

From: Kavanaugh, Claudine <[REDACTED]>

Sent: Friday, February 4, 2022 2:58 PM

To: Mayne, Susan <[REDACTED]>; Kux, Leslie <[REDACTED]>; Carroll, Laura <[REDACTED]>

Cc: Hansen, Patricia A <[REDACTED]>

Subject: RE: Infant Formula

Hi Susan,

I spoke to the team and we are going to send emails to all the infant formula manufacturers and ask about supply chain and transportation issues and offer a call if that is easier for the company (all calls would be with individual companies). I reached out to INCA today and they thought reaching out to each company would be helpful, they said some will likely be more forthcoming than others. We are drafting the email now and hope to send them out on Tuesday/Wed. The correspondence will be very high level and note the media stories and ask if they have any issues or concerns that they could share. We would filter any info back to you/Leanne. If further info or inquiries are needed that would be at the Leanne/WH task force level I assume. We are happy to gather the info, but we likely aren't in the position to solve any issues (e.g. trucking shortages, difficulty sourcing) so that would fall to others working on the supply chain issues. Please let me know if you have concerns. Assume you can communicate this plan to Caitlin?

Thanks,

Claudine