI	US DHHS	G.KENNEY	09/30/2011	02/01/2013	124,004
08706	EVAL STATE DEMO INTEGRATE CARE	RTI	US DHHS	T.WAIDMANN	09/29/2011	09/28/2016	1,136,405
08711	CHIPRA EXPRESS LANE ELIGIBILTY	MPR	US DHHS	I.HILL	09/30/2011	09/29/2013	598,645
08720	LABOR TRAFFICKING IN THE U.S.	US DOJ	US DOJ	M.DANK	01/01/2012	12/31/2013	498,844
08725	TEXAS EVALUATION OF CAPSSY	TX JUVENILE JUSTICE DEPT	US DOJ	J.ZWEIG	11/30/2011	08/31/2013	70,015
08727	FIN EDU PRGM EVAL SUPPT SVCS	CONSUMER FINANCIAL PROTE	CONSUMER FINANCIAL	M.SIMMS	12/30/2011	05/31/2014	1,001,881
08732	ECONOMIC RESEARCH PARTNERSHIP	US AID	US AID	L.BOEX	01/12/2012	01/11/2013	99,830
08735	SELF SUFFICIENCY RES CLEARINGH	ICF	US DHHS	M.SIMMS	09/30/2011	12/31/2012	17,000
08757	TO:#1 CRIMINAL JUSTICE/HEALTH	IJIS INSTITUTE	US DOJ	K.MALLIK KANE	03/30/2012	03/31/2013	37,370
08766	HEALTHY COMMUNITIES INDEX	HEALTH HOUSING SOLUTIONS	HEALTH HOUSING SOLU	M.SCOTT	06/01/2012	05/31/2013	. 0
08774	YOUNG PARENT DEMO GRANT RD III	US DOL	US DOL	M.PERGAMIT	06/27/2012	09/27/2016	4,084,264
08785	MANAGED CARE ENROLLMENT	MEDICAID & CHIP PAYMENT	MEDICAID & CHIP PAY	E.HOWELL	08/02/2012	04/30/2013	103,742
08786	GANGS, SOCIAL NETWORKS & GEO	RAND CORP	US DOJ	M.CAHILL	10/01/2011	09/30/2015	323,585
08795	TRANSITION FROM JAIL TO COMM	US DOJ	US DOJ	J.JANNETTA	08/31/2012	03/01/2015	449,978
08800	PROGRAM SUPPORT CENTER IDIQ	US DHHS	US DHHS	S.DORN	09/04/2012	09/29/2015	5,929,976
08802	SOCIAL IMPACT BONDS IN THE US	US DOJ	US DOJ	J.ROMAN	10/01/2012	03/31/2014	349,811
08807	NATIONAL PRETRIAL REPORTING	US DOJ	US DOJ	K.KIM	10/01/2012	05/31/2014	349,969
08808	LIVABILITY:AMER COMM STRENGTH	NATL ENDOW	NATL ENDOW	E.MORLEY	09/27/2012	09/16/2013	242,722
08809	ASSMT OF PSA OUTCOME & PERF	PRETRIAL SVCS AGENCY FOR	PRETRIAL SVCS AGENC	H.HATRY	10/01/2012	09/30/2014	0
08811	EVAL JJRRI DEMO PROGRAM	US DOJ	US DOJ	J.ROMAN	10/01/2012	09/30/2015	699,623
08815	FY2011 ADULT SCA EVAL/ASSESSMT	US DOJ	US DOJ	J.BUCK	11/01/2012	04/30/2013	399,433
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				Contract				
UI No.	Title	UI Source	Prime Source	P/I	Start	End	Contract Total	
08822	REGIONAL EDUCATIONAL LAB	MPR	MPR	H.KOBALL	10/01/2012	09/30/2017	0	
08823	DVPMT 2012 SPPA SUM & USER RPT	SILBER & ASSOCIATES	NATL ENDOW	T.TRIPLETT	10/10/2012	08/30/2013	46,499	
08825	CNCS AMERICORPS GRANTEE EVAL	NORC	CNCS	H.HATRY	10/17/2012	06/30/2013	138,540	
08826	HPOG IMPLEMENTATION, SYSTEMS	ABT	US DHHS	P.LOPREST	10/10/2012	09/29/2015	236,102	
08827	METRIC DEV AND RES SUPPT SVCS	CORP ENTERPRISE DEVELOPM	COLLEGE OF ART AND	C.RATCLIFFE	09/28/2012	04/14/2014	121,814	
08833	MEDICAID EXPANSION EVALUATION	RTI	US DHHS	G.ROWE	10/01/2012	06/30/2017	0	
08836	MEDICARE FEE SCHEDULE	SOCIAL & SCIENTIFIC SYS	US DHHS	S.ZUCKERMAN	09/26/2012	04/30/2014	152.528	