

1 **“SEC. 21. IDENTIFICATION, CONSOLIDATION, AND ELIMI-**
2 **NATION OF UNNECESSARILY DUPLICATIVE**
3 **GOVERNMENT PROGRAMS.**

4 “(a) IN GENERAL.—The Comptroller General of the
5 United States shall—

6 “(1) conduct routine investigations to identify
7 programs, agencies, offices, and initiatives with un-
8 necessarily duplicative goals and activities within de-
9 partments and agencies and Governmentwide; and

10 “(2) submit to Congress an annual report on
11 the findings of the investigations under paragraph
12 (1).

13 “(b) CONTENTS OF REPORTS.—Reports submitted
14 under subsection (a)(2) shall, to the extent possible—

15 “(1) include—

16 “(A) information from available reports es-
17 timating the cost of unnecessary duplication
18 identified under subsection (a)(1); and

19 “(B) recommendations for consolidation,
20 coordination, and elimination to reduce unnec-
21 essary duplication, which shall identify specific
22 rescissions; and

23 “(2) aggregate separately—

24 “(A) estimates of related costs reported by
25 the Comptroller General for instances of actual
26 and potential unnecessary duplication; and

1 “(B) estimates of other potential cost sav-
2 ings and revenue collection reported by the
3 Comptroller General during the period covered
4 by the report.”.

5 **SEC. 4. IMPROVEMENTS TO ELIMINATION OF UNNECES-**
6 **SARY DUPLICATION.**

7 (a) **SYSTEMATIC AGENCY REVIEW OF OPER-**
8 **ATIONS.**—Section 305(c) of title 5, United States Code,
9 is amended—

10 (1) in paragraph (1), by inserting “, and ways
11 in which the agency might improve its performance
12 toward its mission” before the semicolon;

13 (2) by redesignating paragraphs (2) and (3) as
14 paragraphs (4) and (5), respectively;

15 (3) by inserting after paragraph (1) the fol-
16 lowing:

17 “(2) informing the processes of the agency for
18 learning and decisionmaking;

19 “(3) assessing potential opportunities to im-
20 prove coordination within the agency and with other
21 agencies, and to address actual and potential unnec-
22 essary duplication;”; and

23 (4) in paragraph (5), as so redesignated, by in-
24 serting “and performance toward achieving the mis-
25 sion of the agency” before the period.

1 (b) CHIEF OPERATING OFFICERS.—Section 1123(b)
2 of title 31, United States Code, is amended—

3 (1) in paragraph (1)—

4 (A) by inserting “evaluation,” after “meas-
5 urement,”; and

6 (B) by inserting “risk management,” after
7 “progress,”;

8 (2) by redesignating paragraphs (2), (3), and
9 (4) as paragraphs (3), (4), and (5), respectively;

10 (3) by inserting after paragraph (1) the fol-
11 lowing:

12 “(2) address crosscutting program and manage-
13 ment issues, including opportunities to improve co-
14 ordination and address unnecessary duplication,
15 within and external to the agency using an enter-
16 prise risk management approach;”;

17 (4) in paragraph (4), as so redesignated, by in-
18 serting “of mission-oriented components and units
19 and mission support” after “management”; and

20 (5) in paragraph (5), as so redesignated—

21 (A) by striking “such as the Chief” and in-
22 serting the following: “such as—

23 “(A) the heads of mission-related compo-
24 nents and units at the agency and the major
25 components of the agency; and

1 “(B) the Chief”.

2 (B) by striking “other line of business”
3 and all that follows and inserting “heads of
4 mission support functions at the agency and at
5 the major components of the agency.”.

6 (c) FEDERAL GOVERNMENT AND AGENCY PERFORM-
7 ANCE PLANS.—Section 1115 of title 31, United States
8 Code, is amended—

9 (1) in subsection (a)(6), by inserting “, includ-
10 ing actual or potential unnecessary duplication,”
11 after “crosscutting in nature”;

12 (2) in subsection (b)(9), in the matter pre-
13 ceding subparagraph (A), by inserting “, including
14 actual or potential unnecessary duplication,” after
15 “agency faces”; and

16 (3) in subsection (h)—

17 (A) by redesignating paragraphs (5)
18 through (12) as paragraphs (6) through (13),
19 respectively;

20 (B) by inserting after paragraph (4) the
21 following:

22 “(5) ‘enterprise risk management’ means the
23 processes that are used to address the full spectrum
24 of risks across multiple programs and organizations
25 that are located within a larger entity or initiative,

1 placing the risks into an integrated and interrelated
2 portfolio, and prioritizing their mitigation;”;

3 (C) in paragraph (12), as so redesignated,
4 by striking “and” at the end;

5 (D) in paragraph (13), as so redesignated,
6 by striking the period and inserting a semi-
7 colon; and

8 (E) by adding at the end the following:

9 “(14) ‘risk’ means the possibility of—

10 “(A) an adverse event or phenomenon oc-
11 ccurring; or

12 “(B) a beneficial opportunity remaining
13 unexploited; and

14 “(15) ‘risk management’ means the processes
15 that are used to identify, assess, prioritize, monitor,
16 mitigate, and report on risks to achieving the mis-
17 sions, goals, and objectives of a department, agency,
18 or program, or group thereof, using resources and
19 processes appropriate to the nature of the risks and
20 resources available.”.

