

**Congress of the United States**  
**House of Representatives**

COMMITTEE ON OVERSIGHT AND REFORM

2157 RAYBURN HOUSE OFFICE BUILDING

WASHINGTON, DC 20515-6143

MAJORITY (202) 225-5051  
MINORITY (202) 225-5074  
<https://oversight.house.gov>

March 12, 2021

Mr. Joel Quadracci  
Chairman, President, Chief Executive Officer  
Quad/Graphics  
99 Canal Center Plaza, Suite 300  
Alexandria, VA 22314

Dear Mr. Quadracci:

Enclosed are post-hearing questions that have been directed to you and submitted to the official record for the hearing that was held on Wednesday, February 24, 2021, titled "Legislative Proposals to Put the Postal Service on Sustainable Financial Footing."

To ensure a complete hearing record, please return your written response to the Subcommittee on or before Friday, March 26, 2021, including each question in full as well as the name of the Member. Your response should be addressed to the Committee office at 2157 Rayburn House Office Building, Washington, D.C. 20515. Please also send an electronic version of your response by email to Amy Stratton, Deputy Clerk, at [Amy.Stratton@mail.house.gov](mailto:Amy.Stratton@mail.house.gov).

Thank you for your prompt attention to this request. If you need additional information or have other questions, please contact Elisa LaNier, Chief Clerk, at (202) 225-5051.

Sincerely,



Carolyn B. Maloney  
Chairwoman  
Committee on Oversight and Reform

cc: The Honorable James R. Comer, Ranking Member  
Committee on Oversight and Reform

**Questions for Mr. Joel Quadracci  
Chairman, President, Chief Executive Officer, Quad/Graphics**

**Questions from Chairman Gerald E. Connolly, Subcommittee on Government Operations**

February 24, 2021, Hearing: “Legislative Proposals to Put the Postal Service on Sustainable  
Financial Footing”

---

1. Do you believe that the discussion reform draft available on the Committee on Oversight and Reform’s website prior to the hearing would put the Postal Service on solid financial footing for the future?<sup>1</sup> Why or why not?

---

<sup>1</sup> Committee on Oversight and Reform, *Discussion Draft, Postal Service Reform Act of 2021* (Feb. 18, 2021) (online at [docs.house.gov/meetings/GO/GO00/20210224/111238/HHRG-117-GO00-20210224-SD003.pdf](https://docs.house.gov/meetings/GO/GO00/20210224/111238/HHRG-117-GO00-20210224-SD003.pdf)).