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## ALEXANDER HERRGOTT President

Alex Herrgott is a nationally recognized infrastructure policy and project delivery expert, serving as a trusted resource and education partner for federal and state policymakers and regulators across the United States. He created <u>The Permitting Institute</u> in January 2021, after nearly two decades of crafting bipartisan partnerships and common-sense reforms in Congress, the executive branch, and the private sector. His work continues to focus on pragmatic reforms to the permitting process, that will successfully rebuild, expand, and modernize America's aging infrastructure, across all infrastructure sectors, while preserving our environmental and cultural resources.

### Executive Director - Federal Permitting Improvement Steering Council (FPISC)

In 2018, President Trump appointed Alex as the Executive Director of the Federal Permitting Improvement Steering Council. In this role, he was empowered to work with Congress and the Executive Office of the President to streamline the Federal process and deliver unprecedented time savings for projects, including some of the largest renewable and conventional energy projects in the world.

He also served as chairman of a council of the deputy secretaries of 13 federal agencies, enforcing a principle that delivery of new jobs and critical infrastructure improvement does *not* conflict with providing thorough environmental project reviews that safeguard our natural and cultural resources while protecting vulnerable populations.

- 60% average reduction time to permit approval for many of the largest pipeline, wind, solar, transmission, mining and coastal restoration projects in the U.S., with no added litigation risk or erosion of strong environmental and community impact protections
- More than a \$1 billion saved in project overhead and financing cost, directly attributed to predictable permitting deadlines and early completion for all required project reviews and authorizations
- Approval and completion of over \$200 billion in infrastructure projects and the creation of over 52,000 jobs, with an average time savings of 1.5 years for all environmental reviews and authorizations

#### Director of Infrastructure, Council on Environmental Quality (CEQ)

In March 2017, Alex was appointed to serve as the first Associate Director for Infrastructure for the Council on Environmental Quality (CEQ) at the White House. While at CEQ Alex authored Executive Order 13807: *One Federal Decision-Establishing Discipline and Accountability in the Environmental Review and Permitting Process for Infrastructure Projects.* The 2017 order streamlines the permitting processes for major infrastructure projects and was modeled after President Obama's 2012 Executive Order 13604, *Improving Performance of Federal Permitting and Review of Infrastructure Projects.* 

#### Deputy Staff Director, U.S. Senate Environment and Public Works Committee

Prior to CEQ, Alex served as lead author and negotiator for Fixing America's Surface Transportation (FAST) Act (P.L. 114-94) and the Water Infrastructure Improvements for the Nation (WIIN) Act of 2016 (P.L. 114-322). His leadership on the WIIN Act included organizing a trip to Flint, Michigan, to investigate the lead exposure water crisis. The delegation returned to inform Congress and to drive the first bipartisan legislative water solution for the Flint community.

Alex also played a key role in crafting project permitting reform provisions in the 2005 and 2012 Surface Transportation Authorizations (SAFETEA-LU and MAP-21) and the Water Resource Development Act of 2007.

#### Legislative Director, Office of U.S. Senator James M. Inhofe (R-OK)

Alex served as the Senate floor manager for the Senate Armed Services Committee, managing the National Defense Authorization Acts ("NDAA") of 2013 and 2014. He also served as senior professional staff from 2005-20011 on the Senate Environment and Public Works Committee.