21 (d) FEDERAL GOVERNMENT AND AGENCY PRIORITY
22 GOALS.—Section 1120 of title 31, United States Code, is
23 amended—

24 (1) in subsection (a)—

25 (A) in paragraph (1)(B)—

1 (i) in the matter preceding clause (i),
2 by inserting “and mission support” after
3 “management”; and

4 (ii) in clause (v), by striking the semi-
5 colon and inserting a period; and

6 (B) in paragraph (3)—

7 (i) by redesignating subparagraphs
8 (A) through (G) as clauses (i) through (vii)
9 and adjusting the margin accordingly;

10 (ii) by striking “shall consult” and in-
11 serting the following: “shall—

12 “(A) consider recommendations of the Gov-
13 ernment Accountability Office in—

14 “(i) the annual report submitted
15 under section 21 of the Joint Resolution
16 entitled ‘Joint Resolution increasing the
17 statutory limit on the public debt’ (Public
18 Law 111–139; 31 U.S.C. 712 note); or

19 “(ii) the High Risk list; and

20 “(B) consult”.”; and

21 (iii) in subparagraph (B)(vii), as so
22 redesignated, by striking the semicolon and
23 inserting a period; and

24 (2) in subsection (b)(1)(A), by inserting “bien-
25 nial” before “consultations”.

1 (e) PERFORMANCE IMPROVEMENT OFFICERS AND
2 THE PERFORMANCE IMPROVEMENT COUNCIL.—Section
3 1124 of title 31, United States Code, is amended—

4 (1) in subsection (a)(2)(A)—

5 (A) by inserting “, in collaboration with
6 heads of agency components and mission sup-
7 port functions,” after “Officer”;

8 (B) by inserting “evaluation,” after “meas-
9 urement,”; and

10 (C) by inserting “risk management,” after
11 “progress,”; and

12 (2) in subsection (b)(2)—

13 (A) in subparagraph (D), by inserting “in-
14 cluding issues relating to coordination and un-
15 necessary duplication,” after “issues,”;

16 (B) in subparagraph (E), by inserting
17 “and with non-Federal stakeholders, including
18 States and local governments,” after “exchange
19 among agencies”;

20 (C) in subparagraph (F), by inserting
21 “and mission support” after “management”;

22 (D) in subparagraph (I), by striking “and”
23 at the end;

1 (E) in subparagraph (J), by striking the
2 period at the end and inserting a semicolon;
3 and

4 (F) by adding at the end the following:

5 “(K) establish a public website; and

6 “(L) place annually and archive on the
7 website a detailed annual report describing the
8 Performance Improvement Council’s—

9 “(i) structure (including any commit-
10 tees or task forces);

11 “(ii) budget and relevant sources of
12 funds;

13 “(iii) staffing, on a full-time equiva-
14 lent basis (including an accounting of de-
15 tails from agencies); and

16 “(iv) past, current, and planned ac-
17 tivities.”.

18 (f) ELIMINATION OF UNNECESSARY AGENCY RE-
19 PORTING.—Section 1125(a)(1) of title 31, United States
20 Code, is amended by striking “reports;” and inserting the
21 following: “reports, and place the list on a public website,
22 which shall include, for each plan or report—

23 “(A) a citation to the relevant statutory re-
24 quirement or direction in a congressional re-
25 port; and

1 “(B) an indication of whether and how the
2 agency is complying with the requirement to
3 produce the plan or report, including a citation
4 to the means through which the agency submits
5 the plan or report;”.

6 (g) AGENCY REPORTS.—Section 720(b) of title 31,
7 United States Code, is amended, in the matter preceding
8 paragraph (1), by inserting “, including the annual report
9 on unnecessarily duplicative goals and activities within de-
10 partments and governmentwide required under section 21
11 of the joint resolution entitled ‘A joint resolution increas-
12 ing the statutory limit on the public debt’ (Public Law
13 111–139; 31 U.S.C. 712 note) and the High Risk list of
14 the Government Accountability Office,” after “makes a re-
15 port”.

