

Congress of the United States
House of Representatives

COMMITTEE ON OVERSIGHT AND REFORM

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January 6, 2019

Ms. Elizabeth Cappello
Acting Chief Information Officer
U.S. Department of Homeland Security
2707 Martin Luther King Jr. Avenue, S.E.
Washington, D.C. 20528

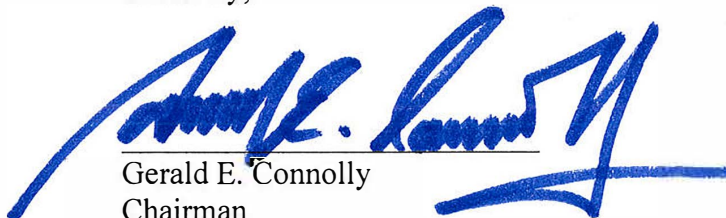
Dear Ms. Cappello:

Enclosed are questions that have been directed to you and submitted for the official record for the hearing on Wednesday, December 11, 2019, titled "FITARA 9.0."

Please return your written responses to these questions by Wednesday, January 22, including each question in full as well as the name of the Member. Your response should be addressed to the Committee office at 2157 Rayburn House Office Building, Washington, D.C. 20515. Please also send an electronic version of your response by email to Amy Stratton, Clerk, at Amy.Stratton@mail.house.gov.

Thank you for your prompt attention to this request. If you need additional information or have other questions, please contact Elisa LaNier, Chief Clerk, at (202) 225-5051.

Sincerely,



Gerald E. Connolly
Chairman

Subcommittee on Government Operations

Enclosure

cc: The Honorable Mark Meadows, Ranking Member

**Questions for Ms. Elizabeth Cappello
Acting Chief Information Officer, Department of Homeland Security**

Questions from Chairman Gerald E. Connolly

December 11, 2019, Hearing: "FITARA 9.0"

1. How does data center consolidation and optimization fit into the cloud migration plans for the Department of Homeland Security (DHS)?
2. According to the data released on ITDashboard.gov, DHS has met 100% of its data center savings goals of \$33.8 million. Many other Department targets are also labeled as completed. Does DHS still have work remaining to close and optimize its data centers? If so, what agency metrics reflect the continued remaining work?
3. DHS scored its worst grade, an "F," on the incremental development metric. What plans and actions are DHS planning to ensure IT projects are managed using incremental development methodologies?
4. What is the best policy or practice that DHS has implemented to achieve the requirements of the Federal IT Acquisition Reform Act? What improvements to the agency's IT posture did that policy or practice achieve?