

HADRIAN

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The Honorable Eric Burlison
House Committee on Oversight and Government Reform
Subcommittee Economic Growth, Energy Policy, and Regulatory Affairs
2157 Rayburn House Office Building
Washington, DC 20515

May 2, 2025

Chairman Burlison,

Thank you for the opportunity to testify before the House Oversight and Government Reform's Subcommittee on Economic Growth, Energy, and Regulatory Affairs. The hearing, "Made in the USA: Igniting the Industrial Renaissance of the United States," offered witnesses the opportunity to share their approaches to modernizing industrialization and manufacturing in America.

As CEO of Hadrian, we build highly automated factories for the Defense and Commercial industrial bases -combining robotics, machine learning, artificial intelligence (AI), and a new American workforce. We operate ten times more efficiently than other onshore U.S. factories. Our mission is to ensure that the United States is reindustrialized with new, AI-powered factories that give the American workforce superpowers to compete globally and retain our birthright as the industrial superpower of the world.

It is unfortunate that some members of the committee turned the opportunity into a political interrogation of CEOs on the President's trade policy. As the proud leader of an American company, I would like to stress that for America to regain its manufacturing competitiveness, Congress must enforce domestic sourcing and close loopholes. This means we must stop subsidizing China's industrial base through weak enforcement of our own procurement and domestic sourcing rules. Strong "Buy American" and domestic content rules already exist on paper, but they need to be strengthened, enforced, and applied with fewer waivers and exceptions. If we choose not to, U.S. tax dollars will continue to flow to our adversaries' manufacturers—including, incredibly, Chinese suppliers of components used in frontline weapons. That is unacceptable. Congress must strengthen domestic sourcing mandates with real teeth—tighten waiver rules (with reasonable exceptions), require transparency on component origins, and hold contractors accountable for building U.S.-based supply chains. If an American defense company receives funding from the U.S. taxpayer, that money should be spent in the United States. Clear demand from the federal government will justify private investment in new American factories. Hadrian unequivocally supports any policy, whether economic adjustments that level the playing field in the face of aggressive CCP subsidization of energy and labor costs, or industrial policy to ensure U.S. manufacturers and their workforces can compete on a level playing field. The message should be simple: build it here, and we'll buy it here.

This hearing was a chance for lawmakers to learn about actionable solutions from some American innovators committed to advancing American strength. Recognizing manufacturing capacity as a core National Security issue and creating millions of new, better, manufacturing jobs that are AI and Robotics first to leap-frog the CCP is, and always should be, a bipartisan issue, and remaining focused on the strength of American Workers to compete globally is and always will be Hadrian's number one priority.

Sincerely,



Chris Power
Founder and CEO
Hadrian